### OSCAR MAYER IMPACTS

JOBS

1970's – 4,000 jobs

2013- 1,300 jobs

2017 – 640 final job loss (140 corporate, 500+ production)

• 73% of production workers were Dane County residents

• 23% were Northside residents (2015)

#### TAX BASE

- 2017 \$23.5M (to be reassessed June 2018)
- 2003 \$34M

#### UTILITIES

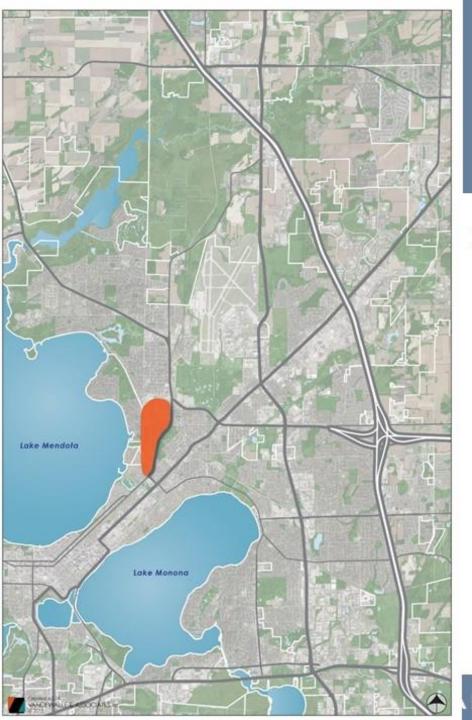
- \$232,000 reduction in water utility income
- \$500,000 reduction in annual wastewater treatment income
- \$3 million gas and electric revenues

#### OTHER

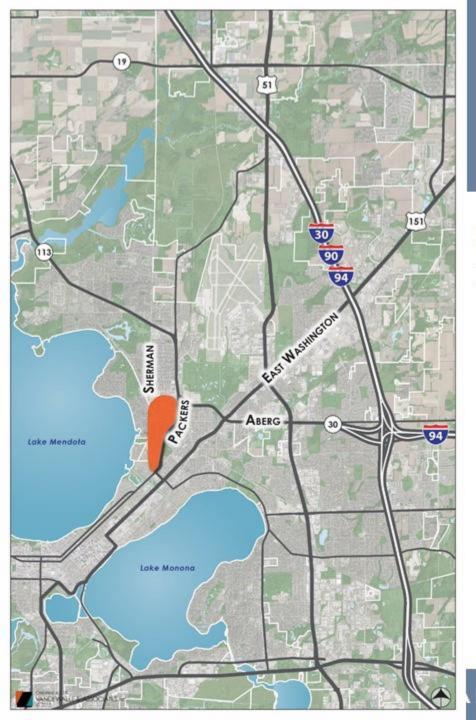
Reduction in philanthropic resources to community

Loss of customer base/revenues for nearby retail, restaurants, and service businesses

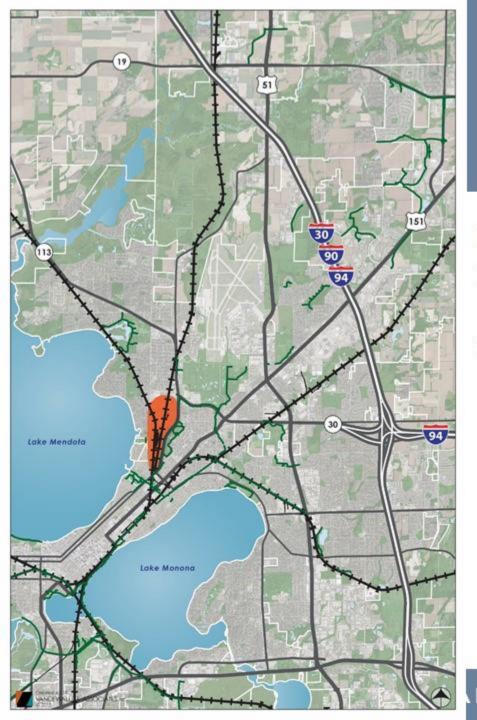
Sources: City of Madison, Madison Gas & Electric, Madison Water Utility, Madison Metropolitan Sewerage District, Workforce Development



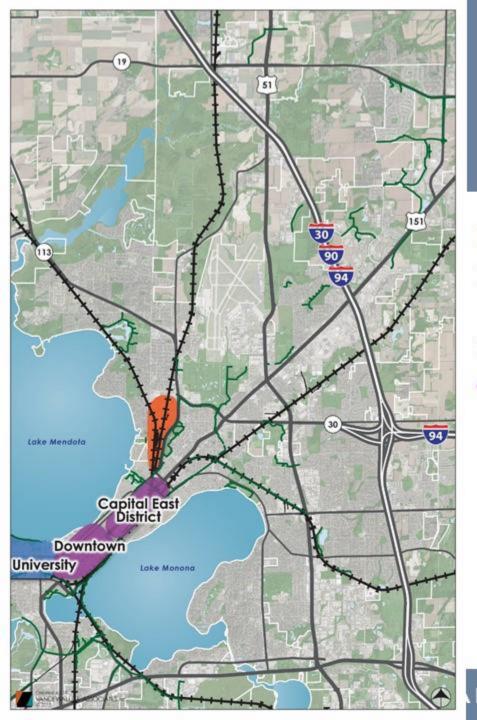
1. Oscar Mayer Area



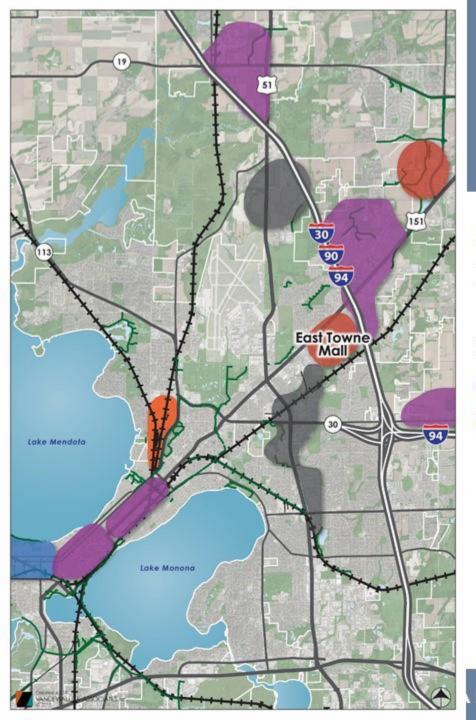
- 1. Oscar Mayer Area
- 2. Major roadways / Bicycle Infrastructure



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- 3. Rail



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- 3. Rail
- 4. University, Downtown, Cap East



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- 5. Other Employment Areas



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- 6. Madison College and Airport



- 1. Oscar Mayer area
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- 6. Madison College and Airport
- Airport Access & Gateway Corridor

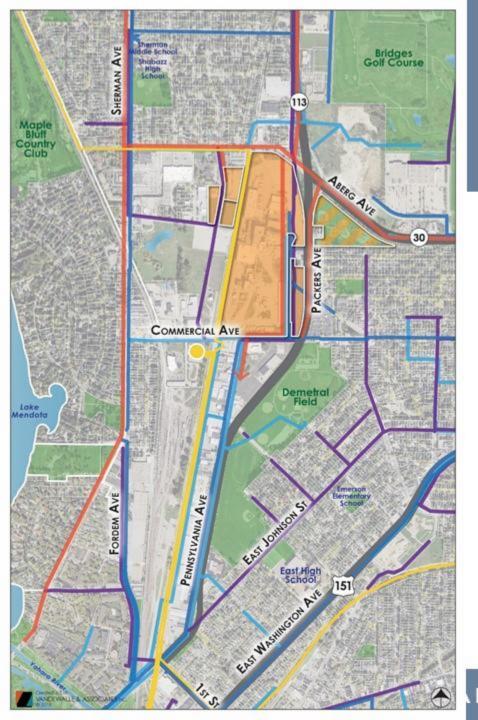


- 1. Oscar Mayer area
- Major Roadways / Bicycle Infrastructure
- 3. Rail
- 4. University, Downtown, Cap East
- 5. Other Employment Areas
- 6. Madison College and Airport
- Airport Access & Gateway Corridor
- 8. Planned BRT



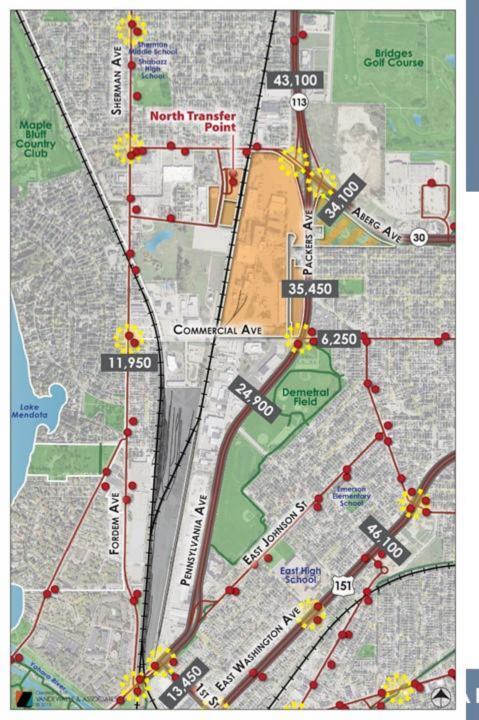
- 1. Oscar Mayer area
- Major Roadways / Bicycle Infrastructure
- 3. Rail
- 4. University, Downtown, Cap East
- Other Employment Areas
- 6. Madison College and Airport
- Airport Access & Gateway Corridor
- 8. Planned BRT
- Designated Corridor for Intercity Passenger Rail

L ANALYSIS AND OPPORTUNITIES



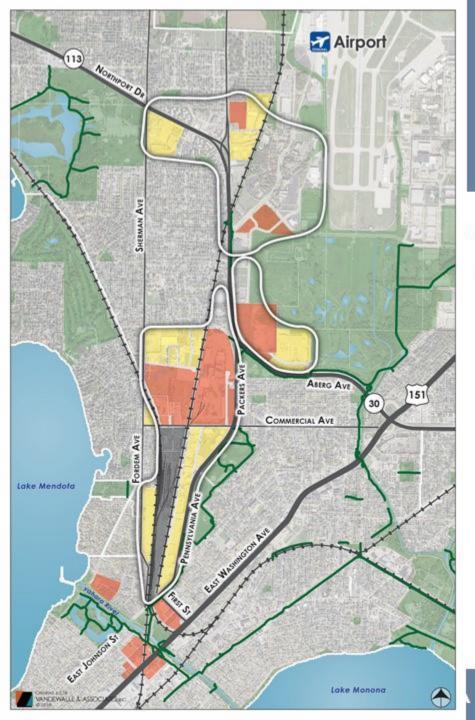
# EXISTING INFRASTRUCTURE

Open Space (Public & Private)
Electric Transmission Lines &
Substation
Fiber
Sanitary Sewer Lines (10"+)
Water Lines (10"+)
Storm Sewer Lines (36"+)



## **TRANSPORTATION**

Signalized Intersections
Traffic Counts
Existing Bike Trails
Rail Lines & Spurs



# POTENTIAL REDEVELOPMENT & INFILL

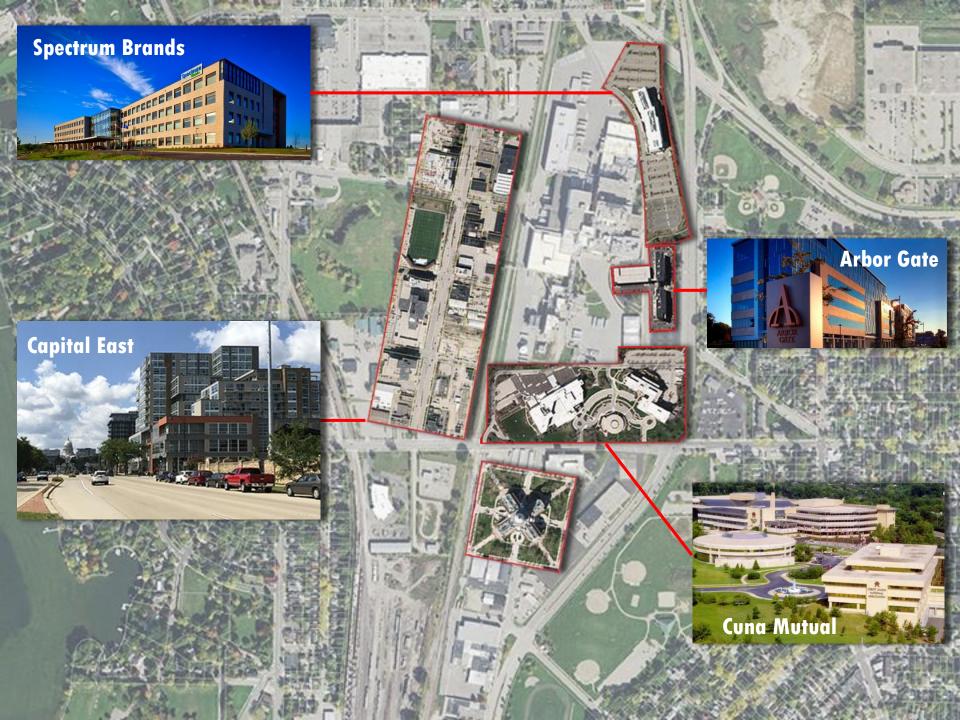
- Short/Medium Term
- Medium/Long Term

### A FEW TAKEAWAYS

#### OSCAR AREA



- Unmatched infrastructure & transportation access
- Significant non residential acreage will transition
- Building stock/allows for lower-priced rents





#### OPPORTUNITY 1

Potential Target Economies & Cluster Development

#### OPPORTUNITY 2

Digital-Driven Industry 4.0- Next Generation of Manufacturing

#### OPPORTUNITY 3

Food Manufacturing & Aggregation Distribution

#### OPPORTUNITY 4

Place-Based Workforce Collaborative

#### OPPORTUNITY 5

Home for Next Large Corporate Campus to Go to Scale

#### OPPORTUNITY 6

Creating an Inclusive Mixed-Use District

### OPPORTUNITY 7

Multi-Modal & Transit-Oriented Hub

#### OPPORTUNITY 8

A Linear and Urban City Future

#### OPPORTUNITY 9

Proactive & Comprehensive Social Equity & Economic Framework

#### OPPORTUNITY 3

## Food Manufacturing & Aggregation Distribution





#### FOOD INNOVATION CORRIDOR

- Leverage northside food innovation assets and future public market
- Site cold storage and docking asset for distribution
- Oscar/Pennsylvania /Packers corridor building stock for production scale
- Madison opportunity to be marketplace/hub for regional products

#### **OPPORTUNITY 4**

### Place-Based Workforce Collaborative



# FOSTER WORKFORCE TO FUEL THE NEXT NORTHSIDE ECONOMY

- Significant assets proximity matters
- Youth pipeline and Educational career pathways for north/eastside
- Inspire youth, Training, internships, mentoring, company apprenticeships
- Equip diverse communities with training, skills, and access required for careers in technology
- Major Corporate/
   Educational Star
   partnership University of Wisconsin

Shabazz High School Area Technica College

ps
ties Dane Co.
ties Center

ers Madison Area Technical College

Sector 67

Area Technical College

East
Starting Block High School
Madison

# OPPORTUNITY 6 Creating an Inclusive Mixed-Use District

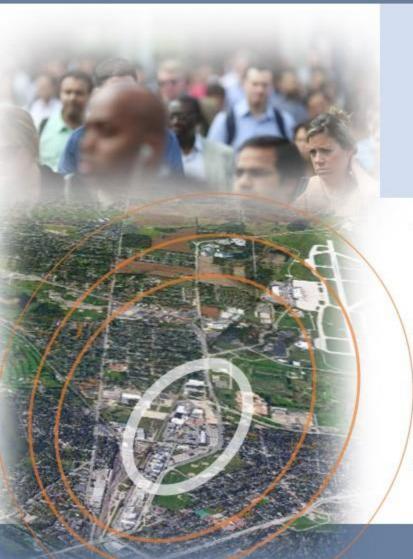


#### A PLACE TO GATHER

- Identifiable, authentic district for the Northside and employment district
- Pedestrian-oriented form and uses(specialized mix of housing, shops, food, music, services)
- Integration of legacy commercial areas on Fordem
- Critical to today's employment areas



# Proactive & Comprehensive Social Equity & Economic Framework



WHERE ALL PEOPLE CAN ATTAIN THE RESOURCES AND

OPPORTUNITIES THAT IMPROVE THEIR QUALITY OF LIFE AND

ENABLE THEM TO REACH THEIR FULL POTENTIAL

- Boldly preserve and expand affordable and specialized housing/policies – minimizing displacement
- Mobility & connectivity
- Cultural fabric and businesses
- Specialized education and workforce training
- Diverse leadership and partnerships structure



# DRAFT REDEVELOPMENT OBJECTIVES

- Target a high density of living wage jobs.
- Maintain housing affordability and minimize displacement.
- Leverage the corridor's existing infrastructure and building stock.
- Ensure economic recovery boosts diversity in ownership and local businesses.
- Integrate a welcoming district that serves all ages and diverse cultures.

# DRAFT REDEVELOPMENT OBJECTIVES

- Equip the North/East side's next generation with skills to meet emerging opportunities.
- Create an integrated and connected multimodal transportation system.
- Deploy sustainable technologies, improve stormwater, and preserve environmental assets.
- Form an identifiable and authentic mixed-use district.
- Proactively utilize city financial resources and statutory powers to optimize tax base growth and achieve the vision.

# SPECIAL AREA PLAN BOUNDARY



# POTENTIAL SPECIAL AREA PLAN ELEMENTS

$\otimes$	Regional Positioning Analysis	
$\odot$	Public Participation on Key Issues, Vision, & Redevelopment Objectives	Ш
8	Vision and Redevelopment Objectives	S ∀ H
$\odot$	Existing Conditions	4
0	Land Use	
0	Development Alternatives and Projections	
0	Key Site Concepts	0
0	Public Participation on Alternatives, Concepts, and Plan Recommendations	S.
0	Multimodal Transportation	S A
0	Bulk Standards and Urban Design Guidelines	PH
0	Recommendations and Implementation Strategies	
0	Economic Development and Transportation Strategies from Downtown to the Airport	