MONONA TERRACE 2019 CAPITAL IMPROVEMENT PLAN

GREGG MCMANNERS, EXECUTIVE DIRECTOR

PRESENTATION BY: JEFF BOYD, BUSINESS MANAGER; CONNIE THOMPSON, ASSOCIATE DIRECTOR; BILL ZEINEMANN, ASSOCIATE DIRECTOR



SUMMARY

- 2019 CIP Highlights
 - Monona Terrace is supported by Room Tax and most all of the previous capital purchases have been paid for by cash, not borrowed.
 - Most of the 2019 expenses are customer driven as demand has increased for more spaces and places to network and sophisticated
 AV sets have become common.
 - By the end of the year, Monona Terrace will have spent \$400,000 in client AV rental equipment for 2018 alone. For equipment rented often, we typically purchase and add it to our inventory based on three years or less payback.
 - No assessment of flood damage or cost to repair is included in this budget.
 - On Thursday, August 6, the Room Tax Commission approved Monona Terrace's 2019 Capital and Operating Budgets appropriation.
- Major Changes from 2018
 - The appropriation for 2019 is the same as was projected last year but down \$250,000 from what was projected in 2017 for 2019.

MONONA TERRACE

- Project Background
 - Goal: Continue to reinvest in order to maintain and enhance our position in the convention and meeting market.
 - Scope: FF&E updates are the main focus as we respond to our customer's demands
- Project Schedule

2019: \$465,000

2020:

2021:

2022:

2023: Building Renovation

2024: Building Renovation

Total Budget Prior Appropriation

	2019	2020	2021	2022	2023	2024
Borrowing	0	0	0	0	0	0
Other	465,000	410,000	485,000	595,000	3,755,000	1,595,000
TOTAL	465,000	410,000	485,000	595,000	3,755,000	1,595,000

EQUIPMENT REPLACEMENT

- Program Background
 - Goal: To enhance our décor and AV functionality by investing in additional products that add to our customer's experience
 - Asset Type: Equipment
- 2019 Planned Activities
 - Décor upgrades include dance floor, pipe and drape, truss and motors as well as placemaking and networking friendly furniture upgrades

	2019	2020	2021	2022	2023	2024
Borrowing	0	0	0	0	0	0
Other	425,000	610,000	400,000	340,000	870,000	350,000
TOTAL	425,000	610,000	400,000	340,000	870,000	350,000

PUBLIC HEALTH MADISON & DANE COUNTY 2019 CAPITAL IMPROVEMENT PLAN

JANEL HEINRICH, DIRECTOR



SUMMARY

- 2019 CIP Highlights
 - City-County Building office space remodel will be complete in 2019
 - No additional projects in the 2019 CIP
- Major Changes from 2018
 - Project budget for the replacement of laboratory equipment was removed
 - \$179,000 purchase planned for 2020

ENGINEERING – FACILITIES MANAGEMENT 2019 CAPITAL IMPROVEMENT PLAN

ROB PHILLIPS, CITY ENGINEERING



SUMMARY

- 2019 CIP Highlights
 - Projects that are in design as of 2018.
 - Projects where the council has already passed resolution adopting goals.
 - Projects that reduce energy.
 - Maintain existing building stock
- Major Changes from 2018
 - Fire Building Improvements: Annual funding reduced (\$0.83m)
 - Park Facility Improvements: Annual funding reduced (\$1.0m)

CCB TENANT IMPROVEMENTS

- Project Background
 - Goal: Office space that is more flexible, more efficient and better quality.
 - Scope: Fully remodel City Attorney's Office and make some improvements to Mayor's Office and Finance - potentially develop a shared reception area.
 - Agency Priority: 1
- Project Schedule

2019: Construction

2020: Design

2021: Construction

2022: Planning

2023: Design

2024:

Total Budget
Prior Appropriation

\$4,450,000
\$0

	2019	2020	2021	2022	2023	2024
Borrowing	2,000,000	200,000	2,000,000	50,000	200,000	
TOTAL	2,000,000	200,000	2,000,000	50,000	200,000	_

SUSTAINABILITY IMPROVEMENTS

- Program Background
 - Goal: To work towards the city's goal of 100% renewable energy/zero net carbon.

Asset Type: Building

Agency Priority: 2

- 2019 Planned Activities
 - Green Power Building Solar and Training Program
 - Renewable Energy Credits

	2019	2020	2021	2022	2023	2024
Borrowing	750,000	750,000	750,000	750,000	750,000	750,000
TOTAL	750,000	750,000	750,000	750,000	750,000	750,000

STREETS FACILITY IMPROVEMENTS

- Program Background
 - Goal: To create more efficient, lower energy buildings that are safer to work in.
 - Asset Type: Building
- Agency Priority: 3
- 2019 Planned Activities
 - Additional Funding for Streets East Remodel

	2019	2020	2021	2022	2023	2024
Borrowing	605,000	190,000	650,000	500,000	450,000	450,000
TOTAL	605,000	190,000	650,000	500,000	450,000	450,000

ENERGY IMPROVEMENTS

- Program Background
 - Goal: To achieve energy savings that at least achieve a simple payback within 10 years. Many of these projects have a simple payback very quickly.

Asset Type: Building

Agency Priority: 4

2019 Planned Activities

	2019	2020	2021	2022	2023	2024
Borrowing	250,000	260,000	270,000	280,000	290,000	290,000
State	20.000	20.000	20.000	20.000	20.000	20.000
Sources	20,000	20,000	20,000	20,000	20,000	20,000
TOTAL	270,000	280,000	290,000	300,000	310,000	310,000

PARK FACILITY IMPROVEMENTS

- Program Background
 - Goal: To provide restrooms at various parks that are ADA accessible and provide more potential uses. Standardize on materials across the city to save on maintenance.

Asset Type: Building

Agency Priority: 5

- 2019 Planned Activities
 - Warner Beach House Replacement
 - Olbrich Cottage Roof and Tuck-pointing

	2019	2020	2021	2022	2023	2024
Borrowing	910,000	975,000	300,000	325,000	332,500	375,000
TOTAL	910,000	975,000	300,000	325,000	332,500	375,000

FIRE BUILDING IMPROVEMENTS

- Program Background
 - Goal: Preserve Current Building Stock, Lower Energy.
 - Asset Type: Building
- Agency Priority: 6
- 2019 Planned Activities
 - Station #9 Asbestos Abatement and Sealing
 - Station #8 Upgrade/Replace Overhead Doors
 - Station #7 Flooring Replacement
 - Station #10 Roof Replacement
 - Station #7 HVAC Mold Issue

	2019	2020	2021	2022	2023	2024
Borrowing	380,000	450,000	225,000	225,000	225,000	225,000
TOTAL	380,000	450,000	225,000	225,000	225,000	225,000

GENERAL BUILDING IMPROVEMENTS

- Program Background
 - Goal: To be able to quickly repair failures in all of our city buildings and to plan for longer term facility planning.

Asset Type: Building

Agency Priority: 7

2019 Planned Activities

	2019	2020	2021	2022	2023	2024
Borrowing	270,000	280,000	290,000	300,000	310,000	260,000
TOTAL	270,000	280,000	290,000	300,000	310,000	260,000

CCB IMPROVEMENTS

- Program Background
 - Goal: To provide a quality work environment for city staff located in the CCB.

Asset Type: Building

Agency Priority: 8

2019 Planned Activities

	2019	2020	2021	2022	2023	2024
Borrowing	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL	100,000	100,000	100,000	100,000	100,000	100,000

FAIRCHILD BUILDING BOILER REPLACEMENT

- Project Background
 - Goal: To eliminate the inefficient steam boiler and replace with unit heaters as needed.
 - Scope: To remove the old steam boiler and replace it with unit heaters where needed.
 - Agency Priority: 9
- Project Schedule
 - 2019: Construction
 - 2020:
 - **2**021:
 - 2022:
 - **2**023:
 - 2024:

Total Budget	\$450,000
Prior Appropriation	\$0

	2019	2020	2021	2022	2023	2024
Borrowing	450,000					
TOTAL	450,000					

SAYLE STREET FACILITY REMODEL

- Project Background
 - Goal: To remove the old steam boiler and replace it with unit heaters where needed.
 - Scope: As the Radio Shop moves out to the new Fleet building - it is time to do some major capital upgrades to this building - including upgrading, HVAC, Lighting, Interior and Exterior - the results will be space that is more efficient and lower energy.
 - Agency Priority: 10
- Project Schedule
 - **2019**:
 - 2020: Schematic Design
 - 2021: Construction
 - 2022: Construction
 - 2023:
 - 2024:

Total Budget \$1,385,000
Prior Appropriation \$0

	2019	2020	2021	2022	2023	2024
Borrowing		225,000	520,000	640,000		
TOTAL		225,000	520,000	640,000		

INFORMATION TECHNOLOGY 2019 CAPITAL IMPROVEMENT PLAN

SARAH EDGERTON, INTERIM CIO



SUMMARY

- 2019 CIP Highlights
 - The Learning Management System will improve training operational efficiencies for the Human Resources Department.
 - A 311 Feasibility Study will be conducted to assess if the City can support a 311 system and research into the feasibility of implementing 311 as a main point of contact for non-emergency services.
 - The replacement of the Legislative Management System will reduce duplicative data entry efforts and provide an enhanced user experience.
- Major Changes from 2018
 - Three new projects requested: Learning Management System, 311 Feasibility Study, and the Legislative Management System replacement.
 - The Tax Replacement System Project has been requested to be deferred until 2020.
 - The Property Assessment System (CAMA) project has been requested to start in 2021.

311/CUSTOMER RELATIONSHIP MANAGEMENT (CRM)

Project Background

- Goal: Hire a consultant with expertise in strategic 311 and Customer Relationship Management (CRM) planning, to assess the feasibility of a comprehensive 311/CRM system for the City of Madison.
- Scope: The report will incorporate information collected from citizen input, City staff, and City of Madison Elected Officials and Management to assess if the City can support a 311 system and research into the feasibility of implementing 311 as a main point of contact for non-emergency services.
- Project Schedule
 - 2019: Study completed and report submitted

Total Budget	150,000
Prior Appropriation	0

	2019	2020	2021	2022	2023	2024
Borrowing	150,000					
Other	0					
TOTAL	150,000					

EXPAND FIBER AND WIRELESS NETWORK

- Program Background
 - Goal: Provide and improve high speed fiber and wireless connections for City facilities.
 - Asset Type: Fiber Network
- 2019 Planned Activities
 - Audit City fiber optic cables and splices
 - Build a direct fiber connection to Elver Park
 - Continue the buildout of fiber optic laterals and rings to create redundancy and reliability for City facilities

	2019	2020	2021	2022	2023	2024
Borrowing	200,000	220,000	220,000	220,000	220,000	220,000
Other	0	0	0	0	0	0
TOTAL	220,000	220,000	220,000	220,000	220,000	220,000

HARDWARE/SOFTWARE UPGRADES

- Program Background
 - Goal: Purchase new and replace outdated equipment to ensure network security, performance and reliability and increase agency efficiencies.
 - Asset Type: Software and Equipment
- 2019 Planned Activities
 - Purchase of desktop PC's, laptops, tablets, monitors, printers, switches and servers
 - Phone and Polycom replacements
 - Media Team Upgrades

	2019	2020	2021	2022	2023	2024
Borrowing	2,200,000	2,350,000	2,350,000	2,350,000	2,350,000	2,350,000
Other	0	0	0	0	0	0
TOTAL	2,200,000	2,350,000	2,350,000	2,350,000	2,350,000	2,350,000

LEARNING MANAGEMENT SYSTEM

- Project Background
 - Goal: To acquire a Learning Management System (LMS) that will administer, document, track, and deliver educational courses or training programs for City staff and other public sector participants.
 - Scope: Acquire the necessary hardware, software, implementation, and training services for a Learning Management System.
- Project Schedule
 - 2019: Project Implementation

Total Budget	100,000
Prior Appropriation	0

	2019	2020	2021	2022	2023	2024
Borrowing	100,000					
Other	0					
TOTAL	100,000					

LEGISLATIVE MANAGEMENT SYSTEM

- Project Background
 - Goal: Replacement of an obsolete system with a modern, fully integrated Legislative Management System that allows residents, elected officials, and City staff to effectively manage the City's legislative process.
 - Scope: Purchase and implement a new Legislative Management System.
- Project Schedule
 - 2019: Planning
 - 2020: Project Implementation

Total Budget	250,000
Prior Appropriation	0

	2019	2020	2021	2022	2023	2024
Borrowing	250,000					
Other	0					
TOTAL	250,000					

MOBILE COMPUTING

- Program Background
 - Goal: Provide necessary devices for Police, Fire, Building Inspection, Public Works, Public Health, and Parks staff working in the field.
 - Asset Type: Equipment
- 2019 Planned Activities
 - Replacement of 50-65 rugged devices

	2019	2020	2021	2022	2023	2024
Borrowing	180,000	200,000	200,000	200,000	200,000	200,000
Other	0	0	0	0	0	0
TOTAL	180,000	200,000	200,000	200,000	200,000	200,000

NETWORK SECURITY

- Program Background
 - Goal: To fund an ongoing effort to maintain and improve the security posture of the City's computer network and the physical security assessments and consulting. This will also ensure the City's devices (desktop PC's; mobile devices including laptops, smart phones and tablets) and network servers are secure.
 - Asset Type: Software and Equipment
- 2019 Planned Activities:
 - Firewall Replacement
 - Network and physical security audit
 - Awareness Training

	2019	2020	2021	2022	2023	2024
Borrowing	240,000	275,000	275,000	275,000	275,000	275,000
Other	0	0	0	0	0	0
TOTAL	240,000	275,000	275,000	275,000	275,000	275,000

PROPERTY ASSESSMENT SYSTEM (CAMA)

- Project Background
 - Goal: Replace an obsolete system.
 - Scope: Purchase of a new computer system for the administration of property assessment functions, specifically property data management, sales analysis, and property valuation.
- Project Schedule
 - 2021: Planning
 - 2022: Project Implementation

Total Budget	678,971
Prior Appropriation	78,971

	2019	2020	2021	2022	2023	2024
Borrowing	0	0	600,000			
Other	0	0	0			
TOTAL	0	0	600,000			

PURCHASED SOFTWARE ENHANCEMENTS

- Program Background
 - Goal: Provide up-to-date software functionality for City staff to meet the needs of City residents.
 - Asset Type: Software
- 2019 Planned Activities
 - Updating of the Parks and Golf reservation system; Police, Fire and Parks scheduling and timekeeping systems; the enterprise wide licensing and permitting (Accela) system
 - Continue updates to SharePoint and SQL Database Environments
 - Updating SharePoint 2010 to SharePoint 2016

	2019	2020	2021	2022	2023	2024
Borrowing	350,000	350,000	350,000	350,000	350,000	350,000
Other	0	0	0	0	0	0
TOTAL	350,000	350,000	350,000	350,000	350,000	350,000

TAX SYSTEM REPLACEMENT

- Project Background
 - Goal: Replace an obsolete system with a modern up-to-date system.
 - Scope: Purchase a new computer system for the administration of the City's tax billing and collection processes.
- Project Schedule
 - 2020: Planning/Implementation
 - 2021: Project completion

Total Budget	300,000
Prior Appropriation	0

	2019	2020	2021	2022	2023	2024
Borrowing	0	300,000				
Other	0	0				
TOTAL	0	300,000				

POLICE DEPARTMENT 2019 CAPITAL IMPROVEMENT PLAN

CHIEF MICHAEL C. KOVAL



SUMMARY

- 2019 CIP Highlights
 - Invest in new and existing technology and equipment
 - Explore need for a North Side Public Safety Complex that provides a shared facility for the North District Police Station, Fire Station 10, and Property and Evidence Facility
- Major Changes from 2018
 - Police Technology & Equipment added to maintain current assets and technology infrastructure
 - Combined and moved North District study and Property and Evidence study from 2020 to 2019, and added co-locating with Fire Station 10

LIGHT BAR REPLACEMENT PROJECT

- Project Background
 - Goal: Replace light bars that have exceeded their useful life, in order to improve police vehicle visibility.
 - Scope: Continuation of 3-year replacement project that began in 2018.
- Project Schedule
 - 2019: replace 25 light bars
 - 2020: replace 26 light bars

Total Budget	\$137,225
Prior Appropriation	\$45,000

	2019	2020	2021	2022	2023	2024
Borrowing	\$45,000	\$47,225				
Other						
TOTAL	\$45,000	\$47,225				

NORTH SIDE PUBLIC SAFETY COMPLEX

- Project Background
 - Goal: Determine the feasibility of co-locating three otherwise separate facilities (North District Police Station, Property and Evidence Complex, and Fire Station 10) into one North Side Public Safety Complex.
 - Scope: Analysis will determine the timing, location and size of the facility. Does not include funding for planning or construction of a new facility.
- Project Schedule
 - 2019: conduct study

Total Budget	\$200,000
Prior Appropriation	\$0

	2019	2020	2021	2022	2023	2024
Borrowing	\$200,000					
Other						
TOTAL	\$200,000					

POLICE BUILDING IMPROVEMENTS

Program Background

- Goal: Provide acceptable, functional, inviting and energy-efficient workspace for employees and the public at the six Police District Stations and the Training Center.
- Asset Type: building
- 2019 Planned Activities
 - 2019: carpet replacement, paint, and furnishing updates in the Police Department units located within the CCB; parking lot improvements and equipment updates at the Training Center, East District Station, and West District Station

Other						
Borrowing	\$379,850	\$239,665	\$411,300	\$416,600	\$420,535	\$411,100
	2019	2020	2021	2022	2023	2024

POLICE TECHNOLOGY AND EQUIPMENT

- Program Background
 - Goal: Invest in and maintain adequate operational equipment and technology for emergency incidents, significant events, and other public safety and investigative concerns.
 - Asset Type: licenses and equipment
- 2019 Planned Activities
 - 2019: plan for the purchase of investigative equipment and photo sharing technology, upgrades to audiovisual systems at the Training Center, and Advanced Vehicle Locator (AVL) equipment and technology

	2019	2020	2021	2022	2023	2024
Borrowing	\$156,250	\$391,250	\$264,125	\$271,125	\$272,875	\$270,875
Other						
TOTAL	\$156,250	\$391,250	\$264,125	\$271,125	\$272,875	\$270,875

MADISON FIRE DEPARTMENT 2019 CAPITAL IMPROVEMENT PLAN

STEVE DAVIS, FIRE CHIEF



SUMMARY

- 2019 CIP Highlights
 - Continued funding of replacements, repairs and improvements to Fire Equipment, Communications Equipment and Fire Building Improvements.
- Major Changes from 2018
 - Removal of funding for remodel of Fire Station 6, W Badger Road
 - Removal of funding for design of Fire Station 10, Troy Drive

BUILDING ACCESS SYSTEM

- Project Background
 - Goal: Installation of a building access system for all Fire buildings and additional futures security updates.
 - Scope: The Keyscan building access system logs the name, date and time a user enters their code to access the building. Additional security items to maintain employee and building safety and security are planned for future years.
- Project Schedule

2019: Construction

2022: Construction Completed

Total Budget
Prior Appropriation

\$170,000
\$60,000

	2019	2020	2021	2022	2023	2024
Borrowing	50,000	0	0	60,000	0	0
Other	0	0	0	0	0	0
TOTAL	\$50,000	0	0	\$60,000	0	0

COMMUNICATIONS EQUIPMENT

- Program Background
 - Goal: This program funds the replacement of communications equipment including portable and mobile radios, network components and accessories.
 - Asset Type: Equipment
- 2019 Planned Activities
 - USDD for Stations 5 & 7
 - Digital Radio Upgrades

,	2019	2020	2021	2022	2023	2024
Borrowing	150,000	500,000	150,000	300,000	1,025,000	165,000
Other	0	0	0	0	0	0
TOTAL	\$150,000	\$500,000	\$150,000	\$300,000	\$1,025,000	\$165,000

FIRE BUILDING IMPROVEMENTS

- Program Background
 - Goal: This program funds the minor building improvement and repairs at existing Fire facilities
 - Asset Type: Building
- 2019 Planned Activities
 - Flooring at Station 4
 - Concrete work at Station 6
 - Emergency powers connectors for Station generators
 - Miscellaneous repairs

	2019	2020	2021	2022	2023	2024
Borrowing	70,000	70,000	70,000	70,000	70,000	70,000
Other	0	0	0	0	0	0
TOTAL	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000

FIRE EQUIPMENT

- Program Background
 - Goal: This program funds the replacement of safety, rescue, and other operational equipment utilized by the Fire Department
 - Asset Type: Equipment
- 2019 Planned Activities
 - Routine replacement of turnout gear, fire hose,
 SCBA units and other fire equipment.
 - Two Command Vehicles (replacements), and Community PM Vehicle (new asset)

	2019	2020	2021	2022	2023	2024
Borrowing	500,000	500,000	500,000	1,050,000	600,000	660,000
Other	0	0	0	0	0	0
TOTAL	\$500,000	\$500,000	\$500,000	\$1,050,000	\$600,000	\$660,000

FIRE STATION 14

- Project Background
 - Goal: Outfit and equip the training center portion of Fire Station 14
 - Scope: Installation of training props including concrete pad for extrication drills, roof simulator, and SCBA maze.
- Project Schedule
 - 2018: Construction Completion Late December
 - 2023: Construction of additional training props

Total Budget
Prior Appropriation

\$7,630,614
\$7,570,614

	2019	2020	2021	2022	2023	2024
Borrowing	0	0	0	0	60,000	0
Other	0	0	0	0	0	0
TOTAL	\$0	\$0	\$0	\$0	\$60,000	\$0

LIBRARY 2019 CAPITAL IMPROVEMENT PLAN

GREG MICKELLS



SUMMARY

- Criteria in Prioritizing Projects:
- The Reindahl Park Library is identified in the Common Council adopted (2016) Eastside Strategic Plan as the most important expansion site for Library services. The project was subsequently adopted in the 2018 CIP and adopted by the Library Board. The initial posting in the 2018 CIP did contain a placeholder amount representing both private and public contributions to the project. The existing funding allocated to the project will allow for extensive community engagement to occur from spring of 2019 to spring of 2020 to develop the scope of the project. At that time, it would be our preference to reintroduce a placeholder amount that sufficiently funds the scope of the project as determined by our research, and to maintain the design and construction schedule as it was originally reflected in the 2018 CIP.
- Central Library will require extensive refurbishment after 10 years of use by the public. The third floor surface in the Madison Room, the most significant aspect of this project, requires total replacement. The funds currently allocated in 2022 will allow for a complete facility survey and design work for the planned refurbishment, but depending on those findings, the current level of funding may not be sufficient to cover the required repairs.
- Highlights:
- The Library has hired an urban planner to coordinate the public engagement process for the Reindahl Park project. Gaps in services for area residents will be identified—in a similar approach to the process which produced the Eastside Strategic Plan—well before any design of the facility takes place. The planner will also assist in the coordination between the city agencies and community partners identified for the project.
- Major Changes from 2018:
- The 9/4/18 Executive Budget removed \$16.6 million for the Reindahl Library Project between the years 2021-2023.
- The 9/4/18 Executive Budget removed \$500,000 for Central Library Improvements from the year 2022.
- The 9/4/18 Executive Budget shifted \$700,000 from Operating to Capital budgets per year for Library Collection.

REINDAHL PARK LIBRARY

- Project Background
 - Goal: Provide a community hub and civic presence to the under-served Northeast area. Partner with multiple agencies--both public and private—to deliver upon identified service gaps.
 - Scope: Construct an estimated 40,000 square foot facility within Reindahl Park.
 - Agency Priority: 1
- Project Schedule
 - 2019: Continue community engagement
 - 2020: Complete formal community engagement, begin design phase
 - 2021: End design, prepare and bid project
 - 2022: Begin construction
 - 2023: Complete construction and open to the public
 - 2024: Complete commissioning and close project

Total Budget	
Prior Appropriation	\$500,000

	2019	2020	2021	2022	2023	2024
Borrowing						
Other						
TOTAL						

CENTRAL LIBRARY IMPROVEMENTS

- Project Background
 - Goal: Replace/refurbish most heavily impacted building elements of Central Library after 10 years of public use.
 - Scope: Replace Madison Room floor, update mechanicals, address building envelope issues, painting, casework, and furniture.
 - Agency Priority: 4
- Project Schedule
 - **2019**:
 - 2020:
 - 2021: Begin design phase
 - 2022: Begin refurbishments
 - 2023: Complete refurbishments
 - 2024:

	2019	2020	2021	2022	2023	2024
Borrowing				\$500,000		
Other						
TOTAL				\$500,000		

LIBRARY COLLECTION

- Project Background
 - Goal: Maintain Madison Public Library collection to align with mandated state, county, and consortium minimums.
 - Scope: Library selectors will continue to use the same selection standards to maintain the Library collection.
 - Agency Priority: 3

	2019	2020	2021	2022	2023	2024
Borrowing	\$7000,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000
Other						
TOTAL	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000

LIBRARY MAJOR REPAIRS AND REPLACEMENTS

- Program Background
 - Goal: Maintain all Library facilities and equipment for maximum safety, efficiency, sustainability, and comfort.
 - Asset Type: Building/Mechanical/Equipment
 - Library works closely with City Engineering to identify opportunities for improved efficiency, such as recommissioning projects
- Agency Priority: 2
- 2019 Planned Activities:
- Replace second boiler at Goodman South Madison Library
- LED lighting conversions Central/Alicia Ashman
- 10-year restroom refit Sequoya Library

	2019	2020	2021	2022	2023	2024
Borrowing	\$130,000	\$140,000	\$150,000	\$150,000	\$150,000	\$160,000
Other						
TOTAL	\$130,000	\$140,000	\$150,000	\$150,000	\$150,000	\$160,000

CDA REDEVELOPMENT 2019 CAPITAL IMPROVEMENT PLAN

NATALIE ERDMAN



SUMMARY

- 2019 CIP Highlights
 - No new GO borrowing requested in 2019
- Major Changes from 2018
 - Added Mosaic Ridge Construction Financing for single family homes on Allied Drive increased (\$20,000 in 2019 and \$520,000 in 2020) and will be funded from reserves.
 - Adjustment Public Housing Redevelopment program funding will come from reauthorizations in 2019. Funding for the program in 2023 and 2024 was eliminated until more detailed plans are developed for the out years.
 - Added Village on Park funding for site improvements and demolition of the north building (\$300,000 in 2020) which will be funded from reserves.
 - Adjustment—Village on Park reauthorization 2018 borrowing will be used to replace the last section of roof in need of repair in 2019.

MOSAIC RIDGE CONSTRUCTION FINANCING

- Project Background
 - Goal: Improving the quality of housing options in the Allied Drive neighborhood
 - Scope: Continued home construction on remaining lots being development on Allied Drive
- Project Schedule

2019: Continued construction

2020: Anticipated completion

Total Budget	2,440,000
Prior Appropriation	1,400,000

	2019	2020	2021	2022	2023	2024
Borrowing						
Other	520,000	520,000				
TOTAL	520,000	520,000				

PUBLIC HOUSING REDEVELOPMENT

- Program Background
 - Goal: Provide quality, affordable housing for lowincome people.
- 2019 Planned Activities
 - Reauthorized funds (\$418,794) will be used to fund planning activities for the Triangle complex redevelopment and redevelopment of public housing duplexes on Theresa Terrace

	2019	2020	2021	2022	2023	2024
Borrowing		200,000	100,000	200,000		
Other		100,000				
TOTAL		300,000	100,000	200,000		

VILLAGE ON PARK

- Project Background
 - Goal: Improve the quality of the neighborhood
 - Complete roof replacement, improve the customer experience, and encourage new development on the site
 - Scope: Replace the existing roof, demolish north building, and improve the parking on the north end of the site
- Project Schedule

2019: Project underway

2020: Anticipated completion

Total Budget	1,537,000
Prior Appropriation	1,237,000

	2019	2020	2021	2022	2023	2024
Borrowing						
Other		300,000				
TOTAL		300,000				

PLANNING DIVISION 2019 CAPITAL IMPROVEMENT PLAN

HEATHER STOUDER



SUMMARY

- 2019 CIP Highlights
 - Continue the Municipal Art Fund, adding emphasis on maintenance
- Major Changes from 2018
 - Feasibility study for inter-city bus terminal moved to Department of Transportation

MUNICIPAL ART FUND

- Program Background
 - Goal: To provide, conserve, and maintain works of art in the City's permanent collection
 - Asset Type: Other
- 2019 Planned Activities
 - Art for Public Market
 - Art in Public Places Grants
 - Pinney Library Public Art
 - Utility Boxes
 - Repair and Maintenance

	2019	2020	2021	2022	2023	2024
Borrowing	\$0	\$40,000	\$90,000	\$90,000	\$90,000	\$90,000
Other						
TOTAL	\$0	\$40,000	\$90,000	\$90,000	\$90,000	\$90,000

COMMUNITY DEVELOPMENT 2019 CAPITAL IMPROVEMENT PLAN

JIM O'KEEFE



SUMMARY

- 2019 CIP Highlights
 - Maintain emphasis on addressing affordable housing needs through a range of program responses that support housing production and help lower-income households finance home purchases, home repairs and property tax payments
 - Follow through on previously authorized commitments to neighborhood center projects at Park Edge Park Ridge and at Bridge Lake Point Waunona
- Major Changes from 2018
 - Delay advancement of a fourth permanent supportive housing project
 - Adjust construction date for BLPW Center to 2020 to reflect more realistic timetable
 - Move into the Capital Budget a group of existing, housing consumer lending programs previously presented as Special Funds Statements

AFFORDABLE HOUSING - CONSUMER LENDING

- Program Background
 - Goal: Provide loan financing to help residents with limited means achieve or maintain homeownership and make needed home repairs
 - Asset Type: Loans
- 2019 Planned Activities
 - City funds will support 5-10 mortgage reduction loans to low-income homebuyers. City funds supplement Federal/State funding which account for up to an additional 40 loans.
 - City funds will support 10-15 loans to low-income homeowners to finance home repairs. City funds supplement Federal funding which account for up to an additional 30 loans.
 - 15-20 loans to eligible seniors to help pay property taxes

	2019	2020	2021	2022	2023	2024
Borrowing	-	-	33,000	33,000	33,000	33,000
Other	600,000	509,000	467,000	467,000	467,000	467,000
TOTAL	600,000	509,000	500,000	500,000	500,000	500,000

AFFORDABLE HOUSING – DEVELOPMENT PROJECTS

Program Background

- Goal: Offer direct financial assistance to help 2-4
 Madison developers secure federal low-income
 housing tax credits. In aggregate, produce 125-175
 units of new affordable rental housing units.
- Asset Type: Loans
- 2019 Planned Activities
 - CDD will recommend to the Council 2-4 development projects, selected through an RFP Process, to receive City financial assistance
 - 2019 funds are not expected to be allocated for a fourth permanent supportive housing project
 - Financing for 2019 projects will draw entirely on proceeds from previously closed TIF districts

	2019	2020	2021	2022	2023	2024
Borrowing	-	-	1,530,000	2,250,000	3,229,000	4,500,000
Other	4,500,000	4,500,000	2,970,000	2,250,000	1,271,000	-
TOTAL	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000

BRIDGE LAKE POINT WAUNONA COMMUNITY CENTER

- Project Background
 - Goal: Build a community facility that will accommodate uses identified and prioritized by neighborhood residents.
 - Scope: Full replacement of the existing aged and under-sized community center serving the Bridge Lake Point Waunona neighborhood.
- Project Schedule
 - 2019: Design completion, land use approvals
 - 2020: Construction
 - **2021**:
 - **2022**:
 - **2**023:
 - 2024:

Total Budget	2,500,00
Prior Appropriation	2,000,00

	2019	2020	2021	2022	2023	2024
Borrowing		-				
Other		500,000				
TOTAL		500,000				

ECONOMIC DEVELOPMENT DIVISION 2019 CAPITAL IMPROVEMENT PLAN

MATTHEW B. MIKOLAJEWSKI, ECONOMIC DEVELOPMENT DIVISION DIRECTOR



SUMMARY

- 2019 CIP Highlights
 - Funding maintained for Co-operative Enterprise Development Program and Healthy Retail Access Program
 - Public Market reauthorized at 2018 funding level
 - MarketReady Program added as a new, separate budget item
 - TIF placeholder added for upcoming Capitol East District projects (TID #36)
 - Holding costs included for City-owned properties
- Major Changes from 2018
 - Capital Revolving Fund, Façade Improvement Grant Program, and General Land Acquisition Fund moved from Special Fund Statements to EDD Capital Budget
 - Housing Employers Study deferred to 2020

CAPITAL REVOLVING FUND LOANS

- Program Background
 - Goal: Expand new and existing businesses that create jobs for under and unemployed people, preserve and expand housing supply and redevelop blighted and underutilized properties
 - Asset Type: Loans
- 2019 Planned Activities
 - 1 2 loans
 - Update program guidelines

	2019	2020	2021	2022	2023	2024
Borrowing						
Other	650,000	650,000	650,000	650,000	650,000	650,000
TOTAL	650,000	650,000	650,000	650,000	650,000	650,000

CENTER FOR INDUSTRY AND COMMERCE

- Program Background
 - Goal: Attract & retain companies within the city
 - Asset Type: Holding Costs
- 2019 Planned Activities
 - Property holding costs

	2019	2020	2021	2022	2023	2024
Borrowing						
Other	40,000	40,000	40,000	40,000	40,000	40,000
TOTAL	40,000	40,000	40,000	40,000	40,000	40,000

CO-OPERATIVE ENTERPRISE DEVELOPMENT PROGRAM

- Program Background
 - Goal: Grow and support business cooperatives;
 support job creation and development
 - Asset Type: Program Administration and Grants/Loans
- 2019 Planned Activities
 - Assist 3 6 cooperative enterprises

	2019	2020	2021	2022	2023	2024
Borrowing		300,000	300,000	300,000		
Other						
TOTAL		300,000	300,000	300,000		

FAÇADE IMPROVEMENT GRANT

- Program Background
 - Goal: Enhance exterior appearance of commercial buildings; create vibrancy within commercial districts
 - Asset Type: Grants
- 2019 Planned Activities
 - 5 7 Façade Improvement Grants

	2019	2020	2021	2022	2023	2024
Borrowing						
Other	125,000	125,000	125,000	125,000	125,000	125,000
TOTAL	125,000	125,000	125,000	125,000	125,000	125,000

GENERAL LAND ACQUISITION FUND

- Program Background
 - Goal: Purchase land for municipal purposes when unanticipated opportunities arise
 - Asset Type: Land acquisition/holding costs
- 2019 Planned Activities
 - General holding costs
 - General property acquisition

	2019	2020	2021	2022	2023	2024
Borrowing						
Other	700,000	100,000	100,000	100,000	100,000	100,000
TOTAL	700,000	100,000	100,000	100,000	100,000	100,000

HEALTHY RETAIL ACCESS PROGRAM

- Program Background
 - Goal: Increased access to affordable, healthy food
 - Asset Type: Grants
- 2019 Planned Activities
 - 2 3 Grants

	2019	2020	2021	2022	2023	2024
Borrowing						
Other		150,000	150,000	150,000	150,000	150,000
TOTAL		150,000	150,000	150,000	150,000	150,000

MARKET READY PROGRAM

- Program Background
 - Goal: Prepare early-stage entrepreneurs for operation within the Madison Public Market
 - Asset Type: Program Administration and Grants
- 2019 Planned Activities
 - Program implementation

	2019	2020	2021	2022	2023	2024
Borrowing						
Other	100,000					
TOTAL	100,000					

TID 36 CAPITOL GATEWAY CORRIDOR

- Program Background
 - Goal: Attract employers and residents; grow the tax base
 - Asset Type: TIF Loans and Consultant Work

	2019	2020	2021	2022	2023	2024
Borrowing	5,000,000					
Other	25,000	50,000	50,000	100,000	100,000	100,000
TOTAL	5,025,000	50,000	50,000	100,000	100,000	100,000

- 2019 Planned Activities
 - TIF investment in private redevelopment
 - Capitol Gateway Corridor BUILD Plan implementation

TID 37 UNION CORNERS

- Program Background
 - Goal: Grow the district's tax base through new residential and commercial development
 - Asset Type: Holding Costs
- 2019 Planned Activities
 - Property holding costs

	2019	2020	2021	2022	2023	2024
Borrowing						
Other	30,000	30,000	30,000	30,000	30,000	30,000
TOTAL	30,000	30,000	30,000	30,000	30,000	30,000

TID 39 STOUGHTON ROAD

- Program Background
 - Goal: Attract and retain employers; grow the tax base
 - Asset Type: Holding Costs
- 2019 Planned Activities
 - Property holding costs

	2019	2020	2021	2022	2023	2024
Borrowing						
Other	30,000	30,000	30,000	30,000	30,000	30,000
TOTAL	30,000	30,000	30,000	30,000	30,000	30,000

TID 42 WINGRA

- Program Background
 - Goal: Develop residential and commercial space in accordance with the Wingra BUILD plan
 - Asset Type: Holding Costs
- 2019 Planned Activities
 - Property holding costs

	2019	2020	2021	2022	2023	2024
Borrowing						
Other	30,000	30,000	30,000	30,000	30,000	30,000
TOTAL	30,000	30,000	30,000	30,000	30,000	30,000

FINANCE DEPARTMENT 2019 CAPITAL IMPROVEMENT PLAN

DAVID SCHMIEDICKE, DIRECTOR



SUMMARY

- 2019 CIP Highlights
 - Annual funding added for overhead costs associated with developing and administering the Capital Budget & CIP
 - Recommended annual funding based on cost allocation analysis performed in Spring 2018
 - Recommendation will result in savings to the operating budget

CAPITAL BUDGET ADMINISTRATION

- Program Background
 - Goal: Provide timely & accurate analysis related to the capital budget & CIP
- 2019 Planned Activities
 - Administer the 2019 budget including the annual debt issuance
 - Facilitate the planning process for the 2020
 Capital Budget & CIP
 - Monitor compliance with the 2019 Adopted Capital Budget

	2019	2020	2021	2022	2023	2024
Other	400,000	400,000	400,000	400,000	400,000	400,000
TOTAL	400,000	400,000	400,000	400,000	400,000	400,000

HENRY VILAS ZOO 2019 CAPITAL IMPROVEMENT PLAN



SUMMARY

- Major Changes from 2018
 - No changes from the 2018 CIP.

HENRY VILAS ZOO

- Program Background
 - Goal: The goal of the program is to participate in the maintenance of the quality and safety of the various buildings and land improvements at Henry Vilas Zoo to enhance visitors' experiences.
 - Asset Type: Building
- 2019 Planned Activities
 - Discovery Center roof
 - General Zoo improvements and operating equipment
 - Gate 9 replacement
 - Emergency generators
 - Paving projects

	2019	2020	2021	2022	2023	2024
Borrowing	75,000	75,000	75,000	75,000	75,000	75,000
Other						
TOTAL	75,000	75,000	75,000	75,000	75,000	75,000