

BUSINESS PLAN

For the Acquisition of

Hooters of Brookfield – 17105 West Bluemound Road, Brookfield, WI 53005 Hooters of Madison – 2639 East Springs Drive, Madison, WI 53704

by

Bchara (Bosch) Mouannes

INTRODUCTION

Bachara (Bosch) Mouannes has entered into a LOI with Hooters of America Inc., for the purchase of two company-owned and operated Hooters restaurants in the Wisconsin market. This summary is intended to set forth the buyer's qualifications and plans.

HOOTERS IS AND WILL ALWAYS BE A World-Famous, CASUAL DESTINATION WHERE GUESTS ARE INVITED TO RELAX, ENJOY GREAT FOOD, WATCH THEIR FAVORITE SPORTS AND BE LIBERATED FROM THE ORDINARY.

BACKGROUND

Bosch Mouannes is a dynamic leader with over 20 years of extensive experience in restaurant and convenience store operations, and marketing.

While maintaining dual residency in FL and CA, Bosch owns five **Denny's** restaurants in Florida and four **7-Eleven's** in Florida. Bosch previously owned six Lyon's restaurants in Northern California.

The Mouannes family, including his brother Abdo, both wives, and their adult children all are active in the family's various restaurant holdings.

Bosch and family have been successful in taking absentee run locations, and turning them around. They were successful reversing negative sales trends and earnings in the Lyon's restaurants before selling them, and have increased sales at the Florida Denny's by over 35% since acquiring them. In both instances, their successful strategy was based upon 1) Operations, 2) Facility improvements, and 3) Marketing, set in a realistic timeline.

OBJECTIVE

The Buyer's objective is to acquire these Hooters locations, reverse the negative sales trend, improve profitability, and expand the market.

- The first-year sales are forecasted to increase by 5%
- The sales are forecasted to increase by 15% at each location as it is remodeled
- New locations will be opened in accordance with the Development Schedule
- The Buyer's five Denny's in FL have been listed for sale with National Franchise Sales and there are several offers in play; however, the Buyer does not need to sell the existing Denny's to have sufficient liquidity for the acquisition, and the Denny's are fully managed with an in-market approved operator.





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OWNERSHIP & ORGANIZATION

Owls Brawl, LLC will be the entity for the Wisconsin Hooters. The ownership structures for the two acquiring entities are as follows:

Owls Brawl, LLC	Ownership
Bosch Mouannes	50%
Charbel Mouannes	50%
Total	100%

Bosch plans on being actively involved in this turnaround/development project, and the Mouannes family will bring several strengths to the Hooters brand. His family will be an integral part to all aspects of the operation. They are experienced operators and managers and fully understand the importance of customer service, cleanliness and positive representation of the brand.

Bosch plans to implement and utilize the existing support infrastructure from his other franchise concepts.

- > Bosch Mouannes will oversee all aspects of Operations and Development
- > Abdo Mouannes will be the Director of Operations
- > Christine Mouannes will be responsible for Accounts Payable/Receivable
- > Nayla Mouannes will be responsible for Marketing, Administration, and HR.
- > Tina Locklear will continue as the group's Legal Counsel

MANAGEMENT

Abdo Mouannes will relocate to the WI/IL area, and be the Designated Operator overseeing the day to day management supervision of the seven Hooters restaurants. Abdo will have no ownership interest in Hooters, but has years of management experience in food service and has worked in similar capacity for the Denny's in FL.

Each restaurant has approximately 40 employees, and the typical three salaried managers (GM, BOH, FOH or Bar). Bosch and Abdo will be developing a "training store", and evaluating the existing Hooters "hourly" managers for future management positions.

OPERATIONS

The Buyer seeks to upgrade the current operations, by inspiring, inspecting, leading and supporting the existing management and crew.

To ensure success, the group will utilize their 25 years of expertise in managing and overseeing on a day-to-day basis, along with support of the Franchisor and by implementing proper procedures, recipes, and adequate staff. The focus will begin with management by providing proper tools and training, they can exceed the guest's expectations.



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Bosch and Abdo will meet with all management and staff will be assessed and retraining will be provided as needed to ensure staff is meeting the Hooters brand standard. There will be a focus on building a strong team of employees and managers to provide highly appealing customer service and improved plate presentation, while reducing food costs and decreasing waste, while maintaining the Hooters brand food quality. Hooters girls are trained to excel in customer service and provide energy, charisma and engaging conversation that keep guests coming back.

A daily sales quota for each of the servers will be established. Employees will be trained on suggesting selling techniques such as cross selling and up selling the menu, with significant focus on bar sales. Intelligent cross selling increases overall customer satisfaction by helping to find the product that best meets the customer's stomach. Customer satisfaction increases customer loyalty. Cross selling isn't just a sales tactic; it's a customer happiness tactic that can help you build deeper relationships with customers by delivering more value. Cross selling can increase the lifetime value of your loyal customers, paying off for many years down the line. This tactic is a valuable skill for anyone delivering customer service, because it can help you achieve your number one goal: make your customers happier.

- ✓ Both Abdo and Bosch will attend and complete the HOA training for operators
- ✓ Current store management will be retained at transfer for a smooth transition
- ✓ Abdo and Bosch will visit each store several times a week during the first six months.
- ✓ Each Manager will be assessed in the first 30 days and again in 100 days
- ✓ Fundamentals will be emphasized
- ✓ Abdo and Bosch will set various goals with each manager, tied to metrics and bonus
- ✓ The philosophy is to exceed the Hooters brand standard
- ✓ Improve delivery speed, delivery service and deliver food quality consistency.
- Ensure unsurpassed food quality for each and every guest through more consistent food production procedures.

MARKET OVERVIEW

Wisconsin

Wisconsin, known as "America's Dairy Land," is driven by manufacturing, agriculture and health care. Manufacturing accounts for about 20% of the state's Gross Domestic Product. Wisconsin produces about a quarter of America's cheese, leading the nation in cheese production. A large part of the state's manufacturing sector includes commercial food processing, including well-known brands such as Oscar Mayer, Tombstone frozen pizza, Johnsonville brats, and Usinger's sausage. Kraft Foods alone employs over 5,000 people in the state.

Tourist destinations such as the House on the Rock near Spring Green, Circus World Museum in Baraboo, and The Dells of the Wisconsin River draw thousands of visitors annually, and festivals such as Summerfest and the EAA Oshkosh Airshow draw international attention, along with hundreds of thousands of visitors. Given the large number of lakes and rivers in the state, water recreation is very popular. In the North Country, what had been an industrial area focused on timber has largely been transformed into a vacation destination. Popular interest in the

environment and environmentalism, added to traditional interests in hunting and fishing, has attracted a large urban audience within driving range. The distinctive Door Peninsula, which extends off the eastern coast of the state, contains one of the state's tourist destinations, Door County. Door County is a popular destination for boaters because of the large number of natural harbors, bays, and ports on the Green Bay and Lake Michigan side of the peninsula that forms the county. The area draws hundreds of thousands of visitors yearly to its quaint villages, seasonal cherry picking, and fish boils.

Public post-secondary education in Wisconsin includes both the 26-campus University of Wisconsin System, with the flagship university, University of Wisconsin–Madison, and the 16-campus Wisconsin Technical College System. Private colleges and universities include Alverno College, Beloit College, Cardinal Stritch University, Carroll University, Carthage College, Concordia University Wisconsin, Edgewood College, Lakeland College, Lawrence University, Marquette University, Medical College of Wisconsin, Milwaukee School of Engineering, Ripon College, St. Norbert College, Wisconsin Lutheran College, and others.

In Wisconsin, the legal drinking age is 21, except when accompanied by a parent, guardian, or spouse who is at least 21 years old. Age requirements are waived for possessing alcohol when employed by a brewer, brewpub, beer and/or liquor wholesaler, or producer of alcohol fuel. The minimum legal age to purchase alcohol is 21, with no exceptions. The Absolute Sobriety law states that any person not of legal drinking age (currently 21 years of age) may not drive after consuming alcohol. Drinking has long been considered a significant part of Wisconsin culture, and the state ranks at or near the top of national measures of per-capita alcohol consumption, consumption of alcohol per state, and proportion of drinkers. Consumption per-capita per-event, however, ranks low among the nation; number of events (number of times alcohol is involved) is significantly higher or highest, but consumption at each event smaller, marking Wisconsin's consumption as frequent and moderate. Factors such as cultural identification with the state's heritage of German immigration, the longstanding presence of major breweries in Milwaukee, and a cold climate are often associated with the prevalence of drinking in Wisconsin.

Wisconsin is also home to the NFL's Greenbay Packers, MLB's Milwaukee Brewers and the NBA's Milwaukee Bucks.

LOCATIONS

Hooters of Brookfield: 17105 W Bluemound Rd., Brookfield, WI 53005

The Hooters of Brookfield is a freestanding location in The Plaza, across from the Brookfield Fashion Center

<u>Direct Competition:</u> Buffalo Wild Wings (0.2 mi), KFC, Boston Market, Golden Chicken, Chick-Fil-A, Filippo's Pizza & Chicken



Hooters of Madison: 2639 East Springs Drive, Madison, WI 53704



The Hooters of Madison is a freestanding location near the East Towne Mall.

<u>Direct Competition:</u> Buffalo Wild Wings (0.6 mi), KFC, Chick-Fil-A, Popeye's, Pizza Ranch

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FACILITIES

Both Hooters of Brookfield and Hooters of Madison will require a remodel within one year of the closing date on the sale (due approximately April 2019).

The Hooters remodel includes interior and exterior design enhancements, with a focus on contemporary comfort that matches the fun-loving persona of the brand. From more comfortable seating with revamped high backed chairs and booths, to sleek finishes and top-of-the-line AV packages, the new look is designed to enhance the guest dining experience from the moment they walk through the doors. The newly improved restaurants also include a more vibrant centrally located bar area, offering a wide selection of cocktails and craft beers.



Hooters has completed over 120 remodels since 2013, and are on schedule to complete 25-30 per year over next 5 years. To date, the exceptional sales lifts and very compelling ROI for remodeling, have broadened the appeal of the brand demographically. The exterior changes are eye catching and create new visibility in a cluttered environment. The remodels averaging 10% sales lift and 26% ROI since 2012. The cost of these remodels, combine with the deferred maintenance, are generally between \$200,000 to \$550,000 per store.

MARKETING

In addition to participation in Hooters major media programs, the restaurants will be promoted aggressively through local promotion and Public Relations. The marketing will combine the brand awareness of Hooters with a strong community involvement and local marketing programs to help maximize profit and create an opportunity to foster local relationships and build loyalty within the community.

Plans to improve local store marketing include:

- Social Media utilization
- Advertising in local newspapers and Penny Saver
- > Flyers and coupons



- > Door to Door Marketing introduction to the immediate residential community
- > Discounts for churches, local businesses and residents
- > Sponsorship Programs for local recreational and interscholastic teams
- Fundraising for charity and local schools
- Incentive to businesses that allow in-store advertisement
- Participation in local community events
- Direct mailings in Valpaks
- > E-mail Club that distributes Birthday, Christmas, Graduation, etc. promotions
- Business to business marketing within local community
- Gift Card promotions

ACQUISITION FINANCING

Bosch will be acquiring these locations with cash from existing liquidity, no financing will be necessary. However, limited financing for the remodels and development will be sought as needed, as he believes in reinvesting into the business.

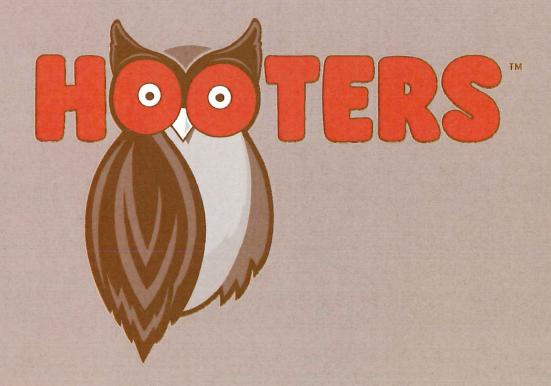
NEW STORE DEVELOPMENT

Mouannes will be developing four additional restaurants over the next few years in the Wisconsin Counties of Brown, Dane, Milwaukee, and Outagamie. They are expected to develop their first Hooters by June 1, 2019 and their fourth by June 1, 2022. They are also interested in acquiring additional existing locations if the opportunity arises.

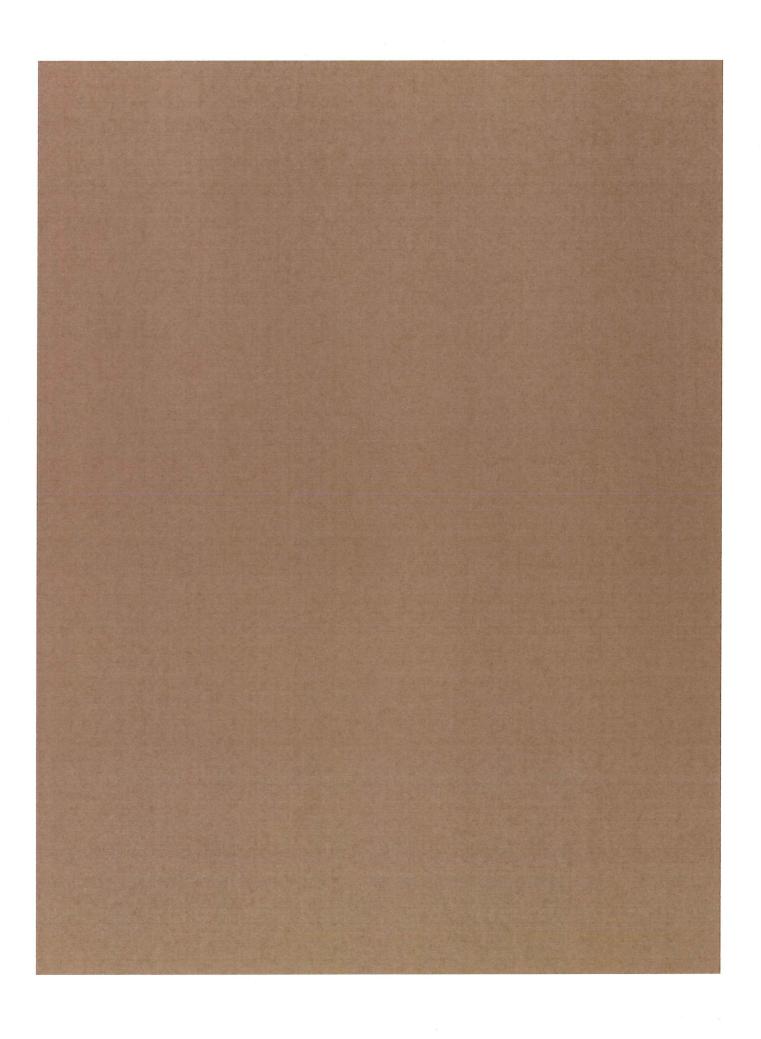
SUMMARY

Bosch plans to increase sales by using his established and proven operations, support infrastructure, and ability to improve local store marketing campaigns. The sales boost will continue to be supported into the second year of operations through an aggressive remodel and marketing plan. Bosch will be expanding in his designated territories to develop the four new Hooters, over the course of four years. The family will bring renewed focus to these absentee run operations, and drive sales well above where they stand today.

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SIGNATURE DRINKS RECIPE REFERENCE GUIDE



A	AA	In avadiants	Procedure
Amount	Measure	Ingredients	Procedure
1.25	oz.	Absolut Vodka	Build
3.5	oz.	Bloody Mary Mix	
0.5	oz.	Hooters 3 Mile Wing Sauce	
		(no substitutions)	
Amount	Measure	Garnish	Glassware
1	each	Celery Stalk	Juice/Frozen
1 1	each	Celery Stalk Olive & Lime Wedge	Juice/Frozen
1 1 1			Juice/Frozen
1 1 1	each	Olive & Lime Wedge	Juice/Frozen



Amount	Measure	Ingredients	Procedure
1.25	OZ.	Absolut Citron Vodka	Shake & Strain
Amount	Measure	Garnish	Glassware
1	each	1/2 Sugar Rim	Chilled Rocks

Amount	Measure	Ingredients	Procedure
1.25	oz.	Absolut Vodka	Build
0.5	oz.	Ginger Re'al Infused Syrup	
2	each	Lime Wedges - Squeeze & Drop	
3	oz.	Top With Lemon-Lime Soda	
		Stir Gently	
Amount	Measure	Garnish	Glassware
		No Straw	Copper Mug o



Amount	Measure	Ingredients	Procedure
0.5	oz.	Bacardi Superior Rum	Modified Shake
0.5	oz.	Smirnoff Vodka	& Strain
0.5	oz.	Tanqueray Gin	
2	oz.	Lime Sour	
0.5	oz.	Re'al Blueberry Syrup	
		Shake above ingredients with ice and strain over fresh ice	
1	oz.	Top with Pepsi Cola	
Amount	Measure	Garnish	Glassware
1	each	Orange Wedge	Juice/Frozen

Procedure

Bomb Set Up

Glassware

Shot Glass/Draught Glass

Amount	Measure	Ingredients	Procedure
1	oz.	Fireball Whiskey	Shake & Strain
1	oz.	Bailey's Irish Cream	
Amount	Measure	Garnish	Glassware
			Chilled Rocks

Ingredients

Pinnacle Cherry Vodka

Grenadine

Shake above ingredients with ice strain into a shot glass

Red Bull Energy Drink in Draught

Glass

Garnish

Amount Measure

Amount Measure

oz.

oz.

oz.

1.25

0.25

3

CLEARWATER PUNCH DAIQUIRI

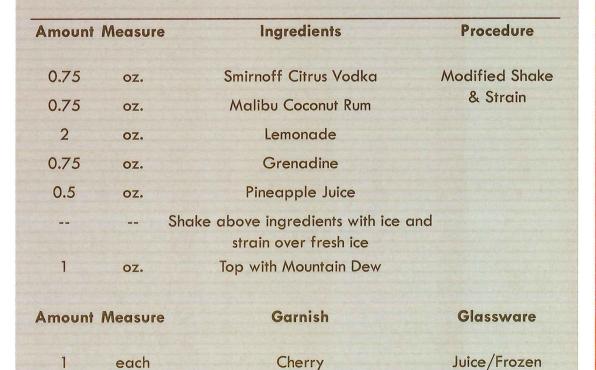
Amount	Measure	Ingredients	Procedure
1.25	oz.	Bacardi Superior Rum	Blender
4	oz.	Strawberry Flavor	
18	oz.	Ice	
0.25	oz.	Float Myers's Dark Rum	
Amount	Measure	Garnish	Glassware
1	each	Lime Wedge	Juice/Frozen



Amount	Measure	Ingredients	Procedure
3	oz.	Cranberry Juice	Bomb Set Up
1	oz.	Fireball Cinnamon Whiskey	

Amount Measure	Garnish	Glassware
		Shot
		Glass/Draught Glass
		Glass

Amount	Measure	Ingredients	Procedure
1.25	oz.	Tanqueray Gin	Modified Shake
0.5	oz.	Lime Sour	& Strain
0.5	oz.	Mango Puree	
-		Shake above ingredients with ice and strain over fresh ice	
3	oz.	Top with Mountain Dew	
Amount	Measure	Garnish	Glassware
1	each	Orange Wedge	Juice/Frozen



HOOTERADE BLUE RASPBERRY

Amount	Measure	Ingredients	Procedure
1.25	oz.	UV Blue Vodka	Modified Shake
0.75	oz.	Blue Curacao	& Strain
2	oz.	Lemonade	
0.5	oz.	Agave Nectar	
		Shake above ingredients with ice and strain over fresh ice	
1	oz.	Top with Mountain Dew	
Amount	Measure	Garnish	Glassware
1	each	Lemon Wedge	Juice/Frozen



HOOTER ADE ORANGE

Amount	Measure	Ingredients	Procedure
1.25	oz.	Smirnoff Orange Vodka	Modified Shake
.75	oz.	Gran Gala	& Strain
0.5	oz.	Grenadine	
0.5	oz.	Mango Puree	
0.5	oz.	Passion Fruit Re'al Infused Syrup	
2	oz.	Orange Juice	
-	-	Shake above ingredients with ice and strain over fresh ice	
Amount	Measure	Garnish	Glassware
1	each	Orange Wedge	Juice/Frozen

HURRICANE

Amount	Measure	Ingredients	Procedure
1.25	oz.	Bacardi Mango Fusion	Modified Shake
0.5	oz.	Mango Puree	& Strain
2	oz.	Lemonade	
1	oz.	Pineapple Juice	
-		Shake above ingredients with ice and strain over fresh ice	
1	oz.	Top with Mountain Dew	
Amount	Measure	Garnish	Glassware
1	each	Orange Wedge	Juice/Frozen

Amount	Measure	Ingredients	Procedure
1.25	OZ.	Southern Comfort	Spindled
0.75	oz.	Captain Morgan Spiced Rum	
2	oz.	Cranberry Juice	
1	oz.	Pineapple Juice	
0.25	oz.	Grenadine	
		Spindle above ingredients and pour	
		over ice	
0.25	oz.	Float Myers's Dark Rum	
Amount	Measure	Garnish	Glassware
1	each	Orange Wedge	Juice/Frozen
1	each	Cherry Speared	

Amount	Measure	Ingredients	Procedure
1.25	oz.	Jameson Irish Whiskey	Modified Shake &
4	oz.	Lime Sour	Strain
0.5	oz.	Agave Nectar	
Amount	Measure	Garnish	Glassware
1	each	Lime Wedge	Juice/Frozen



Amount	Measure	Ingredients	Procedure
1.25	oz.	Jägermeister	Bomb Set Up
	-	Shake above ingredients with ice strain into a shot glass	
3	oz.	Red Bull Energy Drink in Draught Glass	
Amount	Measure	Garnish	Glassware
			Shot
			Glass/Draught
			Glass

Amount	Measure	Ingredients	Procedure
1.25	oz.	Sauza 100% Blue Agave Tequila	Blender
4	oz.	Lime Sour	
1	oz.	Orange Juice	
18	oz.	lce	
Amount	Measure	Garnish	Glassware
1	each	Salt Rim	Juice/Frozen
1	each	Lime Wedge	



Amount	Measure	Ingredients	Procedure
1.25	oz.	Sauza 100% Blue Agave Tequila	Modified Shake
4	oz.	Lime Sour	& Strain
1	oz.	Orange Juice	
Amount	Measure	Garnish	Glassware
1	each	Salt Rim	Juice/Frozen
1	each	Lime Wedge	

Amount	Measure	Ingredients	Procedure
0.5	oz.	Bacardi Superior Rum	Modified Shake
0.5	oz.	Smirnoff Vodka	& Strain
0.5	oz.	Tanqueray Gin	
0.5	oz.	Gran Gala	
2	oz.	Lime Sour	
-	-	Shake above ingredients with ice and strain over fresh ice	
1	oz.	Top with Pepsi Cola	
Amount	Measure	Garnish	Glassware
1	each	Lemon Wedge	Juice/Frozen



Amount	Measure	Ingredients	Procedure
1.25	oz.	Maker's Mark Bourbon Whiskey	Neat
Amount	Measure	Garnish	Glassware
			Shot Glass

Amount	Measure	Ingredients	Procedure
1.25	oz.	Grey Goose Le Melon Vodka	Build
0.5	oz.	Ginger Re'al Infused Syrup	
2	each	Lime Wedges - Squeeze & Drop	
3	oz.	Top with Lemon-Lime Soda	
	-	Gently Stir	
Amount	Measure	Garnish	Glassware
		No Straw	Copper Mug or
		Tio ond in	Juice/Frozen



Amount	Measure	Ingredients	Procedure
0.5	oz.	Bacardi Superior Rum	Modified Shake
0.5	oz.	Tanqueray Gin	& Strain
0.5	oz.	Ole Smoky Moonshine	
0.5	oz.	Gran Gala	
2	oz.	Lime Sour	
	-	Shake above ingredients with ice and strain over fresh ice	
1	oz.	Top with Pepsi Cola	
Amount	Measure	Garnish	Glassware
1	each	Lemon Wedge	Juice/Frozen

Amount	Measure	Ingredients	Procedure
5	oz.	Sutter Home Cabernet	Transfer
1	oz.	Raspberry Liqueur	
1	oz.	Pineapple Juice	
1	oz.	Cranberry Juice	
0.5	oz.	Grenadine	
0.25	oz.	Agave Nectar	
1	oz.	Top with Lemon-Lime Soda	
Amount	Measure	Garnish	Glassware
2	each	Orange Wedges	25 oz. Big Daddy Mug
2	each	Cherries	



Amount	Measure	Ingredients	Procedure
1.25	oz.	Patron Silver Tequila	Shake & Strain
0.75	oz.	Gran Gala	
3	oz.	Lime Sour	
0.5	oz.	Orange Juice	
0.5	oz.	Agave Nectar	
1	each	Lime Wedge - Squeeze & Discard	
1	each	Orange Wedge - Squeeze &	
		Discard	
Amount	Measure	Garnish	Glassware
1	each	Salt Rim	Chilled Funtini
1	each	Lime Wedge	

Amount	Measure	Ingredients	Procedure
1.25	oz.	Malibu Coconut Rum	Blender
4	oz.	Finest Call Pina Colada Mix	
18	oz.	Ice	
0.25	oz.	Float Myer's Dark Rum	
Amount	Measure	Garnish	Glassware
1	each	Orange Wedge	Juice/Frozen
1	each	Cherry Speared	



Amount	Measure	Ingredients	Procedure
1.25	oz.	Malibu Coconut Rum	Spindled
0.75	oz.	Gran Gala	
1	oz.	Lime Sour	
0.5	oz.	Mango Puree	
0.5	oz.	Pineapple Juice	
0.5	oz.	Grenadine	
		Spindle above ingredients and pour	
		over ice	
Amount	Measure	Garnish	Glassware
1	each	Orange Wedge	Juice/Frozen
1	each	Cherry	

Measure	Ingredients	Procedure
oz.	Absolut Vodka	Shake & Strain
oz.	Raspberry Liqueur	
oz.	Cranberry Juice	
Measure	Garnish	Glassware
	oz.	oz. Raspberry Liqueur oz. Cranberry Juice



Procedure Ingredients **Amount Measure** El Jimador Gold/Reposado Tequila Blender 1.25 oz. 0.75 Gran Gala oz. 3 Lime Sour oz. Guest Choice of Flavor 0.5 oz. Blackberry, Mango, Passion Fruit, Peach, or Strawberry 18 Ice oz. Garnish Glassware **Amount Measure** Juice/Frozen Lime Wedge each

Procedure

Spindled

Glassware

Juice/Frozen

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Amount Measure Ingredients Procedure El Jimador Gold/Reposado Tequila 1.25 Blender oz. Gran Gala 0.75 oz. 3 Lime Sour oz. 0.5 Orange Juice oz. 18 Ice oz. Glassware **Amount Measure** Garnish Juice/Frozen Salt Rim each Lime Wedge each

Ingredients

El Jimador Gold/Reposado

Tequila

Gran Gala

Lime Sour

Guest Choice of Flavor

Blackberry, Mango, Passion Fruit, Peach, or Strawberry

Garnish

Lime Wedge

Amount

1.25

0.75

3

0.5

Amount

1

Measure

oz.

oz.

oz.

oz.

Measure

each

RITA GONE WILD ROCKS

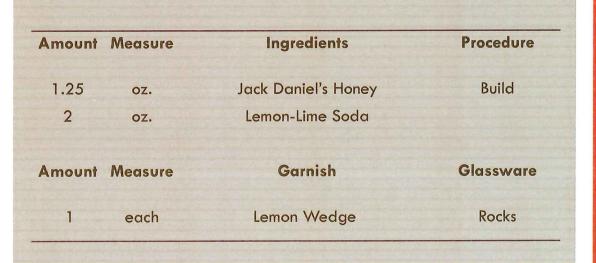
Amount	Measure	Ingredients	Procedure
1.25	oz.	El Jimador Gold/Reposado Tequila	Spindled
0.75	oz.	Gran Gala	
3	oz.	Lime Sour	
0.5	oz.	Orange Juice	
Amount	Measure	Garnish	Glassware
1	each	Salt Rim	Juice/Frozen
1	each	Lime Wedge	



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A 4	
A 4	
4	

Amount	Measure	Ingredients	Procedure
0.5	oz.	Crown Royal Canadian Whisky	Shake & Strain
0.5	oz.	Peach Schnapps	
0.5	oz.	Raspberry Liqueur	
2	oz.	Cranberry Juice	
Amount	Measure	Garnish	Glassware
			Chilled Rocks

Amount	Measure	Ingredients	Procedure
1.25	oz.	Southern Comfort	Shake & Strain
2	each	Lime Wedges - Squeeze & Discard	
Amount Measure		Garnish	Glassware
			Chilled Rocks



Amount	Measure	Ingredients	Procedure
0.5	oz.	Bacardi Superior Rum	Modified Shake
0.5	oz.	Smirnoff Vodka	& Strain
0.5	oz.	Tanqueray Gin	
2	oz.	Lime Sour	
0.5	oz.	Re'al Passion Fruit Syrup	
-	-	Shake above ingredients with ice and strain over fresh ice	
1	oz.	Top with Cranberry Juice	
Amount	Measure	Garnish	Glassware
1	each	Orange Wedge	Juice/Frozen



Amount	Measure	Ingredients	Procedure
0.5	oz.	Crown Royal Canadian Whisky	Bomb Set Up
0.5	oz.	Peach Schnapps	
0.25	oz.	Malibu Coconut Rum	
-	-	Shake above ingredients with ice strain into a shot glass	
3	oz.	Red Bull Energy Drink in Draught Glass	
Amount	Measure	Garnish	Glassware
			Shot
			Glass/Draught
			Glass

Amount	Measure	Ingredients	Procedure
1.25	oz.	Jack Daniel's Tennessee Whiskey	Modified Shake
0.5	oz.	Blue Curacao	& Strain
2	oz.	Lime Sour	
		Shake above ingredients with ice and strain over fresh ice	
2	oz.	Top With Lemon-Lime Soda	
Amount	Measure	Garnish	Glassware
1	each	Lemon Wedge	Juice/Frozen



Amount	Measure	Ingredients	Procedure
0.5	oz.	Maker's Mark Bourbon Whiskey	Modified Shake
0.5	oz.	Jim Beam White Label Bourbon	& Strain
0.5	oz.	Jameson Irish Whiskey	
0.5	oz.	Gran Gala	
2	oz.	Lime Sour	
-	-	Shake above ingredients with ice and strain over fresh ice	
1	oz.	Top with Pepsi Cola	
Amount	Measure	Garnish	Glassware
1	each	Lemon Wedge	Juice/Frozen

BAR JUICE/MIXERS SHELF LIFE

Item	Shelf Life Storage	
Finest Call	 Cool Dry Location At Opened:56 	
	Room Temperature Days	
	Opened: In Own Unopened:	
	Container with Pump Lime 1yr,	
	Other 2yrs	
3-Mile Island	 In Pint Container 3 Day Shelf 	
5-IVIIIe ISIAIIU	Room Temperature Life	
Re'al	• In Own Container • 360 Days	
	Refrigerated	
Cranberry	Store N Pour 7 Days Unopen	ed
Juice	Store iv rour	
Jaice	• Refrigerated	
Orange Juice	 Store N Pour 7 Days Unopen 	ed
Orange Juice	Refrigerated	
	Kerrigeratea	
Grapefruit	 Store N Pour 7 Days Unopen 	ed
Juice	Refrigerated	
Pineapple	Small Can No Partial Cans	Held
	Sittati Cari	TICIG
Juice		



Garnish Item Quality Identifiers Storage 6 Wedges Equal In Lemons Place Enough Cut Size Garnish in Garnish Tray 6 Wedges Equal In Limes Place Enough Cut Size Garnish in Garnish Tray Place Enough Cut 8 Wedges Equal In Oranges Garnish in Garnish Tray Size Lexan w/ drip pan and lid Celery Not Broken or Split Labeled & Dated Clean Whole Cherries w/ Pre-speared Individually Cherries Stems No Discoloration Olives Pre-spear Two At A Time Not Broken (whole) Sitting In Small Portion of Contains a Pimento Olive Brine 24 hour Shelf Life Lexan w/ drip set & Bacon lid Jalapenos 24 hour Shelf Life Fresh, thin sliced

GARNISHES



BUFFALO CHICKEN SALAD

Spring mis greens stacked with breaded chicken tossed in your totaller wing such: Opped with Greed (parallers, bleu cheese trumbles, onlons and clantro and your choice of bleu cheese or ranch dressing. Technically, it's still a salad.

SUB BLACKENED MAHI-MAHI ON ANY SALAD = 3.49



Battered and fried to crispy perfection. Sorred with cuty frites, housemade colesiaw and tatait sauce. a 10.39 Substitute fries with Onion Rings or Side Salad + 991. FISH & CHIPS

STEAMED SHRIMP

shrimp. Squeeze on some lemon

reputation. What can we say, they like to get around.

Go all in with Chill Cheese

ONION RINGS Stay in the loop with our battered onion rings. - 4.39

COLESLAW Made fresh daily.

Served up right. = 4.19
Topped with cheese ICED TEA SOFT DRINKS BOTTLED WATER SIDE GARDEN SALAD
or CAESAR SALAD - 2.39 REFRESHERS

ICED TEA - 2.18 SOFT DRINKS - 2.48 BUTTED WATER - 1.18 MULK - 2.18 COFFE - 1.13 MILK

MIXED GREENS

RANCH BLEU CHEESE HONEY DIJON THOUSAND ISLAND CCESAR Bag samic vindigrette | Lime vingigrette | Light Italian

- 8.39 Add grilled chicken instead of Chili + 991 Is it a taco' is it is salad? SI, An ireberg lettice and cabbage mix, topped with groot of galle, shredded theses, clianto, sour coam, first guaranole and chill. Served on a bed of totilla chips with a langy line vinaligntie.

CHICKEN GARDEN SALAD Spring mit, greens plied with dired tomatoes, crisp cucumbers, chedrar cheese, Montrey lack cheese, and complex and your choice of salad dressing, Topped with gilling or fired chicken. • 1.33 Molt me chicken • 5.53

+8.99 Hold the chicken = 5.99 CHICKEN CAESAR SALAD

Fresh chopped Romaine, Parmecan cheese and crispy seasoned countors with a creamy Laesar dressing, Topped with grilled or fired chicken.

ALASKAN SNOW CRAB LEGS
adollest Gardr. Spproved but seriously, you are about to bite ning cab legs that are shipped to us from the froyty bance of Alaska and stored up right with a side of butter. Makes and stored kinds fancy, doesn't it?

Fresh steamed shr and go to town.

DESSERTS CHOOSE FROM THREE DELICIOUS CLASSICS = 4.59

FLAVORED ICED TEA I LEMONADE - 2.39 Flavor it upl Blackberry, Mango, Passion Fruit RED BULL - 3.79

CARAMEL FUDGE CHEESECAKE CHOCOLATE MOUSSE CAKE

KEY LIME PIE



SANDWICHES

APPETIZERS

SOUP & SALADS

 $\text{WISE CHOOSES ON THE TIGHTER SIDE OF HOOTERS FOR THOSE LOGGING. WHETHER OR NOT YOU USE THOSE CRLORIES. ON BEER IS UP TO YOU.$

GRILLED BLACKENED MAHI-MAHI SANDWICH AND WISE CHOICE SALAD

CHILL
Traditional chill served the wise way,
Calcives 446 * 4.49

Grilled, blackened Mahl-Mahi with lettuce, tomato and sliced onlon served on a loasted brioche bun. 11.59
No suce or staw on Mahl-Mahi

SNOW CRAB LEGS Served with cocktail sauce and no butter. Catories 157 = 15.99

1/2 pound served with cocktail sauce. Calonies 250 * 10.59

STEAMED SHRIMP

Calories Blackened Mahi-Mahl 659 :: Skie Solad 76 Hold the bun to save 240 more calories

BIG FISH SANDWICH AND

GRILLED BLACKENED SHRIMP Served with fresh toutilla chips, fresh-made guacamole and pico de gallo. Calories 367 = 7,39

WISE CHOICE SALAD

Grilled fish sandwich with lettuce and tomato served on a fresh hoagie roll. * 9.59 Calories Big Fish 644 :: Side Salad 76 Hold the roll to save 248 more calories GRILLED CHICKEN SANDWICH AND WISE CHOICE SALAD

WISE CHOICE FISH TACOS
Three grilled fish tacos served the
Wise way,
Calonies 516 = 8.99

TACOS

WISE CHOICE SHRIMP TACOS
Three grilled shrimp tacos served
the wise way.

Galonies 512 * 9.39

WISE CHOICE SALAD
Spring mix greens piled with diced
tomatoes, crisp cucumbers and cheese.
Calonies soc. 6:39
WISE CHOICE SIDE SALAD Calones p6 - 5:39

WISE CHOICE SOUP AND SALAD Chill and a wise choice side salad.





Grilled chicken with sautéed onions, mushrooms and peppers served on a 1.39 toasted brioche bun. a 1.39 Calone Grilled Chicken 687 is Side 30 Calone Grilled Chicken to save 3,0 mare clabins

So who would ever guess that the Parichees playing lugitiess of "the home for the visually offensive" would see their 1983 creation in Chamater, Florids, become an American icon and international phenomenon? Certainly not the Hootees Six, who proudly respond, "What the heek is an icon?"

FROM HUMBLE BEGINNINGS

Well, many might say it's a refreshing beach joint with really great food. An oasis to millions in hundreds of locations in nearly 30 countries worldwide. Or it could be about winning the 1992 Winston Cup Championship, or the 1995 "Washington Get a Grip" campaign, or Hooters Air, or Hooters Casino, Hooters food, Hooters Calendar, Hooters USO tours, Hooters wings, Hooters community outreach or the Hooters War on Cancer and, of course, the iconic Hooters Girl and the phenomenon that there are 300,000 of them. Worll Please accept our thanks to all of you who make it so excling and heartening ... sit back and enjoy the oasis you helped create. If there is anything iconic you require, please ask. Within reason, of course,







IS BEER FOOD? OF COURSE IT IS. IF THAT'S WHAT YOU'RE IN THE MOOD FOR, JINGS. FRESH SEAFOOD. JUICY BURGERS. AND PITCHERS OF ICE-COLD BEER. MIGHT ARGUE THAT IT'S THE HOOTERS GIRLS, AND THEY WOULD BE RIGHT BUT THIS IS A MENU SO WE'RE GOING WITH THE FOOD. WORLD-FAMOUS IF THERE'S ONE THING HOOTERS IS KNOWN FOR, IT'S FOOD. NOW SOME BE SURE TO CHECK OUT OUR BEER AND COCKTAIL MENUS AS WELL.



OUR SAUCES ARE WORLD FAMOUS. NOW SLAP THAT SAUCE ON ANY WING OR ANYTHING



Into burs, big taste, Choose from fresh ground beta Standed with Geese, mustand and piddes or Hooters Shie Buffalo chican Ussed with your choice of wing sauce. Topped with piddes and served with . •1.55 cuty fries. #8.95 Mix and match 2 of each

BUFFALO SHRIMP

aded shrimp tossed in your favorite cc. Tender inside, crispy outside, just

Chicken or steak with grilled onions, peppers and chipotle sauce.

Chicken = 8.39 | Steak = 9.49

FRIED PICKLES
Everything is better fried and pickles are no exception. Handmade to order and served

ella cheese with marinara sauce. CHEESE STICKS

BUFFALO CHICKEN DIP
Wanning: you will not be able to stope eating
his dip it's fulle to ny; Hage partion of
errores, andered ordices, organ gates assuand exeamy melted diverse, topped with your
choice of martin of bleu forces. Served with
warm, seasoned totalls oribs.

• 53.9

rive itappers or five boneless wings tossed in your favorite Hooters wing sauce: Served with ranch or bleu cheese and celery. • 6.29 Plump strips of Julcy chicken fried up to crispy perfection. Feeling spicy? Have them tossed in one of our world-famous wing sauces. *8.59

TEX MEX NACHOS
Fresh chips loaded with go and chili, piled high with hiettuce, fresh pico de gallo

een buffalo walk into a bar and they t tossed. Six Hooters Style Buffalo x & boneless wings and six rs Style wings. All tossed in your te legendary wing sauce. BUFFALO PLATTER gooey nacho cheese h homemade guac, illo, jalapeños, sour hipotle sauce. + 8.99 ken instead of chili + 992



TRUST US,

OR A WHILE WE-VE BEEL DING THIS

QUESADILLAS
A go-to that never disappoints ... Hooters Style.

TOTALLY CHEESY Served with pico de gallo and

TRIPLE DOG DARE

BUSTALO CHICKEN
Buffalo chicken with your choice of wing
sauce and ranch or bleu cheese. * 8.99

SPICY GARLIC

3 MILE ISLAND

HABANERO BBQ

GENERAL TSO'S

CHIPOTLE HONEY DAYTONA BEACH

FLAPPER OR BONELESS TEASER

CHICKEN BREAST STRIPS

MEDIUM

CHESAPEAKE RUB MILD

SAMURAI TERIYAKI

PARMESAN GARLIC

LEMON PEPPER RUB

Sof ORIGINAL WINGS THE ONE AND ONLY! The Style we invented over 30 years ago; they're breaded by hand and served with your favorite Hooters wing sauce by your favorite Hooters Girl. In a word, singly amazing. 10 PCS = 9.99 :: 20 PCS = 19.29 :: 50 PCS = 43.99

NAKED WINGS Traditional style. No breading, but just as good. Order them with your favorite Hooters wing sauce. 10 PCS = 9.79 :: 20 PCS = 18.99 :: 50 PCS = 43.99

HOOTERS DAYTONA BEACH STYLE WINGS Another Hooters original, Naked wines tossed in our sig

Hand-breaded and served with your favorite Hooters wing sauce. And no bones, so they can get to your stomach faster. 10 PCS = 10.79 :: 20 PCS = 20.99 :: 50 PCS = (8.99 **BONELESS WINGS**

10 PCS = 8.99 :: 20 PCS = 16.99 :: 50 PCS = 37.99

ENTRA DRESSING + 895 III ENTRA SAUCE + 895 III CELERY +695 III CELERY ABACH SAU



BLACKENED MANI-MANI SANDWICH So good you have to say I work resh, carefr cut kibil-Mahi seared in our own special stakedning spice. Served on a toasted priber bun, to backed with outcomide collective and sifeed tomatoes and topped with a spicy remodulen. MODITIES # BUFFALO CHICKEN SANDWICH
CHAPITING SUPPLY BOUL OF WINGS, but in a Standwich. Hand-breaded
chicken breast tossed in your feworite wing sauce, topped with handand tomato and served on a tosased brinche bun.

*8.

INCOLUMN STATE CHICKEN STRIP CHEESE FOREY own trate bufs with just chicken strips tossed in your favorite Hototers wing saute, topped with provioure and cheedar cheese and served up on feast least.

HERED CHICKEN SANDWICH
with suited onions green papers and mushroms. This
judy, gilled chicken bast is then smokred in melted
judy, gilled chicken bast is then smokred in melted
one cheese and served on a toasted brioche bun, just remember
-5.53; SMOTHERED CHICKEN SANDWICH

PHILLY CHEESESTEAK
A sandwid with an antilude. Steak or chicken topped with sauted
onlines, green peppers, mustrooms and provolone cheese and
served on a hoagle roll.

Daytona Beach sauce, pico de gallo and sliced Jalapeños + 932

FOR REAL ... SHOW US WHAT YOU GOT. EVERY MONDAY BEGINNING AT GPM ALL YOU CAN EAT WINGS!

THEY TE WIND OF BIO BEBL. THE OVER 3D VERBS, MOOTERS INSE EERN SERVING THE MICH SHARING SIMBLO NO. THE YEARS IT IS EVER HOW BUILD NO WORNER. TOTAL SHELL THE SIMPLY ORAN TO EVERLICATE TO YOU AND USES TO COURT SO FOUND THEY OR AND AND OBSERVE THE OWN TO DESC AND OBSERVE THE OWN TO THE STATE THE THEY THEY SE SENDED TO THE HOOR SE ONLY THEY WERE VAING MINKS THE EST ITRY TO SE VESS SENDED.

DON'T FORGET ABOUT WING SDAYS! FOR OMY 6.89 JOHN IS ELERY WEDMESSAY FOR 10 BONELESS WIND OR SSING. - 5 DO AND MAKE IT AN ALL-YOU-COM-EST SITUATION.

BURGERS BONELESS = 11.59 Original or Naked = 13.99

Hooters original Daytona Beach sauce, caramelized onlons, bacon and cheddar cheese and served on Texas toast.

n a mouthful! Two 1/2 pound patties served sted brioche bun, topped with lettuce, tomato, onions and your choice of cheese. DOUBLE D BURGER"

= 10.99

BBQ sauce, melted cheddar cheese, bacon and onion rings piled high on a toasted brioche bun. s 9.39 WESTERN BBQ BURGER'

BYOB = 188 BUILD YOUR OWN BURGER"

BUILD YOUR OWN BURGI

C VEGGIES LETTUCE CHEESE PROVOLONE BLEU CHEESE

AMERICAN

BRIOCHE BUN TEXAS TOAST MULTI GRAIN BUN + 25;

FRESH GROUND BEEF

O MEAT

JUICY GRILLED CHICKEN BREAST CRISPY FRIED CHICKEN BREAST

CHOOSE ANY OF OUR 17 UNIQUE SAUCES TO MAKE Your Burger ONE OF A KIND PICO DE GALLO TOMATO

NOINO

SAUTÉED GREEN PEPPERS

(B) EXTRAS

SAUTÉED ONIONS SAUTÉED MUSHROOMS FRESH GUACAMOLE FRESH JALAPEÑOS BACON

MONTEREY JACK

HEALTHY TURKEY PATTY

PEPPER JACK

CHEDDAR

Gilled of first, either way you'll feel like you're on a beach in Mexico ... with a Hooters Girl. Served on warm flour tortillas with pico de gallo, fresh cabbage and a special sauce.

Upgrade to Blackened Mahi-Nahi + 991 egrade to stackened Math-Mahr.
We don't skimp on the strings. It's seasoned and grilled then loaded
with abbage, giving the gaillo and a special sauce and all wrapped in
a flour torfills.

BUFFALO CHICKEN TACOS

There anything Bublio chicken and do felled of rined chicken tossood in your favorite wing staute. Hopped with cabage, pict of gallo and your choice of nanch or bleu cheese findle a flour todfile.

