| Water Utility Board Policy | | | |
|----------------------------|-----------------------|------------------|-----------------|
| Title: | Workforce Planning | | |
| Policy Number: | EL – 2J | Adopted: | August 26, 2014 |
| Category: | Executive Limitations | Revision #/Date: | 1/Jun 28, 2016 |

The General Manager shall not cause or allow conditions, procedures, or decisions that:

- 1. Add staff without review of existing resources and potential reassignment.
- 2. Utilize consultants for work more economically and appropriately done by utility staff, considering normal workload levels.
- 3. Fail to support employee and professional development opportunities for the General Manager and staff that are well focused and appropriate to Outcomes or specifically designed to improve employee skills.
- 4. Fail to provide a sufficient training budget, maintain costs within that budget, and provide an annual report to the board.

The General Manager shall maintain a list of skills that required contracting out during the previous 3 years, and the number of hours contracted out by skill category. This list will be used to determine when additional utility staff is justified to fill roles consistently being contracted out.