## City of Madison Racial Equity and Social Justice Community Engagement Continuum

The continuum provides details, characteristics and strategies for five levels of community engagement. The continuum shows a range of actions from county-led information sharing that tends to be shorter-term to longer-term community-led activities. The continuum can be used for both simple and complex efforts. As a project develops, the level of community engagement may need to change to meet changing needs and objectives.

The level of engagement will depend on various factors, including program goals, time constraints, level of program and community readiness, and capacity and resources. There is no one right level of engagement, but considering the range of engagement and its implications on your work is a key step in promoting community participation and building community trust. Regardless of the level of engagement, the role of both the City of Madison and community partners as part of the engagement process should always be clearly defined.

| Levels of Engagement                          |   |                                 |  |                               |
|---|---|---------------------------------|--|-------------------------------|
| City Informs                                  | City Consults                                 | City engages in dialogue        | City and community work                      | Community directs action      |
| City of Madison initiates an                  | City of Madison gathers                       | City of Madison engages         | together                                     | Community initiates and       |
| effort, coordinates with                      | information from the                          | community members to            | Community and City of                        | directs strategy and action   |
| departments and uses a                        | community to inform city-                     | shape city priorities and       | Madison share in decision-                   | with participation and        |
| variety of channels to inform                 | led projects                                  | plans                           | making to co-create                          | technical assistance from the |
| community to take action                      |   |                                 | solutions together                           | City of Madison               |
| Characteristics of Engagement                 |   |                                 |  |                               |
| <ul> <li>Primarily one-way channel</li> </ul> | <ul> <li>Primarily one-way channel</li> </ul> | Two-way channel of              | Two-way channel of                           | Two-way channel of            |
| of communication                              | of communication                              | communication                   | communication                                | communication                 |
| One interaction                               | One to multiple                               | Multiple interactions           | <ul> <li>Multiple interactions</li> </ul>    | Multiple interactions         |
| <ul> <li>Term-limited to event</li> </ul>     | interactions                                  | Medium to long-term             | Medium to long-term                          | Medium to long-term           |
| <ul> <li>Addresses immediate</li> </ul>       | <ul> <li>Short to medium-term</li> </ul>      | Advancement of solutions        | <ul> <li>Advancement of solutions</li> </ul> | Advancement of solutions      |
| need of City and                              | <ul> <li>Shapes and informs city</li> </ul>   | to complex problems             | to complex problems                          | to complex problems           |
| community                                     | projects                                      |                                 |  |                               |
|   |   |                                 |  |                               |
| Strategies                                    |   |                                 |  |                               |
| Media releases, brochures,                    | Focus groups, interviews,                     | Forums, advisory boards,        | Co-led community meetings,                   | Community-led planning        |
| pamphlets, outreach to                        | community surveys                             | stakeholder involvement,        | advisory boards, coalitions                  | efforts, community-hosted     |
| vulnerable populations,                       |   | coalitions, policy              | and partnerships, policy                     | forums, collaborative         |
| ethnic media contacts,                        |   | development and advocacy,       | development and advocacy,                    | partnerships, coalitions,     |
| translated information, staff                 |   | including legislative briefings | including legislative briefings              | policy development and        |
| outreach to residents, new                    |   | and testimony, workshops,       | and testimony                                | advocacy, including           |
| and social media                              |   | community-wide events           |  | legislative briefings and     |
|   |   |                                 |  | testimony                     |