## Development of Park Event Standards

## Background - Long Range Planning

The park system had 164 "special events" that required a special event permit(s) in 2013. In 2014 there were 188. The number of special events in parks has grown by approximately $20 \%$ over the past five years.

Setting event fees is a well-accepted practice in other municipal park systems. Parks staff and the Park Commission have expressed an interest in ensuring that fees take appropriate consideration of the numerous variables involved with an event and its impact on the park system. Considerations have been made in the past to assess fees based on the following event characteristics: estimated attendance, beer sales, food/non-consumable sales, additional vendors, paid admission (non-athletic events), if the event is open to the public, and total use of the park/facility.

An expanded event standards policy might, e.g., set guidelines and conditions for all special events (non-athletic) in parks, provide special conditions to specific parks, and amend the fee structure to ensure equitable cost recovery goals based on the impact to the park system. Additionally, the policy may propose standards that provide clarity on permits required for events, e.g., when is a Temporary Structures fee required) and provide a guide to event organizers regarding existing policies, e.g., no PA permits at select parks.

## Analysis

Park Event Permit data from 2013 and 2014 were reviewed. Data from 2014 were analyzed by several variables that included:

- parkland classification,
- event sponsor,
- fees charged,
- projected attendance, and
- other triggers for permits, e.g., amplification, temporary structures and vending.

In 2014, park event permits were issued for 188 unique events which utilized 198 different parks. (This accounts for events that were held in multiple parks.) This does not represent the number of days the events were held in parks. Some events are issued permits for multiple days for the event, itself, or for setup/takedown. Known projected attendance at all permitted events was 263,217.

## Table 1

| Parkland <br> Classification | General Description | Number <br> of <br> Events <br> N=188 | \% of <br> Overall <br> Events |
| :--- | :--- | :---: | :---: |
| Sports Complex | Heavily programmed athletic fields and associated facilities <br> whose primary purpose is programmed active recreation. | 2 | $1 \%$ |
| Mini Park | Used to address limited, isolated or unique recreation needs. | 11 | $5 \%$ |
| Neighborhood <br> Park | Neighborhood parks remain the basic unit of the park system. <br> Serves as the recreational and social focus of the <br> neighborhood. Focus is on informal active and passive <br> recreation. | 46 | $23 \%$ |
| Community Park | Serves broader purpose than neighborhood park. Focus is on <br> meeting community-based recreation needs, as well as <br> preserving unique landscapes and open spaces. | 139 | $71 \%$ |

## Events in Community Parks

139 events were held in 17 different Community Parks. Six of most utilized parks ( $80 \%$ of all events) were selected for further analysis:

- Warner - 39 events ( $28 \%$ )
- Olin - 22 events ( $16 \%$ )
- Vilas - 22 events ( $16 \%$ )
- Olbrich - 10 events ( $7 \%$ )
- Brittingham -9 events ( $6 \%$ )
- Elver - 9 events ( $6 \%$ )

46 events were held in 23 different Neighborhood Parks. Four of most utilized parks accounted for $48 \%$ of all events. These are:

- Penn - 10 events ( $22 \%$ )
- Elvehjem - 4 events (9\%)
- Rennebohm - 4 events (9\%)
- Wingra - 4 events ( $9 \%$ )

11 events were held in 10 different Mini Parks. The most utilized park was Norman Clayton with two (2) events.

## Time of Year for Events

As expected, the majority of events occur in the May-August period.

- January - April (16 events/8.5\%)
- May - August (110 events/60\%)
- September - December (62 events/33\%).
$\mathrm{N}=188$


## Event Organizers

The events in 2014 were organized by groups that are classified as follows:

- For Profit $=31$ events ( $16 \%$ )
- Not-for-Profit = 126 events $(67 \%)$
- Neighborhood Association $=16$ events (9\%)
- Madison Parks = 10 (5\%)
- City of Madison $=3(2 \%)$
- State of Wisconsin $=2(1 \%)$


## Event Fees

In total, event permit fees were charged in the amount of $\$ 126,530$

- 56 events had 146 temporary structures which includes tents (of varying sizes), stages and/or inflatables.
- 100 events received permits for amplifications.
- 18 events received beer permits.
- 43 events had permits to sell food and/or merchandise.

Comparative data for Community Park events

$$
\text { ( } \mathrm{N}=139 \text { ) }
$$

|  | Warner | Vilas | Olin | Olbrich | Britt | Elver | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# Events | 39 | 22 | 22 | 10 | 9 | 9 | 111 |
|  | $35 \%$ | $20 \%$ | $20 \%$ | $9 \%$ | $8 \%$ | $8 \%$ |  |
|  |  |  |  |  |  |  |  |
| $1^{\text {st }}$ Quarter (Jan-Apr) | 3 | 5 | 1 | 0 | 3 | 1 | 13 |
| $2^{\text {nd }}$ Quarter (May-Aug) | 24 | 8 | 19 | 8 | 5 | 6 | 70 |
| $3^{\text {rd }}$ Quarter (Sept-Oct) | 12 | 9 | 2 | 2 | 1 | 2 | 28 |
|  |  |  |  |  |  |  |  |
| For Profit | 9 | 4 | 6 | 1 | 0 | 1 | 25 |
| Not-for-Profit | 28 | 16 | 13 | 8 | 7 | 6 | 74 |
| Neighborhood Association | 0 | 0 | 0 | 0 | 0 | 1 | 1 |
| Madison/State | 2 | 2 | 3 | 1 | 2 | 1 | 11 |
|  |  |  |  |  |  |  |  |
| Attendance | 34,625 | 5,612 | 23,750 | 8,070 | 21,275 | 1,850 | 95,182 |
|  | $36 \%$ | $6 \%$ | $25 \%$ | $8 \%$ | $23 \%$ | $2 \%$ |  |
|  |  |  |  |  |  |  |  |
| Fees | $\$ 20,643$ | $\$ 9,072$ | $\$ 19,279$ | $\$ 1,928$ | $\$ 2,010$ | $\$ 1,935$ | $\$ 54,867$ |
|  | $38 \%$ | $17 \%$ | $35 \%$ | $3 \%$ | $4 \%$ | $3 \%$ |  |
|  |  |  |  |  |  |  |  |
| Temporary Structures | 37 | 3 | 23 | 6 | 5 | 1 | 76 |
| Amplification | 28 | 15 | 10 | 4 | 3 | 4 | 65 |
| Beer Sales | 1 | 1 | 5 | 0 | 1 | 0 | 8 |
| Food Sales | 10 | 1 | 6 | 3 | 1 | 0 | 21 |
| Merchandise Sales | 6 | 0 | 3 | 1 | 1 | 1 | 12 |

Note: Olin had fewer events but collected more in fees than the other large Community Parks primarily due to the Madison Homebrewers - Great Taste of the Midwest event (\$23,417.00); which is not included in the fees listed above. The fee is driven higher because of the number of vendors they have at the event.

Additional comparative data for Community Park events=
( $\mathrm{N}=139$ )

|  | ForProfit | Not-ForProfit | Neighborhood Association | Madison/ State | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Warner | 9 | 28 | 0 | 2 | 39 |
| Vilas | 4 | 16 | 0 | 2 | 22 |
| Olin | 6 | 13 | 0 | 3 | 22 |
| Olbrich | 1 | 8 | 0 | 1 | 10 |
| Brittingham | 0 | 7 | 0 | 2 | 9 |
| Elver | 1 | 6 | 1 | 1 | 9 |
| Total | 21 | 74 | 1 | 11 | 111 |
| Small (<150) |  |  |  |  |  |
| Warner | 4 | 0 | 0 | 0 | 4 |
| Vilas | 1 | 3 | 0 | 1 | 5 |
| Olin | 0 | 5 | 0 | 2 | 7 |
| Olbrich | 1 | 1 | 0 | 0 | 2 |
| Brittingham | 0 | 1 | 0 | 1 | 2 |
| Elver | 0 | 4 | 1 | 0 | 5 |
| Total | 6 | 14 | 1 | 4 | 25 |
| Medium (151-400) |  |  |  |  |  |
| Warner | 0 | 8 | 0 | 1 | 9 |
| Vilas | 1 | 11 | 0 | 1 | 13 |
| Olin | 0 | 3 | 0 | 1 | 4 |
| Olbrich | 0 | 2 | 0 | 1 | 3 |
| Brittingham | 0 | 5 | 0 | 0 | 5 |
| Elver | 1 | 2 | 0 | 0 | 3 |
| Total | 2 | 31 | 1 | 4 | 37 |
| Large (401-1000) |  |  |  |  |  |
| Warner | 2 | 12 | 0 | 1 | 15 |
| Vilas | 2 | 1 | 0 | 0 | 3 |
| Olin | 2 | 3 | 0 | 0 | 5 |
| Olbrich | 0 | 3 | 0 | 0 | 3 |
| Brittingham | 0 | 1 | 0 | 0 | 1 |
| Elver | 0 | 0 | 0 | 1 | 1 |
| Total | 6 | 20 | 0 | 2 | 28 |
| Greater than 1000 |  |  |  |  |  |
| Warner | 3 | 8 | 0 | 0 | 11 |
| Vilas | 0 | 1 | 0 | 0 | 1 |
| Olin | 5 | 1 | 0 | 1 | 7 |
| Olbrich | 0 | 0 | 0 | 1 | 1 |
| Brittingham | 0 | 0 | 0 | 0 | 0 |
| Elver | 0 | 0 | 0 | 0 | 0 |
| Total | 8 | 10 | 0 | 2 | 20 |
|  |  |  |  |  |  |

## Comparative data for Community Park <br> Small Events (<150)

|  | Warner | Vilas | Olin | Olbrich | Britt | Elver | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# Events | 4 | 5 | 7 | 2 | 2 | 5 | 25 |
|  |  |  |  |  |  |  |  |
| $1^{\text {st }}$ Quarter (Jan-Apr) | 0 | 2 | 1 | 0 | 2 | 0 | 5 |
| $2^{\text {nd }}$ Quarter (May-Aug) | 3 | 3 | 5 | 2 | 0 | 5 | 18 |
| $3^{\text {rd }}$ Quarter (Sept-Oct) | 1 | 0 | 1 | 0 | 0 | 0 | 2 |
|  |  |  |  |  |  |  |  |
| For Profit | 4 | 1 | 0 | 1 | 0 | 0 | 6 |
| Not-for-Profit | 0 | 3 | 5 | 1 | 1 | 4 | 14 |
| Neighborhood Association | 0 | 0 | 0 | 0 | 0 | 1 | 1 |
| Madison/State | 0 | 1 | 2 | 0 | 1 | 0 | 4 |
|  |  |  |  |  |  |  |  |
| Attendance | 425 | 512 | 700 | 220 | 175 | 550 | 2,582 |
|  |  |  |  |  |  |  |  |
| Fees | $\$ 2,088$ | $\$ 944$ | $\$ 490$ | $\$ 301$ | $\$ 0$ | $\$ 867$ | $\$ 4,690$ |
| Temporary Structures | 0 | 0 | 1 | 0 | 0 | 0 | 1 |
| Amplification | 4 | 3 | 1 | 0 | 0 | 2 | 10 |
| Beer Sales | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Food Sales | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Merchandise Sales | 0 | 0 | 0 | 0 | 0 | 1 | 1 |

Comparative data for Community Park
Medium Events (151-400)

|  | Warner | Vilas | Olin | Olbrich | Britt | Elver | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# Events | 9 | 13 | 4 | 3 | 5 | 3 | 37 |
|  |  |  |  |  |  |  |  |
| $1^{\text {st }}$ Quarter (Jan-Apr) | 0 | 2 | 0 | 0 | 1 | 0 | 3 |
| $2^{\text {nd }}$ Quarter (May-Aug) | 6 | 4 | 4 | 2 | 3 | 1 | 20 |
| $3^{\text {rd }}$ Quarter (Sept-Oct) | 3 | 7 | 0 | 1 | 1 | 2 | 14 |
|  |  |  |  |  |  |  |  |
| For Profit | 0 | 1 | 0 | 0 | 0 | 1 | 2 |
| Not-for-Profit | 8 | 11 | 3 | 2 | 5 | 2 | 31 |
| Neighborhood Association | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Madison/State | 1 | 1 | 1 | 1 | 0 | 0 | 4 |
|  |  |  |  |  |  |  |  |
| Attendance | 2,350 | 3,300 | 1,050 | 750 | 1,500 | 800 | 9.750 |
|  |  |  |  |  |  |  |  |
| Fees | $\$ 3,470$ | $\$ 2,809$ | $\$ 901$ | $\$ 220$ | $\$ 1,860$ | $\$ 1,068$ | $\$ 10,328$ |
| Temporary Structures | 0 | 0 | 0 | 0 | 3 | 0 | 3 |
| Amplification | 5 | 8 | 1 | 2 | 3 | 2 | 21 |
| Beer Sales | 0 | 0 | 0 | 0 | 1 | 0 | 1 |
| Food Sales | 1 | 0 | 0 | 0 | 1 | 0 | 2 |
| Merchandise Sales | 2 | 0 | 0 | 0 | 1 | 0 | 3 |

## Comparative data for Community Park Large Events (401-1,000)

|  | Warner | Vilas | Olin | Olbrich | Britt | Elver | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# Events | 15 | 3 | 5 | 3 | 1 | 1 | 28 |
|  |  |  |  |  |  |  |  |
| $1^{\text {st }}$ Quarter (Jan-Apr) | 1 | 1 | 0 | 0 | 0 | 0 | 2 |
| $2^{\text {nd }}$ Quarter (May-Aug) | 9 | 1 | 4 | 2 | 1 | 1 | 18 |
| $3^{\text {rd }}$ Quarter (Sept-Oct) | 5 | 1 | 1 | 1 | 0 | 0 | 8 |
|  |  |  |  |  |  |  |  |
| For Profit | 2 | 2 | 2 | 0 | 0 | 0 | 6 |
| Not-for-Profit | 12 | 1 | 3 | 3 | 1 | 0 | 20 |
| Neighborhood Association | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Madison/State | 1 | 0 | 0 | 0 | 0 | 1 | 2 |
|  |  |  |  |  |  |  |  |
| Attendance | 9,550 | 2,400 | 4,000 | 2,100 | 500 | 500 | 19,050 |
|  |  |  |  |  |  |  |  |
| Fees | $\$ 17,224$ | $\$ 5,219$ | $\$ 4,385$ | $\$ 1,627$ | $\$ 150$ | $\$ 0$ | $\$ 17,224$ |
| Temporary Structures | 6 | 2 | 2 | 2 | 0 | 1 | 13 |
| Amplification | 11 | 3 | 4 | 2 | 0 | 0 | 20 |
| Beer Sales | 0 | 1 | 1 | 0 | 0 | 0 | 2 |
| Food Sales | 6 | 1 | 1 | 3 | 0 | 0 | 11 |
| Merchandise Sales | 1 | 1 | 0 | 1 | 0 | 0 | 3 |

## Comparative data for Community Park Events Greater than 1,000

|  | Warner | Vilas | Olin | Olbrich | Britt | Elver | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# Events | 11 | 1 | 6 | 1 | 1 | 0 | 20 |
|  |  |  |  |  |  |  |  |
| $1^{\text {st }}$ Quarter (Jan-Apr) | 2 | 0 | 0 | 0 | 0 | 0 | 2 |
| $2^{\text {nd }}$ Quarter (May-Aug) | 6 | 0 | 5 | 1 | 1 | 0 | 13 |
| $3^{\text {rd }}$ Quarter (Sept-Oct) | 3 | 1 | 1 | 0 | 0 | 0 | 5 |
|  |  |  |  |  |  |  |  |
| For Profit | 3 | 0 | 5 | 0 | 0 | 0 | 8 |
| Not-for-Profit | 8 | 1 | 1 | 0 | 0 | 0 | 10 |
| Neighborhood Association | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Madison/State | 0 | 0 | 0 | 1 | 1 | 0 | 2 |
|  |  |  |  |  |  |  |  |
| Attendance | 30,800 | 2,000 | 19,500 | 6,000 | 20,000 | 0 | 78,300 |
|  |  |  |  |  |  |  |  |
| Fees | $\$ 46,262$ | $\$ 100$ | $\$ 36,919$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 46,262$ |
| Temporary Structures | 6 | 0 | 5 | 0 | 0 | 0 | 11 |
| Amplification | 8 | 1 | 5 | 0 | 0 | 0 | 14 |
| Beer Sales | 1 | 0 | 4 | 0 | 0 | 0 | 5 |
| Food Sales | 3 | 0 | 4 | 0 | 0 | 0 | 7 |
| Merchandise Sales | 3 | 0 | 3 | 0 | 0 | 0 | 6 |

## Comparative data for Neighborhood Park Events

$($ Total events for all Neighborhood Parks $=46)$

|  | Penn | Elvehjem | Rennebohm | Wingra | Total |
| :--- | :---: | :---: | :---: | :---: | :---: |
| \# Events | 10 | 4 | 4 | 4 | 22 |
|  |  |  |  |  |  |
| $1^{\text {st }}$ Quarter (Jan-Apr) | 0 | 0 | 0 | 0 | 0 |
| $2^{\text {dd }}$ Quarter (May-Aug) | 8 | 2 | 3 | 4 | 17 |
| $3^{\text {rd }}$ Quarter (Sept-Oct) | 2 | 2 | 1 | 0 | 5 |
|  |  |  |  |  |  |
| For Profit | 0 | 0 | 0 | 0 | 0 |
| Not-for-Profit | 9 | 2 | 2 | 3 | 16 |
| Neighborhood Association | 0 | 2 | 2 | 1 | 5 |
| Madison/State | 1 | 0 | 0 | 0 | 1 |
|  |  |  |  |  |  |
| Attendance | 6,550 | 700 | 1,300 | 700 | 9,250 |
|  |  |  |  |  |  |
| Small (<150) | 4 | 2 | 1 | 0 | 7 |
| Medium (151-400) | 3 | 2 | 0 | 1 | 6 |
| Large (401-1000) | 2 | 0 | 3 | 3 | 8 |
| Greater than 1000 | 1 | 0 | 0 | 0 | 1 |
|  |  |  |  |  |  |
| Fees | $\$ 2,821$ | $\$ 200$ | $\$ 200.00$ | $\$ 550.00$ | $\$ 3,770.64$ |
| Temporary Structures | 5 | 2 | 0 | 2 | 9 |
| Amplification | 8 | 0 | 2 | 3 | 13 |
| Beer Sales | 0 | 0 | 0 | 0 | 0 |
| Food Sales | 2 | 1 | 0 | 0 | 3 |
| Merchandise Sales | 1 | 0 | 0 | 0 | 1 |

The majority ( $77 \%$ ) of events in neighborhood parks occur during the months of May through August. A few clarifications:

- All but one event in a neighborhood park was organized by a not-for-profit group or neighborhood association.
- Juneteenth in Penn Park was the largest event in a Neighborhood Park with an expected attendance of $5,000-10,000$. Average attendance for all other events was 575.
- Juneteenth also had the largest invoice amount for events in Neighborhood Parks at $\$ 2,124.00$. All other events were either free (11 events) or averaged $\$ 164$ in fees (10 events).
- All but two events in Penn Park received an amplification permit. The neighborhood events in both Rennebohm and Wingra were the only events in those two parks that did not have an amplification permit.
- Known projected attendance at these events is 9,250 which equates to $53 \%$ of the annual attendance. Please note that attendance projections are not included for all events.


## STAFF COSTS:

In regards to staff costs associated with these events, it is projected that small events ( 150 or less) and medium size events (151-400) cost approximately $\$ 40$ to process each application/permits. The $\$ 40$ is comprised of 1-2 hours of support staff time to review and process.

For large sized events (400-1000) it is projected that support staff spends approximately 2-2.5 hours reviewing and processing applications/permits for a cost of $\$ 50$ per application.

For events greater than 1000 it is estimated that support staff spends approximately 6 hours of time reviewing and processing applications. It is also estimated that the total time managers will spend on each application is 5 hours, park operations supervisors will spend up to 5 hours both in review and meeting organizers on site, and park rangers will spend up to 5 hours for review and on-site during event.

Actual costs incurred with events, e.g., extra trash pick-up, repair any damages, etc. are direct billed to the event organizer and are not included in this estimate.

| Event Size | Number of <br> events | Staff cost per <br> application | Total cost | Revenue from Fees |
| :--- | :---: | :---: | :---: | :---: |
| Small $(<150)$ | 43 | $\$ 40$ | $\$ 1,720$ | $\$ 5,066$ |
| Medium $(151-400)$ | 60 | $\$ 40$ | $\$ 2,400$ | $\$ 11,157$ |
| Large $(401-1000)$ | 48 | $\$ 50$ | $\$ 2,400$ | $\$ 25,676$ |
| Greater than 1000 | 37 | $\$ 830$ | $\$ 30,710$ | $\$ 84,632$ |
| Total |  |  | $\$ 37,230$ | $\$ 126,531$ |

