A Report from the Alternative Revenue Work Group August 2014

Presentation Outline

- Revenue Trends
- Legislative Agenda
- Urban Forest & Emerald Ash Borer
 - Cost Trends
- Special Charge Proposal
- O How would it work?
- What cities are already doing it?
- Is it necessary?

Strict Levy Limits Reduce Revenue Options

The city should increase its pace of development, within overall quality of life goals and policies,

explore user fees and other non-property tax revenues,

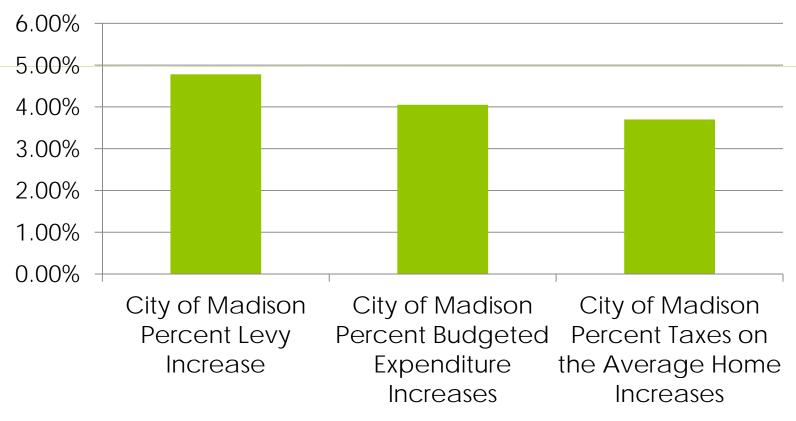
scrutinize new positions and programs, use reserves only for emergencies, find more efficiencies

and limit growth in salary and fringe benefit costs.

Dave Schmiedicke, Finance Director

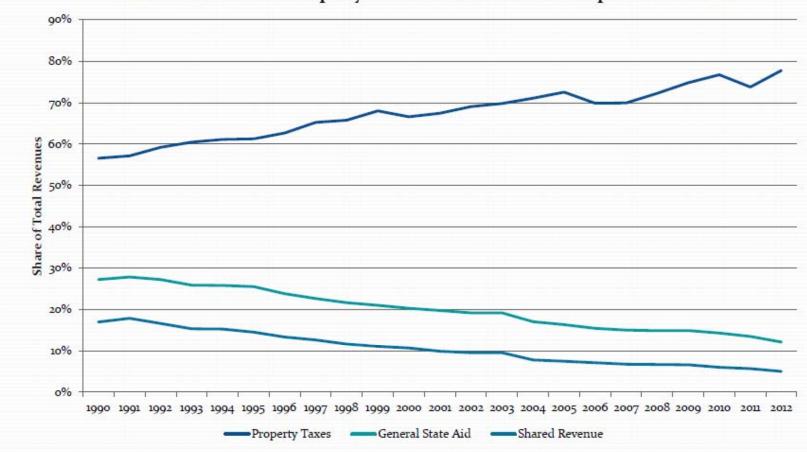
July 2012

Historic Spending and Tax Trends City of Madison 15 year averages

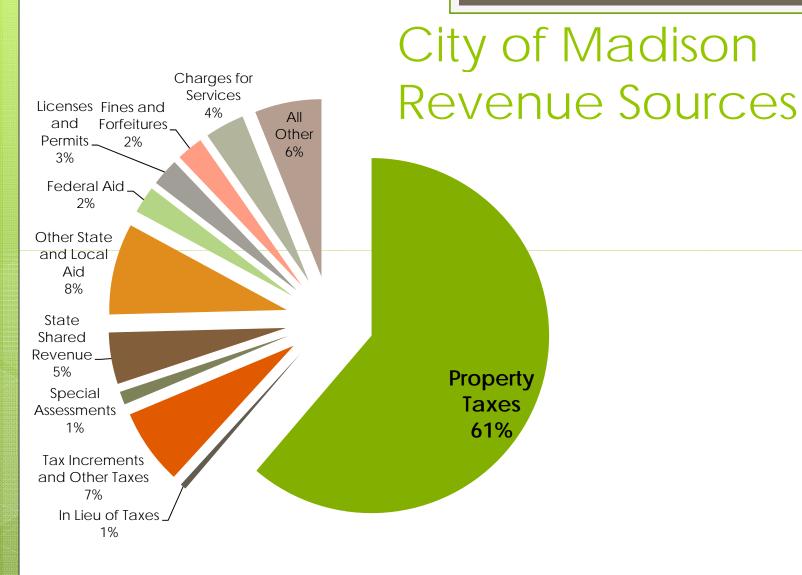


Madison Relative Share of Revenue

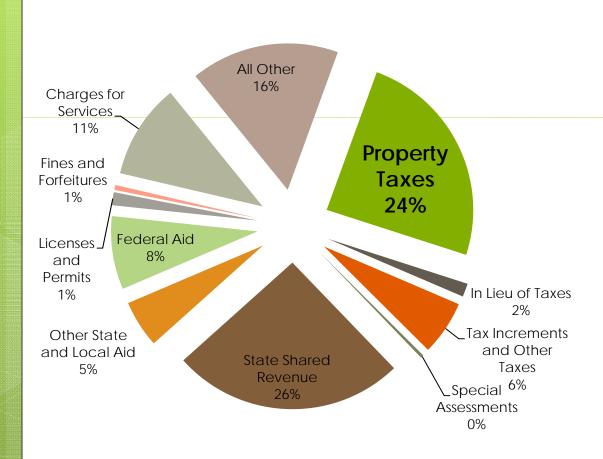
Greater Reliance on Property Taxes as State Aid has Not Kept Pace with Costs







City of Milwaukee Revenue Sources



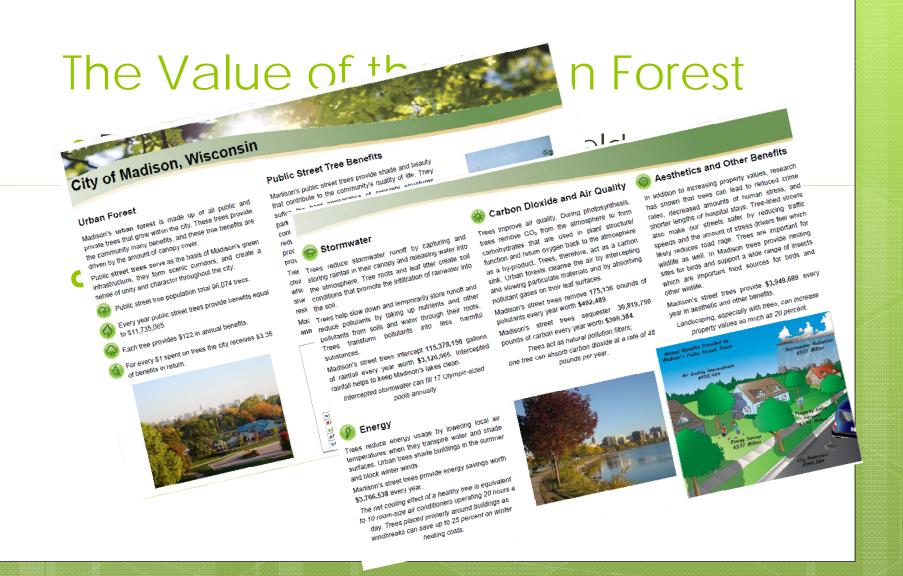
Alternative Revenue Legislative Agenda

- State and Federal Aid
- Payments in Lieu of Taxes (PILOTS)
- User Fees
- Regional Solutions
- Value Capture Strategies

Urban Forest Services

Planting
Tree Trimming and Maintenance
Removals and Stump Grubbing
Integrated Pest Management
Emerald Ash Borer

Adding Value to Residential Neighborhoods and Businesses

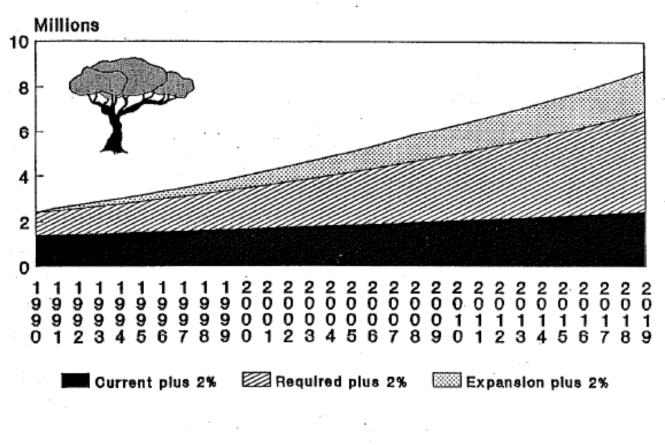


Urban Forestry Responsibilities

have increased since 1976 though staff and budget have not kept pace

	Square Miles of Area	Miles of City Streets	Perm. Employees	Seasonal Employees
1976	52	525	38	4
1991	62	592	29	4
2014	77	796	31	4

Street Tree Maintenance Cost Funding levels



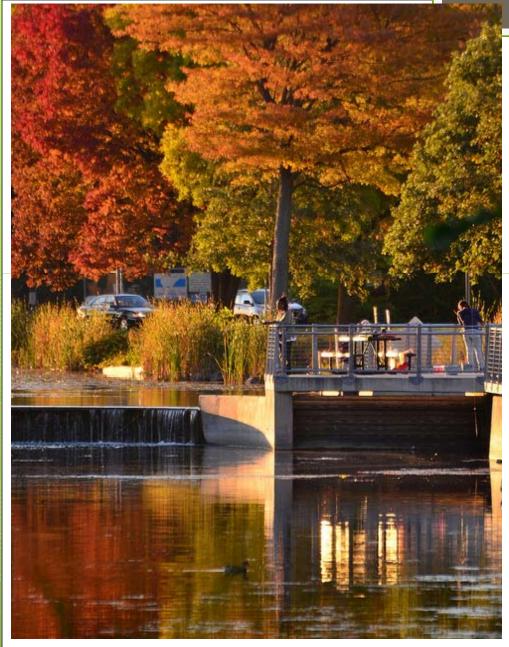
See pages 29 and 30 for explanation

Increasing costs from EAB, storms and more

 2013 forestry expenses totaled approximately \$3.6 million

(including costs incurred by other agencies such as Streets)

- All forestry operations including a full EAB response could be approximately \$5.9 million or an increase of 40%
- Frequent storm damage also increases pruning and maintenance costs



Urban Forest Special Charge

A special charge to protect and maintain the urban forest

How would it work?

- Common Council would consider and potentially adopt the fee.
- The Common Council would determine the exact budget and apportionment.
- A Special Revenue Fund would be established.
- The special charge would be collected and utilized only for urban forestry services.

How could the charge be apportioned?

Value	Per	\$
8,067,840	Cost per linear road frontage (764 mi)	\$ 0.73
	Cost per 60 feet of frontage	\$ 43.89
96,074	Cost per street tree (96,074)	\$ 61.43
240,323	Cost per resident (240,323)	\$ 24.56
73,793	Cost per parcel (73,793)	\$ 79.97
66,000	Cost per utility bill (66,000)	\$ 89.42

How could it impact the average homeowner?

Road frontage apportionment

The average Madison home has 72 feet of frontage. The average residential property would be charged \$52.56 to support the 2015 urban forestry program.

Utility bill apportionment

There are 66,000 outgoing utility bills each year in Madison. If the urban forestry budget were apportioned based on utility bills, the special charge would be \$89.42.

Who is already doing it?

- Toledo charges residents \$0.52 per linear foot to support trees in parks, streets, public buildings and boulevards.
- Cincinnati charges \$0.18 per linear foot and has increased the fee temporarily for storm response.

Why do we need it?

- To meet growing budget needs of urban forestry program
- To protect trees and the urban forest investment
- To provide top quality customer service and keep forests healthy
- To protect against the extraordinary events like EAB and storms which undermine the forestry program

"Madison's "street trees" are a valuable part of this city's infrastructure. Their value goes beyond enhancement of our urban landscape. They are globally, environmentally, ecologically and economically important to all of us. ...Our street trees are a very integral part of what makes Madison uniquely Madison"

Daniel R. Stapay, Parks Superintendent, March 1992