#### City of Madison TIF Report Arbor Gate Project (Arbor Gate Development, LLC) July 10, 2007

### **Executive Summary**

The Project gap is caused by the high cost of land acquisition, relocation and demolition. The total of these land-related costs amounts to about \$49/SF--the average land acquisition cost being about \$32/SF. All other project costs, including hard construction, parking construction (\$7,000 per stall) are consistent with costs for this style of commercial office development. However, tenant improvement costs are slightly higher due to specialized costs attributable to the medical imaging equipment and medical clinical functions in the Project. These extra costs do not represent a significant drag on the project in comparison to land costs, and are within an acceptable range for this type of specialized tenant.

Developer has foregone taking a developer fee as a measure to mitigate higher costs. Developer is also a long-term investor, whereby long-term cash flow benefits from the project are more of a primary financial objective than taking such fees in the short run.

The Project conforms to several TIF Policies as indicted in the TIF Policy Conformance section below. In particular, the TIF assistance recommended is 47% of the present value of tax increments, which is below the 50% Rule in TIF Policy. Developer has demonstrated a clean and thorough application and has maximized financial leverage from sources other than TIF including private equity investment, bank financing and the New Markets Tax Credit program. By utilizing this program the participating lenders are encouraged to loan more funds to the project, whereby the Project leverages about 126% loan to value. A typical bank loan to value for this type of project ranges up to about 80%.

Staff is recommending a pre-lease provision of 50% of the approximately 174,000 SF commercial and medical clinic space within the building, or such percentage as is evidenced by the primary lender commitments provided to Developer prior to disbursing TIF funds to the Project. As indicated in the Sources and Uses (Gap Analysis) section below, staff is satisfied that the gap represents a shortfall of funds caused by the land acquisition, relocation and demolition cost and recommends a TIF loan in the amount of \$2,700,000 to the Project.

#### **Project Data**

Land	Uses	(rounded)
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Medical Offices, Clinics, Imaging	70,000 SF
Commercial, Retail	25,000SF
Other Office	105,000 SF
Total	200,000 SF

Parking Not less than 750 stalls

Estimated Value @ Stabilization \$30,552, 800

TIF Available @ 50% \$2,877,000

PROJECT COST	 Proposed
Land Acquisition	\$ (6,928,000)
Relocation	\$ (1,517,000)
Demolition/Remediation	\$ (2,007,000)
	\$ (10,452,000)
Hard Cost	
Ofc. Construction	\$ (16,800,000)
Parking	\$ (5,478,000) Note: \$7,000 per stall
Tenant Improvements	\$ (10,196,000) Note: Medical clinic, imaging lab specialized costs
	\$ (32,474,000)
Soft Cost	\$ (4,224,000) Note: No developer fee taken. Long-term investor.
TOTAL PROJECT COST	\$ (47,150,000)

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## **Sources and Uses (Gap Analysis)**

Equity \$ 3,413,000 Debt \$ 41,038,000

Total Sources \$ 44,451,000 Note\* Project loan is 126% of value, utilizing tax credits

Less: Total Project Cost \$ (47,150,000)

Gap \$ (2,699,000)

TIF Recommendation \$ 2,700,000

# **TIF Policy Conformance**

TIF Policy	Description	Project Conformance
Objective 2(a), 3(a)	Improves the public infrastructure for	TID #35 is budgeted to provide approx. \$1.6 M of
	neighborhood revitalization and	public improvements.
	economic development	
Objective 2(c)	Provide the full range of basic	Implements health care services, commercial and
	neighborhood goods, services and	retail services and employment for the area.
	employment opportunities	
Policy 1.1 (e)	Project is eligible as business	Retains existing businesses in the new
	attraction, retention or expansion.	development, attracts new medical and retail uses.
Policy 3.1 (b)	Equity is greater than TIF assistance	Developer injecting \$3.4 M of equity vs. \$2.7 M of
	provided per policy	TIF assistance.
Policy 3.1 (c)	TIF assistance is below the 50% Rule	TIF assistance is 47% of present value of tax
	threshold.	increments generated by the project.
Policy 3.1 (a)(2)	Every financial alternative is to be	High loan to value ratio (126%) using tax credits,
	exhausted prior to the use of TIF	demonstrates effective use of other programs prior
		to seeking TIF assistance.