

City of Madison

2019 Capital Improvement Plan
Executive Budget



CITY OF MADISON, WISCONSIN

Paul R. Soglin, Mayor

FINANCE DEPARTMENT

David Schmiedicke, Finance Director

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Samba Baldeh, Common Council President
Barbara Harrington-McKinney, Common Council Member
Larry Palm, Common Council Member
Paul E. Skidmore, Common Council Member
Michael E. Verveer, Common Council Member
Zach Wood, Common Council Member

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Introduction & Summaries

2019 Capital Improvement Plan:
Executive Budget

Capital Budget Policy

Guidelines for Projects to Include in the Capital Budget

The City of Madison has established a policy to remove from the Capital Budget those items with a useful life of less than the repayment term of General Obligation debt (usually ten years). Those items should be considered in the Operating Budget under MGO 4.02(6)(c)(3). The City of Madison will use the following minimum guidelines for projects included in the Capital Budget:

1. Land purchases and improvements in excess of three thousand dollars (\$3,000);
2. All projects requiring the borrowing of money including, but not limited to construction or reconstruction of public utilities, streets, sidewalks, storm and sanitary drainage facilities;
3. New construction and construction of buildings in excess of five thousand dollars (\$5,000);
4. Major alterations to buildings and facilities which are not routine repairs and which substantially enhance the value of a structure or change its use;
5. Original equipment or motor vehicle purchases exceeding twenty thousand dollars (\$20,000) in cost and having a life expectancy of ten (10) years or more, unless, for new capital projects, the repayment term of the debt coincides with the useful life of the asset.

Savings Resulting from Use of General Debt Reserves

In December 2012, the Common Council created MGO 4.17 to prohibit the use of unused balances in the debt service fund for operating expenses. The Ordinance states: "In any year when general debt reserves are applied to reduce general fund debt service, an amount at least equal to the general debt reserves applied must be directly appropriated from the general fund for capital projects, unless the Common Council, by a separate vote of two-thirds (2/3) of all members during approval of the budget, votes to do otherwise."

Budget Requests: Agency Request Guidance

Agencies were instructed to put forth capital budget requests that did not exceed the amount shown for the out years of the 2018 Adopted Capital Improvement Plan (CIP). Agencies were also instructed to review the current timing of projects to identify potential opportunities to postpone projects. Agencies were not given the opportunity to put forth supplemental budget requests.

Reauthorizations

The 2019 Capital Budget includes a report of project funding which is reauthorized, as well as a report of projects that are cancelled or postponed to a future year in the CIP.

Amounts appropriated to each project in the Capital Budget reflect both the anticipated cost and the source of funding to meet those costs (e.g., general obligation debt). In most instances, proceeds from issuance of general obligation notes and bonds are deposited in the City's Capital Projects Fund for expenditure on the related projects. The most notable exception is debt issued for developer assistance in tax increment districts (TIDs). Proceeds from the issuance of debt for these projects are deposited to an account established for each TID.

Reauthorizations are made to both reflect the actual timing of project expenditures as well as the actual cash needs in the Capital Projects Fund. As such, some projects that are reauthorized may be completed in the current year, with the costs carried in the balance of the Capital Projects Fund until replenished by proceeds from the issuance of debt in a subsequent year.

With this in mind, reauthorizations in the 2019 Capital Budget are included for the following reasons:

1. Projects anticipated to begin in the most recent adopted capital budget are not yet underway due to delays in the implementation timetables;
2. Multi-year projects are expending funds at a different pace than originally anticipated;
3. Projects are underway but did not reach completion in the current year and are expected to incur expenditures in the subsequent year;
4. Projects will be completed in a prior year or the current year with the costs carried in the cash balance of the Capital Projects Fund until the reauthorized debt is issued in a subsequent year.

Projects Funded by a Direct Appropriation from the General Fund

Consistent with the Guidelines for Projects above, the 2019 Capital Budget funds certain projects and studies through a direct appropriation to capital (see table below). The funding for these projects will be shown in the 2019 Operating Budget with the associated property tax levy offset by lower General Fund debt service. The reduced General Fund debt service is the result of applying estimated General Debt Reserves generated by the projected bond issuance premium associated with the 2018 general obligation debt issuance.

Agency	Project	Amount
Economic Dev Division	Center for Industry and Commerce	40,000
	MarketReady Program	100,000
Fleet Service	Fleet Equipment Replacement	1,431,410
Finance	Capital Budget Administration	400,000
Library	Library Collection	700,000
Total		\$2,671,410

City of Madison: 2019 Capital Budget Budget by Phase

Executive Budget

Agency	Reauthorizations			2019 New Projects			2019 Executive		
	GO Borrowing	Other	Total	GO Borrowing	Other	Total	GO Borrowing	Other	Total
CDA Redevelopment	550,794	563,058	1,113,852	-	520,000	520,000	550,794	1,083,058	1,633,852
Community Development Division	9,543,794	2,000,000	11,543,794	-	5,100,000	5,100,000	9,543,794	7,100,000	16,643,794
Economic Development Division	2,046,044	12,468,898	14,514,942	5,000,000	1,730,000	6,730,000	7,046,044	14,198,898	21,244,942
Engineering - Bicycle and Pedestrian	1,942,894	1,716,640	3,659,534	3,604,000	985,000	4,589,000	5,546,894	2,701,640	8,248,534
Engineering - Facilities Management	3,415,886	44,438	3,460,324	5,715,000	20,000	5,735,000	9,130,886	64,438	9,195,324
Engineering - Major Streets	6,590,937	11,484,908	18,075,845	35,728,000	42,841,000	78,569,000	42,318,937	54,325,908	96,644,845
Engineering - Other Projects	130,000	1,318	131,318	185,000	1,855,500	2,040,500	315,000	1,856,818	2,171,818
Finance	-	-	-	-	400,000	400,000	-	400,000	400,000
Fire Department	700,000	-	700,000	770,000	-	770,000	1,470,000	-	1,470,000
Fleet Service	280,000	49,198	329,198	37,997,030	1,431,410	39,428,440	38,277,030	1,480,608	39,757,638
Henry Vilas Zoo	175,000	63,612	238,612	75,000	-	75,000	250,000	63,612	313,612
Information Technology	4,039,933	457,927	4,497,860	3,670,000	-	3,670,000	7,709,933	457,927	8,167,860
Library	7,190,000	2,500,000	9,690,000	430,000	700,000	1,130,000	7,620,000	3,200,000	10,820,000
Metro Transit	1,635,151	908,351	2,543,502	10,646,438	3,650,907	14,297,345	12,281,589	4,559,258	16,840,847
Monona Terrace	-	-	-	-	890,000	890,000	-	890,000	890,000
Parking Utility	2,300,000	19,127,511	21,427,511	-	2,904,300	2,904,300	2,300,000	22,031,811	24,331,811
Parks Division	9,120,337	10,673,647	19,793,984	6,579,000	3,196,000	9,775,000	15,699,337	13,869,647	29,568,984
Planning Division	320,000	359,344	679,344	-	-	-	320,000	359,344	679,344
Police Department	741,800	-	741,800	781,100	-	781,100	1,522,900	-	1,522,900
Public Health	29,399	-	29,399	-	-	-	29,399	-	29,399
Sewer Utility	-	3,677,304	3,677,304	-	4,603,900	4,603,900	-	8,281,204	8,281,204
Stormwater Utility	4,821,337	1,986,419	6,807,756	6,267,000	3,521,000	9,788,000	11,088,337	5,507,419	16,595,756
Streets Division	1,539,000	-	1,539,000	1,537,036	-	1,537,036	3,076,036	-	3,076,036
Traffic Engineering	603,900	76,172	680,072	585,000	935,000	1,520,000	1,188,900	1,011,172	2,200,072
Transportation	250,000	61,076	311,076	-	-	-	250,000	61,076	311,076
Water Utility	-	7,210,997	7,210,997	-	8,380,000	8,380,000	-	15,590,997	15,590,997
TOTAL	\$57,966,206	\$75,430,818	\$133,397,024	\$119,569,604	\$83,664,017	\$203,233,621	\$177,535,810	\$159,094,835	\$336,630,645

City of Madison: 2019 Capital Budget Comparison Schedule

Executive Budget

Agency	2018 Adopted			Request	2019 Executive		
	GO Borrowing	Other	Total		GO Borrowing	Other	Total
CDA Redevelopment	1,350,794	625,000	1,975,794	520,000	550,794	1,083,058	1,633,852
Community Development Division	9,543,794	6,500,000	16,043,794	5,100,000	9,543,794	7,100,000	16,643,794
Economic Development Division	4,943,000	12,330,000	17,273,000	1,980,000	7,046,044	14,198,898	21,244,942
Engineering - Bicycle and Pedestrian	7,881,600	3,212,000	11,093,600	4,689,000	5,546,894	2,701,640	8,248,534
Engineering - Facilities Management	19,289,966	20,000	19,309,966	5,735,000	9,130,886	64,438	9,195,324
Engineering - Major Streets	38,738,929	51,559,631	90,298,560	76,264,000	42,318,937	54,325,908	96,644,845
Engineering - Other Projects	318,000	1,925,700	2,243,700	2,040,500	315,000	1,856,818	2,171,818
Finance	-	-	-	-	175,000	463,612	638,612
Fire Department	8,479,500	-	8,479,500	770,000	1,470,000	-	1,470,000
Fleet Service	8,311,461	1,401,410	9,712,871	39,428,440	38,277,030	1,480,608	39,757,638
Henry Vilas Zoo	175,000	-	175,000	75,000	75,000	-	75,000
Information Technology	5,890,255	331,079	6,221,334	4,020,000	7,709,933	457,927	8,167,860
Library	9,550,000	2,500,000	12,050,000	130,000	7,620,000	3,200,000	10,820,000
Metro Transit	5,544,762	5,145,225	10,689,987	14,297,345	12,281,589	4,559,258	16,840,847
Monona Terrace	200,000	558,000	758,000	890,000	-	890,000	890,000
Parking Utility	5,000,000	47,533,452	52,533,452	2,904,300	2,300,000	22,031,811	24,331,811
Parks Division	14,456,925	16,494,616	30,951,541	9,775,000	15,699,337	13,869,647	29,568,984
Planning Division	270,000	290,000	560,000	175,000	320,000	359,344	679,344
Police Department	4,713,800	295,000	5,008,800	581,100	1,522,900	-	1,522,900
Public Health	2,634,328	-	2,634,328	-	29,399	-	29,399
Sewer Utility	-	2,637,255	2,637,255	4,603,900	-	8,281,204	8,281,204
Stormwater Utility	6,155,628	4,151,079	10,306,707	9,788,000	11,088,337	5,507,419	16,595,756
Streets Division	3,358,800	-	3,358,800	1,697,036	3,076,036	-	3,076,036
Traffic Engineering	1,360,654	981,000	2,341,654	1,520,000	1,188,900	1,011,172	2,200,072
Transportation	-	-	-	-	250,000	61,076	311,076
Water Utility	-	17,798,000	17,798,000	8,380,000	-	15,590,997	15,590,997
TOTAL	\$ 158,167,197	\$ 176,288,447	\$ 334,455,643	\$ 195,363,621	\$ 177,535,810	\$ 159,094,835	\$ 336,630,645

City of Madison: 2019 Capital Budget Expense & Funding Schedule

Executive Budget

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Bike Path	1,379,000	5,020,000	3,053,000	2,663,000	993,000	2,493,000
Bridge	150,000	160,000	170,000	170,000	170,000	170,000
Building	45,993,866	14,633,166	22,620,502	24,242,461	50,588,279	41,400,464
Fiber Network	200,000	220,000	220,000	220,000	220,000	220,000
Land	2,150,000	1,650,000	1,225,000	950,000	1,950,000	950,000
Land Improvements	6,528,000	8,120,000	7,282,240	6,005,000	6,625,000	4,860,000
Library Collection	-	-	-	-	-	-
Loans	10,850,000	5,759,000	5,650,000	5,650,000	5,650,000	5,650,000
Machinery and Equipment	26,961,098	25,131,989	31,260,087	27,142,665	28,744,353	26,296,293
Other	5,027,257	4,931,257	5,441,257	4,926,257	4,656,257	83,970,000
Sanitary Sewer	17,781,400	13,811,000	14,916,500	16,615,500	13,122,500	14,103,500
Software and Licenses	742,500	1,075,000	930,000	870,000	895,000	875,000
Stormwater Network	16,838,000	10,120,000	18,790,000	7,010,000	6,935,300	8,437,500
Street	60,188,500	41,271,000	48,202,000	27,437,000	26,317,000	78,898,000
Streetlighting	555,000	646,000	661,000	666,000	666,000	666,000
Water Network	7,889,000	9,254,000	10,409,000	11,135,000	13,706,000	15,313,000
Total	\$ 203,233,621	\$ 141,802,412	\$ 170,830,586	\$ 135,702,883	\$ 161,238,689	\$ 284,302,757

2019 CIP by Funding Source

	2019	2020	2021	2022	2023	2024
GF GO Borrowing	83,482,166	50,805,176	51,378,701	43,474,761	41,927,296	59,601,975
Non-GF GO Borrowing	36,087,438	26,919,909	41,567,437	32,786,482	61,396,237	35,149,974
County Sources	6,483,000	945,000	45,000	45,000	45,000	45,000
Developer Capital Funding	410,000	410,000	410,000	410,000	410,000	410,000
Federal Sources	11,839,907	12,502,427	20,765,088	3,160,080	3,049,206	116,646,918
Impact Fees	6,481,000	3,840,000	3,805,000	5,652,000	2,465,000	1,805,000
Loan Repayment	465,000	465,000	465,000	465,000	465,000	465,000
Miscellaneous Revenue	155,000	5,000	2,000	2,000	2,000	2,000
Municipal Capital Participate	2,302,500	-	3,150,000	-	-	-
Other Govt Pmt For Services	80,000	80,000	80,000	80,000	80,000	80,000
Private Contribution/Donation	196,000	556,000	141,000	101,000	111,650	56,000
Reserves Applied	13,898,200	10,071,600	9,148,100	10,773,820	9,786,500	29,876,315
Revenue Bonds	18,260,000	17,845,000	22,043,460	25,490,590	27,015,350	29,433,775
Room Tax	890,000	1,020,000	885,000	935,000	4,625,000	1,945,000
Sale Property/Capital Asset	25,000	25,000	25,000	25,000	25,000	25,000
Special Assessment	11,300,000	6,555,300	7,517,800	6,620,150	6,572,450	6,698,800
State Sources	345,000	345,000	345,000	345,000	345,000	345,000
TIF Proceeds	7,694,000	7,849,000	7,569,000	3,669,000	1,470,000	199,000
Trade In Allowance	43,000	48,000	48,000	48,000	28,000	48,000
Transfer From Other Restricted	125,000	225,000	150,000	330,000	130,000	180,000
Transfer In From General Fund	2,671,410	1,290,000	1,290,000	1,290,000	1,290,000	1,290,000
Total	\$ 203,233,621	\$ 141,802,412	\$ 170,830,586	\$ 135,702,883	\$ 161,238,689	\$ 284,302,757

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	83,482,166	50,805,176	51,378,701	43,474,761	41,927,296	59,601,975
Non-General Fund G.O. Borrowing	36,087,438	26,919,909	41,567,437	32,786,482	61,396,237	35,149,974
Total	\$ 119,569,604	\$ 77,725,085	\$ 92,946,138	\$ 76,261,243	\$ 103,323,533	\$ 94,751,949

Annual Debt Service

General Fund G.O. Borrowing	10,852,682	6,604,673	6,679,231	5,651,719	5,450,548	7,748,257
Non-General Fund G.O. Borrowing	4,691,367	3,499,588	5,403,767	4,262,243	7,981,511	4,569,497

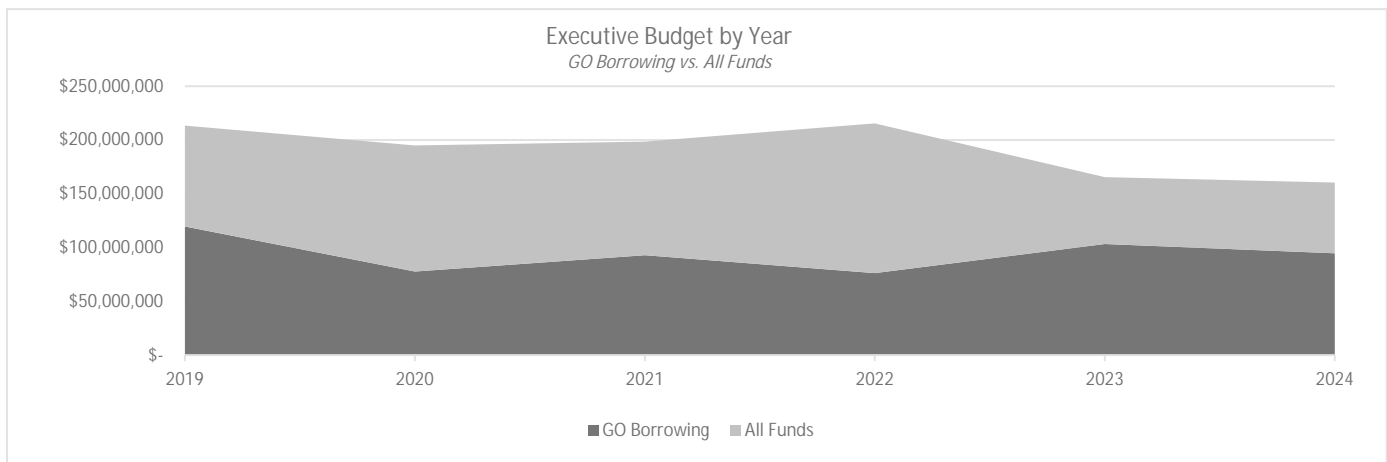
City of Madison: 2019 Capital Budget

Capital Improvement Plan: GO Borrowing

Executive Budget

GO Borrowing by Agency

	2019	2020	2021	2022	2023	2024
CDA Redevelopment	-	200,000	100,000	200,000	-	-
Community Development Division	-	-	1,563,000	2,283,000	3,262,000	4,533,000
Economic Development Division	5,000,000	300,000	300,000	300,000	-	-
Engineering - Bicycle and Pedestrian	3,604,000	5,562,000	4,693,000	4,978,000	3,408,000	4,269,000
Engineering - Facilities Management	5,715,000	3,430,000	5,105,000	3,170,000	2,657,500	2,450,000
Engineering - Major Streets	35,728,000	28,585,000	30,828,000	22,172,000	23,062,000	42,643,500
Engineering - Other Projects	185,000	180,000	172,240	263,000	175,000	230,000
Finance	-	-	-	-	-	-
Fire Department	770,000	1,070,000	1,270,000	1,705,000	1,755,000	895,000
Fleet Service	37,997,030	8,300,000	10,400,000	9,600,000	10,480,000	8,812,500
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
Information Technology	3,670,000	3,695,000	3,995,000	3,395,000	3,395,000	3,395,000
Library	430,000	140,000	150,000	650,000	150,000	160,000
Metro Transit	10,646,438	12,639,909	20,913,437	15,856,482	43,022,237	15,404,474
Monona Terrace	-	-	-	-	-	-
Parks Division	6,579,000	7,549,000	7,512,000	5,782,000	6,591,350	6,427,000
Planning Division	-	40,000	90,000	90,000	90,000	90,000
Police Department	781,100	678,140	675,425	687,725	693,410	681,975
Public Health	-	-	-	-	-	-
Stormwater Utility	6,267,000	2,675,000	1,868,000	2,085,000	1,980,000	2,862,500
Streets Division	1,537,036	2,001,036	2,361,036	2,234,036	1,642,036	1,188,000
Traffic Engineering	585,000	605,000	625,000	635,000	635,000	635,000
Transportation	-	-	250,000	100,000	250,000	-
TOTAL	\$ 119,569,604	\$ 77,725,085	\$ 92,946,138	\$ 76,261,243	\$ 103,323,533	\$ 94,751,949



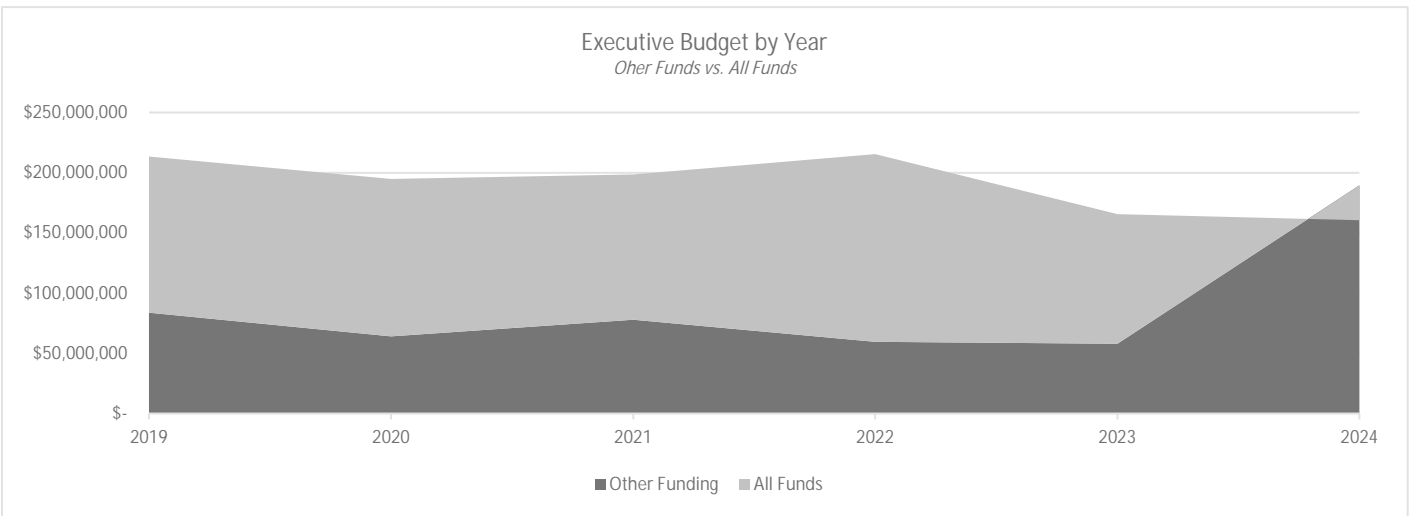
City of Madison: 2019 Capital Budget

Capital Improvement Plan: Other Funding

Executive Budget

Other Funding by Agency

	2019	2020	2021	2022	2023	2024
CDA Redevelopment	520,000	920,000	-	-	-	-
Community Development Division	5,100,000	5,509,000	3,437,000	2,717,000	1,738,000	467,000
Economic Development Division	1,730,000	1,205,000	1,205,000	1,255,000	1,255,000	1,255,000
Engineering - Bicycle and Pedestrian	985,000	2,608,000	1,935,000	1,140,000	1,200,000	2,010,000
Engineering - Facilities Management	20,000	20,000	20,000	20,000	20,000	20,000
Engineering - Major Streets	42,841,000	25,054,500	42,188,000	17,421,000	15,725,300	49,624,500
Engineering - Other Projects	1,855,500	1,871,400	1,966,400	2,127,320	2,247,500	2,395,460
Finance	400,000	400,000	400,000	400,000	400,000	400,000
Fire Department	-	-	-	-	-	-
Fleet Service	1,431,410	-	-	-	-	-
Henry Vilas Zoo	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-
Library	700,000	700,000	700,000	700,000	700,000	700,000
Metro Transit	3,650,907	3,155,427	3,250,088	3,090,080	2,974,206	3,122,918
Monona Terrace	890,000	1,020,000	885,000	935,000	4,625,000	1,945,000
Parking Utility	2,904,300	323,500	216,500	55,500	1,280,000	20,860,000
Parks Division	3,196,000	3,331,000	3,098,000	5,208,000	2,918,650	2,238,000
Planning Division	-	-	-	-	-	-
Police Department	-	-	-	-	-	-
Sewer Utility	4,603,900	3,677,500	3,567,500	5,479,500	2,397,500	2,397,500
Stormwater Utility	3,521,000	3,505,000	1,202,000	1,415,000	1,395,000	1,095,000
Traffic Engineering	935,000	1,011,000	1,011,000	1,011,000	1,011,000	1,011,000
Transportation	-	-	-	-	-	80,000,000
Water Utility	8,380,000	9,766,000	12,802,960	16,467,240	18,028,000	20,009,430
TOTAL	\$ 83,664,017	\$ 64,077,327	\$ 77,884,448	\$ 59,441,640	\$ 57,915,156	\$ 189,550,808



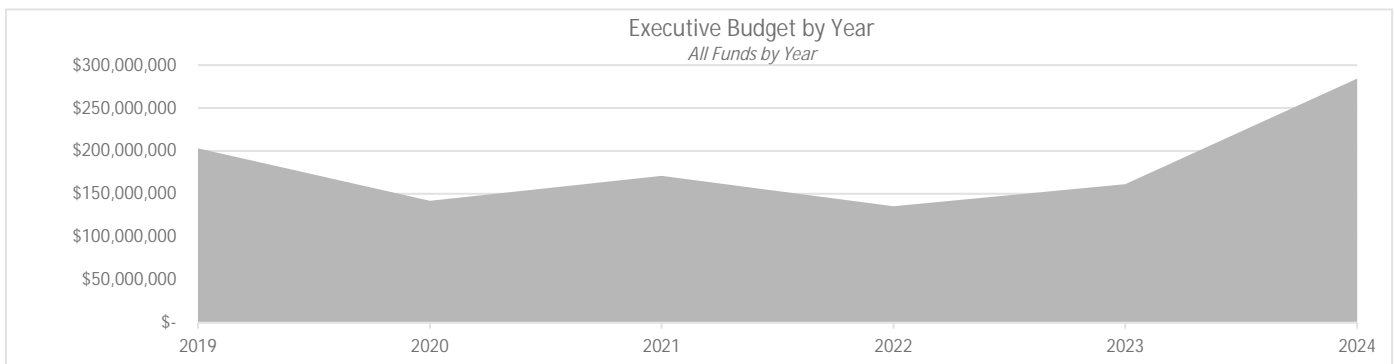
City of Madison: 2019 Capital Budget

Capital Improvement Plan: All Funds

Executive Budget

All Funding by Agency

	2019	2020	2021	2022	2023	2024
CDA Redevelopment	520,000	1,120,000	100,000	200,000	-	-
Community Development Division	5,100,000	5,509,000	5,000,000	5,000,000	5,000,000	5,000,000
Economic Development Division	6,730,000	1,505,000	1,505,000	1,555,000	1,255,000	1,255,000
Engineering - Bicycle and Pedestrian	4,589,000	8,170,000	6,628,000	6,118,000	4,608,000	6,279,000
Engineering - Facilities Management	5,735,000	3,450,000	5,125,000	3,190,000	2,677,500	2,470,000
Engineering - Major Streets	78,569,000	53,639,500	73,016,000	39,593,000	38,787,300	92,268,000
Engineering - Other Projects	2,040,500	2,051,400	2,138,640	2,390,320	2,422,500	2,625,460
Finance	400,000	400,000	400,000	400,000	400,000	400,000
Fire Department	770,000	1,070,000	1,270,000	1,705,000	1,755,000	895,000
Fleet Service	39,428,440	8,300,000	10,400,000	9,600,000	10,480,000	8,812,500
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
Information Technology	3,670,000	3,695,000	3,995,000	3,395,000	3,395,000	3,395,000
Library	1,130,000	840,000	850,000	1,350,000	850,000	860,000
Metro Transit	14,297,345	15,795,336	24,163,525	18,946,562	45,996,443	18,527,392
Monona Terrace	890,000	1,020,000	885,000	935,000	4,625,000	1,945,000
Parking Utility	2,904,300	323,500	216,500	55,500	1,280,000	20,860,000
Parks Division	9,775,000	10,880,000	10,610,000	10,990,000	9,510,000	8,665,000
Planning Division	-	40,000	90,000	90,000	90,000	90,000
Police Department	781,100	678,140	675,425	687,725	693,410	681,975
Public Health	-	-	-	-	-	-
Sewer Utility	4,603,900	3,677,500	3,567,500	5,479,500	2,397,500	2,397,500
Stormwater Utility	9,788,000	6,180,000	3,070,000	3,500,000	3,375,000	3,957,500
Streets Division	1,537,036	2,001,036	2,361,036	2,234,036	1,642,036	1,188,000
Traffic Engineering	1,520,000	1,616,000	1,636,000	1,646,000	1,646,000	1,646,000
Transportation	-	-	250,000	100,000	250,000	80,000,000
Water Utility	8,380,000	9,766,000	12,802,960	16,467,240	18,028,000	20,009,430
TOTAL	\$ 203,233,621	\$ 141,802,412	\$ 170,830,586	\$ 135,702,883	\$ 161,238,689	\$ 284,302,757



City of Madison: 2019 Capital Budget

Reauthorization Schedule

Executive Budget

Agency	Project #	Project Name	GO	Other	Total
CDA Redevelopment	10079	Mosaic Ridge Construction	-	463,058	463,058
CDA Redevelopment	10578	Cda Redevl Village On Park Roof Rep	232,000	-	232,000
CDA Redevelopment	11817	Public Housing Redevelopment	318,794	100,000	418,794
Community Development Division	11819	Park Edge/Park Ridge Emp Cntr	900,000	-	900,000
Community Development Division	17002	Bridge Lake Pt Comm Center	-	2,000,000	2,000,000
Community Development Division	17110	Affordable Housing-Developmnt Projects	8,643,794	-	8,643,794
Economic Development Division	10069	Public Market	1,200,000	12,001,244	13,201,244
Economic Development Division	17073	Cooperative Enterprise Development	600,000	-	600,000
Economic Development Division	63003	Entrp & Small Bus Dev Resource	246,044	-	246,044
Economic Development Division	63009	Healthy Retail Access Program	-	442,265	442,265
Economic Development Division	63022	Center For Industry & Commerce	-	25,389	25,389
Engineering - Bicycle and Pedestrian	10138	Bikeways Program	872,194	-	872,194
Engineering - Bicycle and Pedestrian	10142	Cannonball Bike Trail	30,000	1,001,640	1,031,640
Engineering - Bicycle and Pedestrian	10143	Capital City Trail	365,000	715,000	1,080,000
Engineering - Bicycle and Pedestrian	10165	West Towne Path	400,000	-	400,000
Engineering - Bicycle and Pedestrian	10547	Ped/Bike Infrastructure Enhancement	105,000	-	105,000
Engineering - Bicycle and Pedestrian	10548	Safe Routes To School	30,000	-	30,000
Engineering - Bicycle and Pedestrian	11112	Safe Routes Grants Program	140,700	-	140,700
Engineering - Facilities Management	10549	General Building Improvements	270,000	-	270,000
Engineering - Facilities Management	10560	Fire Building Improvements	165,000	-	165,000
Engineering - Facilities Management	10561	City County Building Improvements	1,000,000	-	1,000,000
Engineering - Facilities Management	10562	Energy Improvements	220,000	40,000	260,000
Engineering - Facilities Management	10563	Sustainability Improvements	300,000	4,438	304,438
Engineering - Facilities Management	10564	Park Facility Improvements	225,000	-	225,000
Engineering - Facilities Management	10565	Streets Facility Improvements	1,167,886	-	1,167,886
Engineering - Facilities Management	10779	Ccb Tennant Improvements	68,000	-	68,000
Engineering - Major Streets	10218	Railroad Crossings & Quiet Zones	257,782	-	257,782
Engineering - Major Streets	10226	Reconstruction Streets	3,059,055	6,558,093	9,617,148
Engineering - Major Streets	10232	Cth M (Pd Area)	-	1,191,233	1,191,233
Engineering - Major Streets	10234	Darbo Webb Connection	330,000	-	330,000
Engineering - Major Streets	10538	Bridge Repair & Replacement	300,000	-	300,000
Engineering - Major Streets	10540	Pavement Management	1,986,600	3,556,583	5,543,183
Engineering - Major Streets	10546	Neighborhood Traffic Mgmt & Ped Imp	100,000	-	100,000
Engineering - Major Streets	11127	Atwood Ave Ph 1: Fair Oaks - Walter	147,500	-	147,500
Engineering - Major Streets	11135	Blair / John Nolen Intersection	250,000	-	250,000
Engineering - Major Streets	11168	University Ave (Shorewood-Univ Bay)	160,000	179,000	339,000
Engineering - Other Projects	10576	Equipment And Vehicles	-	1,318	1,318
Engineering - Other Projects	11082	Right Of Way Landscaping & Trees	70,000	-	70,000
Engineering - Other Projects	11495	Warning Sirens	60,000	-	60,000
Finance	11215	Henry Vilas Zoo	175,000	63,612	238,612
Fire Department	17225	Fire Equip Maj Prog	575,000	-	575,000
Fire Department	17226	Fire Comm Equip Maj Prog	125,000	-	125,000
Fleet Service	17060	Fleet Equipment Replacement	-	49,198	49,198
Fleet Service	17061	Gps/Avl	280,000	-	280,000
Information Technology	10042	Enterprise Financial System	1,141,000	-	1,141,000
Information Technology	10043	Property Assessment System	201,933	-	201,933
Information Technology	10399	Residential Internet Access Asst	50,000	-	50,000
Information Technology	17097	Asset Management System	-	396,089	396,089
Information Technology	17109	Municipal Court System	-	49,752	49,752

City of Madison: 2019 Capital Budget Reauthorization Schedule

Executive Budget

Agency	Project #	Project Name	GO	Other	Total
Information Technology	17230	Fiber To The Premises	61,000	-	61,000
Information Technology	17231	Dcr Case Management	80,000	-	80,000
Information Technology	17400	Hardware/Software Upgrades	2,136,000	-	2,136,000
Information Technology	17403	Purchased Software Enhancements	150,000	-	150,000
Information Technology	17403	Software Enhancements	-	12,085	12,085
Information Technology	17404	Expand Fiber And Wireless Network	220,000	-	220,000
Library	10002	Relocate Pinney Neighborhd Library	6,525,000	2,500,000	9,025,000
Library	17074	Libr Major Repairs/Replacements	65,000	-	65,000
Library	17083	Rfid-Haw/Seq/Msb Libr 2017	100,000	-	100,000
Library	17085	Reindahl Library Branch	500,000	-	500,000
Metro Transit	10950	Metro Satellite Bus Facility	335,000	665,978	1,000,978
Metro Transit	85001	Transit Coaches (Major)	26,175	-	26,175
Metro Transit	85002	Facility Repairs & Improvements	1,032,499	242,373	1,274,872
Metro Transit	85003	Transit System Upgrades	241,477	-	241,477
Parking Utility	10397	Revenue Equipment Replacement	-	116,899	116,899
Parking Utility	10398	Customer Comm And Support 2015	-	36,185	36,185
Parking Utility	11471	Judge Doyle Public Parking Structur	2,300,000	18,221,135	20,521,135
Parking Utility	16002	Peo Enforcement System	-	185,700	185,700
Parking Utility	16003	Single Space Meter Replacement	-	148,892	148,892
Parking Utility	16005	Garage Wayfinding Signs	-	110,000	110,000
Parking Utility	16021	License Plate Recognition System	-	25,000	25,000
Parking Utility	16120	Garage Lighting Replacement (Led)	-	283,700	283,700
Parks Division	10605	Beach Shoreline Improvements	715,000	166,668	881,668
Parks Division	10646	Central Park	-	939,847	939,847
Parks Division	11081	Public Drinking Fountains	38,000	-	38,000
Parks Division	17122	Dog Park Improvements	50,000	15,000	65,000
Parks Division	17124	Conservation Park Improvements	125,000	5,000	130,000
Parks Division	17128	Land Acquisition	-	6,087,216	6,087,216
Parks Division	17130	Disc Golf Improvements	-	15,000	15,000
Parks Division	17148	Emerald Ash Borer Mitigation	600,000	-	600,000
Parks Division	17157	Breese Stevens Improvements	750,000	750,000	1,500,000
Parks Division	17166	Forest Hill Cemetery Improvements	60,000	10,000	70,000
Parks Division	17168	Garver At Olbrich Botanical Complex	935,000	472,000	1,407,000
Parks Division	17170	James Madison Park Improvements	-	250,000	250,000
Parks Division	17178	Penn Park Improvements	275,000	-	275,000
Parks Division	17182	Street Tree Replacements	125,000	-	125,000
Parks Division	17184	Vilas Park Improvements	70,000	-	70,000
Parks Division	17193	Olbrich Botanical Complex	3,048,337	1,500,000	4,548,337
Parks Division	17202	Park Equipment	200,000	-	200,000
Parks Division	17235	Field Improvements	-	30,000	30,000
Parks Division	17362	Law Park Improvements	150,000	80,000	230,000
Parks Division	17421	Park Land Improvements	1,312,000	297,915	1,609,915
Parks Division	17436	Playground/Accessibility Improvmnts	190,000	40,000	230,000
Parks Division	17443	Park Facility Improvements	477,000	15,000	492,000
Planning Division	10064	Historic Preservation Plan	40,000	115,522	155,522
Planning Division	11101	Urbanfootprint Scenario Planning	30,000	35,884	65,884
Planning Division	65001	Municipal Art Fund Projects	100,000	207,938	307,938
Planning Division	65329	Oscar Mayer Subarea Plan	150,000	-	150,000
Police Department	10390	Midtown District Station	500,000	-	500,000

City of Madison: 2019 Capital Budget

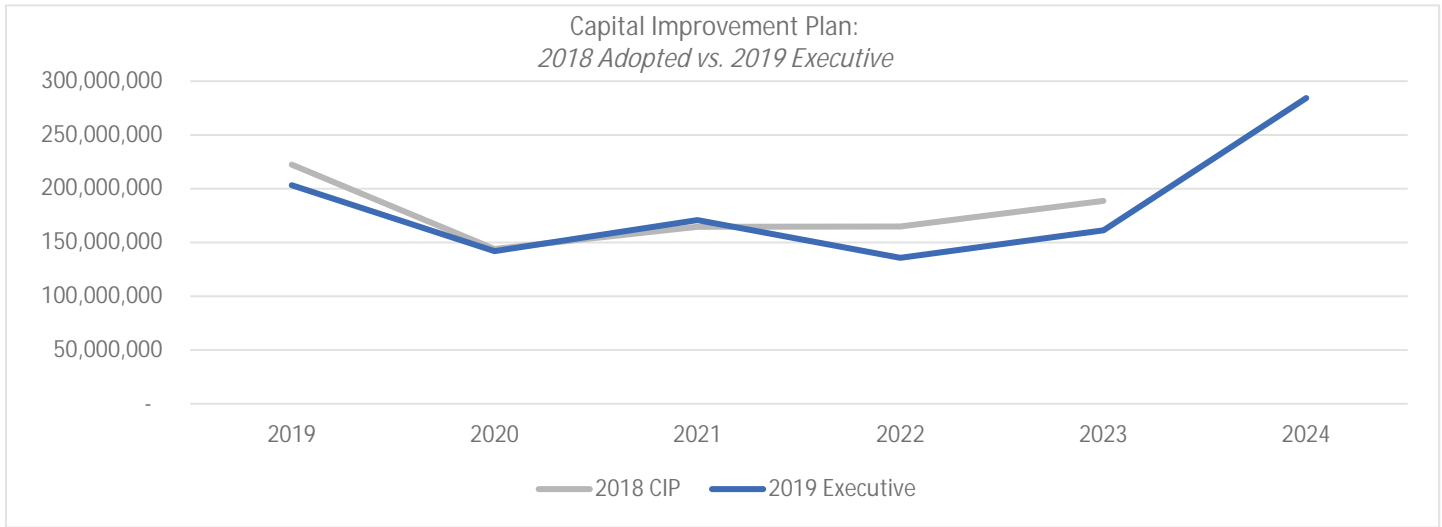
Reauthorization Schedule

Executive Budget

Agency	Project #	Project Name	GO	Other	Total
Police Department	10945	Police Building Improvements Master	241,800	-	241,800
Public Health	17047	Remodel Of Office Space	29,399	-	29,399
Sewer Utility	10267	Sewer Reconstruction	-	725,014	725,014
Sewer Utility	10268	Lift Station Rehabilitations	-	170,450	170,450
Sewer Utility	10437	Sewer Access Improvements	-	193,197	193,197
Sewer Utility	10450	Trenchless Sewer Rehabilitation	-	2,141,739	2,141,739
Sewer Utility	11155	Verona Road Phase 4	-	60,000	60,000
Sewer Utility	11510	Pump Station Emergency Generators	-	18,457	18,457
Sewer Utility	11678	Sewer Impact Fee Districts	-	368,448	368,448
Stormwater Utility	11513	Citywide Flood Mitigation	141,906	77,901	219,807
Stormwater Utility	11664	Storm Sewer System Improvements	-	16,962	16,962
Stormwater Utility	11665	Stormwater Quality System Imprvemnts	4,679,431	1,887,889	6,567,320
Stormwater Utility	11666	Street Cleaning Equipment - Streets	-	3,667	3,667
Streets Division	10458	Streets Equipment	100,000	-	100,000
Streets Division	11052	Streets Other: Blacktop Bowman Fld	30,000	-	30,000
Streets Division	12501	Streets Minor Bldg Improve & Repair	259,000	-	259,000
Streets Division	12502	Streets Emerald Ash Borer	1,000,000	-	1,000,000
Streets Division	12503	Streets Yard Improvements	150,000	-	150,000
Traffic Engineering	10419	Urd/Urc Install	-	67,630	67,630
Traffic Engineering	10420	Public Safety Radio System	50,000	-	50,000
Traffic Engineering	10427	Traffic Signal Infrastructure	200,000	8,542	208,542
Traffic Engineering	10428	Traffic Safety Infrastructure	50,000	-	50,000
Traffic Engineering	17071	Wayfinding Signage	250,000	-	250,000
Traffic Engineering	45009	Street Light Installation 2018	9,400	-	9,400
Traffic Engineering	45032	Traffic Safety Infra 2017	44,500	-	44,500
Transportation	10704	Madison In Motion	-	61,076	61,076
Transportation	11786	Interstate 94 Interchange Study	250,000	-	250,000
Water Utility	10434	Zone 4 Fire Flow Supply Augment	-	350,496	350,496
Water Utility	10440	Water Utility Facility Improvements	-	243,953	243,953
Water Utility	10944	Unit Well No. 8 Reconstruction	-	215,000	215,000
Water Utility	11605	Booster Pump Station 109 (Spanem)	-	81,000	81,000
Water Utility	11893	Water Mains - Reconstruct Streets	-	1,688,689	1,688,689
Water Utility	11894	Water Mains - Pavement Management	-	2,014,508	2,014,508
Water Utility	12507	Water Mains - New	-	2,617,350	2,617,350
TOTAL			57,966,206	75,430,818	133,397,024

City of Madison: 2019 Capital Budget Variances from 2018 CIP

Executive Budget



Phase	2019	2020	2021	2022	2023	2024
2018 CIP	222,392,089	143,920,509	164,605,877	164,740,263	188,741,533	
2019 Executive	203,233,621	141,802,412	170,830,586	135,702,883	161,238,689	284,302,757
Change	(19,158,468)	(2,118,097)	6,224,709	(29,037,380)	(27,502,844)	284,302,757

Variance by Year

2019: Total Change=\$19.1m Decrease

• Econ Dev: Funding added for developer loans in TID 36	5,025,000
• Eng-Major Streets: Funding for Buckeye Rd increased	650,000
• Eng-Major Streets: Dairy Drive added to CIP	2,000,000
• Eng-Major Streets: John Nolen Dr reconstruction added to CIP	2,880,000
• Eng-Major Streets: E Johnson St Reconstruction budget increased	500,000
• Eng-Major Streets: S Park St (W Wash-Olin) budget decreased	1,100,000
• Eng-Major Streets: Pavement Management budget decreased	(920,000)
• Eng-Major Streets: Reconstruct Streets budget increased	2,900,000
• Finance: Capital Budget Administration added to CIP	400,000
• Fleet: Equipment Replacement budget increased	1,400,000
• IT: Funding added for 311 Study, Learning Management System, & Leg Management System	500,000
• Library: Budget for Pinney Library increased	300,000
• Library: Library Collection purchases transferred to Capital Budget	700,000
• Metro: Satellite Bus Facility moved to 2023	(30,000,000)
• Metro: Funding for Phase 1 of Metro Headquarters Renovation added to budget	7,000,000
• Parking Utility: Funding for Garage Lighting & Windows, and Garage Barriers added to budget	1,200,000
• Parks: James Madison Park removed from CIP	(900,000)
• Sewer Utility: Lift Station Rehabilitation budget increased	400,000
• Stormwater Utility: Starkweather Coagulant Treatment budget decreased	(2,300,000)
• Streets Division: Streets Emerald Ash Borer budget decreased	(280,000)
• Water Utility: Booster Pump Station 129 Reconstruction deferred to 2023	(3,000,000)
• Water Utility: Well 19 Iron & Manganese Filter deferred to 2024	(4,000,000)
• Water Utility: Funding for Water Mains reduced	(3,600,000)
• Water Utility: Zone 4 Fire Flow Supply Augment removed from CIP	(500,000)
• Water Utility: Funding for Water Facility Improvements decreased	(800,000)

City of Madison: 2019 Capital Budget

Variances from 2018 CIP

Executive Budget

2020: Total Change=\$2.1m Decrease

• CDA Redevelopment: Mosaic Ridge Construction Financing continued to 2020	520,000
• CDA Redevelopment: Funding added for Village on Park Improvements	300,000
• Eng-Bicycle & Pedestrian: Cannonball Path removed from CIP	(780,000)
• Eng-Bicycle & Pedestrian: Budget for West Towne Path increased	845,000
• Eng-Major Streets: Atwood Ave-Schenks Corners removed from CIP	(2,920,000)
• Eng-Major Streets: South Blair St added to CIP	330,000
• Eng-Major Streets: Budget for Cottage Grove Rd increased	350,000
• Eng-Major Streets: S Park St (W Wash-Olin) budget decreased	(1,000,000)
• Eng-Major Streets: Reconstruct Streets budget increased	1,900,000
• Finance: Capital Budget Administration added to CIP	400,000
• Fleet: Equipment Replacement budget increased	1,000,000
• Library: Library Collection purchases transferred to Capital Budget	700,000
• Metro: Funding for Phase 2 of Metro Headquarters Renovation added to budget	8,000,000
• Parks: Funding for Hill Creek Park construction removed from CIP	(750,000)
• Parks: Odana Hills Clubhouse Improvements deferred 1 year	(2,000,000)
• Parks: Funding for Warner Park Community Center renovation removed from CIP	(850,000)
• Public Health: Lab Equipment Replacement removed from CIP	(180,000)
• Streets Division: Program budgets decreased	(1,000,000)
• Stormwater Utility: Citywide Flood Mitigation budget increased	2,250,000
• Stormwater Utility: Stormwater Quality System Improvements budget increased	685,000
• Water Utility: Booster Pump Station 109 deferred to 2024	(2,300,000)
• Water Utility: Booster Pump Station 106 deferred to 2024	(800,000)
• Water Utility: Lakeview Reservoir Reconstruction deferred to 2021	(2,400,000)
• Water Utility: Funding for Water Mains decreased	(3,800,000)
• Water Utility: Funding for Water Facility Improvements decreased	(890,000)

City of Madison: 2019 Capital Budget

Variances from 2018 CIP

Executive Budget

2021: Total Change=\$9.4m Increase

• Eng-Bicycle & Pedestrian: Budget for West Towne Path decreased	(1,500,000)
• Eng-Bicycle & Pedestrian: Garver Path added to CIP	1,700,000
• Eng Facilities: Fire Building Improvements budget reduced	(225,000)
• Eng Facilities: Parks Facility Improvements budget reduced	(400,000)
• Eng Major Streets: Atwood Ave-Fair Oaks to Cottage Grove deferred to 2024	(9,235,000)
• Eng Major Streets: Blair/John Nolen Intersection added to CIP	3,200,000
• Eng Major Streets: Cedar Street added to CIP	1,800,000
• Eng Major Streets: Mineral Point Road funding removed from CIP	(2,400,000)
• Eng-Major Streets: Pavement Management budget decreased	(200,000)
• Eng-Major Streets: Pleasant View Road deferred to 2023 and 2024	(1,000,000)
• Eng-Major Streets: Reconstruction Streets budget increased	400,000
• Eng-Major Streets: University Avenue advanced from 2022 and budget increased	23,390,000
• Finance: Capital Budget Administration added to CIP	400,000
• Fire: Fire Station 6 removed from CIP	(500,000)
• Fleet: Equipment Replacement budget decreased	(800,000)
• Fleet: Fire Apparatus budget decreased	(800,000)
• IT: Property Assessment System added to CIP	600,000
• Library: Library Collection added to CIP	700,000
• Library: Reindahl Library removed from CIP	(1,100,000)
• Metro: Funding for Phase 3 of Metro Headquarters Renovation added to budget	5,200,000
• Parks: Breese Stevens Improvements removed from CIP	(700,000)
• Parks: Law Park Improvements budget increased	350,000
• Parks: North-East Park Improvements removed from CIP	(1,050,000)
• Parks: Odana Hills deferred from 2020	200,000
• Parks: Park Land Improvements budget increased	800,000
• Parks: Vilas Park Improvements budget decreased	(500,000)
• Sewer Utility: Sewer Impact Fee Districts budget increased	1,200,000
• Streets: Far West Facility removed from CIP	(1,800,000)
• Streets Division: Streets Emerald Ash Borer budget decreased	(280,000)
• Transportation: I94 Interchange Study moved from 2019 from Major Streets	250,000
• Water Utility: Far West Elevated Reservoir deferred to 2024	(1,240,000)
• Water Utility: Lakeview Reservoir Reconstruction deferred to 2021	2,080,000
• Water Utility: Well 28 Iron and Manganese Filter removed from CIP	(4,400,000)
• Water Utility: Funding for Water Mains decreased	(4,700,000)
• Water Utility: Funding for Water Facility Improvements decreased	(530,000)

City of Madison: 2019 Capital Budget

Variances from 2018 CIP

Executive Budget

2022: Total Change=\$34m Decrease

• Eng-Bicycle & Pedestrian: Cap City Trail removed from CIP	(910,000)
• Eng-Bicycle & Pedestrian: Budget for West Towne Path decreased	(1,380,000)
• Eng-Facilities: Fire Building Improvements budget decreased	(225,000)
• Eng-Facilities: Parks Facility Improvements budget decreased	(375,000)
• Eng-Major Streets: Pavement Management budget decreased	(350,000)
• Eng-Major Streets: Pleasant View Road deferred to 2023 and 2024	(4,700,000)
• Eng-Major Streets: University Avenue advanced from 2022	(11,400,000)
• Eng-Major Streets: Wilson Street MLK to King budget increase	560,000
• Finance: Capital Budget Administration added to CIP	400,000
• Fire: Fire Station 6 removed from CIP	(2,500,000)
• Fleet: Equipment Replacement budget decreased	(1,350,000)
• Fleet: Fire Apparatus budget decreased	(600,000)
• Library: Library Collection added to CIP	700,000
• Library: Reindahl Library removed from CIP	(500,000)
• Metro: Funding for Phase 3 of Metro Headquarters Renovation added to budget	10,100,000
• Parks: Hill Creek Park removed from CIP	(1,500,000)
• Parks: North-East Park Improvements removed from CIP	(5,000,000)
• Parks: Odana Hills deferred from 2020	2,000,000
• Parks: Park Land Improvements budget decreased	(1,100,000)
• Parks: Park Facilities Improvements budget decreased	(1,150,000)
• Parks: Vilas Park Improvements budget decreased	(1,050,000)
• Sewer Utility: Sewer Impact Fee Districts budget decreased	(1,120,000)
• Streets: Far West Facility removed from CIP	(3,200,000)
• Streets Division: Streets Emerald Ash Borer budget decreased	(280,000)
• Water Utility: Well 30 Iron and Manganese Filter removed from CIP	(4,580,000)
• Water Utility: Funding for Water Mains decreased	(4,560,000)
• Water Utility: Funding for Water Facility Improvements decreased	(1,120,000)

City of Madison: 2019 Capital Budget

Variances from 2018 CIP

Executive Budget

2023: Total Change=\$22.7m Decrease

• Eng Facilities: Fire Building Improvements budget decreased	(225,000)
• Eng Facilities: Parks Facility Improvements budget decreased	(375,000)
• Eng-Major Streets: Pleasant View Road deferred to 2024	(4,800,000)
• Finance: Capital Budget Administration added to CIP	400,000
• Fire: Fire Station 10 removed from CIP	(500,000)
• Fleet: Equipment Replacement budget decreased	(400,000)
• Library: Library Collection added to CIP	700,000
• Library: Reindahl Library removed from CIP	(15,000,000)
• Metro: Funding for Phase 3 of Metro Headquarters Renovation added to budget	7,800,000
• Metro: Bus Rapid Transit moved to Transportation	(3,300,000)
• Metro: Satellite Bus Facility moved to 2023	30,000,000
• Parking Utility: Lake Street Garage Replacement added to CIP	1,200,000
• Parks: Park Facilities Improvements budget decreased	(600,000)
• Parks: Vilas Park Improvements budget decreased	(1,300,000)
• Stormwater Utility: Citywide Flood Mitigation budget decreased	(3,900,000)
• Streets: Far West Facility removed from CIP	(30,000,000)
• Water Utility: Booster Pump Station 129 Reconstruction deferred to 2023	4,300,000
• Water Utility: Funding for Water Mains decreased	(4,820,000)
• Water Utility: Funding for Water Facility Improvements decreased	(810,000)
• Water Utility: Zones 7/8 Supply at Whitney Way removed from CIP	(1,100,000)

City of Madison: 2019 Capital Budget

Variances from 2018 CIP

Executive Budget

2024: Projects Added

• Eng-Bicycle & Pedestrian: Troy Drive Underpass added to CIP	1,500,000
• Eng-Major Streets: John Nolen Drive added to CIP	30,300,000
• Parking Utility: Lake Street Garage Replacement added to CIP	20,800,000
• Transportation: Bus Rapid Transit moved from Metro and budget increased	80,000,000



Agency Capital Budgets

2019 Capital Improvement Plan:
Executive Budget

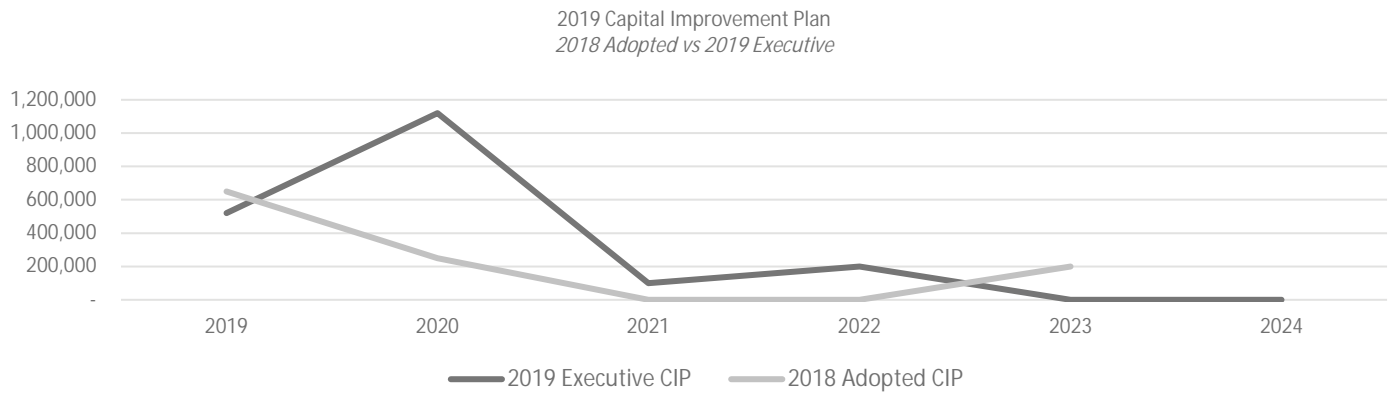
CDA Redevelopment

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Mosaic Ridge Cnstrct Financing	520,000	520,000	-	-	-	-
Public Housing Redevelopment	-	300,000	100,000	200,000	-	-
Village on Park	-	300,000	-	-	-	-
Total	\$ 520,000	\$ 1,120,000	\$ 100,000	\$ 200,000	\$ -	\$ -

Changes from 2018 CIP



Projects Added

- Mosaic Ridge Construction Financing: Funding for building and loans increased (\$540k)
- Village on Park: Funding added in 2020 for demolition of the north building and site improvements (\$300k)

Program Adjustments

- Public Housing Redvelopment: Program funding for 2019 deferred to out years

CDA Redevelopment

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Building	420,000	720,000	100,000	200,000	-	-
Land Improvements	-	300,000	-	-	-	-
Loans	100,000	100,000	-	-	-	-
Total	\$ 520,000	\$ 1,120,000	\$ 100,000	\$ 200,000	\$ -	\$ -

2019 CIP by Funding Source

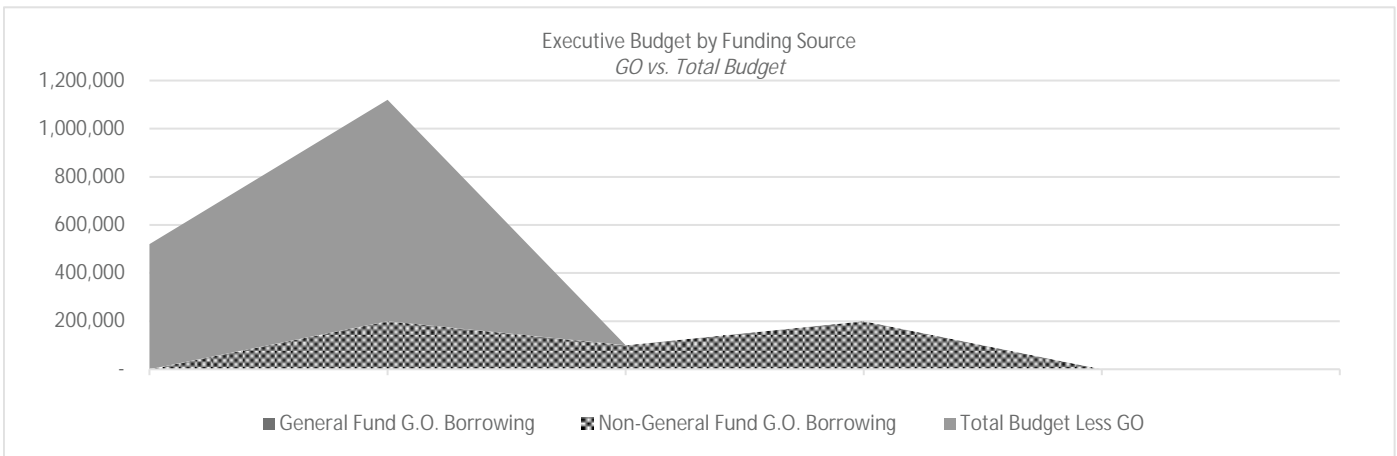
	2019	2020	2021	2022	2023	2024
Non-GF GO Borrowing	-	200,000	100,000	200,000	-	-
Reserves Applied	520,000	920,000	-	-	-	-
Total	\$ 520,000	\$ 1,120,000	\$ 100,000	\$ 200,000	\$ -	\$ -

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	200,000	100,000	200,000	-	-
Total	\$ -	\$ 200,000	\$ 100,000	\$ 200,000	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	26,000	13,000	26,000	-	-



CDA Redevelopment

Project Overview

Project Mosaic Ridge Construction Financing **Project #** 10079
Project Description

This project funds construction at the Mosaic Ridge housing development. The goal of the project is to improve the housing stock in the Allied Drive neighborhood and maintain a variety of housing choices for both renters and owners. Progress will be measured by the successful sale of homes to low and moderate income residents, reduced resident turnover, and stable or increasing value of the homes. Since the program's inception in 2014, seven homes have been sold and 17 lots remain for sale. The project timeline calls for construction to continue in 2019 and to be completed in 2020.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	463,058	520,000	520,000	-	-	-	-
TOTAL	\$ 463,058	\$ 520,000	\$ 520,000	\$ -	\$ -	\$ -	\$ -

Project Public Housing Redevelopment **Project #** 11817
Project Description

This program funds planning and implementation of public housing redevelopment through 2022. The goal of this program is to provide quality, affordable housing for low-income seniors and people with disabilities. Progress will be measured by completing the renovation or new construction of modern affordable housing, resident stability, and resident satisfaction. Available funding authority from previously adopted capital budgets will fund planning for the Triangle complex redevelopment and redevelopment of public housing duplexes on Theresa Terrace in 2019.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	318,794	-	-	-	-	-	-
Non-GF GO Borrowing	-	-	200,000	100,000	200,000	-	-
Reserves Applied	100,000	-	100,000	-	-	-	-
TOTAL	\$ 418,794	\$ -	\$ 300,000	\$ 100,000	\$ 200,000	\$ -	\$ -

Project Village on Park **Project #** 10578
Project Description

This project will replace the existing roof at The Village on Park and demolishes the north side building. The project is designed to eliminate roof leaks, encapsulate asbestos on the underside of the roof deck, and waterproof heating, ventilation, and air conditioning (HVAC) platforms in the alley. Demolition of the north side building in 2020 removes an unattractive structure from the site and improves the neighborhood and customer experience. Progress will be measured by a reduction in reported leaks and the associated maintenance costs and new development on the site. Construction is currently underway and anticipated to be completed in 2020.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	232,000	-	-	-	-	-	-
Reserves Applied	-	-	300,000	-	-	-	-
TOTAL	\$ 232,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -

CDA Redevelopment

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Mosaic Ridge Construction Financing	520,000	-	520,000	520,000
Total	\$ 520,000	\$ -	\$ 520,000	\$ 520,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Mosaic Ridge Construction Financing	-	463,058	463,058
Public Housing Redevelopment	318,794	100,000	418,794
Village on Park	232,000	-	232,000
Total	\$ 550,794	\$ 563,058	\$ 1,113,852

Total 2019 Appropriation

	\$ 550,794	\$ 1,083,058	\$ 1,633,852
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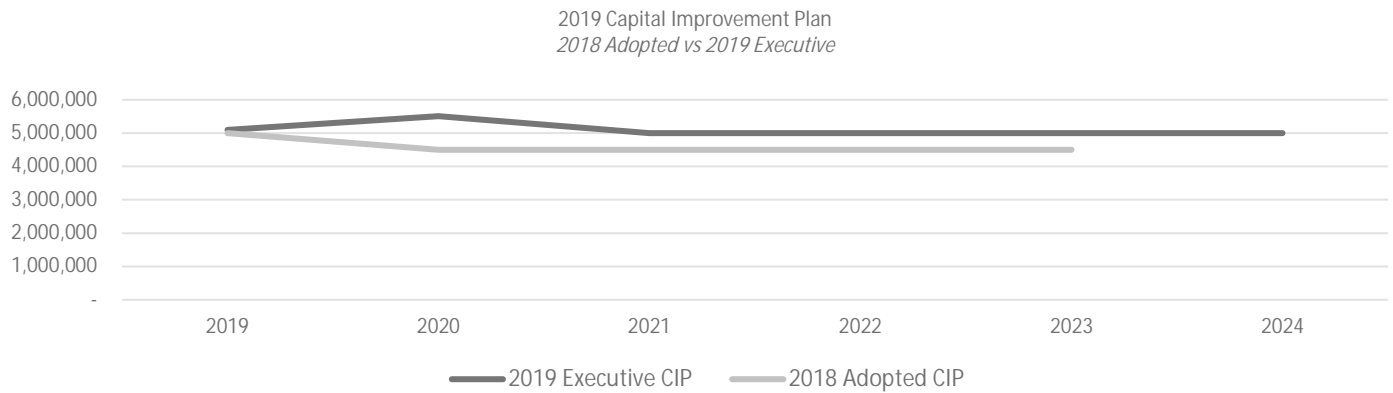
Community Development Division

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Affordable Housing-Cnsmr Lending	600,000	509,000	500,000	500,000	500,000	500,000
Affordable Housing-Dvlpmt Projects	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000
Bridge Lake Point Community Center	-	500,000	-	-	-	-
Total	\$ 5,100,000	\$ 5,509,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000

Changes from 2018 CIP



Projects: Schedule Changes

- Bridge Lake Point Community Center: Second phase of funding deferred from 2019 to 2020 (\$500k)

Programs Added

- Affordable Housing-Consumer Lending: Loan funding for Reverse Mortgage, Home Purchase Assistance, and Housing Rehabilitation Services; these services are funded through the Loan Fund and were previously reflected as Operating Budget items; Executive Budget includes \$33k of GO Borrowing each year from 2021-2024 (\$132k)

Program Adjustments

- Affordable Housing-Development Projects: Funding for continuation of developer loans added in 2024 (\$4.5m)

Community Development Division

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Land Improvements	-	500,000	-	-	-	-
Loans	5,100,000	5,009,000	5,000,000	5,000,000	5,000,000	5,000,000
Total	\$ 5,100,000	\$ 5,509,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000

2019 CIP by Funding Source

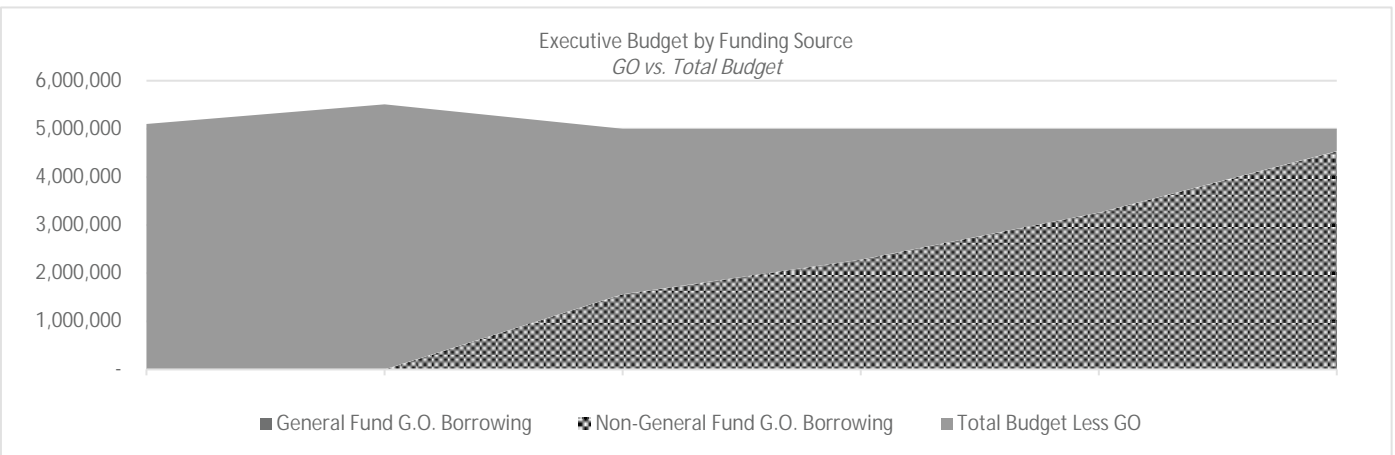
	2019	2020	2021	2022	2023	2024
Non-GF GO Borrowing	-	-	1,563,000	2,283,000	3,262,000	4,533,000
Loan Repayment	465,000	465,000	465,000	465,000	465,000	465,000
Miscellaneous Revenue	2,000	2,000	2,000	2,000	2,000	2,000
Private Contribution/Donation	-	500,000	-	-	-	-
Reserves Applied	133,000	42,000	-	-	-	-
TIF Proceeds	4,500,000	4,500,000	2,970,000	2,250,000	1,271,000	-
Total	\$ 5,100,000	\$ 5,509,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	1,563,000	2,283,000	3,262,000	4,533,000
Total	\$ -	\$ -	\$ 1,563,000	\$ 2,283,000	\$ 3,262,000	\$ 4,533,000

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	203,190	296,790	424,060	589,290



Project Park Edge/Park Ridge Employment Center **Project #** 11819
Project Description

This project is for the renovation of the former Griff's restaurant, located at 1233 McKenna Boulevard, to serve as the Park Edge/Park Ridge Employment Center. The goal of the project is to establish a neighborhood employment center and improve employment opportunities for the residents of southwest Madison. Construction began in 2018 and will be completed in 2019.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	900,000	-	-	-	-	-	-
TOTAL	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Community Development Division

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Affordable Housing-Consumer Lending	600,000	-	600,000	600,000
Affordable Housing-Development Projects	4,500,000	-	4,500,000	4,500,000
Total	\$ 5,100,000	\$ -	\$ 5,100,000	\$ 5,100,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Affordable Housing-Development Projects	8,643,794	-	8,643,794
Bridge Lake Point Community Center	-	2,000,000	2,000,000
Park Edge/Park Ridge Emp Cntr	900,000	-	900,000
Total	\$ 9,543,794	\$ 2,000,000	\$ 11,543,794

Total 2019 Appropriation

	\$ 9,543,794	\$ 7,100,000	\$ 16,643,794
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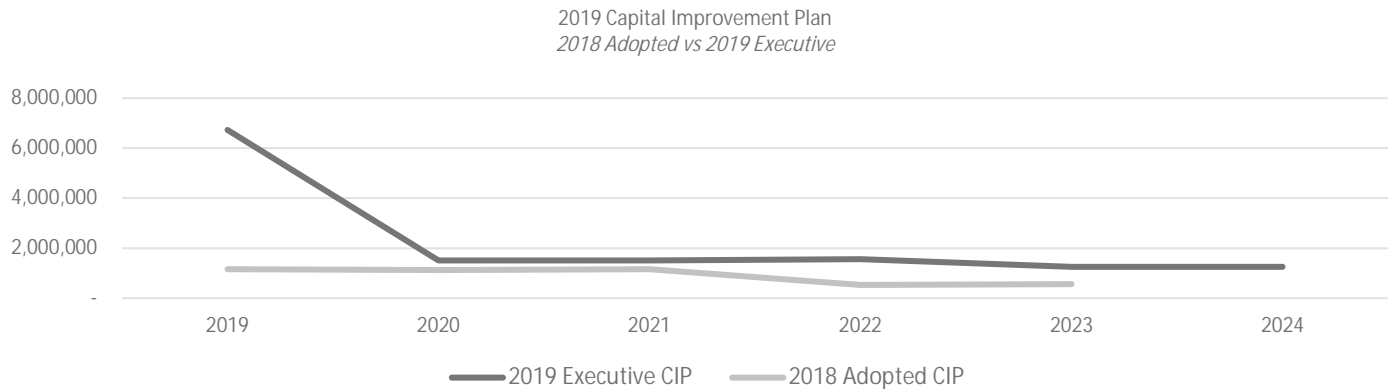
Economic Development Division

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Capital Revolving Fund Loans	650,000	650,000	650,000	650,000	650,000	650,000
Center for Industry and Commerce	40,000	40,000	40,000	40,000	40,000	40,000
Co-operative Enterprise Devlpmt	-	300,000	300,000	300,000	-	-
Facade Improvement Grants	125,000	125,000	125,000	125,000	125,000	125,000
General Land Acquisition Fund	700,000	100,000	100,000	100,000	100,000	100,000
Healthy Retail Access Program	-	150,000	150,000	150,000	150,000	150,000
MarketReady Program	100,000	-	-	-	-	-
TID 36 Capitol Gateway Corridor	5,025,000	50,000	50,000	100,000	100,000	100,000
TID 37 Union Corners	30,000	30,000	30,000	30,000	30,000	30,000
TID 39 Stoughton Road	30,000	30,000	30,000	30,000	30,000	30,000
TID 42 Wingra	30,000	30,000	30,000	30,000	30,000	30,000
Total	\$ 6,730,000	\$ 1,505,000	\$ 1,505,000	\$ 1,555,000	\$ 1,255,000	\$ 1,255,000

Changes from 2018 CIP



Projects Removed

- Housing Employers Study: Funding for a biennial housing report deferred to 2020 and moved to Operating Budget

Program Adjustments

- Capital Revolving Fund Loans: Funding for Capital Revolving Loans added to the 2019 CIP (\$650k annually); historically presented in the Operating Budget and shown in the Special Fund Statements
- Co-operative Enterprise Development: New funding removed from 2019 and annual funding for 2020-2022 reduced by \$300k (\$1.5m)
- Façade Improvement Grants: Funding for Façade Improvement Grants added to the 2019 CIP (\$125k annually); historically presented in the Operating Budget
- General Land Acquisition Fund: Funding for General Land Acquisition added to the 2019 CIP (\$700k in 2019 then \$100k annually); historically presented in the Operating Budget
- Healthy Retail Access Program: New funding removed from 2019 (\$300k) and out year funding reduced (\$750k)
- Market Ready Program: Added as a new program to extend the program through 2019 (\$100k)
- TID 36 Capitol Gateway Corridor: Funding in 2019 increased (\$4.9m)

Economic Development Division

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Land	650,000	50,000	50,000	50,000	50,000	50,000
Loans	5,650,000	650,000	650,000	650,000	650,000	650,000
Other	430,000	805,000	805,000	855,000	555,000	555,000
Total	\$ 6,730,000	\$ 1,505,000	\$ 1,505,000	\$ 1,555,000	\$ 1,255,000	\$ 1,255,000

2019 CIP by Funding Source

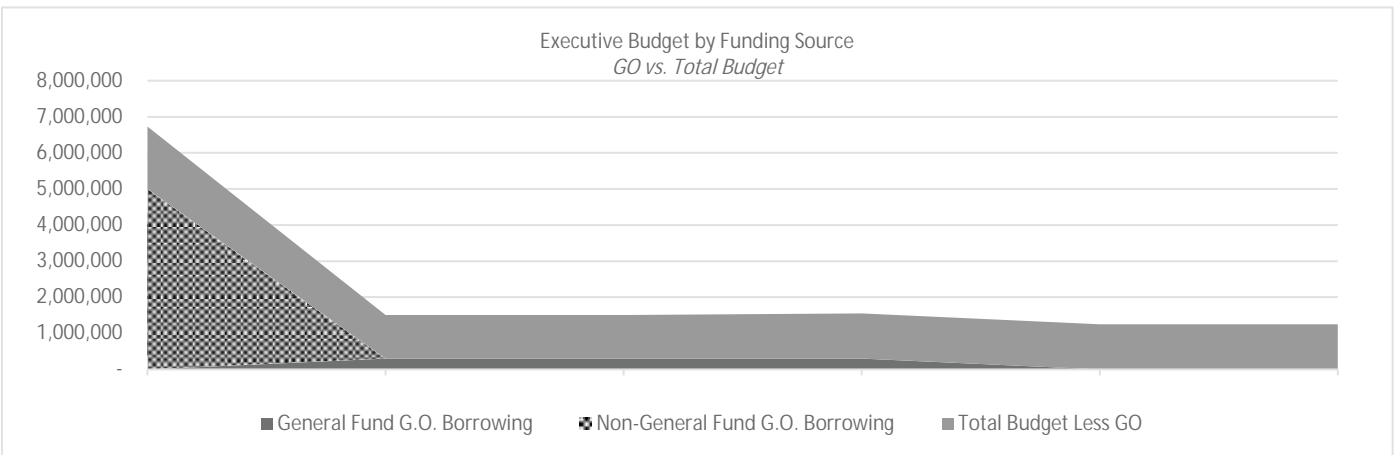
	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	300,000	300,000	300,000	-	-
Non-GF GO Borrowing	5,000,000	-	-	-	-	-
Reserves Applied	1,475,000	875,000	875,000	875,000	875,000	875,000
TIF Proceeds	115,000	140,000	140,000	190,000	190,000	190,000
Transfer In From General Fund	140,000	190,000	190,000	190,000	190,000	190,000
Total	\$ 6,730,000	\$ 1,505,000	\$ 1,505,000	\$ 1,555,000	\$ 1,255,000	\$ 1,255,000

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	-	300,000	300,000	300,000	-	-
Non-General Fund G.O. Borrowing	5,000,000	-	-	-	-	-
Total	\$ 5,000,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	39,000	39,000	39,000	-	-
Non-General Fund G.O. Borrowing	650,000	-	-	-	-	-



Economic Development Division

Project Overview

Project Capital Revolving Fund Loans **Project #** 63040

Project Description

This program funds loans to encourage the expansion of new and existing businesses, housing supply programs, and redevelopment of blighted or underutilized properties. The goal of this program is to facilitate housing and business development through the provision of loans. The program is currently governed by guidelines developed in 1987; City staff are currently working through a process to update these guidelines. The Capital Revolving Loan Fund has historically been presented in the Special Fund Statements section of the budget document but is now presented as part of the Capital Budget.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	-	650,000	650,000	650,000	650,000	650,000	650,000
TOTAL	\$ -	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000

Project Center for Industry and Commerce **Project #** 63022

Project Description

This program funds the annual holding, maintenance, and marketing costs for the 96-acre Center for Industry and Commerce (CIC). The goal of the program is to attract and retain companies within the City of Madison. Progress is measured by the amount of City property sold, the number of businesses located in the CIC, and the tax base of the CIC.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Transfer In From General Fund	25,389	40,000	40,000	40,000	40,000	40,000	40,000
TOTAL	\$ 25,389	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Project Co-operative Enterprise Development **Project #** 17073

Project Description

This program funds grant and training opportunities for cooperative enterprises to support job creation and development. The goal of the program is to grow the number of business cooperatives within the community, while helping to support existing business cooperatives. Progress will be measured by the number of existing and potential business cooperatives that receive technical assistance furnished by the service provider, the dollar value of financial assistance provided to business cooperatives, and the number of jobs maintained or created. Reauthorized funding will provide assistance for three to six businesses in 2019.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	600,000	-	300,000	300,000	300,000	-	-
TOTAL	\$ 600,000	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ -

Project Entrepreneurship & Small Business Development Resource Fund **Project #** 63003

Project Description

This program provides funds to catalyze investment in early-stage companies and small businesses headquartered in the City of Madison for the purposes of job creation and economic development. The goal is to increase the number of new high-tech firms and resulting employment, with an emphasis on woman and minority-owned businesses. Progress will be measured by the number of existing and potential technology firms receiving technical assistance by the service provider, the number of firms receiving financial support from the service provider, and the resulting number of jobs. This program only showed funding in 2016 and 2017 when it was originally adopted in the 2016 CIP. Reauthorized funding will provide assistance for three to six businesses in 2019.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	246,044	-	-	-	-	-	-
TOTAL	\$ 246,044	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Facade Improvement Grants Project # 63050
Project Description

This program funds grants to businesses to restore or enhance the exterior appearance of commercial buildings. The goal of the program is to assist businesses, promote retail activities, create an attractive environment, and encourage neighborhood character and good architectural design. Progress is measured by the number of businesses receiving funds and the amount of private investment leveraged through use of the program. The Façade Grants program has historically been presented in the Special Fund Statements section of the budget document but is now presented as part of the Capital Budget. Funding in 2019 provides for five to seven facade improvement grants.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	-	125,000	125,000	125,000	125,000	125,000	125,000
TOTAL	\$ -	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000

Project General Land Acquisition Fund Project # 63060
Project Description

This program fund land purchases for municipal purposes. Purchasing from the fund can only be completed to the extent that funds are available and specific Common Council approval is obtained. The primary revenue source for the fund is from the sale of surplus property and sites within City-owned business parks. The General Land Acquisition Fund has historically been presented in the Special Fund Statements section of the budget document but is now presented as part of the Capital Budget. Funding in 2019 is for general property acquisition (\$650,000) and property holding costs (\$50,000).

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	-	700,000	100,000	100,000	100,000	100,000	100,000
TOTAL	\$ -	\$ 700,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Project Healthy Retail Access Program Project # 63009
Project Description

This program provides grant opportunities for projects that aim to improve access to affordable, healthy, and culturally appropriate food within areas of focus, as identified in the Food Access Improvement Map. The goal of the program is to ensure increased access to healthy food. Funding in the program is used to support (1) capital and infrastructure grants that proliferate healthy food access, with priority given to food retail establishments, (2) technical assistance for entities that want to increase healthy food access, with priority given to assisting food retail establishments, (3) data collection initiatives focused on discerning the needs and desires of business owners and community residents, which will aid city staff in efficient and targeted program outreach, and (4) evaluation of both programmatic structure and individual program grants. Progress will be measured by the number of new healthy food options offered citywide and the number of individuals who have increased access to healthy food options. Reauthorized funding will provide two to three grants in 2019.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Transfer In From General Fund	442,265	-	150,000	150,000	150,000	150,000	150,000
TOTAL	\$ 442,265	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Project MarketReady Program Project # 63080
Project Description

This program provides focused business training and seed capital to support small businesses interested in operating within the Madison Public Market. The goal is to prepare a cohort of early-stage entrepreneurs for the challenges of operating a business in the Madison Public Market when it opens in 2020 and to prepare them for other opportunities for their business. The program was launched in 2016, currently there are 30 participating entrepreneurs. The proposed funding will be used to extend the program through 2019 and provide additional resources for training, business coaching, product demonstrations, financial consultations, and other programming to support the businesses prior to the Public Market opening.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Transfer In From General Fund	-	100,000	-	-	-	-	-
TOTAL	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Economic Development Division

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Capital Revolving Fund Loans	650,000	-	650,000	650,000
Center for Industry and Commerce	40,000	-	40,000	40,000
Facade Improvement Grants	125,000	-	125,000	125,000
General Land Acquisition Fund	700,000	-	700,000	700,000
Healthy Retail Access Program	200,000	-	-	-
MarketReady Program	100,000	-	100,000	100,000
TID 36 Capitol Gateway Corridor	25,000	5,000,000	25,000	5,025,000
TID 37 Union Corners	30,000	-	30,000	30,000
TID 39 Stoughton Road	30,000	-	30,000	30,000
TID 42 Wingra	30,000	-	30,000	30,000
Total	\$ 1,930,000	\$ 5,000,000	\$ 1,730,000	\$ 6,730,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Center for Industry and Commerce	-	25,389	25,389
Co-operative Enterprise Development	600,000	-	600,000
Healthy Retail Access Program	-	442,265	442,265
Public Market	1,200,000	12,001,244	13,201,244
Entrp & Small Bus Dev Resource	246,044	-	246,044
Total	\$ 2,046,044	\$ 12,468,898	\$ 14,514,942

Total 2019 Appropriation

\$ 7,046,044	\$ 14,198,898	\$ 21,244,942
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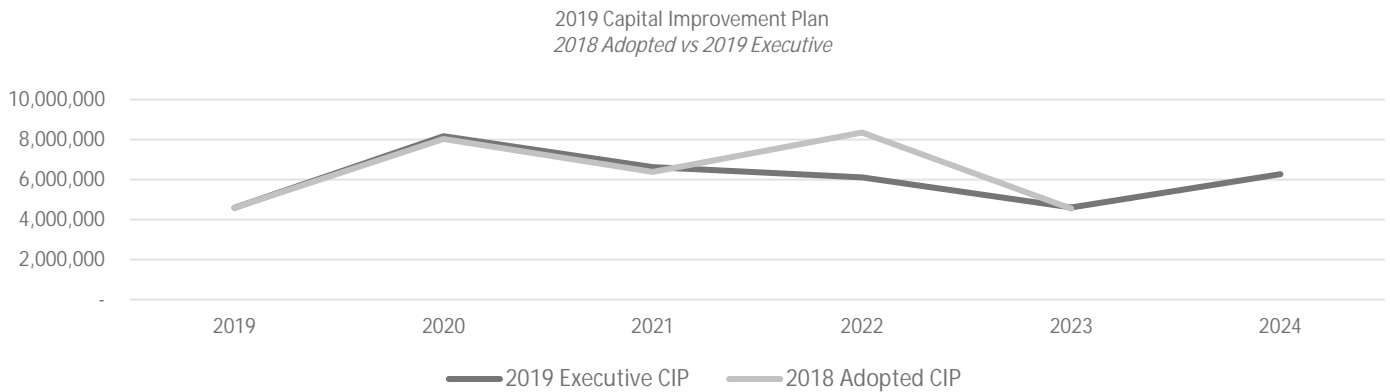
Engineering - Bicycle and Pedestrian

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Autumn Ridge Path	100,000	-	-	-	-	-
Bikeways Program	900,000	750,000	750,000	750,000	750,000	750,000
Garver Path	150,000	-	1,700,000	-	-	-
Ped/Bike Enhancement	229,000	230,000	243,000	243,000	243,000	243,000
Safe Routes Grants	100,000	100,000	100,000	100,000	100,000	100,000
Safe Routes to School	100,000	100,000	100,000	100,000	100,000	100,000
Sidewalk Program	2,810,000	2,950,000	3,100,000	3,255,000	3,415,000	3,586,000
Troy Drive Underpass	-	-	-	-	-	1,500,000
West Towne Path	200,000	4,040,000	635,000	1,670,000	-	-
Total	\$ 4,589,000	\$ 8,170,000	\$ 6,628,000	\$ 6,118,000	\$ 4,608,000	\$ 6,279,000

Changes from 2018 CIP



Projects Added

- Autumn Ridge Path: Funding for planning added in 2019 (\$0.1m)
- Garver Path: Funding for planning added in 2019; construction planned in 2021 (\$1.8m)
- Troy Pass Underpass: Funding for construction in 2024 (\$1.5m)
- West Towne Path: Federal share of project decreased; funding shifted across years (GO Increase=\$0.8m)

Projects Removed

- Cannonball Path: Funding for Phase 6 of path removed from CIP (\$1.98m)
- Cap City Trail: Funding for Buckeye to I39 removed from CIP (\$0.98m)
- Ice Age Junction: Funding removed from CIP (\$0.3m)

Program Adjustments

- Bikeways: Program budget decreased annually in outyears (\$0.66m)
- Safe Routes Grants: Program budget decreased annually (\$0.25m)
- Sidewalks: Program budget increased annually (\$1.4m)

Engineering - Bicycle and Pedestrian

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Bike Path	1,379,000	5,020,000	3,053,000	2,663,000	993,000	2,493,000
Land	200,000	-	275,000	-	-	-
Other	200,000	200,000	200,000	200,000	200,000	200,000
Street	2,810,000	2,950,000	3,100,000	3,255,000	3,415,000	3,586,000
Total	\$ 4,589,000	\$ 8,170,000	\$ 6,628,000	\$ 6,118,000	\$ 4,608,000	\$ 6,279,000

2019 CIP by Funding Source

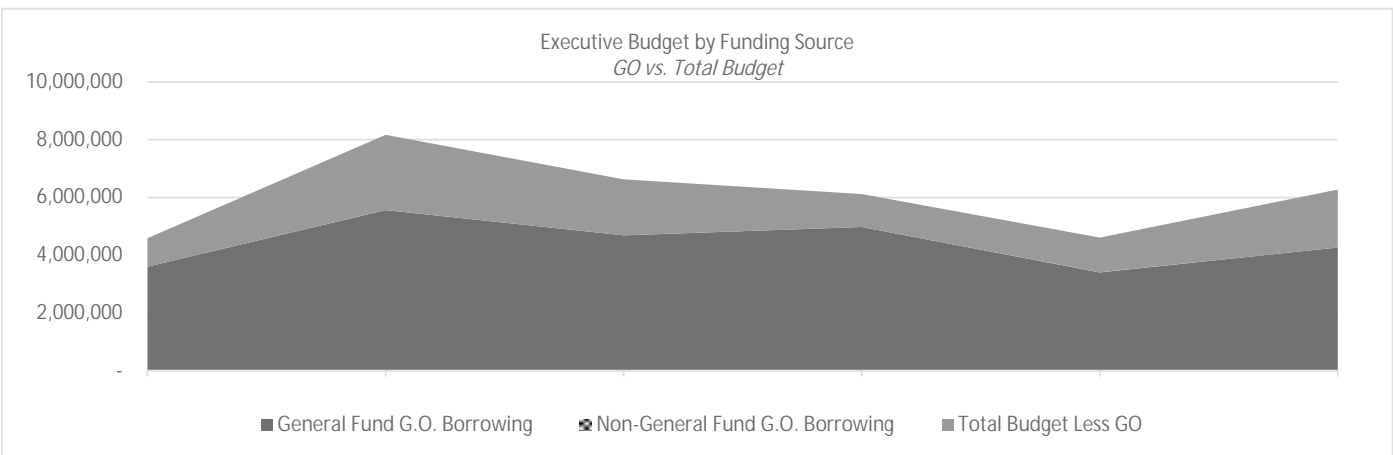
	2019	2020	2021	2022	2023	2024
GF GO Borrowing	3,604,000	5,562,000	4,693,000	4,978,000	3,408,000	4,269,000
Federal Sources	-	1,573,000	850,000	-	-	750,000
Special Assessment	985,000	1,035,000	1,085,000	1,140,000	1,200,000	1,260,000
Total	\$ 4,589,000	\$ 8,170,000	\$ 6,628,000	\$ 6,118,000	\$ 4,608,000	\$ 6,279,000

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	3,604,000	5,562,000	4,693,000	4,978,000	3,408,000	4,269,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 3,604,000	\$ 5,562,000	\$ 4,693,000	\$ 4,978,000	\$ 3,408,000	\$ 4,269,000

Annual Debt Service

General Fund G.O. Borrowing	468,520	723,060	610,090	647,140	443,040	554,970
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Engineering - Bicycle and Pedestrian

Project Overview

Project Autumn Ridge Path **Project #** 11859
Project Description

This project funds the planning for a new path connecting the Capital City Trail to neighborhoods on the City's northeast side. The goal of the project is to increase bike and pedestrian mobility and improve connectivity to the surrounding neighborhoods. The project scope adds 0.8 miles of new path to the City's existing path network. Funding in 2019 is for project design.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	100,000	-	-	-	-	-
TOTAL	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project Bikeways Program **Project #** 10138
Project Description

This program funds bicycle related improvements and path resurfacing throughout the City. The goal of this program is to improve the pavement quality of the existing bike paths to meet City standards. Projects within this program are prioritized based on pavement quality rating of existing bikeways. Funding in 2019 is for construction of the Portage Road Greenway Path.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	872,194	900,000	750,000	750,000	750,000	750,000	750,000
TOTAL	\$ 872,194	\$ 900,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000

Project Cannonball Bike Trail **Project #** 10142
Project Description

This project funds construction of Phase 6 of the Cannonball Trail from Fish Hatchery Road to Wingra Path. Currently the Cannonball Trail extends from McKee Road to Fish Hatchery Road. When completed, Phase 6 will add an additional 0.7 miles to the path. The project's goal is to improve neighborhood connectivity.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	30,000	-	-	-	-	-	-
Reserves Applied	301,640	-	-	-	-	-	-
Revenue Bonds	700,000	-	-	-	-	-	-
TOTAL	\$ 1,031,640	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Capital City Trail **Project #** 10143
Project Description

This project funds extending the Capital City Trail from Buckeye Road to Interstate 39 on the southeast side of Madison, generally following the corridor of the Union Pacific rail line. The goal of this project is to provide for connectivity of the existing pathways as planned in the Madison Metropolitan Planning Organization Bike Plan. Reauthorized funding is for path construction, these funds were originally budgeted in 2017.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	330,000	-	-	-	-	-	-
Non-GF GO Borrowing	35,000	-	-	-	-	-	-
Federal Sources	715,000	-	-	-	-	-	-
TOTAL	\$ 1,080,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Garver Path Project # 10160

Project Description

This project funds a new path connecting the Capital City Trail to the Marsh View Path on the City's east side. The project's scope includes one new bridge and one replacement bridge over Starkweather Creek, and a new boardwalk over wetlands in OB Sherry Park. The goals of this project are to increase bike and pedestrian mobility on the City's east side and to provide a connection to surrounding neighborhoods. The length of the new path is approximately 0.5 miles. Funding in 2019 is for project design; funding in 2021 is for path construction. Federal funds for the project are secured.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	150,000	-	850,000	-	-	-
Federal Sources	-	-	-	850,000	-	-	-
TOTAL	\$ -	\$ 150,000	\$ -	\$ 1,700,000	\$ -	\$ -	\$ -

Project Ped/Bike Enhancement Project # 10547

Project Description

This program funds installing bike boulevards and other pedestrian and bike enhancements throughout the City. The goal of the program is to increase safety for bicycle transportation, encouraging the use of paths as an alternative mode of transportation.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	105,000	229,000	230,000	243,000	243,000	243,000	243,000
TOTAL	\$ 105,000	\$ 229,000	\$ 230,000	\$ 243,000	\$ 243,000	\$ 243,000	\$ 243,000

Project Safe Routes Grants Project # 11112

Project Description

This program funds the Safe Routes Grant Program. The grant program pays 50% of a property owner's sidewalk assessment. Eligible projects include those that install sidewalk adjacent to an existing street where the right of way was annexed prior to 1981 and in areas where 75% of the properties are single family or two family dwelling units. The goal of this program is to improve safety for pedestrians in Madison's neighborhoods and provide a cost benefit to the property owners.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	140,700	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL	\$ 140,700	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Project Safe Routes to School Project # 10548

Project Description

This program funds infrastructure surrounding school zones to reduce motor vehicle speeds and promote walking and biking to school. The improvements decrease potential conflict between bicyclists, pedestrians and motor vehicles, by establishing safer crossings, walkways, trails, and bikeways. Specific strategies utilized by the program include signs, lighting, and traffic calming installations.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	30,000	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL	\$ 30,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Project Sidewalk Program Project # 10148

Project Description

This program funds repairs to defective sidewalk, incidental repair of curb and gutter, and installs new sidewalk as requested by property owners or as ordered by the Common Council. The program also installs handicap ramps and funds the Sidewalk Rebate Program to reduce costs to individual property owners for necessary repairs to public sidewalks. The goal of this program is to provide for continual repair and maintenance of the City's sidewalks resulting in safe conditions and reduced chance of injuries due to defective sidewalks. Each year the Sidewalk Program repairs sidewalk in two or three Aldermanic Districts on a 10-year replacement cycle. In 2019, this program has planned sidewalk improvements for Aldermanic District's 1, 7, and 9.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	1,825,000	1,915,000	2,015,000	2,115,000	2,215,000	2,326,000
Special Assessment	-	985,000	1,035,000	1,085,000	1,140,000	1,200,000	1,260,000
TOTAL	\$ -	\$ 2,810,000	\$ 2,950,000	\$ 3,100,000	\$ 3,255,000	\$ 3,415,000	\$ 3,586,000

Project Troy Drive Underpass Project # 11868

Project Description

This project funds the replacement of the existing sidewalk underpass at Troy Drive on the City's north side. The goal of the project is to expand the size of the current walkway to improve pedestrian safety. Funding in 2024 is for project construction. Federal funds for this project are not yet secured.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	-	-	-	-	-	750,000
Federal Sources	-	-	-	-	-	-	750,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Project West Towne Path Project # 10165

Project Description

This project funds a new path from Struck Street to Gammon Road. The project connects the existing path at Struck Street to the Ice Age Junction Path at S. Junction Road. The goal of this project is to increase bike and pedestrian mobility on the City's west side. The new path will add 0.5 miles to the City's path network. Funding in 2019 is for design; funding in 2020-2022 is for path construction. Federal funds for the project are secured.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	400,000	200,000	2,467,000	635,000	1,670,000	-	-
Federal Sources	-	-	1,573,000	-	-	-	-
TOTAL	\$ 400,000	\$ 200,000	\$ 4,040,000	\$ 635,000	\$ 1,670,000	\$ -	\$ -

Engineering - Bicycle and Pedestrian

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Autumn Ridge Path	200,000	100,000	-	100,000
Bikeways Program	900,000	900,000	-	900,000
Garver Path	150,000	150,000	-	150,000
Ped/Bike Enhancement	229,000	229,000	-	229,000
Safe Routes Grants	100,000	100,000	-	100,000
Safe Routes to School	100,000	100,000	-	100,000
Sidewalk Program	2,810,000	1,825,000	985,000	2,810,000
West Towne Path	200,000	200,000	-	200,000
Total	\$ 4,689,000	\$ 3,604,000	\$ 985,000	\$ 4,589,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Bikeways Program	872,194	-	872,194
Cannonball Bike Trail	30,000	1,001,640	1,031,640
Capital City Trail	365,000	715,000	1,080,000
Ped/Bike Enhancement	105,000	-	105,000
Safe Routes Grants	140,700	-	140,700
Safe Routes to School	30,000	-	30,000
West Towne Path	400,000	-	400,000
Total	\$ 1,942,894	\$ 1,716,640	\$ 3,659,534

Total 2019 Appropriation

	\$ 5,546,894	\$ 2,701,640	\$ 8,248,534
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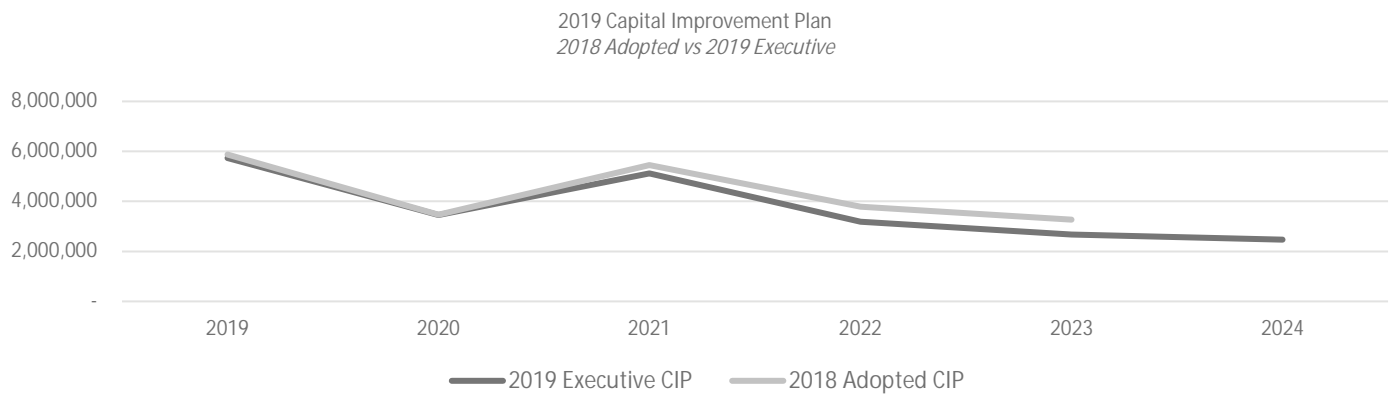
Engineering - Facilities Management

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
CCB Improvements	100,000	100,000	100,000	100,000	100,000	100,000
CCB Tenant Improvements	2,000,000	200,000	2,000,000	50,000	200,000	-
Energy Improvements	270,000	280,000	290,000	300,000	310,000	310,000
Fairchild Building Boiler Replcmt	450,000	-	-	-	-	-
Fire Bldng Improvements - Fac Mgt	380,000	450,000	225,000	225,000	225,000	225,000
General Building Improvements	270,000	280,000	290,000	300,000	310,000	260,000
Park Facility Improvements	910,000	975,000	300,000	325,000	332,500	375,000
Sayle Street Facility Remodel	-	225,000	520,000	640,000	-	-
Streets Facility Improvements	605,000	190,000	650,000	500,000	450,000	450,000
Sustainability Improvements	750,000	750,000	750,000	750,000	750,000	750,000
Total	\$ 5,735,000	\$ 3,450,000	\$ 5,125,000	\$ 3,190,000	\$ 2,677,500	\$ 2,470,000

Changes from 2018 CIP



Program Adjustments

- Fire Building Improvements: Annual funding reduced (\$0.83m)
- Park Facility Improvements: Annual funding reduced (\$1.0m)

Engineering - Facilities Management

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Building	5,735,000	3,450,000	5,125,000	3,190,000	2,677,500	2,470,000
Total	\$ 5,735,000	\$ 3,450,000	\$ 5,125,000	\$ 3,190,000	\$ 2,677,500	\$ 2,470,000

2019 CIP by Funding Source

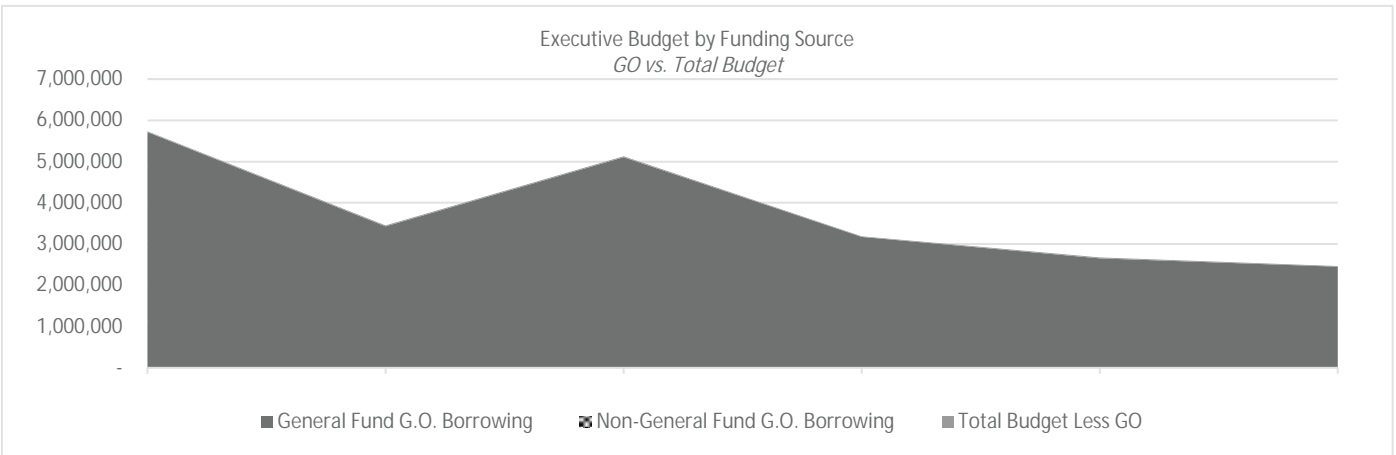
	2019	2020	2021	2022	2023	2024
GF GO Borrowing	5,715,000	3,430,000	5,105,000	3,170,000	2,657,500	2,450,000
State Sources	20,000	20,000	20,000	20,000	20,000	20,000
Total	\$ 5,735,000	\$ 3,450,000	\$ 5,125,000	\$ 3,190,000	\$ 2,677,500	\$ 2,470,000

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	5,715,000	3,430,000	5,105,000	3,170,000	2,657,500	2,450,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 5,715,000	\$ 3,430,000	\$ 5,105,000	\$ 3,170,000	\$ 2,657,500	\$ 2,450,000

Annual Debt Service

General Fund G.O. Borrowing	742,950	445,900	663,650	412,100	345,475	318,500
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Engineering - Facilities Management

Project Overview

Project CCB Improvements **Project #** 10561

Project Description

This program funds the City's share of renovations scheduled for the City County Building. The goal of this program is to optimize the building's space and working conditions with energy savings components when appropriate. Projects planned in 2019 include: joint sealing, HVAC control upgrades, toilet upgrades, and corridor sealing replacement.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	1,000,000	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL	\$ 1,000,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Project CCB Tenant Improvements **Project #** 10779

Project Description

This project funds improvements to City occupied office space in the City County Building. This project will be completed in two phases: Phase 1 will renovate the current space for the City Attorney, Mayor, and Finance Department. Funding in 2019 is for construction of Phase 1. Phase 2 will renovate the space currently occupied by Human Resources for a new tenant. Design for Phase 2 will take place in 2020 and construction will occur in 2021.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	68,000	2,000,000	200,000	2,000,000	50,000	200,000	-
TOTAL	\$ 68,000	\$ 2,000,000	\$ 200,000	\$ 2,000,000	\$ 50,000	\$ 200,000	\$ -

Project Energy Improvements **Project #** 10562

Project Description

This program funds energy efficiency improvements at City-owned facilities. The goal of the program is to reduce energy usage within City buildings while improving the work environment for City staff. The City's EnergyCap software measures energy usage for all electrical and natural gas meters providing data to support the progress towards the goals of the program. Projects planned for 2019 include upgrades to HVAC controls, lighting replacement, and insulation; all projects funded by the program have a goal of a 10-year payback period in reduced energy costs.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	220,000	250,000	260,000	270,000	280,000	290,000	290,000
State Sources	40,000	20,000	20,000	20,000	20,000	20,000	20,000
TOTAL	\$ 260,000	\$ 270,000	\$ 280,000	\$ 290,000	\$ 300,000	\$ 310,000	\$ 310,000

Project Fairchild Building Boiler Replacement **Project #** 11078

Project Description

This project funds the replacement of a steam boiler with a more energy efficient hot water boiler at the Fairchild Building. The goal of this project is to generate cost savings through the energy efficiency the new system provides; the payback period is estimated to be 10-15 years after installation. Replacement of the boiler is planned for 2019.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	450,000	-	-	-	-	-
TOTAL	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Fire Building Improvements - Facilities Management** **Project #** **10560**

Project Description

This program funds miscellaneous improvements to the City's 14 existing fire stations. The goal of this program is to maintain and improve the City's fire stations to optimize service operations and working conditions. The program improvements containing energy efficient components are measured through the City's EnergyCap software by tracking energy savings data. Projects planned in 2019 include: replacement of overhead doors at Fire Station #8, roof replacement at Fire Station #10, and asbestos abatement at Fire Station #9.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	165,000	380,000	450,000	225,000	225,000	225,000	225,000
TOTAL	\$ 165,000	\$ 380,000	\$ 450,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000

Project **General Building Improvements** **Project #** **10549**

Project Description

This program funds improvements to City-owned buildings maintained by the Facilities Management section. The program's goal is to address unanticipated capital repairs that occur during the year. The Facilities Management section maintains data considering the age and conditions of the City's 250 buildings as a basis for the necessary repairs and improvements.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	270,000	270,000	280,000	290,000	300,000	310,000	260,000
TOTAL	\$ 270,000	\$ 270,000	\$ 280,000	\$ 290,000	\$ 300,000	\$ 310,000	\$ 260,000

Project **Park Facility Improvements** **Project #** **10564**

Project Description

This program funds improvements to the City's Parks Division facilities. The goals of this program are to maintain the existing parks buildings, provide quality park facilities to the community, and to lower energy costs by implementing efficiency components within the improvement projects. Projects planned in 2019 include replacing the Warner Park Beach House and installing a new roof on the Olbrich Cottage.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	225,000	910,000	975,000	300,000	325,000	332,500	375,000
TOTAL	\$ 225,000	\$ 910,000	\$ 975,000	\$ 300,000	\$ 325,000	\$ 332,500	\$ 375,000

Project **Sayle Street Facility Remodel** **Project #** **11079**

Project Description

This project funds renovations of shop space at the Traffic Engineering facility located at 1120 Sayle Street. The existing facility includes the Radio Shop which will be relocated to the new Fleet Service location at Nakoosa Trail. The renovation will reconfigure the existing shop space to provide additional space for the Sign Shop and replace the existing HVAC system at the facility. The goal of the project is to improve work safety conditions. Design will begin in 2020; construction will take place in 2021 and 2022.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	-	225,000	520,000	640,000	-	-
TOTAL	\$ -	\$ -	\$ 225,000	\$ 520,000	\$ 640,000	\$ -	\$ -

Engineering - Facilities Management

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
CCB Improvements	100,000	100,000	-	100,000
CCB Tenant Improvements	2,000,000	2,000,000	-	2,000,000
Energy Improvements	270,000	250,000	20,000	270,000
Fairchild Building Boiler Replacement	450,000	450,000	-	450,000
Fire Building Improvements - Facilities Management	380,000	380,000	-	380,000
General Building Improvements	270,000	270,000	-	270,000
Park Facility Improvements	910,000	910,000	-	910,000
Streets Facility Improvements	605,000	605,000	-	605,000
Sustainability Improvements	750,000	750,000	-	750,000
Total	\$ 5,735,000	\$ 5,715,000	\$ 20,000	\$ 5,735,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
CCB Improvements	1,000,000	-	1,000,000
CCB Tenant Improvements	68,000	-	68,000
Energy Improvements	220,000	40,000	260,000
Fire Building Improvements - Facilities Management	165,000	-	165,000
General Building Improvements	270,000	-	270,000
Park Facility Improvements	225,000	-	225,000
Streets Facility Improvements	1,167,886	-	1,167,886
Sustainability Improvements	300,000	4,438	304,438
Total	\$ 3,415,886	\$ 44,438	\$ 3,460,324

Total 2019 Appropriation

	\$ 9,130,886	\$ 64,438	\$ 9,195,324
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Engineering - Major Streets

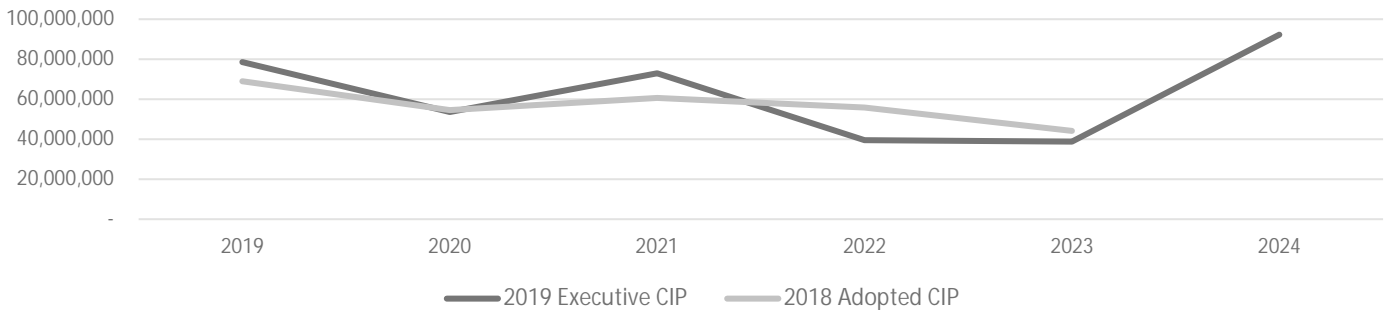
Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Atwood Ave (Fair Oaks Ave to CG Rd)	-	500,000	-	-	-	9,663,000
Blair Street, S.	-	330,000	-	-	-	6,998,000
Blair/John Nolen Intersection	20,000	-	3,183,000	-	-	-
Bridge Repair	150,000	160,000	170,000	170,000	170,000	170,000
Buckeye Road Improvements	5,338,000	-	-	-	-	-
Cedar Street	-	-	1,820,000	-	-	-
Cottage Grove Road (I39 to Sprecher)	-	6,114,000	-	-	-	-
CTH M (CTH PD Area)	7,536,750	-	-	-	-	-
CTH M (Midtown Area)	6,251,750	-	-	-	-	-
Dairy Drive	1,999,000	-	-	-	-	-
Gammon Road, South	250,000	6,845,500	-	-	-	-
John Nolen Drive	2,880,000	-	-	-	-	30,275,000
E Johnson St. (Baldwin to 1st Ph2)	6,053,000	-	-	-	-	-
Martin Luther King Jr Blvd	180,000	-	1,889,000	-	-	-
Mineral Point Rd (Beltline-High Pt)	100,000	-	-	-	-	-
Ngbhd Traffic Mgmt & Ped Imprvmt	330,000	340,000	350,000	350,000	350,000	350,000
Outer Capitol Loop Southeast	-	-	2,133,000	-	-	-
Park Street, South (Olin To RR)	320,000	-	3,419,000	-	-	-
S Park St (W Wash-Olin, RR-Badger)	1,650,000	1,470,000	-	-	-	-
Pavement Management	19,254,000	18,950,000	18,997,000	19,567,000	19,602,000	18,747,000
Pleasant View Road	842,500	-	-	-	1,000,000	8,600,000
Railroad Crossings & Quiet Zones	580,000	140,000	150,000	150,000	150,000	150,000
Reconstruction Streets	21,835,000	18,790,000	17,515,000	17,515,000	17,515,300	17,315,000
Treetops/Feather Edge Drive	2,949,000	-	-	-	-	-
University Ave (Shorewd to U-Bay)	50,000	-	23,390,000	-	-	-
Wilson St (MLK to King)	-	-	-	1,841,000	-	-
Total	\$ 78,569,000	\$ 53,639,500	\$ 73,016,000	\$ 39,593,000	\$ 38,787,300	\$ 92,268,000

Changes from 2018 CIP

2019 Capital Improvement Plan
2018 Adopted vs 2019 Executive



Projects Added

- Blair Street, S.: Funding for planning added in 2020; construction planned for 2024 (\$7.3m)
- Blair Street/John Nolen Intersection: Funding for planning added in 2019; construction planned for 2021 (\$3.2m)
- Cedar Street: Construction planned for 2021 (\$1.8m)
- Dairy Drive: Construction planned for 2019 (\$2.0m)
- John Nolen Drive: Funding for planning added in 2019; construction planned for 2024 (\$33.2m)

Projects Removed

- Wilson/Williamson St (Frnk-Blnt): Project scope divided into new Blair/John Nolen Intersection project in 2020 (\$3.2m); the Wilson/Williamson/Blount Street reconstruction is funded in Reconstruction Streets capital program in 2019 (\$2.5m)
- Interstate 94 Interchange Study: Project moved to the Transportation Department Capital Budget (\$0.25m)
- East Washington Avenue Streetscape: Project removed from CIP (\$0.2m)

Program Adjustments

- Pavement Management: Program budget decreased annually in years 2019-2023 (\$1.8m)
- Reconstruction Streets: Program budget increased annually in years 2019-2021 (\$7.5m)

Engineering - Major Streets

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Bridge	150,000	160,000	170,000	170,000	170,000	170,000
Land	250,000	500,000	-	-	1,000,000	-
Sanitary Sewer	13,300,500	10,263,500	11,569,000	11,266,000	10,855,000	11,836,000
Stormwater Network	7,490,000	4,395,000	16,175,000	3,975,000	3,860,300	4,950,000
Street	57,378,500	38,321,000	45,102,000	24,182,000	22,902,000	75,312,000
Total	\$ 78,569,000	\$ 53,639,500	\$ 73,016,000	\$ 39,593,000	\$ 38,787,300	\$ 92,268,000

2019 CIP by Funding Source

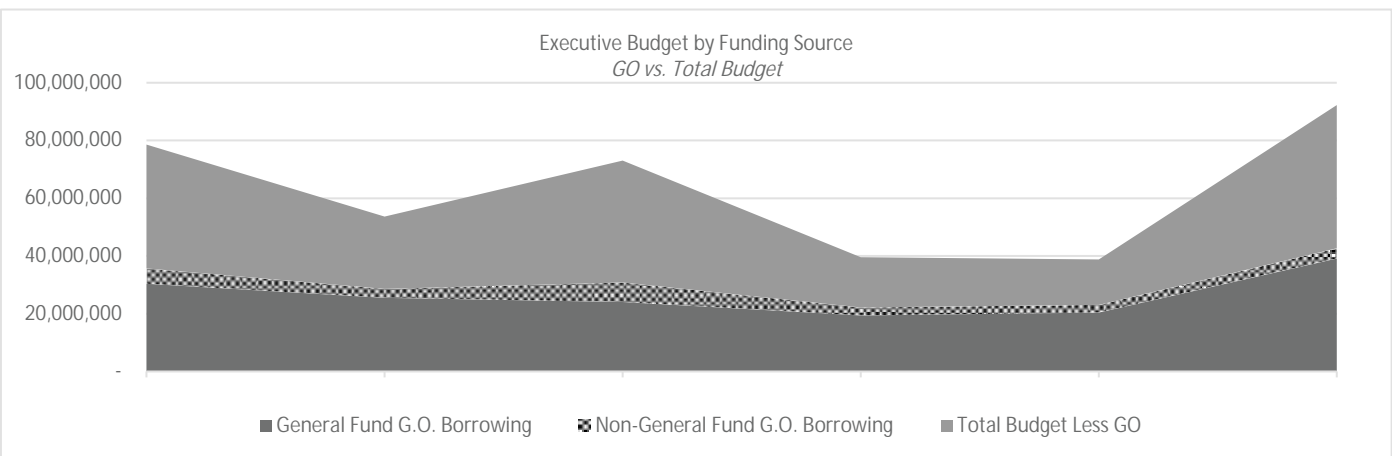
	2019	2020	2021	2022	2023	2024
GF GO Borrowing	30,389,000	25,480,000	24,105,000	19,410,000	20,410,000	39,106,000
Non-GF GO Borrowing	5,339,000	3,105,000	6,723,000	2,762,000	2,652,000	3,537,500
County Sources	6,288,000	900,000	-	-	-	-
Federal Sources	8,129,000	7,704,000	16,600,000	-	-	32,714,000
Municipal Capital Participate	2,302,500	-	3,150,000	-	-	-
Reserves Applied	4,379,800	3,607,200	4,070,700	3,518,350	3,205,350	3,903,355
Revenue Bonds	8,536,700	6,579,000	7,740,500	7,458,500	7,403,500	7,824,345
Special Assessment	9,910,000	5,039,300	5,951,800	4,999,150	4,891,450	4,957,800
State Sources	225,000	225,000	225,000	225,000	225,000	225,000
TIF Proceeds	3,070,000	1,000,000	4,450,000	1,220,000	-	-
Total	\$ 78,569,000	\$ 53,639,500	\$ 73,016,000	\$ 39,593,000	\$ 38,787,300	\$ 92,268,000

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	30,389,000	25,480,000	24,105,000	19,410,000	20,410,000	39,106,000
Non-General Fund G.O. Borrowing	5,339,000	3,105,000	6,723,000	2,762,000	2,652,000	3,537,500
Total	\$ 35,728,000	\$ 28,585,000	\$ 30,828,000	\$ 22,172,000	\$ 23,062,000	\$ 42,643,500

Annual Debt Service

General Fund G.O. Borrowing	3,950,570	3,312,400	3,133,650	2,523,300	2,653,300	5,083,780
Non-General Fund G.O. Borrowing	694,070	403,650	873,990	359,060	344,760	459,875



Engineering - Major Streets

Project Overview

Project Atwood Avenue (Fair Oaks to Cottage Grove) **Project #** 11127
Project Description

This project replaces the existing pavement on Atwood Avenue between Fair Oaks Avenue and Cottage Grove Road. The goal of this project is to improve the pavement quality rating of this 1.1 mile segment to ensure safety and ride quality of the road are at City standards. The current pavement quality rating of the roadway is 4 of 10. Funding in 2020 is for design; funding in 2024 is for construction.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	147,500	-	500,000	-	-	-	3,480,000
Federal Sources	-	-	-	-	-	-	5,220,000
Reserves Applied	-	-	-	-	-	-	227,000
Revenue Bonds	-	-	-	-	-	-	640,000
Special Assessment	-	-	-	-	-	-	96,000
TOTAL	\$ 147,500	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 9,663,000

Project Blair Street, S. **Project #** 11128
Project Description

This project funds reconstructing South Blair Street between East Washington Avenue and Williamson Street. The goal of this project is to improve the pavement quality of the 0.3 mile segment to ensure transportation safety. The scope of the project includes a new traffic signal for the East Main Street and South Blair Street intersection. The current pavement rating of this road is 3 of 10. Funding in 2020 is for project design; funding in 2024 is for construction.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	-	60,000	-	-	-	1,268,000
Federal Sources	-	-	240,000	-	-	-	5,072,000
Reserves Applied	-	-	30,000	-	-	-	43,000
Revenue Bonds	-	-	-	-	-	-	555,000
Special Assessment	-	-	-	-	-	-	60,000
TOTAL	\$ -	\$ -	\$ 330,000	\$ -	\$ -	\$ -	\$ 6,998,000

Project Blair/John Nolen Intersection **Project #** 11135
Project Description

This project funds the replacement of the pavement, curb, gutter, and sidewalk at the intersection of Blair Street and John Nolen Drive. The goal of the project is to improve the pavement quality rating of the intersection. The current pavement quality rating is 3 of 10. Design will continue in 2019 and construction is planned for 2021. The federal funding budgeted for this project in 2021 is secured.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	250,000	-	-	1,040,000	-	-	-
Federal Sources	-	-	-	1,940,000	-	-	-
Reserves Applied	-	20,000	-	203,000	-	-	-
TOTAL	\$ 250,000	\$ 20,000	\$ -	\$ 3,183,000	\$ -	\$ -	\$ -

Project Darbo Webb Connection Project # 10234

Project Description

This project funds constructing a new street connecting Darbo Drive to Webb Avenue. The proposed project is in accordance with the Schenk-Atwood-Starkweather-Worthington Park Neighborhood Plan adopted in 2000. The goal of this project is to complete the street connection to provide safety and convenience for the community. This project will be completed in 2019.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	330,000	-	-	-	-	-	-
TOTAL	\$ 330,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Gammon Road, South Project # 11130

Project Description

This project funds replacing the existing pavement on Gammon Road between Mineral Point Road and Seybold Road. The goal of this project is to improve the pavement quality rating of the existing roadway; the current pavement quality rating is 3 of 10. Funding in 2019 is for planning; funding in 2020 is for construction. Federal funds have been secured for this project.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	250,000	2,820,000	-	-	-	-
Federal Sources	-	-	4,014,000	-	-	-	-
Reserves Applied	-	-	11,500	-	-	-	-
TOTAL	\$ -	\$ 250,000	\$ 6,845,500	\$ -	\$ -	\$ -	\$ -

Project John Nolen Drive Project # 11860

Project Description

This project funds replacing the pavement and six bridges on John Nolen Drive between North Shore Drive and Olin Avenue. The goals of this project are to ensure transportation safety and to improve the pavement quality for this 1.3 mile segment. The current pavement rating of this road is 5 of 10. Funding in 2019 is for planning and design; funding in 2024 is for construction. Federal funding assumed for the project have not yet been secured.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	2,880,000	-	-	-	-	11,508,000
Non-GF GO Borrowing	-	-	-	-	-	-	1,000,000
Federal Sources	-	-	-	-	-	-	17,262,000
Reserves Applied	-	-	-	-	-	-	505,000
TOTAL	\$ -	\$ 2,880,000	\$ -	\$ -	\$ -	\$ -	\$ 30,275,000

Project Johnson St, East (Baldwin to First St. Phase 2) **Project #** 10287

Project Description

This project funds reconstructing East Johnson Street from Baldwin Street to First Street and widening First Street from Johnson Street to Mifflin Street. The goal of the project is to improve the pavement quality rating of the existing roadway; the current pavement quality rating is 5 of 10. Funding in 2019 is for construction. Federal funds for the project are secured.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	2,273,000	-	-	-	-	-
Federal Sources	-	3,007,000	-	-	-	-	-
Reserves Applied	-	200,000	-	-	-	-	-
Revenue Bonds	-	243,000	-	-	-	-	-
Special Assessment	-	330,000	-	-	-	-	-
TOTAL	\$ -	\$ 6,053,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project Martin Luther King Jr Blvd **Project #** 11164

Project Description

This project funds replacing pavement and sidewalks, creation of a pedestrian mall, and replacement of trees on Martin Luther King Jr Boulevard from Main Street to Wilson Street. The goals of this project are to provide an improved pedestrian experience and improve the pavement quality rating of the existing roadway; the current pavement quality rating is 6 of 10. Funding in 2019 is for design; funding in 2021 is for construction. The project budget assumes TIF funds will be available for the project in 2021, however a specific TID is not yet identified.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	180,000	-	-	-	-	-
Non-GF GO Borrowing	-	-	-	40,000	-	-	-
Reserves Applied	-	-	-	14,500	-	-	-
Special Assessment	-	-	-	14,500	-	-	-
TIF Proceeds	-	-	-	1,820,000	-	-	-
TOTAL	\$ -	\$ 180,000	\$ -	\$ 1,889,000	\$ -	\$ -	\$ -

Project Mineral Point Rd (Beltline to High Pt) **Project #** 11131

Project Description

This project funds replacing the pavement and sidewalk on Mineral Point Road from the West Beltline Highway to High Point Road. The goal of this project is to improve pavement quality rating of the existing roadway; the current pavement quality rating for the roadway is 5 of 10. Funding in 2019 is for planning and design.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	100,000	-	-	-	-	-
TOTAL	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project Neighborhood Traffic Management & Pedestrian Imprc Project # 10546

Project Description

This program funds improvements supporting traffic and pedestrian safety on local streets. Specific enhancements include speed humps, traffic circles, and installation of roadway islands. The goal of this program is to reduce the speed of traffic and improve pedestrian safety. Specific projects are identified based on existing traffic impacts where local support exists within the context of a neighborhood traffic plan.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	100,000	330,000	340,000	350,000	350,000	350,000	350,000
TOTAL	\$ 100,000	\$ 330,000	\$ 340,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000

Project Outer Capitol Loop Southeast **Project #** 10303

Project Description

This project funds reconstructing East Doty Street from Martin Luther King Jr. Boulevard to South Webster Street, and South Pinckney from East Doty Street to East Wilson Street. The project scope includes new pedestrian and street lighting, sidewalks, bike lanes, and pedestrian bump outs to improve pedestrian accessibility. The goal of this project is to improve the roadway's pavement quality rating and provide for an improved pedestrian environment. The pavement quality rating for the roadway is currently 5 of 10. Funding in 2021 is for construction. The project budget assumes TIF funds will be available for the project in 2021, however a specific TID is not yet identified.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	-	-	-	151,000	-	-	-
Revenue Bonds	-	-	-	93,000	-	-	-
Special Assessment	-	-	-	59,000	-	-	-
TIF Proceeds	-	-	-	1,830,000	-	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 2,133,000	\$ -	\$ -	\$ -

Project Park Street, South (Olin To RR) **Project #** 11133

Project Description

This project funds reconstructing South Park Street from the railroad to Olin Avenue. The goal of the project is to improve the pavement quality rating of the roadway; the current rating is 4 of 10. Funding in 2019 is for design; funding in 2020 is for construction. Federal funding assumed in the project budget is not yet secured.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	150,000	-	1,505,000	-	-	-
Non-GF GO Borrowing	-	-	-	70,000	-	-	-
Federal Sources	-	150,000	-	1,610,000	-	-	-
Reserves Applied	-	20,000	-	214,000	-	-	-
Special Assessment	-	-	-	20,000	-	-	-
TOTAL	\$ -	\$ 320,000	\$ -	\$ 3,419,000	\$ -	\$ -	\$ -

Project Park Street, South (W Wash-Olin, RR-Badger) **Project #** 11132

Project Description

This project funds repairs of deteriorated pavement joints on South Park Street from Badger Road to the Union Pacific railroad, and from Olin Avenue to West Washington Avenue. The goal of the project is to improve the pavement quality rating of the existing roadway; the current pavement quality rating of the roadway is 4 of 10. Funding in 2019 and 2020 is for construction.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	1,650,000	1,470,000	-	-	-	-
TOTAL	\$ -	\$ 1,650,000	\$ 1,470,000	\$ -	\$ -	\$ -	\$ -

Project Pavement Management **Project #** 10540

Project Description

This program funds resurfacing existing streets with new asphaltic pavement, repair of deteriorated pavement joints in concrete streets, crack sealants in asphaltic pavements, and chip sealing streets with curb and gutter. The goal of the program is to extend the life of existing streets postponing the cost of complete street reconstruction. On an annual basis, the program resurfaces 13 miles, chip seals 75 miles, and crack seals 75 miles of roadway. Projects planned in 2019 include: Tompkins Drive, E Dayton Street, Milwaukee Street, Holly Avenue, Yellowstone Drive, Pflaum Road, and Vondron Road. The project budget assumes TIF proceeds from TID 39 to fund the resurfacing of Stoughton Road service road and TID 42 for undergrounding utilities near Fish Hatchery Road.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	1,456,600	11,575,000	10,825,000	11,075,000	11,075,000	11,075,000	11,075,000
Non-GF GO Borrowing	530,000	1,263,000	1,448,000	1,253,000	1,227,000	1,237,000	1,130,000
Reserves Applied	492,407	1,910,000	1,791,350	1,602,350	1,877,500	1,802,500	1,804,505
Revenue Bonds	1,847,737	2,188,000	3,400,000	3,564,000	3,800,000	3,900,000	3,236,845
Special Assessment	686,945	1,018,000	1,485,650	1,502,650	1,587,500	1,587,500	1,500,650
State Sources	150,000	-	-	-	-	-	-
TIF Proceeds	379,493	1,300,000	-	-	-	-	-
TOTAL	\$ 5,543,183	\$ 19,254,000	\$ 18,950,000	\$ 18,997,000	\$ 19,567,000	\$ 19,602,000	\$ 18,747,000

Project Pleasant View Road **Project #** 10284

Project Description

This project funds reconstructing the existing two lane rural roadway to a four lane roadway with bike lanes and sidewalks from US-14 to Mineral Point Road. The project will also include a multi-use path throughout the corridor and street lighting infrastructure. The goal of this project is to expand the existing roadway to adequately provide for traffic volume as well as improve the pavement quality rating. The current pavement quality rating is 5 of 10. Funding in 2019 and 2023 will be used for project design; funding in 2024 is for construction. The planned federal funding for this project is not yet secured.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	515,000	-	-	-	1,000,000	3,440,000
Federal Sources	-	-	-	-	-	-	5,160,000
Municipal Capital Participate	-	322,500	-	-	-	-	-
Reserves Applied	-	5,000	-	-	-	-	-
TOTAL	\$ -	\$ 842,500	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 8,600,000

Project Railroad Crossings & Quiet Zones Project # 10218

Project Description

This program funds repairs to railroad crossings and installs infrastructure to support railroad quiet zones in the City. The goal of this program is to provide safe railroad crossings for the community and improve the quality of the neighborhoods adjacent to railroads. Funding in 2019 is for a quiet zone at Corry Street and Waubesa Street, funded by TID 37 proceeds.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	257,782	130,000	140,000	150,000	150,000	150,000	150,000
TIF Proceeds	-	450,000	-	-	-	-	-
TOTAL	\$ 257,782	\$ 580,000	\$ 140,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Project Reconstruction Streets Project # 10226

Project Description

This program funds replacing deteriorated streets with the goal of improving and maintaining quality neighborhood roadways. This is a continuing program with projects prioritized on an annual basis for efforts to reach Madison's goal of having less than 30% of local streets with a deficient pavement rating of less than 5 of 10. Projects planned for 2019 include: East Wilson Street, Williamson Street, and Blount Street on the City's near east side; Oak Street, City View Drive, Davidson Street, Park Court, Dempsey Road, Drexel Avenue, Lake Edge Boulevard, Maher Avenue, Bryan Street, James Street, and Thorp Street on the City's east side; Gregory Street, Copeland Street, Cross Street, and Western Avenue on the City's near west side.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	2,909,055	6,745,000	7,665,000	7,665,000	7,665,000	7,665,000	7,665,000
Non-GF GO Borrowing	150,000	3,076,000	1,657,000	1,460,000	1,460,000	1,415,000	1,407,500
Reserves Applied	942,882	1,560,300	1,762,350	1,285,850	1,468,850	1,402,850	1,323,850
Revenue Bonds	2,597,066	5,099,700	3,179,000	3,575,500	3,392,500	3,503,500	3,392,500
Special Assessment	2,061,145	5,129,000	3,301,650	3,303,650	3,303,650	3,303,950	3,301,150
State Sources	-	225,000	225,000	225,000	225,000	225,000	225,000
TIF Proceeds	957,000	-	1,000,000	-	-	-	-
TOTAL	\$ 9,617,148	\$ 21,835,000	\$ 18,790,000	\$ 17,515,000	\$ 17,515,000	\$ 17,515,300	\$ 17,315,000

Project Treetops/Feather Edge Drive Project # 11514

Project Description

This project funds the extension of the existing roadway at Treetops Drive and Feather Edge Drive to Meadow Road. The goal of this project is to create access to the expanded Hill Creek Park and the new Stormwater Management Facilities located on that property. Construction will take place in 2019.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Non-GF GO Borrowing	-	1,000,000	-	-	-	-	-
Reserves Applied	-	278,000	-	-	-	-	-
Special Assessment	-	1,671,000	-	-	-	-	-
TOTAL	\$ -	\$ 2,949,000	\$ -	\$ -	\$ -	\$ -	\$ -

Engineering - Major Streets

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Blair/John Nolen Intersection	20,000	-	20,000	20,000
Bridge Repair	150,000	150,000	-	150,000
Buckeye Road Improvements	5,343,000	2,090,000	3,248,000	5,338,000
CTH M (CTH PD Area)	7,536,750	53,000	7,483,750	7,536,750
CTH M (Midtown Area)	6,251,750	1,318,000	4,933,750	6,251,750
Dairy Drive	1,999,000	-	1,999,000	1,999,000
Gammon Road, South	250,000	250,000	-	250,000
Interstate 94 Interchange Study	250,000	-	-	-
John Nolen Drive	720,000	2,880,000	-	2,880,000
Johnson St, East (Baldwin to 1st Ph2)	6,053,000	2,273,000	3,780,000	6,053,000
Martin Luther King Jr Blvd	180,000	180,000	-	180,000
Mineral Point Rd (Beltline to High Pt)	-	100,000	-	100,000
Neighborhood Traffic Management & Pedestrian Improvements	330,000	330,000	-	330,000
Park Street, South (Olin To RR)	320,000	150,000	170,000	320,000
Park Street, South (W Wash-Olin, RR-Badger)	1,650,000	1,650,000	-	1,650,000
Pavement Management	18,954,000	12,838,000	6,416,000	19,254,000
Pleasant View Road	842,500	515,000	327,500	842,500
Railroad Crossings & Quiet Zones	580,000	130,000	450,000	580,000
Reconstruction Streets	21,835,000	9,821,000	12,014,000	21,835,000
Treetops/Feather Edge Drive	2,949,000	1,000,000	1,949,000	2,949,000
University Ave (Shorewood To University Bay)	50,000	-	50,000	50,000
Total	\$ 76,264,000	\$ 35,728,000	\$ 42,841,000	\$ 78,569,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Atwood Avenue (Fair Oaks to Cottage Grove)	147,500	-	147,500
Blair/John Nolen Intersection	250,000	-	250,000
Bridge Repair	300,000	-	300,000
CTH M (CTH PD Area)	-	1,191,233	1,191,233
Darbo Webb Connection	330,000	-	330,000
Neighborhood Traffic Management & Pedestrian Improvements	100,000	-	100,000
Pavement Management	1,986,600	3,556,583	5,543,183
Railroad Crossings & Quiet Zones	257,782	-	257,782
Reconstruction Streets	3,059,055	6,558,093	9,617,148
University Ave (Shorewood To University Bay)	160,000	179,000	339,000
Total	\$ 6,590,937	\$ 11,484,908	\$ 18,075,845

Total 2019 Appropriation

\$ 42,318,937	\$ 54,325,908	\$ 96,644,845
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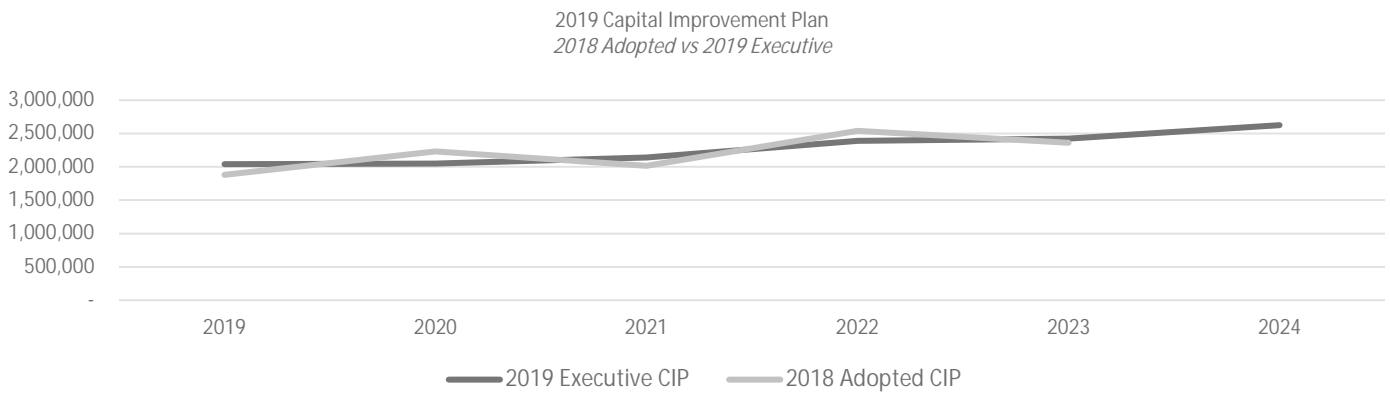
Engineering - Other Projects

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Aerial Photo / Orthophotos	80,000	50,000	-	70,000	-	50,000
Equipment & Vehicle Replacement	1,566,400	1,700,980	1,700,980	1,930,510	2,025,000	2,119,830
Right of Way Landscaping & Trees	155,000	160,000	172,240	175,000	175,000	180,000
Service Building Improvements	134,100	140,420	140,420	154,810	162,500	170,630
Warning Sirens	30,000	-	-	60,000	-	30,000
Waste Oil Collection Sites	75,000	-	125,000	-	60,000	75,000
Total	\$ 2,040,500	\$ 2,051,400	\$ 2,138,640	\$ 2,390,320	\$ 2,422,500	\$ 2,625,460

Changes from 2018 CIP



Program Adjustments

- Aerial Photo/Orthophotos: Program budget increased in 2019 (\$0.1m)
- Warning Sirens: Funding advanced to 2019 from 2020 (\$0.03m)
- Waste Oil Collection Sites: Program budget decreased (\$0.065m)

Engineering - Other Projects

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Building	134,100	140,420	140,420	154,810	162,500	170,630
Land Improvements	155,000	160,000	172,240	175,000	175,000	180,000
Machinery and Equipment	1,566,400	1,700,980	1,700,980	1,930,510	2,025,000	2,119,830
Other	185,000	50,000	125,000	130,000	60,000	155,000
Total	\$ 2,040,500	\$ 2,051,400	\$ 2,138,640	\$ 2,390,320	\$ 2,422,500	\$ 2,625,460

2019 CIP by Funding Source

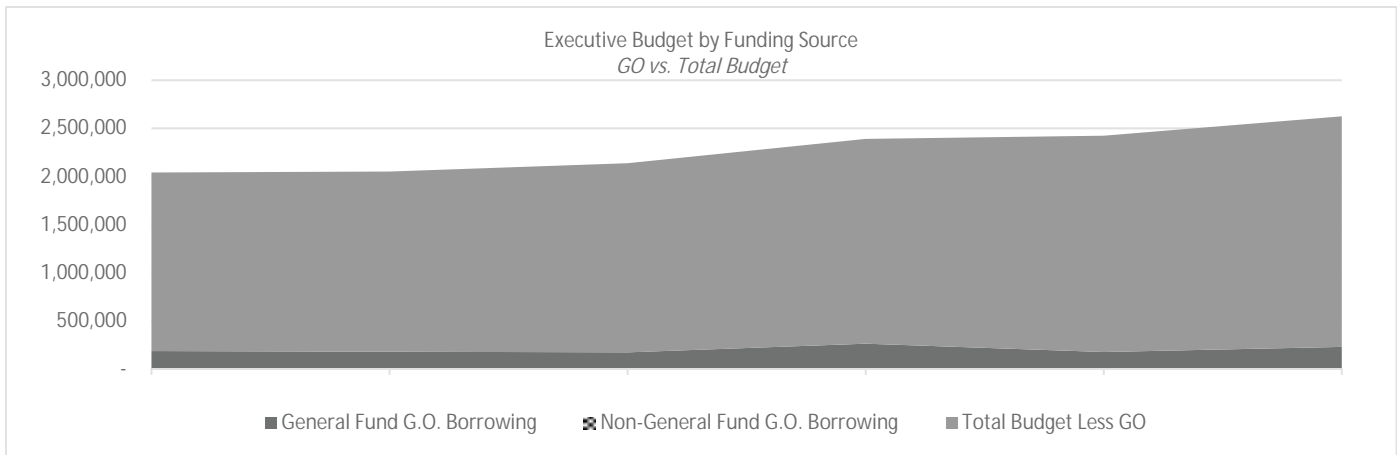
	2019	2020	2021	2022	2023	2024
GF GO Borrowing	185,000	180,000	172,240	263,000	175,000	230,000
Reserves Applied	1,855,500	1,871,400	1,966,400	2,127,320	2,247,500	2,395,460
Total	\$ 2,040,500	\$ 2,051,400	\$ 2,138,640	\$ 2,390,320	\$ 2,422,500	\$ 2,625,460

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	185,000	180,000	172,240	263,000	175,000	230,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 185,000	\$ 180,000	\$ 172,240	\$ 263,000	\$ 175,000	\$ 230,000

Annual Debt Service

General Fund G.O. Borrowing	24,050	23,400	22,391	34,190	22,750	29,900
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Engineering - Other Projects

2019 Appropriation Schedule

2019 Appropriation	Executive Budget			
	Request	GO Borrowing	Other	Total
Aerial Photo / Orthophotos	80,000	-	80,000	80,000
Equipment and Vehicle Replacement	1,566,400	-	1,566,400	1,566,400
Right of Way Landscaping & Trees	155,000	155,000	-	155,000
Service Building Improvements	134,100	-	134,100	134,100
Warning Sirens	30,000	30,000	-	30,000
Waste Oil Collection Sites	75,000	-	75,000	75,000
Total	\$ 2,040,500	\$ 185,000	\$ 1,855,500	\$ 2,040,500

Reauthorized Appropriation	GO Borrowing	Other	Total
	Equipment and Vehicle Replacement	-	1,318
Right of Way Landscaping & Trees	70,000	-	70,000
Warning Sirens	60,000	-	60,000
Total	\$ 130,000	\$ 1,318	\$ 131,318

Total 2019 Appropriation	GO Borrowing	Other	Total
	\$ 315,000	\$ 1,856,818	\$ 2,171,818

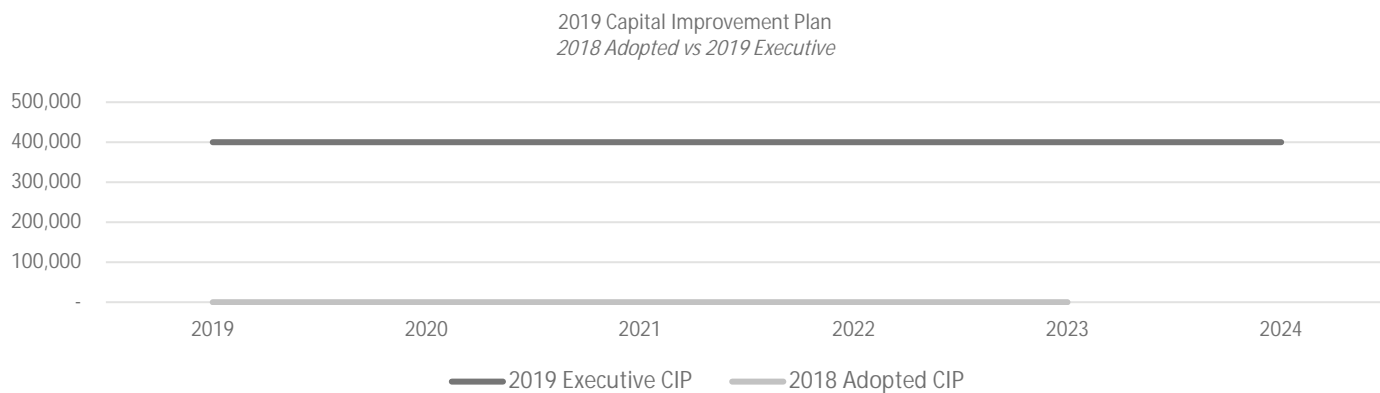
Finance Department

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Capital Budget Administration	400,000	400,000	400,000	400,000	400,000	400,000
Total	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000

Changes from 2018 CIP



Program Adjustments

- Capital Budget Administration: Program added to CIP (\$2.4m)

Finance Department

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Other	400,000	400,000	400,000	400,000	400,000	400,000
Total	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000

2019 CIP by Funding Source

	2019	2020	2021	2022	2023	2024
Transfer In From General Fund	400,000	400,000	400,000	400,000	400,000	400,000
Total	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000

Borrowing Summary

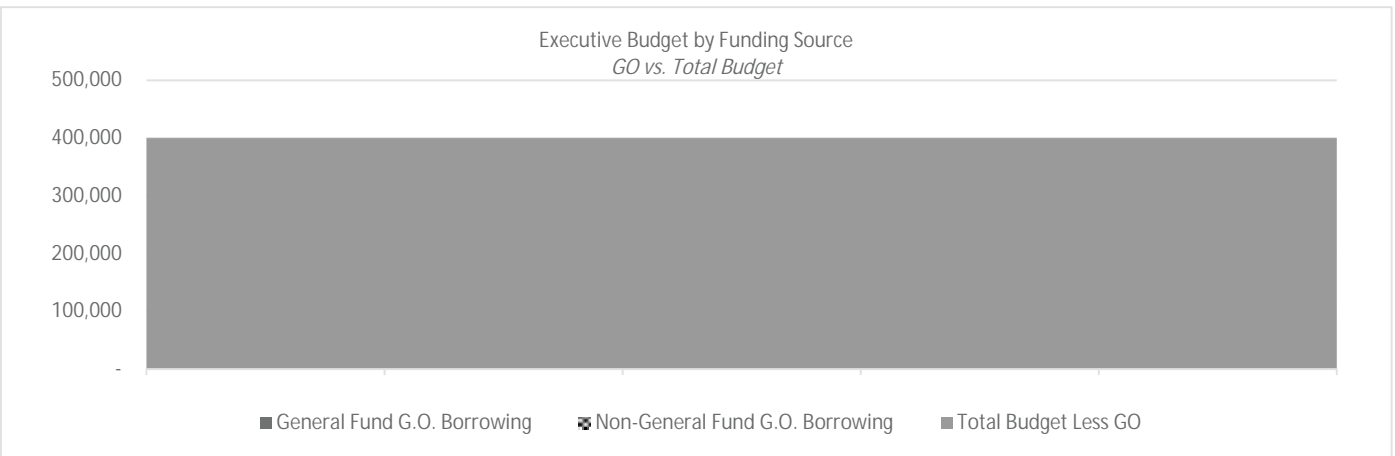
	2019	2020	2021	2022	2023	2024
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Borrowing Schedule

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Finance Department

Project Overview

Project Capital Budget Administration **Project #** 12509
Project Description

This program is for costs associated with administering and overseeing the City’s capital budget and Capital Improvement Plan that are currently funded by the General Fund. These costs are primarily staffing costs from the Finance Department for time spent building the capital budget and administering the budget. The proposed amount is based on results from the Cost Allocation study that was completed in the Spring of 2018. This funding will result in an accompanying reduction in General Fund support which will be shown in the operating budget. The goal of the program is to provide accurate and timely analysis regarding capital budget items.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Transfer In From General Fund	-	400,000	400,000	400,000	400,000	400,000	400,000
TOTAL	\$ -	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000

Finance Department

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Capital Budget Administration	-	-	400,000	400,000
Total	\$ -	\$ -	\$ 400,000	\$ 400,000

Reauthorized Appropriation

	GO Borrowing	Other	Total

Total 2019 Appropriation

	\$ -	\$ 400,000	\$ 400,000
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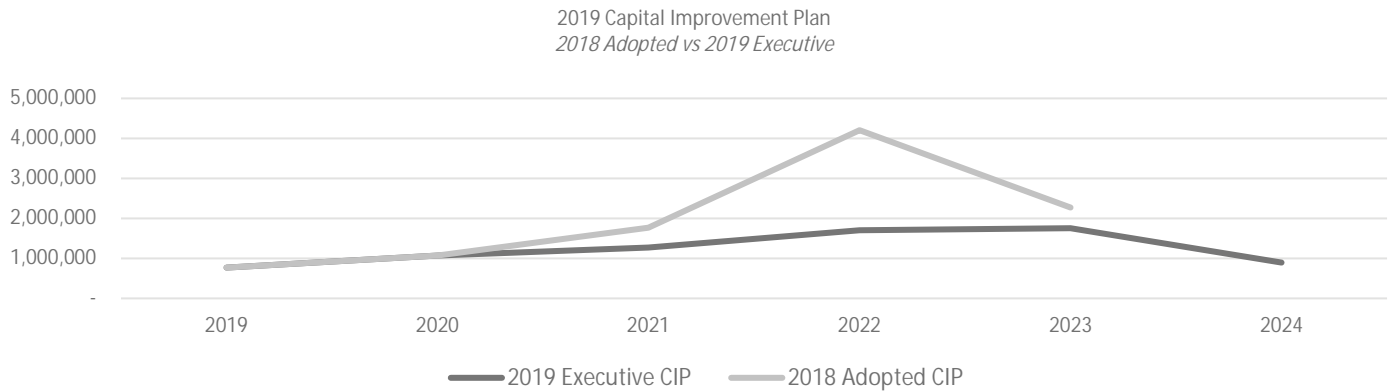
Fire Department

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Building Access System	50,000	-	-	60,000	-	-
Communications Equipment	150,000	500,000	150,000	300,000	1,025,000	165,000
Fire Building Improvements	70,000	70,000	70,000	70,000	70,000	70,000
Fire Equipment	500,000	500,000	1,050,000	1,275,000	600,000	660,000
Fire Station 14	-	-	-	-	60,000	-
Total	\$ 770,000	\$ 1,070,000	\$ 1,270,000	\$ 1,705,000	\$ 1,755,000	\$ 895,000

Changes from 2018 CIP



Projects Removed

- Fire Station 6: Project removed from CIP (\$3.0m)
- Fire Station 10: Project removed from CIP (\$0.5m); funding for the study of a North Side Public Safety Campus is included in the Police Department capital budget

Program Adjustments

- Fire Building Improvements: Program budget reduced (\$0.02m)

Fire Department

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Building	-	-	-	-	60,000	-
Machinery and Equipment	770,000	1,070,000	1,270,000	1,705,000	1,695,000	895,000
Total	\$ 770,000	\$ 1,070,000	\$ 1,270,000	\$ 1,705,000	\$ 1,755,000	\$ 895,000

2019 CIP by Funding Source

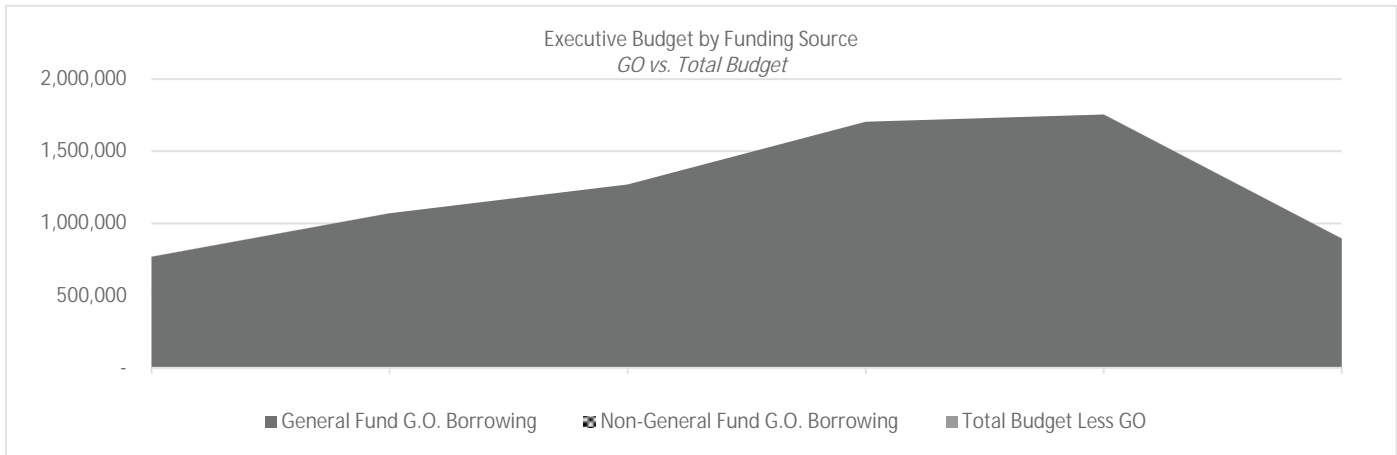
	2019	2020	2021	2022	2023	2024
GF GO Borrowing	770,000	1,070,000	1,270,000	1,705,000	1,755,000	895,000
Total	\$ 770,000	\$ 1,070,000	\$ 1,270,000	\$ 1,705,000	\$ 1,755,000	\$ 895,000

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	770,000	1,070,000	1,270,000	1,705,000	1,755,000	895,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 770,000	\$ 1,070,000	\$ 1,270,000	\$ 1,705,000	\$ 1,755,000	\$ 895,000

Annual Debt Service

General Fund G.O. Borrowing	100,100	139,100	165,100	221,650	228,150	116,350
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Fire Department

Project Overview

Project Building Access System Project # 17039

Project Description

This project funds the installation of a building access system (a system that logs the name, date and time that an individual uses their code to enter the building) for all Fire buildings. The goal of the project is to have all Fire Department buildings fitted with the system, providing increased employee safety, security of City property, simplicity of administering the system, including adding new employees and auditing security codes, and reducing maintenance costs. Progress will be measured by employee safety and the number of unauthorized entries to Fire Department buildings.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	50,000	-	-	60,000	-	-
TOTAL	\$ -	\$ 50,000	\$ -	\$ -	\$ 60,000	\$ -	\$ -

Project Communications Equipment Project # 17226

Project Description

This program funds communication equipment including portable and mobile radios, upgrades and accessories. The goal of the program is to ensure seamless communication between the Command Center, responding units and personnel on the scene. Progress will be measured by communication response times and the number of calls with communication issues reviewed by the Public Safety Communications Board. Funding in 2019 is for replacing the current fire station alerting systems at Stations 5 and 7 and digital radio upgrades.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	125,000	150,000	500,000	150,000	300,000	1,025,000	165,000
TOTAL	\$ 125,000	\$ 150,000	\$ 500,000	\$ 150,000	\$ 300,000	\$ 1,025,000	\$ 165,000

Project Fire Building Improvements Project # 17227

Project Description

This program funds minor building improvements and repairs at existing Fire facilities. The goals of program are to maintain the condition of the Fire Administration offices and the stations and to improve energy efficiency. Progress will be measured by the number of work orders for repairs, utility costs and building efficiency. Funding in 2019 is for flooring at Station 4 (\$15,000), concrete work at Station 6 (\$30,000), miscellaneous repairs (\$5,000), and emergency power connections for Station generators (\$20,000).

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	70,000	70,000	70,000	70,000	70,000	70,000
TOTAL	\$ -	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000

Project Fire Equipment Project # 17225

Project Description

This program funds the replacement of safety, rescue, and other operational equipment utilized by the Fire Department. The goal of the program is to have adequate operational equipment to attend to emergency fires, rescues and EMS incidents. Progress will be measured by effective use of equipment and the amount of equipment breakdowns. Funding in 2019 is for routine replacements (turnout gear, fire hose, SCBA replacements), two command vehicles, and a community paramedic vehicle. Funding in 2021 includes the replacement of Squad 8, a specialized vehicle and equipment for urban rescue responses. Funding in 2022 will be used to replace the AED monitors on medic units and to purchase two command vehicles.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	575,000	500,000	500,000	1,050,000	1,275,000	600,000	660,000
TOTAL	\$ 575,000	\$ 500,000	\$ 500,000	\$ 1,050,000	\$ 1,275,000	\$ 600,000	\$ 660,000

Project

Fire Station 14

Project #

17451

Project Description

This project funds design, construction, and equipment costs for a new fire station on Madison's far southeast side. The project's scope includes: a community room and a large apparatus bay for recruit physical ability tests, incumbent standards, and training evolutions. The goals of the project are improved response time to emergency incidents in the southeast Madison area; addressing community space deficiencies identified by the RESJI analysis of the station project; and reducing operational costs from legal issues related to testing new recruits and evaluating existing employees. Progress will be measured by response times; the number of times and the types of use of the community space; and monitoring operational costs. Funding in 2023 is for various training props.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	-	-	-	-	60,000	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ -

Fire Department

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Building Access System	50,000	50,000	-	50,000
Communications Equipment	150,000	150,000	-	150,000
Fire Building Improvements	70,000	70,000	-	70,000
Fire Equipment	500,000	500,000	-	500,000
Total	\$ 770,000	\$ 770,000	\$ -	\$ 770,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Communications Equipment	125,000	-	125,000
Fire Equipment	575,000	-	575,000
Total	\$ 700,000	\$ -	\$ 700,000

Total 2019 Appropriation

	\$ 1,470,000	\$ -	\$ 1,470,000
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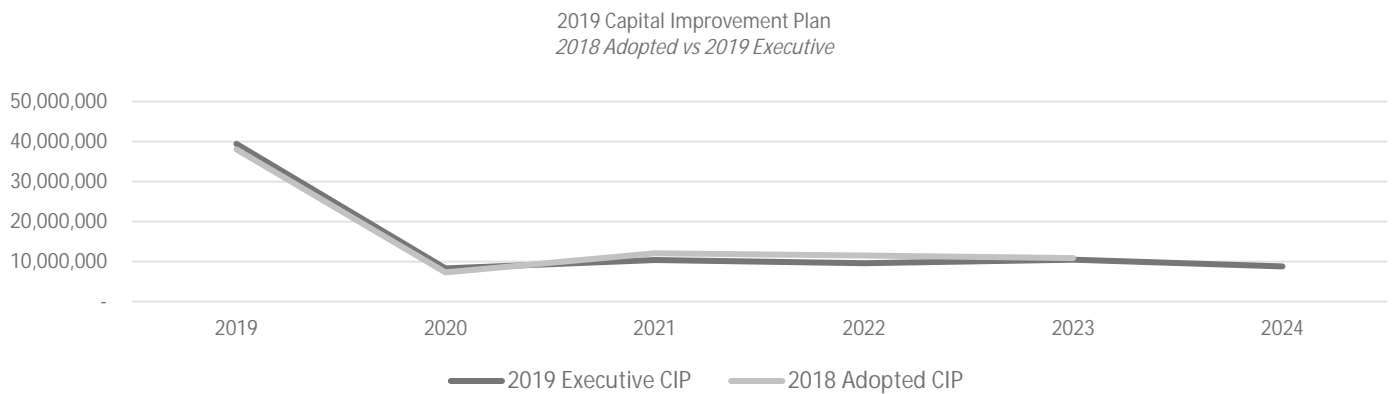
Fleet Service

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Fire Apparatus/Rescue Vehicles	2,635,000	2,200,000	4,100,000	3,100,000	3,780,000	1,912,500
Fleet Equipment Replacement	7,356,410	6,100,000	6,300,000	6,500,000	6,700,000	6,900,000
Fleet Service Relocation	29,162,030	-	-	-	-	-
GPS/AVL	275,000	-	-	-	-	-
Total	\$ 39,428,440	\$ 8,300,000	\$ 10,400,000	\$ 9,600,000	\$ 10,480,000	\$ 8,812,500

Changes from 2018 CIP



Program Adjustments

- Fire Apparatus/Rescue Vehicles: Program budget decreased annually in outyears due to the planned asset replacement schedule (\$2.28m)
- Fleet Equipment Replacement: Program budget decreased annually in outyears due to the planned asset replacement schedule (\$0.6m)

Fleet Service

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Building	29,162,030	-	-	-	-	-
Machinery and Equipment	10,266,410	8,300,000	10,400,000	9,600,000	10,480,000	8,812,500
Total	\$ 39,428,440	\$ 8,300,000	\$ 10,400,000	\$ 9,600,000	\$ 10,480,000	\$ 8,812,500

2019 CIP by Funding Source

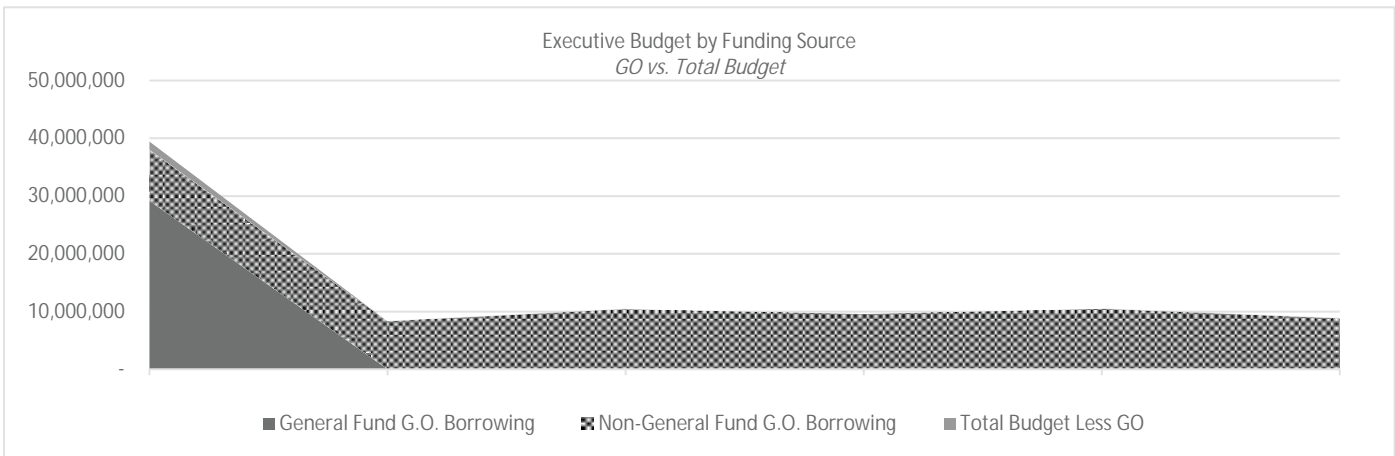
	2019	2020	2021	2022	2023	2024
GF GO Borrowing	29,162,030	-	-	-	-	-
Non-GF GO Borrowing	8,835,000	8,300,000	10,400,000	9,600,000	10,480,000	8,812,500
Transfer In From General Fund	1,431,410	-	-	-	-	-
Total	\$ 39,428,440	\$ 8,300,000	\$ 10,400,000	\$ 9,600,000	\$ 10,480,000	\$ 8,812,500

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	29,162,030	-	-	-	-	-
Non-General Fund G.O. Borrowing	8,835,000	8,300,000	10,400,000	9,600,000	10,480,000	8,812,500
Total	\$ 37,997,030	\$ 8,300,000	\$ 10,400,000	\$ 9,600,000	\$ 10,480,000	\$ 8,812,500

Annual Debt Service

General Fund G.O. Borrowing	3,791,064	-	-	-	-	-
Non-General Fund G.O. Borrowing	1,148,550	1,079,000	1,352,000	1,248,000	1,362,400	1,145,625



Fleet Service

Project Overview

Project Fire Apparatus / Rescue Veh **Project #** 12504

Project Description

This program funds purchasing of fire apparatus and rescue vehicles. The goal of the program is to maintain a high quality fleet of fire apparatus and emergency vehicles. Program success is measured by analyzing daily availability rates of the fire fleet. Funding in 2019 will be used to purchase seven vehicles including two ambulances and one ladder truck.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Non-GF GO Borrowing	-	2,635,000	2,200,000	4,100,000	3,100,000	3,780,000	1,912,500
TOTAL	\$ -	\$ 2,635,000	\$ 2,200,000	\$ 4,100,000	\$ 3,100,000	\$ 3,780,000	\$ 1,912,500

Project Fleet Equipment Replacement **Project #** 17060

Project Description

This program funds the replacement of the City's general fleet. The program's goal is to replace vehicles in accordance with the master replacement schedule ensuring city staff have access to safe, reliable vehicles when providing their services. Funding in 2019 will be used to purchase 96 pieces of equipment.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Non-GF GO Borrowing	-	5,925,000	6,100,000	6,300,000	6,500,000	6,700,000	6,900,000
Reserves Applied	49,198	-	-	-	-	-	-
Transfer In From General Fund	-	1,431,410	-	-	-	-	-
TOTAL	\$ 49,198	\$ 7,356,410	\$ 6,100,000	\$ 6,300,000	\$ 6,500,000	\$ 6,700,000	\$ 6,900,000

Project Fleet Service Relocation **Project #** 10305

Project Description

This project is for the construction of a new comprehensive Fleet facility at Nakoosa Trail on the City's east side. The new facility will house the City's Central Garage, Fire Maintenance, and the Radio Shop. The goal of the project is to improve the efficiency of fleet service operations by delivering service at a single location in contrast to the current approach spread across three facilities. Funding in 2019 is for construction.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	29,162,030	-	-	-	-	-
TOTAL	\$ -	\$ 29,162,030	\$ -	\$ -	\$ -	\$ -	\$ -

Project GPS/AVL **Project #** 17061

Project Description

This project funds installing Automatic Vehicle Location (AVL) and Global Positioning Systems (GPS) on the Public Works fleet. The goal of this project is to provide operational efficiencies for Public Works by using the technology to optimize routes for refuse collection, snow plowing operations, and other logistical operations.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Non-GF GO Borrowing	280,000	275,000	-	-	-	-	-
TOTAL	\$ 280,000	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -

Fleet Service

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Fire Apparatus / Rescue Veh	2,635,000	2,635,000	-	2,635,000
Fleet Equipment Replacement	7,356,410	5,925,000	1,431,410	7,356,410
Fleet Service Relocation	29,162,030	29,162,030	-	29,162,030
GPS/AVL	275,000	275,000	-	275,000
Total	\$ 39,428,440	\$ 37,997,030	\$ 1,431,410	\$ 39,428,440

Reauthorized Appropriation

	GO Borrowing	Other	Total
Fleet Equipment Replacement	-	49,198	49,198
GPS/AVL	280,000	-	280,000
Total	\$ 280,000	\$ 49,198	\$ 329,198

Total 2019 Appropriation

	\$ 38,277,030	\$ 1,480,608	\$ 39,757,638
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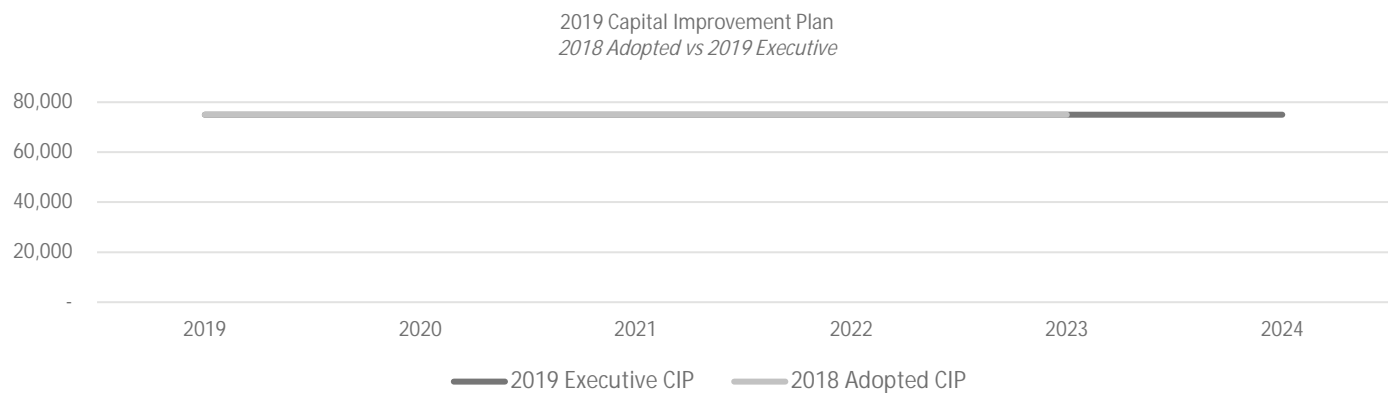
Henry Vilas Zoo

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Changes from 2018 CIP



No change from the 2018 CIP.

Henry Vilas Zoo

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Building	75,000	75,000	75,000	75,000	75,000	75,000
Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

2019 CIP by Funding Source

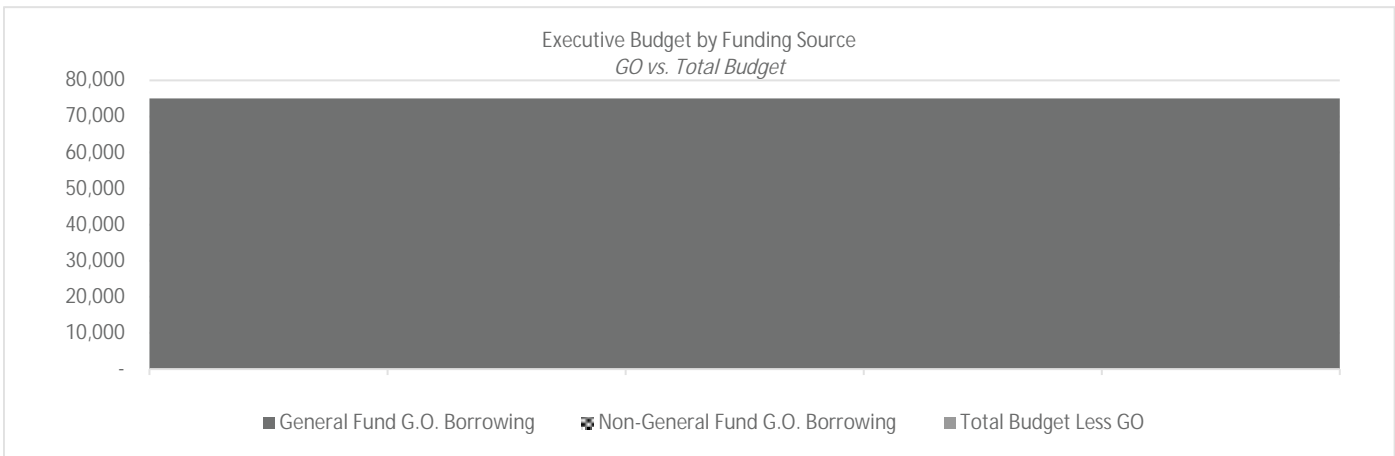
	2019	2020	2021	2022	2023	2024
GF GO Borrowing	75,000	75,000	75,000	75,000	75,000	75,000
Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	75,000	75,000	75,000	75,000	75,000	75,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Annual Debt Service

General Fund G.O. Borrowing	9,750	9,750	9,750	9,750	9,750	9,750
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Henry Vilas Zoo

Project Overview

Project Henry Vilas Zoo **Project #** 11215

Project Description

This program funds improvements at the Henry Vilas Zoo. Under the current agreement, Zoo operating costs are split between Dane County and the City of Madison on a 80/20 ratio, while capital costs are shared on a voluntary basis. The goal of the program is to participate in the maintenance of the quality and safety of the various buildings and land improvements at Henry Vilas Zoo to enhance visitors' experiences. Projects planned in 2019 include the Discovery Center roof, general Zoo improvements and operating equipment, Gate 9 replacement, emergency generators, and paving projects.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	175,000	75,000	75,000	75,000	75,000	75,000	75,000
Transfer In From General Fund	63,612	-	-	-	-	-	-
TOTAL	\$ 238,612	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Henry Vilas Zoo

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Henry Vilas Zoo	75,000	75,000	-	75,000
Total	\$ 75,000	\$ 75,000	\$ -	\$ 75,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Henry Vilas Zoo	175,000	63,612	238,612
Total	\$ 175,000	\$ 63,612	\$ 238,612

Total 2019 Appropriation

	\$ 250,000	\$ 63,612	\$ 313,612
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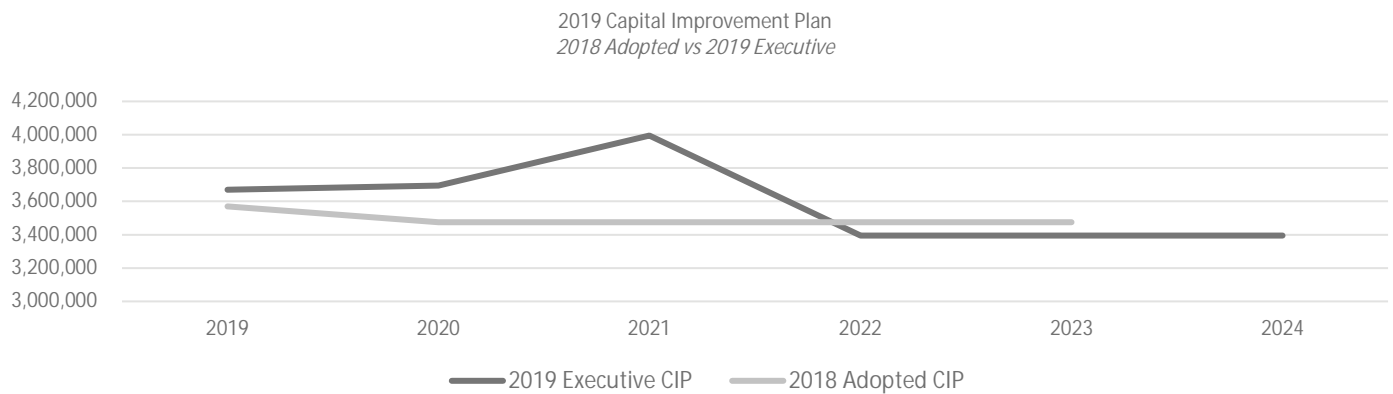
Information Technology

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
311/Cust Rltns Mgmt (CRM) System	150,000	-	-	-	-	-
Expand Fiber And Wireless Network	200,000	220,000	220,000	220,000	220,000	220,000
Hardware/Software Upgrades	2,200,000	2,350,000	2,350,000	2,350,000	2,350,000	2,350,000
Learning Management System	100,000	-	-	-	-	-
Legislative Management System	250,000	-	-	-	-	-
Mobile Computing Laptops	180,000	200,000	200,000	200,000	200,000	200,000
Network Security	240,000	275,000	275,000	275,000	275,000	275,000
Property Assessment System	-	-	600,000	-	-	-
Purchased Software Enhancements	350,000	350,000	350,000	350,000	350,000	350,000
Tax System Replacement	-	300,000	-	-	-	-
Total	\$ 3,670,000	\$ 3,695,000	\$ 3,995,000	\$ 3,395,000	\$ 3,395,000	\$ 3,395,000

Changes from 2018 CIP



Projects Added

- 311/Customer Relationship Management (CRM) System: Funding for a study added for 2019 (\$150k)
- Learning Management System: Funding added for 2019 (\$100k)
- Legislative Management System: Funding added for 2019 (\$250k)
- Property Assessment System: Funding added for 2021 (\$600k)

Projects: Schedule Changes

- Tax System Replacement: Project deferred to 2020 (\$300k)

Program Adjustments

- Expand Fiber and Wireless Network: Out year funding reduced (\$60k)
- Mobile Computing Laptops: Out year funding reduced (\$100k)
- Network Security: Out year funding reduced (\$10k)
- Purchased Software Enhancements: Out year funding reduced (\$250k)

Information Technology

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Fiber Network	200,000	220,000	220,000	220,000	220,000	220,000
Machinery and Equipment	2,102,500	2,200,000	2,150,000	2,150,000	2,150,000	2,150,000
Other	655,000	230,000	730,000	230,000	230,000	230,000
Software and Licenses	712,500	1,045,000	895,000	795,000	795,000	795,000
Total	\$ 3,670,000	\$ 3,695,000	\$ 3,995,000	\$ 3,395,000	\$ 3,395,000	\$ 3,395,000

2019 CIP by Funding Source

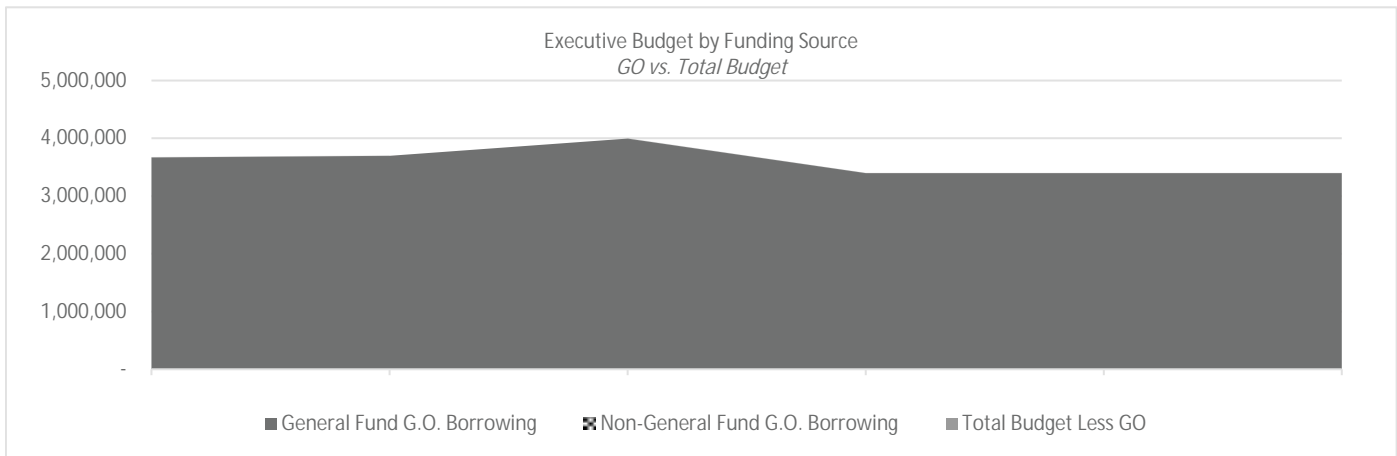
	2019	2020	2021	2022	2023	2024
GF GO Borrowing	3,670,000	3,695,000	3,995,000	3,395,000	3,395,000	3,395,000
Total	\$ 3,670,000	\$ 3,695,000	\$ 3,995,000	\$ 3,395,000	\$ 3,395,000	\$ 3,395,000

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	3,670,000	3,695,000	3,995,000	3,395,000	3,395,000	3,395,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 3,670,000	\$ 3,695,000	\$ 3,995,000	\$ 3,395,000	\$ 3,395,000	\$ 3,395,000

Annual Debt Service

General Fund G.O. Borrowing	477,100	480,350	519,350	441,350	441,350	441,350
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Information Technology

Project Overview

Project 311/Customer Relationship Management (CRM) System **Project #** 17522

Project Description

This project funds a feasibility study examining a 311/Customer Relationship Management (CRM) system, including the necessary hardware, software, implementation services, and training. The 311/CRM system would create a central hub for residents to be able to access a variety of city services and provide information to the city. A study will be performed in 2019 that will further define the scope and costs associated with this project.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	150,000	-	-	-	-	-
TOTAL	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project Asset Management System **Project #** 17097

Project Description

This project will develop a citywide asset management program. The new software is intended to track assets utilized by Public Works agencies. Funding for the project was first included in the 2016 CIP, the anticipated go-live date for the system is December 2018. Reauthorized funding for the project is split between a direct appropriation from the General Fund and utility reserves.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	269,130	-	-	-	-	-	-
Transfer In From General Fund	126,959	-	-	-	-	-	-
TOTAL	\$ 396,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project DCR Case Management **Project #** 17231

Project Description

This project funds the purchase of a case management software system, allowing the Department of Civil Rights to track and monitor Equal Opportunity discrimination cases and Affirmative Action compliance cases. Funding for the project was first included in the 2017 CIP, the anticipated go-live date for the software is January 2019.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	80,000	-	-	-	-	-	-
TOTAL	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Enterprise Financial System **Project #** 10042

Project Description

This project funds the replacement of the City's financial, payroll, and related systems. The goal of the system is to provide accurate and integrated information in general ledger, payroll, human resource, and related financial modules. Upgrades to cashiering and other financial modules and migration of the Water Utility to the enterprise system occurred in 2018. Projects planned for 2019 include planning for utility billing and special assessments.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	1,141,000	-	-	-	-	-	-
TOTAL	\$ 1,141,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Expand Fiber and Wireless Network** **Project #** **17404**
Project Description

This program funds the installation of high-speed fiber optic cable or wireless connections to City facilities and adds additional capacity to areas of the network that are overburdened. The goal of the program is to provide and improve high-speed connections for City agencies. Progress is measured by the number of city-owned facilities that are served, network capacity, and network reliability. Funding in 2019 is for the annual network audit and to provide fiber optic cable to Elver Park, Park Edge/Park Ridge Employment Center, and public housing at Braxton.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	220,000	200,000	220,000	220,000	220,000	220,000	220,000
TOTAL	\$ 220,000	\$ 200,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000

Project **Fiber to the Premises** **Project #** **17230**
Project Description

This project provides funding for consulting services assisting with the development of the implementation plan as outlined in the Fiber-to-the-Premises Analysis report adopted in November 2016 (Legistar File 44446). Full implementation of the 2016 plan is anticipated to cost \$149.1 million. A final report is scheduled to be presented to the City in October 2018. The reauthorized borrowing authority is for any final payments to the vendor.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	61,000	-	-	-	-	-	-
TOTAL	\$ 61,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Hardware/Software Upgrades** **Project #** **17400**
Project Description

This program funds equipment and software upgrades, expansion of the City's data, voice, and storage network infrastructure, and upgrades for the Media Team. The goal of the program is to replace outdated network equipment to ensure network performance and reliability, ease of administration, and security. Progress is measured by feedback from City staff regarding reliability of hardware and applicability of software in providing services to citizens through the website or in person. Funding in 2019 is for desktop and printer replacement, Media Team upgrades, wireless and VPN upgrades, enterprise remote access upgrades, and software licensing.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	2,136,000	2,200,000	2,350,000	2,350,000	2,350,000	2,350,000	2,350,000
TOTAL	\$ 2,136,000	\$ 2,200,000	\$ 2,350,000	\$ 2,350,000	\$ 2,350,000	\$ 2,350,000	\$ 2,350,000

Project **Learning Management System** **Project #** **17523**
Project Description

This project funds the acquisition, implementation, and training for a Learning Management System (LMS), which will administer, document, track, report on, and deliver educational courses or training programs for City staff and other public sector participants. The goal of the system is make training more accessible to all City employees, improve efficiency, reduce the need for one-on-one training, and more effectively record work and training history. The anticipated go-live date is 2020.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	100,000	-	-	-	-	-
TOTAL	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project Legislative Management System Project # 17521

Project Description

This project funds purchasing a new system to administer the City's legislative processes, including the tracking of committees and commissions. This project would include the replacement of an obsolete committees and commissions system from the mid-1990's and integrating two systems into a single platform. The anticipated go-live date is 2020.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	250,000	-	-	-	-	-
TOTAL	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project Mobile Computing Laptops Project # 17402

Project Description

This program funds the regular replacement of outdated mobile-data laptop computers installed in Public Safety vehicles and mobile devices used by other City agencies. The goal of the program is to provide necessary devices for field staff in Public Safety, Public Works, and Public Health. Progress is measured by feedback from City staff regarding device reliability and ease of use while in the field or at remote locations. Funding in 2019 is for 50 devices.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	180,000	200,000	200,000	200,000	200,000	200,000
TOTAL	\$ -	\$ 180,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000

Project Municipal Court System Project # 17109

Project Description

This project funds the purchase of a new computer system for the administration of Municipal Court and Attorney's Case Management functions. The project replaces an aging and limited system developed in the mid-1990's. Funding for the project was first included in the 2016 CIP, the anticipated go-live date for the system is February 2019.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Transfer In From General Fund	49,752	-	-	-	-	-	-
TOTAL	\$ 49,752	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Network Security Project # 17401

Project Description

This program funds an ongoing effort to maintain and improve the security posture of the City's computer network and the physical security of City-owned facilities, including security assessments and consulting. The goal of the program is to ensure the City's devices (desktop PCs, laptops, smartphones, tablets, etc.) and network servers are secure. Progress is measured by accessibility of City services by citizens, minimal downtime, and increased ability to prevent and mitigate cyberattacks. Funding in 2019 is for improved detection of network attacks and ensuring outdated security technology is replaced.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	240,000	275,000	275,000	275,000	275,000	275,000
TOTAL	\$ -	\$ 240,000	\$ 275,000	\$ 275,000	\$ 275,000	\$ 275,000	\$ 275,000

Project Property Assessment System Project # 10043

Project Description

This project funds the purchase of a new computer system for property assessments, specifically property data management, sales analysis, and property valuation. The goal of the project is to replace an obsolete system from the mid-1990's with a modern system that combines all assessment functions into one integrated program. Progress will be measured by efficiencies within and to the satisfaction of the Assessor's Office. Funding for the system was first included in the 2008 CIP, the targeted go-live date for the system is 2022.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	201,933	-	-	600,000	-	-	-
TOTAL	\$ 201,933	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -

Project Purchased Software Enhancements Project # 17403
Project Description

This program funds upgrades and enhancements of existing vendor-supplied software and applications supporting City operations and the purchase of additional customer licenses when necessary. The goal of this program is to have current software functionality for City staff to meet the needs of residents. Progress will be measured by feedback from City staff and residents. Funding for 2019 is for upgrades and enhancements to Parks' RecTrac suite, Accela and Open Data, SharePoint, monitoring tools, and other software.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	150,000	350,000	350,000	350,000	350,000	350,000	350,000
TOTAL	\$ 162,085	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000

Project Residential Internet Access Assistance Project # 10399
Project Description

This project provides funding to close the “Digital Divide” in four low-income neighborhoods: Allied Drive, Darbo/Worthington, Brentwood, and Kennedy Heights. The goal of the project is to provide digital literacy training and personal computers to residents as part of the Digital Divide Pilot Project, known as Connecting Madison. Progress will be measured by the number of residents trained and computers deployed. Project funding covers the following support services through a non-profit organization: technology education, drop-in support, improvements to computer labs in community centers, PC equipment provision, preparation, and deployment, and equipment and support related to resident turnover.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	50,000	-	-	-	-	-	-
TOTAL	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Information Technology

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
311/Customer Relationship Management (CRM) System	150,000	150,000	-	150,000
Expand Fiber And Wireless Network	220,000	200,000	-	200,000
Hardware/Software Upgrades	2,200,000	2,200,000	-	2,200,000
Learning Management System	100,000	100,000	-	100,000
Legislative Management System	500,000	250,000	-	250,000
Mobile Computing Laptops	200,000	180,000	-	180,000
Network Security	250,000	240,000	-	240,000
Purchased Software Enhancements	400,000	350,000	-	350,000
Total	\$ 4,020,000	\$ 3,670,000	\$ -	\$ 3,670,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Expand Fiber and Wireless Network	220,000	-	220,000
Hardware/Software Upgrades	2,136,000	-	2,136,000
Property Assessment System	201,933	-	201,933
Purchased Software Enhancements	150,000	12,085	162,085
Enterprise Financial System	1,141,000	-	1,141,000
Asset Management System	-	396,089	396,089
DCR Case Management	80,000	-	80,000
Fiber to the Premises	61,000	-	61,000
Residential Internet Access Assistance	50,000	-	50,000
Municipal Court System	-	49,752	49,752
Total	\$ 4,039,933	\$ 457,927	\$ 4,497,860

Total 2019 Appropriation

	\$ 7,709,933	\$ 457,927	\$ 8,167,860
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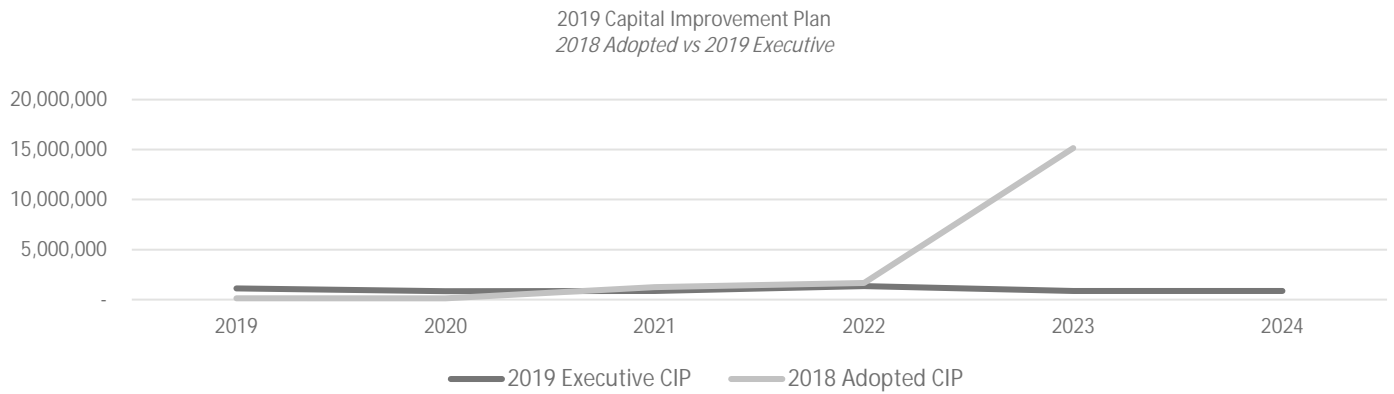
Library

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Central Library Improvements	-	-	-	500,000	-	-
Library Collection	700,000	700,000	700,000	700,000	700,000	700,000
Libr Major Repairs/Replacements	130,000	140,000	150,000	150,000	150,000	160,000
Relocate Pinney Ngbhd Library	300,000	-	-	-	-	-
Total	\$ 1,130,000	\$ 840,000	\$ 850,000	\$ 1,350,000	\$ 850,000	\$ 860,000

Changes from 2018 CIP



Projects Removed

- Reindahl Library: Funding for construction removed from the CIP (\$16.6m)

Project Adjustments

- Central Library: Project budget decreased in 2022 (\$0.5m)

Program Added

- Library Collection: Program added to the CIP, funding was previously in the operating budget (\$4.2m)

Library

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Building	380,000	85,000	75,000	575,000	75,000	80,000
Machinery and Equipment	50,000	55,000	75,000	75,000	75,000	80,000
Other	700,000	700,000	700,000	700,000	700,000	700,000
Total	\$ 1,130,000	\$ 840,000	\$ 850,000	\$ 1,350,000	\$ 850,000	\$ 860,000

2019 CIP by Funding Source

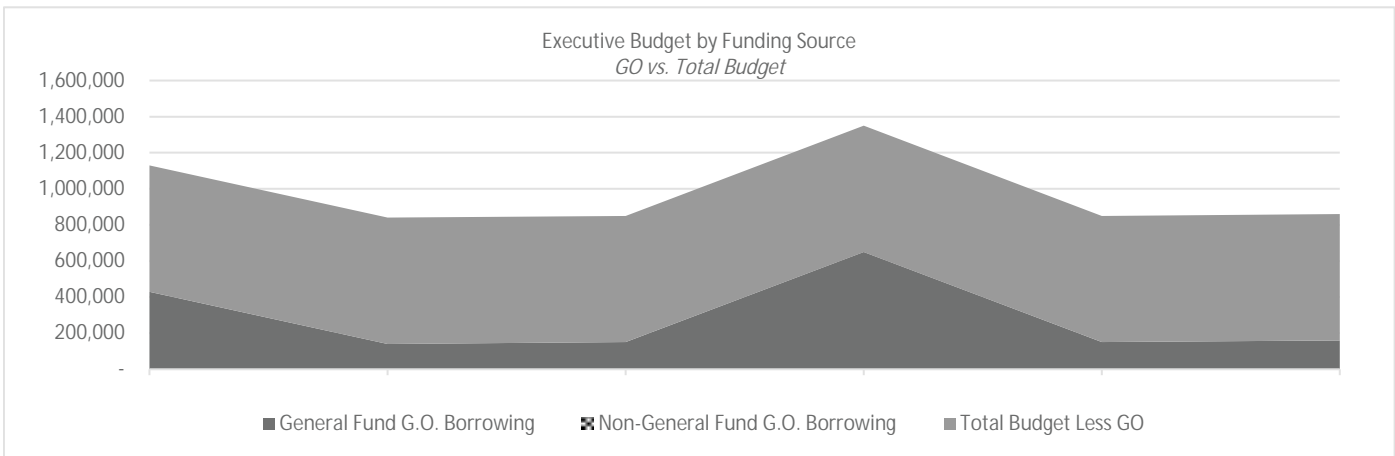
	2019	2020	2021	2022	2023	2024
GF GO Borrowing	430,000	140,000	150,000	650,000	150,000	160,000
Transfer In From General Fund	700,000	700,000	700,000	700,000	700,000	700,000
Total	\$ 1,130,000	\$ 840,000	\$ 850,000	\$ 1,350,000	\$ 850,000	\$ 860,000

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	430,000	140,000	150,000	650,000	150,000	160,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 430,000	\$ 140,000	\$ 150,000	\$ 650,000	\$ 150,000	\$ 160,000

Annual Debt Service

General Fund G.O. Borrowing	55,900	18,200	19,500	84,500	19,500	20,800
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Library

Project Overview

Project Central Library Improvements **Project #** 17036

Project Description

This project funds facility improvements to the Central Library. The project's anticipated scope includes: new flooring on the third floor, an upgraded Community Room AV system, repainting the facility, major furniture replacement, and design fees. The goal of the project is to maintain the condition of the Central Library. Progress will be measured by analyzing mechanical system efficiency.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	-	-	-	500,000	-	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -

Project Library Collection **Project #** 12519

Project Description

This program funds Madison Public Library's materials collection in all formats. The goal of the project is to maintain an equitable collection of materials in a variety of formats that meets the cultural, educational, and recreational needs of the Library's patrons. Progress will be measured by use of materials by City residents; number of holds placed; and number of new borrowers added annually. Funding for this capital eligible asset is currently in the operating budget.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Transfer In From General Fund	-	700,000	700,000	700,000	700,000	700,000	700,000
TOTAL	\$ -	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000

Project Libr Major Repairs/Replacements **Project #** 17074

Project Description

This program funds repair and maintenance needs at the nine library locations and the Maintenance Support Center. The goal of the program is to maintain efficient building systems. Progress will be measured by monitoring utility costs, energy usage, and by customer feedback. Funding in 2019 will support a boiler replacement at Goodman South Madison Library, public restroom refurbishment at Sequoya Library, and LED conversion lights at Central Library and Alicia Ashman Library.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	65,000	130,000	140,000	150,000	150,000	150,000	160,000
TOTAL	\$ 65,000	\$ 130,000	\$ 140,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 160,000

Project Reindahl Library **Project #** 17085

Project Description

This project funds a new library on Madison's northeast side. The goal of the project is to provide a safe public space with health and environmental literacy resources and educational opportunities through partnerships with Madison Parks, Community Development, and key eastside health facilities. Progress will be measured by program attendance, crime statistics, surveys and other engagement tools, economic growth indicators, and the number of inter-agency partnerships. Funding was provided in 2018 is for community outreach and scoping of the project. The Executive Budget includes funding to fully scope the proposed project. Funding for construction of the project will be added to a future CIP when the full project scope is known.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	500,000	-	-	-	-	-	-
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Relocate Pinney Neighborhood Library Project # 10002

Project Description

This project funds the construction of a new Pinney Neighborhood Library located in the Lake Edge or Eastmorland Neighborhoods. The goal of the project is to meet the service needs of the east side and contribute to increases in community engagement. Progress will be measured by the number of outside agencies working in collaboration with the library for shared purposes, tracking the school readiness and reading level of children using the library's services, and survey feedback related to achieving Madison Public Library's family literacy goal. Construction of the library is anticipated to begin in early 2019 and be completed in January 2020. Additional funding is added in 2019 for construction costs.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	6,525,000	300,000	-	-	-	-	-
Private Contribution/Donation	2,500,000	-	-	-	-	-	-
TOTAL	\$ 9,025,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project RFID-Haw/Seq/Msb Libr Project # 17083

Project Description

This project is for the installation of radio frequency identification (RFID) checkout equipment at Sequoya, Hawthorne, and Monroe Street Libraries. The goal of the project is speedier and more intuitive checkout processes of library materials. Progress will be measured by seconds per checkout, reduction in customer complaints, and a decrease in the errors per checkout. This project was first included in the 2017 CIP, completion of the project is anticipated in 2019.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	100,000	-	-	-	-	-	-
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Library

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Library Collection	-	-	700,000	700,000
Libr Major Repairs/Replacements	130,000	130,000	-	130,000
Relocate Pinney Neighborhood Library	-	300,000	-	300,000
Total	\$ 130,000	\$ 430,000	\$ 700,000	\$ 1,130,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Libr Major Repairs/Replacements	65,000	-	65,000
Reindahl Library	500,000	-	500,000
Relocate Pinney Neighborhood Library	6,525,000	2,500,000	9,025,000
RFID-Haw/Seq/Msb Libr	100,000	-	100,000
Total	\$ 7,190,000	\$ 2,500,000	\$ 9,690,000

Total 2019 Appropriation

	\$ 7,620,000	\$ 3,200,000	\$ 10,820,000
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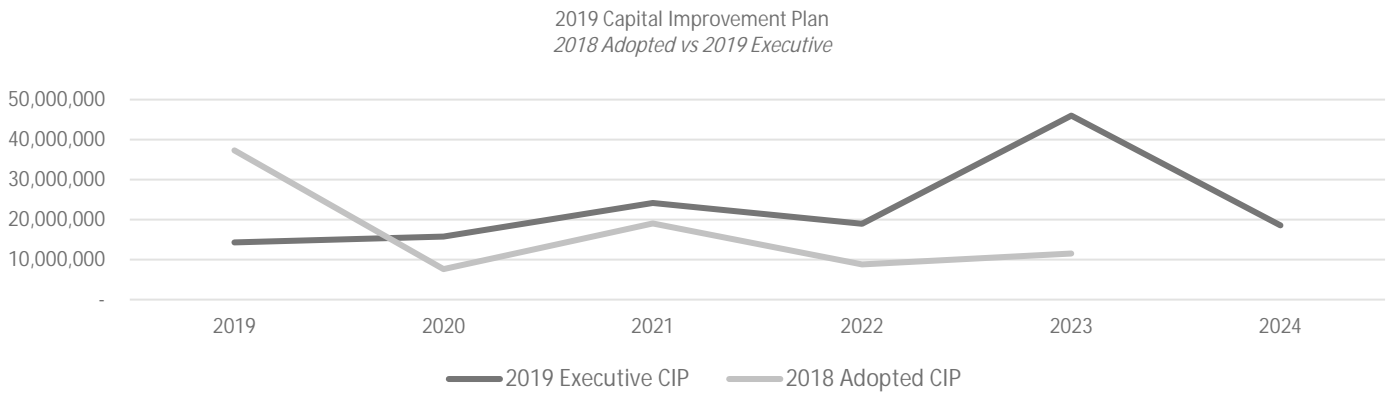
Metro Transit

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Facilities Repairs and Improvement	7,032,586	8,212,581	12,812,322	11,167,811	7,828,744	9,951,304
Metro Satellite Bus Facility	-	-	-	-	30,000,000	-
Transit Coaches	7,069,666	7,281,755	7,500,203	7,725,201	8,111,471	8,517,049
Transit System Upgrades	195,093	301,000	3,851,000	53,550	56,228	59,039
Total	\$ 14,297,345	\$ 15,795,336	\$ 24,163,525	\$ 18,946,562	\$ 45,996,443	\$ 18,527,392

Changes from 2018 CIP



Project Adjustments

- Metro Satellite Bus Facility: Project deferred to 2023; fully funded by GO Borrowing (\$30.0m)
- Bus Rapid Transit: Project moved to the Transportation Capital Budget

Program Adjustments

- Facilities Repairs and Improvement: Program budget increased annually for renovations at 1101 E Wash (\$38.1m)

Metro Transit

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Building	7,032,586	8,212,581	12,812,322	11,167,811	37,828,744	9,951,304
Machinery and Equipment	7,264,759	7,582,755	11,351,203	7,778,751	8,167,699	8,576,088
Total	\$ 14,297,345	\$ 15,795,336	\$ 24,163,525	\$ 18,946,562	\$ 45,996,443	\$ 18,527,392

2019 CIP by Funding Source

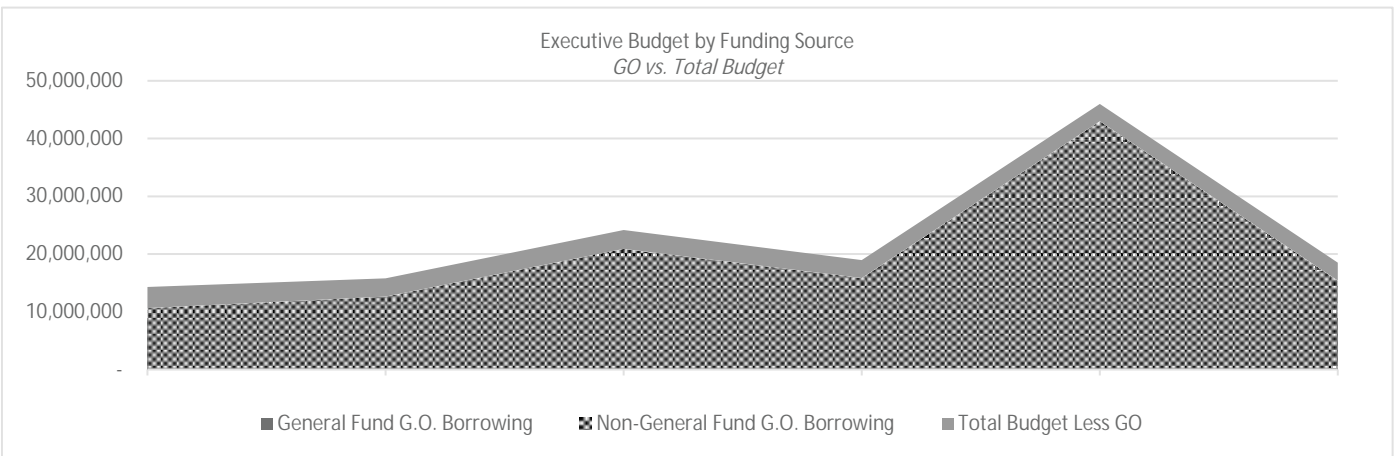
	2019	2020	2021	2022	2023	2024
Non-GF GO Borrowing	10,646,438	12,639,909	20,913,437	15,856,482	43,022,237	15,404,474
Federal Sources	3,650,907	3,155,427	3,250,088	3,090,080	2,974,206	3,122,918
Total	\$ 14,297,345	\$ 15,795,336	\$ 24,163,525	\$ 18,946,562	\$ 45,996,443	\$ 18,527,392

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	10,646,438	12,639,909	20,913,437	15,856,482	43,022,237	15,404,474
Total	\$ 10,646,438	\$ 12,639,909	\$ 20,913,437	\$ 15,856,482	\$ 43,022,237	\$ 15,404,474

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	1,384,037	1,643,188	2,718,747	2,061,343	5,592,891	2,002,582



Metro Transit

Project Overview

Project Facilities Repairs and Improvement **Project #** 85002
Project Description

This program funds major building repairs and improvements to the existing Metro Transit facility at East Washington Avenue and Ingersoll Street (1101 East Washington Avenue). The program budget reflects the recommendations of a facility study completed in 2018 for the facility. Funding in 2019 is for construction of Phase 1: reconstruction of the wash bays, installation of a new fire alarm system and garage upgrades for electric bus accommodation. Funding in 2020 is for Phase 2: HVAC upgrades and installation of a new boiler. Funding in 2021 is for Phase 3A: maintenance bay reconfiguration. Funding in 2022 is for Phase 3B: administrative and support area upgrades. Funding in 2023 is for Phase 3C: bus storage remodel. Funding in 2024 is for Phase 4: exterior building improvements.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Non-GF GO Borrowing	1,032,499	7,032,586	8,212,581	12,812,322	11,167,811	7,828,744	9,951,304
Federal Sources	242,373	-	-	-	-	-	-
TOTAL	\$ 1,274,872	\$ 7,032,586	\$ 8,212,581	\$ 12,812,322	\$ 11,167,811	\$ 7,828,744	\$ 9,951,304

Project Metro Satellite Bus Facility **Project #** 10950
Project Description

This project funds the construction of a satellite bus facility. The goal of the project is to provide a new facility that alleviates space constraints at Metro's existing East Washington Avenue location; the facility space will accommodate Metro's future fleet goal of 285 buses. The project budget assumes the project will be fully funded by local sources in 2023. The location of the facility is to be determined.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Non-GF GO Borrowing	335,000	-	-	-	-	30,000,000	-
Reserves Applied	665,978	-	-	-	-	-	-
TOTAL	\$ 1,000,978	\$ -	\$ -	\$ -	\$ -	\$ 30,000,000	\$ -

Project Transit Coaches **Project #** 85001
Project Description

This program funds the replacement of 15 fixed route diesel transit coaches annually. The goal of this program is to maintain an updated fleet of vehicles for Metro Transit's fixed route service. All transit coaches purchased through this program meet both EPA Emissions Standards and Americans with Disabilities Act (ADA) requirements. Funding in 2019 is for anticipated as a 50/50 split between local and federal funding. A portion of the federal funding is from available discretionary federal funding that was awarded in prior years. Over the life of the CIP, the GO Borrowing portion of the program increases to encompass both the inflationary cost of buses and absence of discretionary federal funding.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Non-GF GO Borrowing	26,175	3,534,833	4,126,328	4,250,115	4,635,121	5,137,265	5,394,131
Federal Sources	-	3,534,833	3,155,427	3,250,088	3,090,080	2,974,206	3,122,918
TOTAL	\$ 26,175	\$ 7,069,666	\$ 7,281,755	\$ 7,500,203	\$ 7,725,201	\$ 8,111,471	\$ 8,517,049

Project

Transit System Upgrades

Project #

85003

Project Description

This program funds Metro Transit’s equipment and software enhancements. The program's goal is to improve the efficiency of Metro Transit's operations by updating the system tools used for the services provided. Funding in 2019 is for two support vehicles and bus stop shelter upgrades throughout the City. Increased program funding in 2021 is for the hardware and software replacement associated with Metro's Transit Master System upgrade.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Non-GF GO Borrowing	241,477	79,019	301,000	3,851,000	53,550	56,228	59,039
Federal Sources	-	116,074	-	-	-	-	-
TOTAL	\$ 241,477	\$ 195,093	\$ 301,000	\$ 3,851,000	\$ 53,550	\$ 56,228	\$ 59,039

Metro Transit

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Facilities Repairs and Improvement	7,032,586	7,032,586	-	7,032,586
Transit Coaches	7,069,666	3,534,833	3,534,833	7,069,666
Transit System Upgrades	195,093	79,019	116,074	195,093
Total	\$ 14,297,345	\$ 10,646,438	\$ 3,650,907	\$ 14,297,345

Reauthorized Appropriation

	GO Borrowing	Other	Total
Facilities Repairs and Improvement	1,032,499	242,373	1,274,872
Metro Satellite Bus Facility	335,000	665,978	1,000,978
Transit Coaches	26,175	-	26,175
Transit System Upgrades	241,477	-	241,477
Total	\$ 1,635,151	\$ 908,351	\$ 2,543,502

Total 2019 Appropriation

	\$ 12,281,589	\$ 4,559,258	\$ 16,840,847
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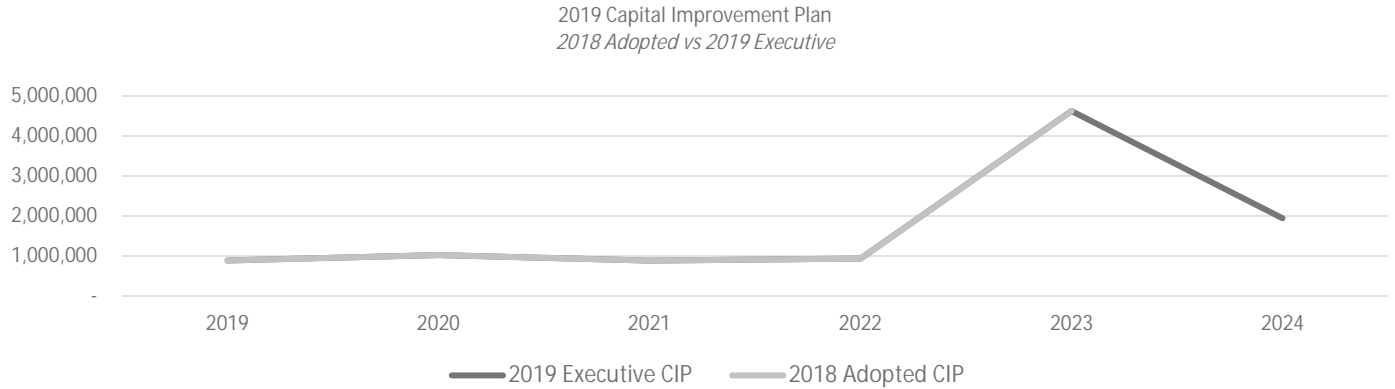
Monona Terrace

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Building and Building Improvements	465,000	410,000	485,000	595,000	3,755,000	1,595,000
Machinery and Other Equipment	425,000	610,000	400,000	340,000	870,000	350,000
Total	\$ 890,000	\$ 1,020,000	\$ 885,000	\$ 935,000	\$ 4,625,000	\$ 1,945,000

Changes from 2018 CIP



Program Adjustments

- Building and Building Improvements: Program budget increased 2019-2023 (\$0.14m)
- Machinery and Other Equipment: Program budget decreased 2019-2023 (\$0.14m)

Monona Terrace

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Building	465,000	410,000	485,000	595,000	3,755,000	1,595,000
Machinery and Equipment	425,000	610,000	400,000	340,000	870,000	350,000
Total	\$ 890,000	\$ 1,020,000	\$ 885,000	\$ 935,000	\$ 4,625,000	\$ 1,945,000

2019 CIP by Funding Source

	2019	2020	2021	2022	2023	2024
Room Tax	890,000	1,020,000	885,000	935,000	4,625,000	1,945,000
Total	\$ 890,000	\$ 1,020,000	\$ 885,000	\$ 935,000	\$ 4,625,000	\$ 1,945,000

Borrowing Summary

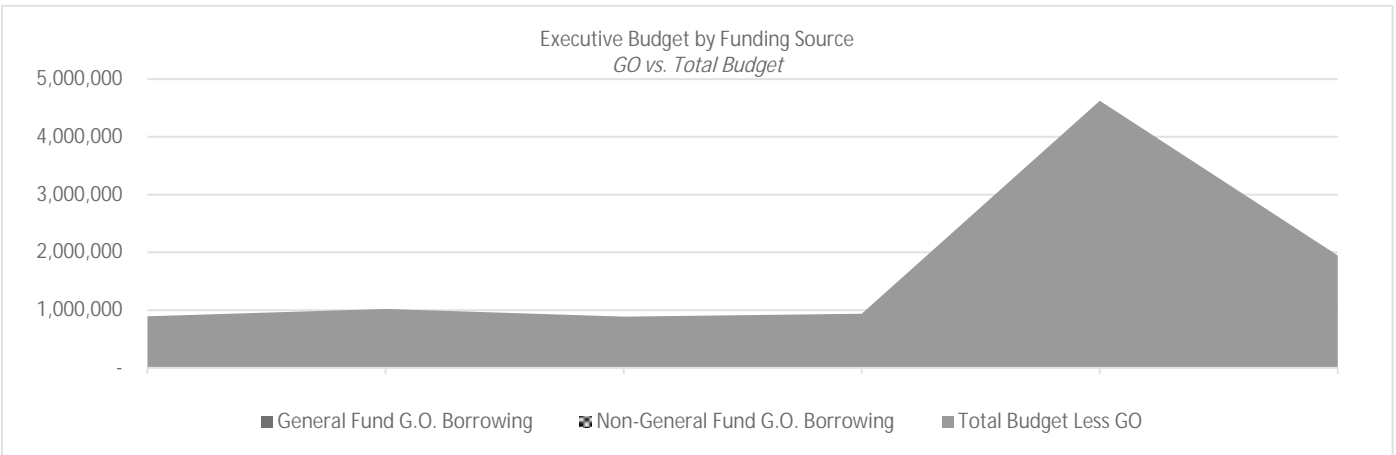
	2019	2020	2021	2022	2023	2024
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Borrowing Schedule

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Monona Terrace

Project Overview

Project Building and Building Improvements **Project #** 10031
Project Description

This program funds building improvements at the Monona Terrace Convention Center. The goal of the program is to increase efficiency, reduce maintenance costs, and improve customer experience at the Monona Terrace. Progress will be measured by reduction in costs and service hours. Planned projects for 2019 include: IT network core replacement, planter lighting upgrades, technology upgrades, window replacement, and interior signage upgrades. Increased budget in 2023 and 2024 is for a major renovation of the Monona Terrace which is completed on a ten year cycle. Funding to ensure the Monona Terrace major capital needs are addressed will require long-range planning by the Room Tax Commission, including setting aside revenue in capital reserves and identifying potential private and business sources of support.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Room Tax	-	465,000	410,000	485,000	595,000	3,755,000	1,595,000
TOTAL	\$ -	\$ 465,000	\$ 410,000	\$ 485,000	\$ 595,000	\$ 3,755,000	\$ 1,595,000

Project Machinery and Other Equipment **Project #** 10037
Project Description

This program funds machinery and equipment purchases at Monona Terrace. The program's goal is to provide a safe environment for clients and guests and to increase overall customer satisfaction. Progress is measured by customer satisfaction and monitoring projector equipment performance. Projects planned in 2019 include: replacing common area furniture and dance floor updates.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Room Tax	-	425,000	610,000	400,000	340,000	870,000	350,000
TOTAL	\$ -	\$ 425,000	\$ 610,000	\$ 400,000	\$ 340,000	\$ 870,000	\$ 350,000

Monona Terrace

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Building and Building Improvements	465,000	-	465,000	465,000
Machinery and Other Equipment	425,000	-	425,000	425,000
Total	\$ 890,000	\$ -	\$ 890,000	\$ 890,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
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Total 2019 Appropriation

	\$ -	\$ 890,000	\$ 890,000
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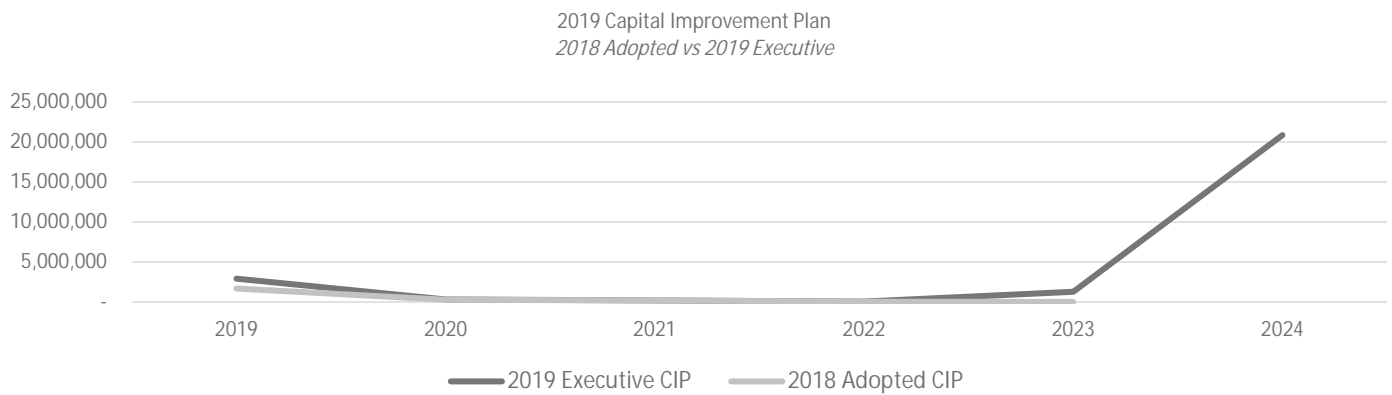
Parking Utility

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Garage Lighting Replacement	366,300	-	-	-	-	-
Lake Street Garage Replacement	-	-	-	-	1,200,000	20,800,000
Overture Parking Garage Barriers	625,000	-	-	-	-	-
Parking Garage Window Rplcmt	210,000	-	-	-	-	-
Sayle Street	10,000	190,500	70,500	10,000	10,000	10,000
Single Space Meter Replacement	1,500,000	-	-	-	-	-
Vehicle Replacement	193,000	133,000	146,000	45,500	70,000	50,000
Total	\$ 2,904,300	\$ 323,500	\$ 216,500	\$ 55,500	\$ 1,280,000	\$ 20,860,000

Changes from 2018 CIP



Projects Added

- Garage Lighting Replacement: Project budget added in 2019 (\$0.37m)
- Lake Street Garage Replacement: Project budget added in 2023 and 2024 (\$22.0m)
- Overture Parking Garage Barriers: Project budget added in 2019 (\$0.625m)
- Parking Garage Window Replacement: Project budget added in 2019 (\$0.21m)

Program Adjustments

- Vehicle Replacements: Program budget increased 2019 to 2024 (\$0.144m)

Parking Utility

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Building	1,211,300	190,500	70,500	10,000	1,210,000	20,810,000
Machinery and Equipment	1,693,000	133,000	146,000	45,500	70,000	50,000
Total	\$ 2,904,300	\$ 323,500	\$ 216,500	\$ 55,500	\$ 1,280,000	\$ 20,860,000

2019 CIP by Funding Source

	2019	2020	2021	2022	2023	2024
Reserves Applied	2,904,300	323,500	216,500	55,500	1,280,000	20,860,000
Total	\$ 2,904,300	\$ 323,500	\$ 216,500	\$ 55,500	\$ 1,280,000	\$ 20,860,000

Borrowing Summary

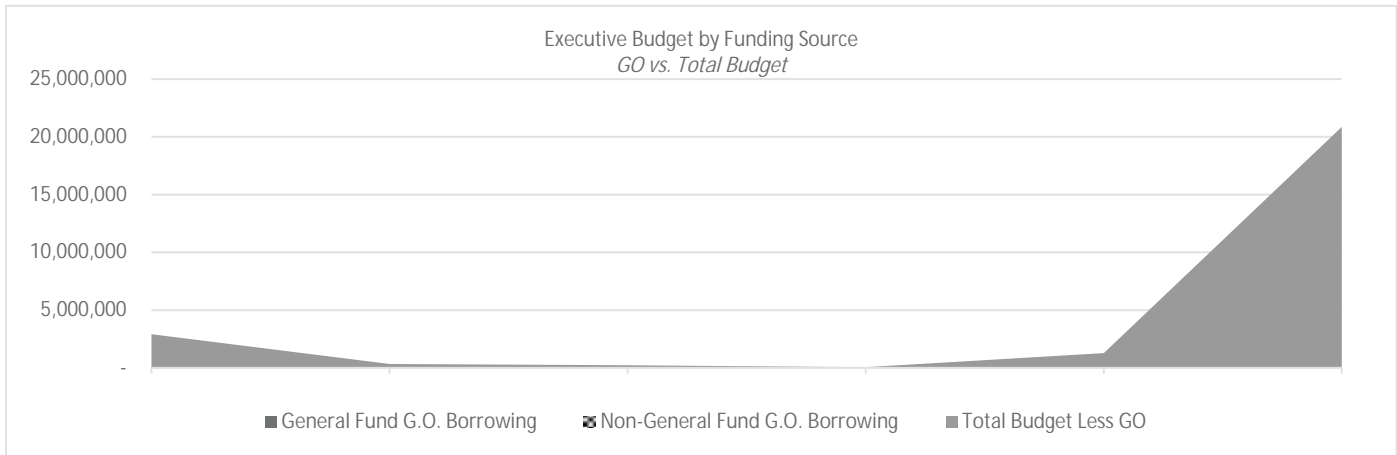
	2019	2020	2021	2022	2023	2024
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Borrowing Schedule

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Parking Utility

Project Overview

Project Customer Comm And Support **Project #** 10398
Project Description

This project funds customer service improvements at Parking Utility facilities through increased use of video cameras to enhance customer communication, helpline assistance, and security. The goal of the project is to install cameras in all garages at all points of entry/exit, at all pay-on-foot machines, and on rooftops, in addition to other locations to enhance security. Progress will be measured by the coverage area of video surveillance at parking garages. The project is currently under construction.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	36,185	-	-	-	-	-	-
TOTAL	\$ 36,185	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Garage Lighting Replacement **Project #** 16120
Project Description

This project will replace all the existing overhead lighting fixtures with energy efficient LED lights, replace wiring and conduit, and install carbon monoxide detectors with fan controls in all parking garages operated by the Parking Utility. The goal of the project is visibly brighter and higher quality light, significant decreases in energy consumption, and a reduction in lighting maintenance costs. Progress will be measured by a decrease in energy consumption and reduced energy costs. Design for the Overture Center Garage project will be completed in 2018, construction of the project will be completed in 2019.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	283,700	366,300	-	-	-	-	-
TOTAL	\$ 283,700	\$ 366,300	\$ -	\$ -	\$ -	\$ -	\$ -

Project Garage Wayfinding Signs **Project #** 16005
Project Description

This project funds signage and parking guidance systems to assist drivers exiting parking facilities by identifying which exit lanes accept specific types of payment and by directing traffic to locations of available parking spaces within the structure. The goal of the project is to improve use of under utilized facilities through greater visibility of locations with available parking. Progress will be measured by utilization of facilities, including those with high average occupancies.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	110,000	-	-	-	-	-	-
TOTAL	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Judge Doyle Public Parking Structure **Project #** 11471
Project Description

This project funds the replacement of the Government East parking structure located at 215 S Pinckney Street and demolition of the existing structure upon completion of the replacement. When complete, the new structure will include approximately 565 below grade parking stalls and 150 above-grade parking stalls. Progress will be measured by monitoring the occupancy rate at the completed garage. Construction began in late 2017, and under the current timetable will be completed in 2019.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	2,300,000	-	-	-	-	-	-
Reserves Applied	4,400,000	-	-	-	-	-	-
TIF Proceeds	13,821,135	-	-	-	-	-	-
TOTAL	\$ 20,521,135	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Revenue Equipment Replacement Project # 10397
Project Description

This project funds the replacement and modification of the payment and revenue control (PARCS) equipment for off-street parking, including parking lots and garages. The goal of the project is to replace existing payment technology that is past its useful life. Progress will be measured by monitoring downtime and repairs of the equipment. The project is currently under construction and estimated to be completed in 2019.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	116,899	-	-	-	-	-	-
TOTAL	\$ 116,899	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Sayle Street Project # 10025
Project Description

This program funds the maintenance and renovation of office space at the Parking Utility facility located at 1120 Sayle Street. The goal of the program is to maintain the facility to ensure adequate and efficient working conditions for staff. Progress will be measured by completion of required maintenance and repairs and by monitoring energy efficiency. Funding in 2019 is for routine maintenance. Funding in 2020 and 2021 is for the Parking Utility share of renovations associated with the Radio Shop relocation to Nakoosa Trail.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	-	10,000	190,500	70,500	10,000	10,000	10,000
TOTAL	\$ -	\$ 10,000	\$ 190,500	\$ 70,500	\$ 10,000	\$ 10,000	\$ 10,000

Project Single Space Meter Replacement Project # 16003
Project Description

This project funds the replacement of the remaining "coin-only" single space meters in use throughout the City with state-of-the-art meters that allow payment from multiple sources including coins, credit cards, or smart-phones. The goal of the program is higher utilization and revenues. Progress will be measured by occupancy and revenue data. Replacements are anticipated to begin in late 2019 and be completed in 2020.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	148,892	1,500,000	-	-	-	-	-
TOTAL	\$ 148,892	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project Vehicle Replacement Project # 17600
Project Description

This program funds the replacement of Parking Utility vehicles. The goal of the program is to replace vehicles on a ten year cycle, recognizing savings on maintenance, repairs, and fuel. Progress will be measured by savings in these areas. Planned purchases in 2019 include: a mower and attachments, a maintenance worker vehicle, a utility vehicle, and a new sweeper to meet changes in OSHA regulations.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	-	193,000	133,000	146,000	45,500	70,000	50,000
TOTAL	\$ -	\$ 193,000	\$ 133,000	\$ 146,000	\$ 45,500	\$ 70,000	\$ 50,000

Parking Utility

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Garage Lighting Replacement	366,300	-	366,300	366,300
Overture Parking Garage Barriers	625,000	-	625,000	625,000
Parking Garage Window Replacement	210,000	-	210,000	210,000
Sayle Street	10,000	-	10,000	10,000
Single Space Meter Replacement	1,500,000	-	1,500,000	1,500,000
Vehicle Replacement	193,000	-	193,000	193,000
Total	\$ 2,904,300	\$ -	\$ 2,904,300	\$ 2,904,300

Reauthorized Appropriation

	GO Borrowing	Other	Total
Customer Comm And Support	-	36,185	36,185
Garage Lighting Replacement	-	283,700	283,700
Garage Wayfinding Signs	-	110,000	110,000
Judge Doyle Public Parking Structur	2,300,000	18,221,135	20,521,135
License Plate Recognition System	-	25,000	25,000
PEO Enforcement System	-	185,700	185,700
Revenue Equipment Replacement	-	116,899	116,899
Single Space Meter Replacement	-	148,892	148,892
Total	\$ 2,300,000	\$ 19,127,511	\$ 21,427,511

Total 2019 Appropriation

	\$ 2,300,000	\$ 22,031,811	\$ 24,331,811
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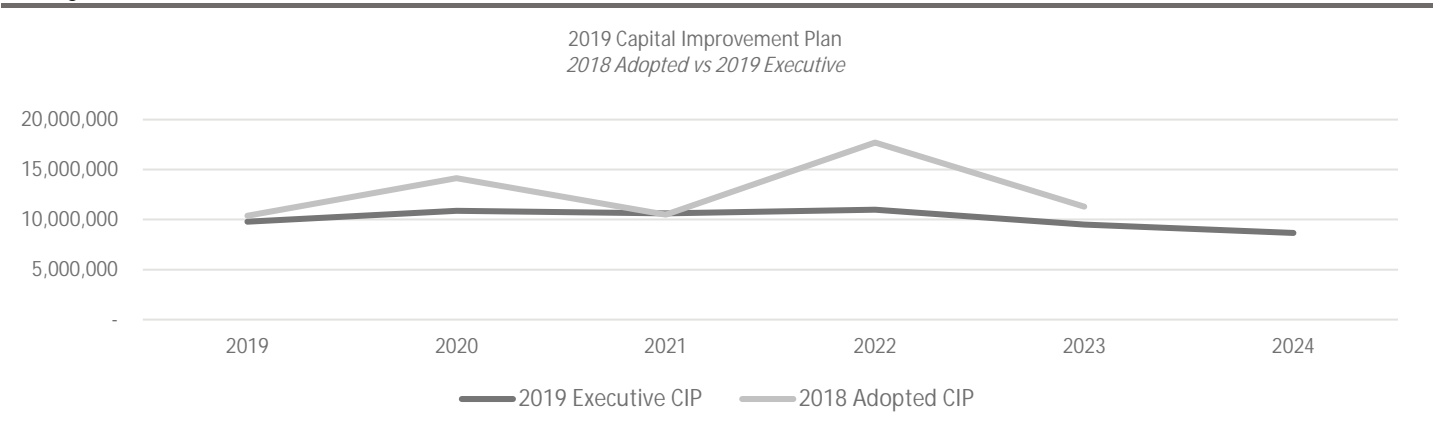
Parks Division

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Assessable Trees	150,000	150,000	150,000	150,000	150,000	150,000
Beach And Shoreline Improvements	250,000	250,000	275,000	265,000	515,000	350,000
Brittingham Park Improvements	-	-	-	-	-	200,000
Conservation Park Improvements	215,000	220,000	275,000	475,000	330,000	290,000
Disc Golf Improvements	35,000	35,000	35,000	225,000	40,000	40,000
Dog Park Improvements	75,000	300,000	150,000	325,000	50,000	100,000
Elver Park Improvements	-	150,000	-	615,000	1,500,000	-
Emerald Ash Borer Mitigation	1,175,000	1,175,000	1,175,000	1,175,000	1,175,000	1,175,000
Field Improvements	170,000	40,000	40,000	130,000	40,000	40,000
Forest Hill Cemetery Improvements	550,000	700,000	-	-	-	-
Hill Creek Park Improvements	200,000	-	-	-	-	-
Land Acquisition	900,000	900,000	900,000	900,000	900,000	900,000
Law Park Improvements	400,000	-	350,000	-	-	-
McPike Park (Central Park) Imprvmts	150,000	200,000	-	-	-	-
North-East Park Improvements	50,000	175,000	-	-	-	-
Odana Hills Clubhouse Imprvmts	-	-	200,000	2,000,000	-	-
Park Equipment	375,000	375,000	425,000	375,000	375,000	400,000
Park Land Improvements	2,820,000	3,515,000	4,190,000	2,215,000	2,565,000	2,450,000
Parks Facility Improvements	685,000	710,000	555,000	600,000	500,000	1,200,000
Playground/Access Improvements	1,045,000	1,255,000	1,410,000	1,050,000	1,130,000	1,130,000
Public Drinking Fountains	40,000	40,000	40,000	50,000	50,000	50,000
Street Tree Replacements	190,000	190,000	190,000	190,000	190,000	190,000
Vilas Park Improvements	300,000	250,000	-	250,000	-	-
Warner Park Community Center	-	250,000	250,000	-	-	-
Total	\$ 9,775,000	\$ 10,880,000	\$ 10,610,000	\$ 10,990,000	\$ 9,510,000	\$ 8,665,000

Changes from 2018 CIP



Project Adjustments

- Breese Stevens Improvements: Project moved to 2018 via Common Council amendment (\$0.7m)
- Brittingham Park Improvements: Design phase of the Boat House renovation moved from 2023 to 2024
- Elver Park Improvements: Project budget for paving and ball park improvements increased (\$0.275m)
- Emerald Ash Borer Mitigation: Project budget decreased in 2021 to 2023 (\$0.075m)
- Forest Hill Cemetery Improvements: Project budget increased (\$0.05m)
- Hill Creek Park: Project budget for planning increased in 2019 (\$0.15m); construction funding removed from the CIP (\$2.25m)
- Law Park Improvements: Project budget added funding in 2021 to replace John Nolen parking lot and boat launch (\$0.35m)
- McPike Park (Central Park) Improvements: Project budget increased (\$0.15m)
- North-East Park: Planning for park moved from 2019 to 2020; construction funding removed from the CIP (\$6.055m)
- Odana Hills Clubhouse: Project deferred one year from 2019 to 2020
- Vilas Park Improvements: Funding for roadway work moved outside the scope of the current CIP (\$1.3m)
- Warner Park Community Center: Project planning budget increased (\$0.15m) and moved to 2020 & 2021; construction funding removed from the CIP (\$1.1m)

Projects Removed

- James Madison Park Improvements: Funding removed from the CIP (\$0.9m)

Program Adjustments

- Beach and Shoreline Improvements: Program budget reduced (\$0.4m)
- Conservation Park Improvements: Program budget increased (\$0.185m)
- Disc Golf Improvements: Construction of new Disc Golf Course deferred from 2021 to 2022
- Field Improvements: Program budget decreased (\$0.085m)
- Land Acquisition: Annual appropriation increased by \$650k (\$3.3m)
- Park Land Improvements: Program budget decreased (\$0.5m)
- Park Facility Improvements: Program budget decreased (\$0.9m)
- Playground/Accessibility Improvements: Program budget decreased (\$0.575m)
- Street Tree Replacements: Program budget decreased (\$0.05m)

Parks Division

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Building	667,000	937,000	962,000	2,577,000	477,000	1,377,000
Land	1,050,000	1,100,000	900,000	900,000	900,000	900,000
Land Improvements	6,150,000	6,930,000	6,790,000	5,600,000	6,220,000	4,450,000
Machinery and Equipment	388,000	393,000	438,000	393,000	393,000	418,000
Other	1,520,000	1,520,000	1,520,000	1,520,000	1,520,000	1,520,000
Total	\$ 9,775,000	\$ 10,880,000	\$ 10,610,000	\$ 10,990,000	\$ 9,510,000	\$ 8,665,000

2019 CIP by Funding Source

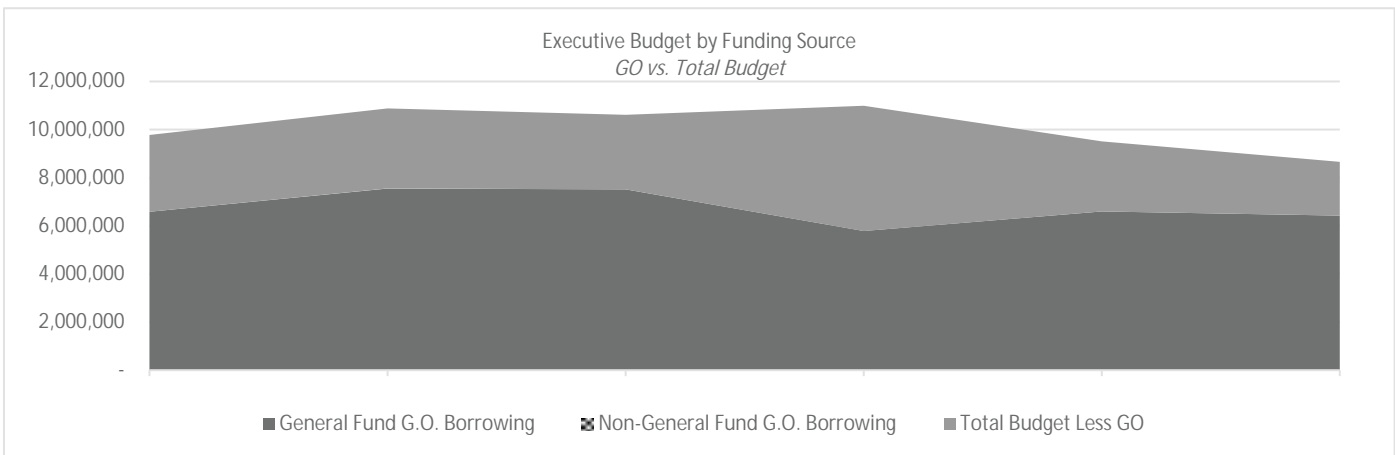
	2019	2020	2021	2022	2023	2024
GF GO Borrowing	6,579,000	7,549,000	7,512,000	5,782,000	6,591,350	6,427,000
Federal Sources	10,000	20,000	15,000	20,000	25,000	10,000
Impact Fees	2,525,000	2,840,000	2,605,000	2,570,000	2,465,000	1,805,000
Miscellaneous Revenue	153,000	3,000	-	-	-	-
Private Contribution/Donation	196,000	56,000	141,000	101,000	111,650	56,000
Reserves Applied	-	-	-	2,000,000	-	-
Sale Property/Capital Asset	25,000	25,000	25,000	25,000	25,000	25,000
Special Assessment	150,000	150,000	150,000	150,000	150,000	150,000
TIF Proceeds	9,000	9,000	9,000	9,000	9,000	9,000
Trade In Allowance	3,000	3,000	3,000	3,000	3,000	3,000
Transfer From Other Restricted	125,000	225,000	150,000	330,000	130,000	180,000
Total	\$ 9,775,000	\$ 10,880,000	\$ 10,610,000	\$ 10,990,000	\$ 9,510,000	\$ 8,665,000

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	6,579,000	7,549,000	7,512,000	5,782,000	6,591,350	6,427,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 6,579,000	\$ 7,549,000	\$ 7,512,000	\$ 5,782,000	\$ 6,591,350	\$ 6,427,000

Annual Debt Service

General Fund G.O. Borrowing	855,270	981,370	976,560	751,660	856,876	835,510
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Parks Division

Project Overview

Project Assessable Trees Project # 11558

Project Description

This program funds planting of terrace trees along new streets. The goal of the program is to ensure trees are planted in newly developed areas of the city providing an adequate tree canopy. Progress will be measured by the number of trees planted within a year of site availability. Costs are assessed directly to the property owners and recouped through special assessments. This program is fully funded by Special Assessments.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Special Assessment	-	150,000	150,000	150,000	150,000	150,000	150,000
TOTAL	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Project Beach And Shoreline Improvements Project # 10605

Project Description

This program funds improvements of beaches, shorelines, and public access to the water. The goals of the program are to provide boat launches that are safe and useable, minimize shoreline erosion, and ensure piers that are safe, accessible, and useable. Progress will be measured by the number of lake access permits sold, the number of complaints received, and by the ParkScore ranking provided by the Trust for Public Land. Funding in 2019 is for improvements at the Olbrich boat launch.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	715,000	200,000	200,000	225,000	215,000	340,000	275,000
Carry-Over Applied	135,904	-	-	-	-	-	-
Impact Fees	17,764	50,000	50,000	50,000	50,000	175,000	75,000
Private Contribution/Donation	13,000	-	-	-	-	-	-
TOTAL	\$ 881,668	\$ 250,000	\$ 250,000	\$ 275,000	\$ 265,000	\$ 515,000	\$ 350,000

Project Breese Stevens Improvements Project # 17157

Project Description

This project funds continued improvements to Breese Stevens. The goal of the project is to facilitate expanded use of Breese Stevens Field by increasing capacity of the facility and providing additional amenities. Progress will be measured by number of events and attendance at events. Improvements include necessary infrastructure repairs identified in the facility plan, renovating the locker rooms, expanding the concession area for the facility, renovation of the existing bathrooms in the facility, and adding restroom fixtures to the expanded concession area.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	750,000	-	-	-	-	-	-
Impact Fees	650,000	-	-	-	-	-	-
Private Contribution/Donation	100,000	-	-	-	-	-	-
TOTAL	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Brittingham Park Improvements Project # 17159

Project Description

This project funds continued improvements to Brittingham Park. The goal of the project is to provide a facility that meets current needs as well as flexibility to meet ongoing needs for the future. Progress will be measured by Brittingham Boats attendance (current holder of agreement with Madison Parks), number of boat rentals, park attendance, and by the ParkScore ranking provided by the Trust for Public Land. Funding in 2024 is for the design of renovations to Brittingham beach house.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	-	-	-	-	-	150,000
Impact Fees	-	-	-	-	-	-	50,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000

Project Conservation Park Improvements Project # 17124
Project Description

This program funds environmental enhancements to the City's diverse native ecosystems consistent with the adopted Land Management standards for the Parks Division. The goals of the program are to create natural landscapes and open space that are well maintained and accessible to park visitors and to preserve and protect the natural resources of the Madison area through long term focused land management practices. Progress will be measured by the ParkScore ranking provided by the Trust for Public Land. Projects planned for 2019 include habitat restoration at Owen Conservation Park and woodland restoration at Knollwood Conservation Park.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	125,000	205,000	195,000	255,000	350,000	300,000	275,000
Federal Sources	5,000	10,000	20,000	15,000	20,000	25,000	10,000
Impact Fees	-	-	-	-	100,000	-	-
Private Contribution/Donation	-	-	5,000	5,000	5,000	5,000	5,000
TOTAL	\$ 130,000	\$ 215,000	\$ 220,000	\$ 275,000	\$ 475,000	\$ 330,000	\$ 290,000

Project Disc Golf Improvements Project # 17130
Project Description

This program funds improvements to existing disc golf courses and potential new disc golf course locations in City parks. The goal of the program is to meet current standards for safety. Progress will be measured by disc golf permit fees and number of complaints received. Funding in 2019 is for improvements at the Elver Park course. Increased funding in 2022 anticipates the construction of a new disc golf course in the system.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Transfer From Other Restricted	15,000	35,000	35,000	35,000	225,000	40,000	40,000
TOTAL	\$ 15,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 225,000	\$ 40,000	\$ 40,000

Project Dog Park Improvements Project # 17122
Project Description

This program funds improvements to existing dog park facilities and potential new off-leash dog parks in City parks. The goal of the program is to provide safe facilities to meet the needs of the City's growing dog owner population. Progress is measured by the number of dog park permits sold and by the ParkScore ranking provided by the Trust for Public Land. Planned projects in 2020 and 2022 include new dog parks at North Star Park and Elver Park.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	50,000	25,000	100,000	75,000	150,000	-	-
Impact Fees	15,000	-	50,000	-	100,000	-	-
Transfer From Other Restricted	-	50,000	150,000	75,000	75,000	50,000	100,000
TOTAL	\$ 65,000	\$ 75,000	\$ 300,000	\$ 150,000	\$ 325,000	\$ 50,000	\$ 100,000

Project Elver Park Improvements Project # 17190
Project Description

This project funds continued improvements to Elver Park. The goals of the project are improved access to park amenities and improved stormwater management at the park. Progress will be measured by the number of field reservations, attendance at activities in the park, and by the ParkScore ranking provided by the Trust for Public Land. Funding in 2020 and 2022 is for repaving paths and ballfield improvements. Funding in 2023 is for the reconstruction of the parking lot near the ballfields.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	-	100,000	-	245,000	650,000	-
Impact Fees	-	-	50,000	-	370,000	850,000	-
TOTAL	\$ -	\$ -	\$ 150,000	\$ -	\$ 615,000	\$ 1,500,000	\$ -

Project Emerald Ash Borer Mitigation Project # 17148

Project Description

This project funds the City's Emerald Ash Borer mitigation efforts by implementing the recommendations of the EAB Task Force to proactively remove and replace ash trees throughout the city. The Emerald Ash Borer was first detected in Madison in 2013 near Warner Park. The goal of the project is the timely removal and replacement of both street and park trees while ensuring other Forestry services are not adversely impacted. Progress will be measured by the number of trees removed and replanted across the city. Chemical treatment funding is included as a part of the Parks Division Operating Budget.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	600,000	1,175,000	1,175,000	1,175,000	1,175,000	1,175,000	1,175,000
TOTAL	\$ 600,000	\$ 1,175,000	\$ 1,175,000	\$ 1,175,000	\$ 1,175,000	\$ 1,175,000	\$ 1,175,000

Project Field Improvements Project # 17235

Project Description

This program funds maintenance, restoration and improvement of specified fields utilized by the Madison Ultimate Frisbee Association (MUFA). The goals of the program are accessibility to the fields and increased utilization by lighting the fields. Progress will be measured by field reservations. Funding in 2019 is for lighting improvements at Burr Jones Park. Funding in 2022 is for lighting at one athletic field at Midtown Commons Park.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	70,000	-	-	60,000	-	-
Impact Fees	-	60,000	-	-	40,000	-	-
Transfer From Other Restricted	30,000	40,000	40,000	40,000	30,000	40,000	40,000
TOTAL	\$ 30,000	\$ 170,000	\$ 40,000	\$ 40,000	\$ 130,000	\$ 40,000	\$ 40,000

Project Forest Hill Cemetery Improvements Project # 17166

Project Description

This project funds replacing the water irrigation system, storm sewer improvements, and roadway reconstruction at Forest Hill Cemetery. The goal of the project is improved access for visitors, environmental management, and a reduction in flooding incidents. Progress will be measured by a reduction in work orders for irrigation system breaks and repairs and reduced roadway maintenance. Construction is planned for 2019 through 2020.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	60,000	550,000	700,000	-	-	-	-
Private Contribution/Donation	10,000	-	-	-	-	-	-
TOTAL	\$ 70,000	\$ 550,000	\$ 700,000	\$ -	\$ -	\$ -	\$ -

Project Garver At Olbrich Botanical Complex Project # 17168

Project Description

This project funds the City's contribution towards the rehabilitation and adaptive reuse of the historic Garver Feed Mill located in Olbrich Park. The goals of this project are to increase storage capacity for the Parks Division and provide public access to the Garver Feed Mill. The project's scope includes environmental remediation work, an artisan food production facility and microlodging units for short-term rental. Progress will be measured by neighborhood and community satisfaction with the outcome.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	935,000	-	-	-	-	-	-
State Sources	472,000	-	-	-	-	-	-
TOTAL	\$ 1,407,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Hill Creek Park Improvements Project # 17233

Project Description

This project funds the expansion of Hill Creek Park located on Madison's far west side. The project's scope includes construction of fields, courts, park roads, parking, and lighting. The goal of the project is to provide a safe and accessible park with varied amenities and fields that can be reserved by the public. Progress will be measured by field reservations, court reservations, and park event attendance. The Executive Budget includes funding to fully scope the proposed project. Funding for construction of the project will be added to a future CIP when the full project scope is known.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	50,000	-	-	-	-	-
Impact Fees	-	150,000	-	-	-	-	-
TOTAL	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project James Madison Park Improvements Project # 17170

Project Description

This project funds improvements at James Madison Park located in Madison's downtown area. The goal of the project is improved utilization of the shelter and other park amenities. Progress will be measured by the number of events, number of shelter reservations, number of attendees, and by the ParkScore ranking provided by the Trust for Public Land. Planning for the project is currently underway. No new funding is included in the CIP.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Miscellaneous Revenue	50,000	-	-	-	-	-	-
Transfer From Other Restricted	200,000	-	-	-	-	-	-
TOTAL	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Land Acquisition Project # 17128

Project Description

This program funds research, appraisals, title work, negotiations, and acquisition of new parkland. All acquisitions will be subject to final approval of the Common Council. The goal of the program is to pursue opportunities to add additional land to the City's park inventory by expanding existing parks or purchasing land in park deficient areas. Progress will be measured by park acreage per capita and by the ParkScore ranking provided by the Trust for Public Land. Funding in 2019 is for potential expansions in the system.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Impact Fees	6,087,216	900,000	900,000	900,000	900,000	900,000	900,000
TOTAL	\$ 6,087,216	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000

Project Law Park Improvements Project # 17362

Project Description

This project funds improvements at Law Park. The goal of the project is a park that offers a variety of amenities, including a potential boathouse, and improved shoreline access. Progress will be measured by park attendance, the number of events scheduled, shelter reservations, and by the ParkScore ranking provided by the Trust for Public Lands. Funding for Law Park planning was first included in the 2014 CIP as a project in the Planning budget. The reauthorized appropriation transfers the remaining funds from Planning to Parks for the current project. 2019 funding is for continued planning efforts. Funding in 2021 is for repairs to the existing parking lot and boat ramp.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	150,000	200,000	-	200,000	-	-	-
Impact Fees	-	100,000	-	150,000	-	-	-
Private Contribution/Donation	-	100,000	-	-	-	-	-
TOTAL	\$ 230,000	\$ 400,000	\$ -	\$ 350,000	\$ -	\$ -	\$ -

Project **McPike Park (Central Park) Improvements** **Project #** **10646**

Project Description

This project funds continued improvements to Central Park. The goal of the project is to expand Central Park in accordance with the master plan and provide park amenities and other transportation improvements as identified in the plan. Progress will be measured by the implementation of elements of the adopted Central Park Master Plan Participation; by park use, including attendance at the skate park, number of scheduled events and attendance at events such as the Farmers Market; and by the ParkScore ranking provided by the Trust for Public Land. Funding in 2019 will be used to help pay for the Corre contract (relocation consultant). Other improvements, such as fencing, may be implemented.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	-	200,000	-	-	-	-
Federal Sources	117,158	-	-	-	-	-	-
Impact Fees	822,689	-	-	-	-	-	-
Miscellaneous Revenue	-	150,000	-	-	-	-	-
TOTAL	\$ 939,847	\$ 150,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -

Project **North-East Park Improvements** **Project #** **17234**

Project Description

This project funds a new park on Madison's northeast side. The project's scope includes construction of athletic fields and courts and construction of a large facility to host community and regional events. The goal of the project is to create multiple fields that can be reserved by the public and recreational space with associated supporting amenities. Progress will be measured by field reservations, court reservations, and park event attendance. Planning will take place in 2019 and design in 2020. The Executive Budget includes funding to fully scope the proposed project. Funding for construction of the project will be added to a future CIP when the full project scope is known.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	50,000	100,000	-	-	-	-
Impact Fees	-	-	75,000	-	-	-	-
TOTAL	\$ -	\$ 50,000	\$ 175,000	\$ -	\$ -	\$ -	\$ -

Project **Odana Hills Clubhouse Improvements** **Project #** **17189**

Project Description

This project funds the design and construction of a new Odana Hills Clubhouse. An initial evaluation by Facilities Management has determined that the renovation of the existing facility will not meet current and future needs for accessibility or sustainability. The new facility will be multi-purpose and fill several needs as a community meeting space, polling place, winter operations facility as well as a golf course clubhouse. The goal of the project is to improve energy efficiency and to provide a multi-purpose facility to meet the needs of the community. Progress will be measured by decreased energy costs and attendance and utilization by the community, winter recreation users, and golfers. Design is planned for 2021. Construction of the new facility is planned for 2022 and will be funded through reserves in the Golf Enterprise. Funding for the construction of this facility is subject to a fiscal analysis of the Golf Enterprise fund including a plan for long term viability of the fund.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	-	-	200,000	-	-	-
Reserves Applied	-	-	-	-	2,000,000	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 200,000	\$ 2,000,000	\$ -	\$ -

Project **Olbrich Botanical Complex** **Project #** **17193**

Project Description

This project funds the first phase of improvements to Olbrich Botanical Complex. The first phase will include the education wing, greenhouses, and modifying the atrium to create a library and orientation space for visitors. The goal of the project is to provide more educational classes and programs and improved support facilities. Progress will be measured by the number of programs, classes, attendance, and by the ParkScore ranking provided by the Trust for Public Land. The project is jointly funded with support from the Olbrich Botanical Society.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	3,048,337	-	-	-	-	-	-
Private Contribution/Donation	1,500,000	-	-	-	-	-	-
TOTAL	\$ 4,548,337	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Park Equipment** **Project #** **17202**

Project Description

This program funds purchasing new and replacement Parks equipment, including general park maintenance, Mall/Concourse maintenance, Community Services, Facility Maintenance, Conservation Parks, Construction Planning and Development. Other funding is from the sale of equipment being replaced. The goal of the program is to provide the required equipment to allow staff to adequately maintain a growing number of park and open spaces, athletic fields, ice rinks, and snow removal operations in a timely and responsive manner. Progress will be measured by adherence to park operational maintenance standards. Funding in 2019 includes a movie screen for NRT Movie Nights, mowers, utility carts, and loader.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	200,000	350,000	350,000	400,000	350,000	350,000	375,000
Sale Property/Capital Asset	-	25,000	25,000	25,000	25,000	25,000	25,000
TOTAL	\$ 200,000	\$ 375,000	\$ 375,000	\$ 425,000	\$ 375,000	\$ 375,000	\$ 400,000

Project **Park Land Improvements** **Project #** **17421**

Project Description

This program funds improvements to Madison's community, neighborhood and mini Parks. The goal of this program is to provide safe and accessible recreational amenities across the park system. Progress will be measured by number of field reservations, court reservations, park event attendance, and by the ParkScore ranking provided by the Trust for Public Land. Projects planned for 2019 include improvements to basketball courts and tennis courts, fencing improvements, path and parking lot improvements, landscaping, and other projects as identified by staff.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	1,312,000	2,065,000	2,590,000	3,325,000	1,605,000	2,140,000	1,900,000
Carry-Over Applied	45,499	-	-	-	-	-	-
Impact Fees	237,417	695,000	905,000	850,000	585,000	410,000	530,000
Private Contribution/Donation	15,000	60,000	20,000	15,000	25,000	15,000	20,000
TOTAL	\$ 1,609,915	\$ 2,820,000	\$ 3,515,000	\$ 4,190,000	\$ 2,215,000	\$ 2,565,000	\$ 2,450,000

Project Street Tree Replacements Project # 17182

Project Description

This program funds the replacement of street trees within the City in conjunction with EAB efforts. The goal of the program is to maintain and improve the urban forest tree canopy in the City by providing funding to replace street trees. Progress is measured by the number of trees planted. The following TIF districts support the program: TID 25 (\$1,000); TID 29 (\$500); TID 36 (\$2,000); TID 37 (\$1,000); TID 39 (\$500); TID 42 (\$500); TID 43 (\$1,000); TID 44 (\$1,000); and TID 45 (\$1,500).

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	125,000	175,000	175,000	175,000	175,000	175,000	175,000
Private Contribution/Donation	-	6,000	6,000	6,000	6,000	6,000	6,000
TIF Proceeds	-	9,000	9,000	9,000	9,000	9,000	9,000
TOTAL	\$ 125,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ 190,000

Project Vilas Park Improvements Project # 17184

Project Description

This project funds a series of improvements in Vilas Park. The goal of the project is to create a sustainable park that will provide a variety of recreational amenities and protect and enhance natural resources. Progress will be measured by park attendance, the number of events scheduled, the number of attendees at events and programs, and by the ParkScore ranking provided by the Trust for Public Land. Funding is for the replacement of the existing playground and dredging the lagoons.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	70,000	200,000	190,000	-	125,000	-	-
Impact Fees	-	100,000	50,000	-	125,000	-	-
Private Contribution/Donation	-	-	10,000	-	-	-	-
TOTAL	\$ 70,000	\$ 300,000	\$ 250,000	\$ -	\$ 250,000	\$ -	\$ -

Project Warner Park Community Center Project # 17196

Project Description

This project funds the expansion of the Warner Park Community Recreation Center. The goal of the project is to provide additional space to support programming, classes, and other community building opportunities. Progress will be measured by attendance at the center; number of classes and programs provided; the number of attendees at these classes and programs, and by the ParkScore ranking provided by the Trust for Public Land. A study is currently underway to finalize the scope of the project. Funding in 2020 and 2021 is for design. The Executive Budget includes funding to fully scope the proposed project. Funding for construction of the project will be added to a future CIP when the full project scope is known. Once built, the Division estimates additional annual operating costs of \$110,000 for an additional 1.0 FTE Maintenance Mechanic and supplies and services.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	-	200,000	150,000	-	-	-
Impact Fees	-	-	50,000	100,000	-	-	-
TOTAL	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -

Parks Division

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Assessable Trees	150,000	-	150,000	150,000
Beach And Shoreline Improvements	250,000	200,000	50,000	250,000
Conservation Park Improvements	215,000	205,000	10,000	215,000
Disc Golf Improvements	35,000	-	35,000	35,000
Dog Park Improvements	75,000	25,000	50,000	75,000
Emerald Ash Borer Mitigation	1,175,000	1,175,000	-	1,175,000
Field Improvements	170,000	70,000	100,000	170,000
Forest Hill Cemetery Improvements	550,000	550,000	-	550,000
Hill Creek Park Improvements	200,000	50,000	150,000	200,000
Land Acquisition	900,000	-	900,000	900,000
Law Park Improvements	400,000	200,000	200,000	400,000
McPike Park (Central Park) Improvements	150,000	-	150,000	150,000
North-East Park Improvements	50,000	50,000	-	50,000
Park Equipment	375,000	350,000	25,000	375,000
Park Land Improvements	2,820,000	2,065,000	755,000	2,820,000
Parks Facility Improvements	685,000	669,000	16,000	685,000
Playground/Accessibility Improvements	1,045,000	555,000	490,000	1,045,000
Public Drinking Fountains	40,000	40,000	-	40,000
Street Tree Replacements	190,000	175,000	15,000	190,000
Vilas Park Improvements	300,000	200,000	100,000	300,000
Total	\$ 9,775,000	\$ 6,579,000	\$ 3,196,000	\$ 9,775,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Beach And Shoreline Improvements	715,000	166,668	881,668
Conservation Park Improvements	125,000	5,000	130,000
Disc Golf Improvements	-	15,000	15,000
Dog Park Improvements	50,000	15,000	65,000
Emerald Ash Borer Mitigation	600,000	-	600,000
Field Improvements	-	30,000	30,000
Forest Hill Cemetery Improvements	60,000	10,000	70,000
James Madison Park Improvements	-	250,000	250,000
Land Acquisition	-	6,087,216	6,087,216
Law Park Improvements	150,000	80,000	230,000
McPike Park (Central Park) Improvements	-	939,847	939,847
Park Equipment	200,000	-	200,000
Park Land Improvements	1,312,000	297,915	1,609,915
Parks Facility Improvements	477,000	15,000	492,000
Playground/Accessibility Improvements	190,000	40,000	230,000
Street Tree Replacements	125,000	-	125,000
Vilas Park Improvements	70,000	-	70,000
Olbrich Botanical Complex	3,048,337	1,500,000	4,548,337
Garver At Olbrich Botanical Complex	935,000	472,000	1,407,000
Breese Stevens Improvements	750,000	750,000	1,500,000
Penn Park Improvements	275,000	-	275,000
Public Drinking Fountains	38,000	-	38,000
Total	\$ 9,120,337	\$ 10,673,647	\$ 19,793,984

Total 2019 Appropriation

\$ 15,699,337	\$ 13,869,647	\$ 29,568,984
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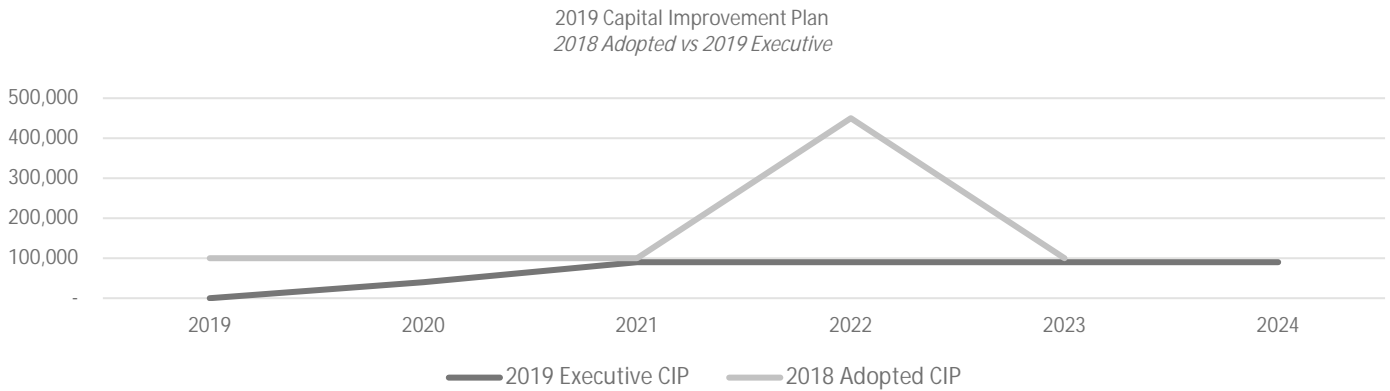
Planning Division

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Municipal Art Fund	-	40,000	90,000	90,000	90,000	90,000
Total	\$ -	\$ 40,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000

Changes from 2018 CIP



Projects Removed

- Inter-City Intermodal Bus Terminal: Funding for project transferred to Department of Transportation CIP (\$350k)

Program Adjustments

- Municipal Art Fund: Funding removed from 2019 (\$100k) and out year appropriation reduced (\$100k)

Planning Division

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Other	-	40,000	90,000	90,000	90,000	90,000
Total	\$ -	\$ 40,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000

2019 CIP by Funding Source

	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	40,000	90,000	90,000	90,000	90,000
Total	\$ -	\$ 40,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000

Borrowing Summary

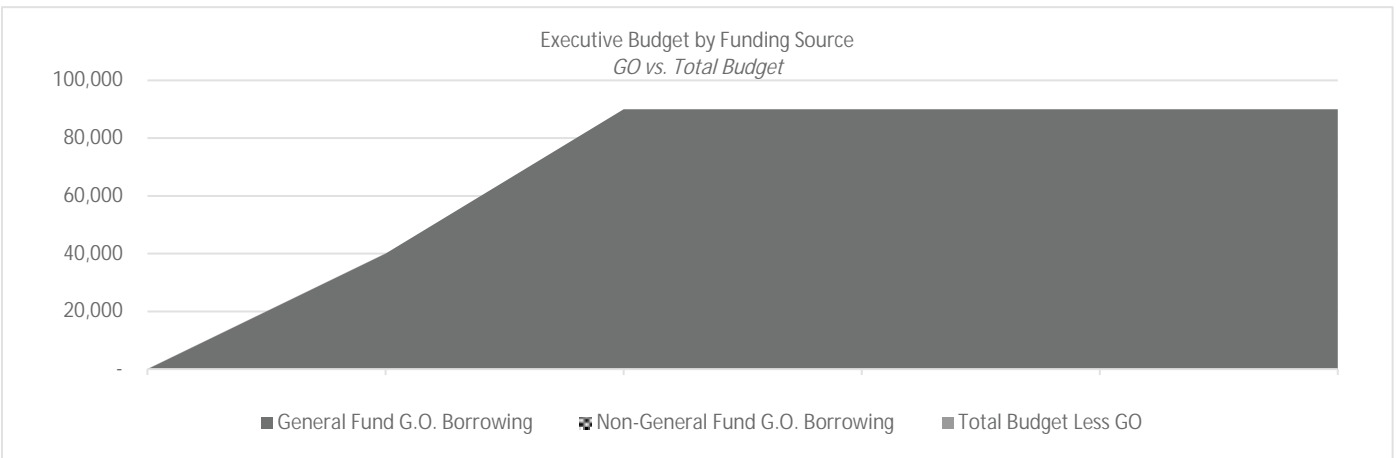
	2019	2020	2021	2022	2023	2024
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Borrowing Schedule

General Fund G.O. Borrowing	-	40,000	90,000	90,000	90,000	90,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ -	\$ 40,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000

Annual Debt Service

General Fund G.O. Borrowing	-	5,200	11,700	11,700	11,700	11,700
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Planning Division

Project Overview

Project Historic Preservation Plan **Project #** 10064
Project Description

This project provides funding to update the City's Historic Preservation Plan. The goal of the project is to have a comprehensive historic preservation plan providing a framework for historic preservation policies and programs to provide direction and predictability in matters regarding historic and potentially historic resources. Progress will be measured by a more focused articulation of City preservation priorities and developing quantifiable measures of success. The project timeline calls for the update to be completed in 2019.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	40,000	-	-	-	-	-	-
Transfer In From General Fund	115,522	-	-	-	-	-	-
TOTAL	\$ 155,522	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Municipal Art Fund **Project #** 65001
Project Description

This program integrates art into public projects. The goal of the program is to provide, conserve, and maintain works of art in the City's permanent collection. Progress is measured by the preparation of conservation studies identifying the maintenance needs of public art. Available funding authority from previously adopted capital budgets will provide funding for art in the Public Market, Art in Public Places grants, Pinney Library art, utility box art, and various repair and maintenance of public art in 2019.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	100,000	-	40,000	90,000	90,000	90,000	90,000
Carry-Over Applied	7,938	-	-	-	-	-	-
Transfer In From General Fund	200,000	-	-	-	-	-	-
TOTAL	\$ 307,938	\$ -	\$ 40,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000

Project Oscar Mayer Subarea Plan **Project #** 65329
Project Description

This project provides funding for consultant services to complete a market study and subarea plan for the Kraft Heinz (Oscar Mayer) property and immediate surrounding area on Madison's north side. The function of the consultant is to work under the leadership and guidance of City staff to facilitate and keep track of the Special Area Plan process (facilitate public meetings, meet with City staff from various agencies, etc.), develop recommended land uses and multimodal transportation connections through the site, and complete the narrative, maps, and other figures and illustrations for the plan document. The intent is to have the Special Area Plan adopted by the Common Council to guide future land use decisions (subdivisions, rezoning, etc.) for the property.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	150,000	-	-	-	-	-	-
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project

Urbanfootprint Scenario Planning

Project #

11101

Project Description

This project funds the Urban Footprint, a model used to demonstrate the likely impact of different City and County-wide growth scenarios over time, including but not limited to effects on transportation, public health, vehicle emissions, water usage, and finances at the household and municipal level. Local funds are being used as a match for a grant from the Federal Transit Administration. The goal of this project is to utilize Urban Footprint to help inform policy decisions associated with the Comprehensive Plan Update. Progress is measured by utilizing the tool to communicate the impact of different growth scenarios to the public and to elected and appointed officials.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	30,000	-	-	-	-	-	-
Federal Sources	35,884	-	-	-	-	-	-
TOTAL	\$ 65,884	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Planning Division

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Municipal Art Fund	100,000	-	-	-
Total	\$ 100,000	\$ -	\$ -	\$ -

Reauthorized Appropriation

	GO Borrowing	Other	Total
Municipal Art Fund	100,000	207,938	307,938
Oscar Mayer Subarea Plan	150,000	-	150,000
Historic Preservation Plan	40,000	115,522	155,522
Urbanfootprint Scenario Planning	30,000	35,884	65,884
Total	\$ 320,000	\$ 359,344	\$ 679,344

Total 2019 Appropriation

\$ 320,000	\$ 359,344	\$ 679,344
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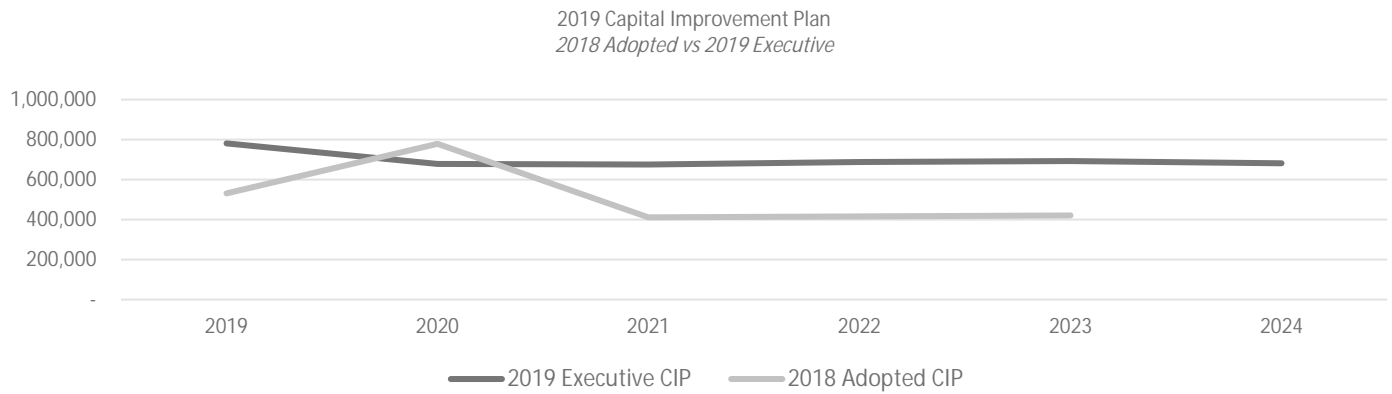
Police Department

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Light Bar Replacement Project	45,000	47,225	-	-	-	-
North Side Public Safety Campus	200,000	-	-	-	-	-
Police Building Improvements	379,850	239,665	411,300	416,600	420,535	411,100
Police Technology and Equipment	156,250	391,250	264,125	271,125	272,875	270,875
Total	\$ 781,100	\$ 678,140	\$ 675,425	\$ 687,725	\$ 693,410	\$ 681,975

Changes from 2018 CIP



Projects Added

- North Side Public Safety Campus: Project combines planning for North Police Station, Property and Evidence Complex, and Fire Station #10 projects (\$0.2m)

Projects Removed

- Digital Forensic Lab: Project budget moved to Police Technology & Equipment (\$0.66m)
- Investigative Software/Hardware Upgrades: Project budget moved to Police Technology & Equipment (\$0.03m)
- Update Evidentiary Technology: Project budget moved to Police Technology & Equipment (\$0.1m)
- North Police Station: Project moved to the North Side Public Safety Complex project (\$0.1m)
- Property and Evidence Complex: Project moved to the North Side Public Safety Complex project (\$0.1m)

Programs Added

- Police Technology & Equipment: Funding added in 2019 to 2024 (\$1.6m)

Program Adjustments

- Light Bar Replacement Project: Program budget increased (\$0.007m)
- Police Building Improvements: Program budget decreased (\$0.211m)

Police Department

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Building	349,850	199,665	386,300	391,600	395,535	386,100
Machinery and Equipment	201,250	448,475	254,125	221,125	197,875	215,875
Other	200,000	-	-	-	-	-
Software and Licenses	30,000	30,000	35,000	75,000	100,000	80,000
Total	\$ 781,100	\$ 678,140	\$ 675,425	\$ 687,725	\$ 693,410	\$ 681,975

2019 CIP by Funding Source

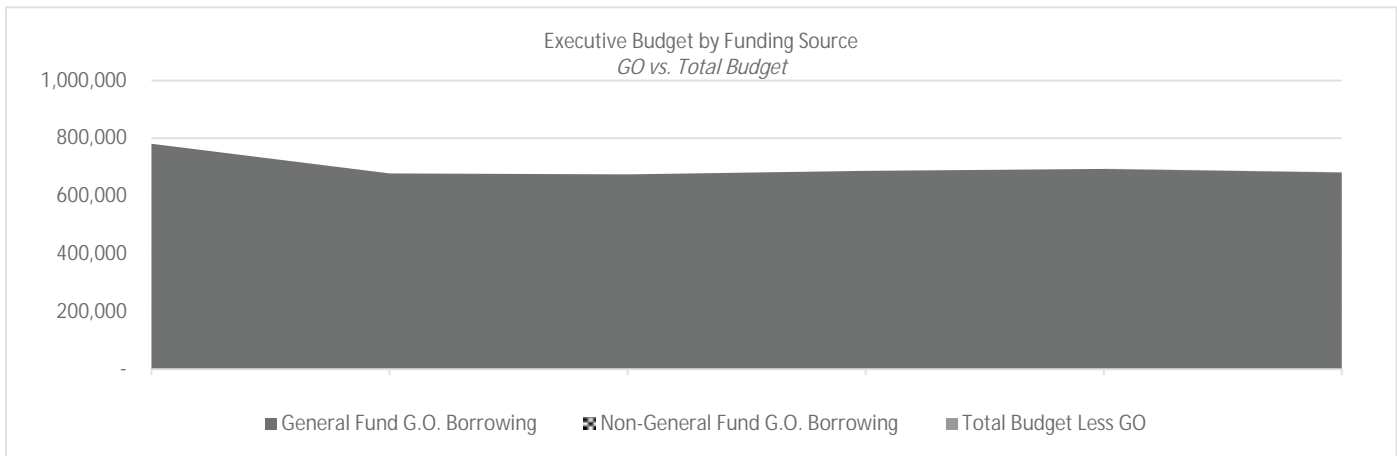
	2019	2020	2021	2022	2023	2024
GF GO Borrowing	781,100	678,140	675,425	687,725	693,410	681,975
Total	\$ 781,100	\$ 678,140	\$ 675,425	\$ 687,725	\$ 693,410	\$ 681,975

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	781,100	678,140	675,425	687,725	693,410	681,975
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 781,100	\$ 678,140	\$ 675,425	\$ 687,725	\$ 693,410	\$ 681,975

Annual Debt Service

General Fund G.O. Borrowing	101,543	88,158	87,805	89,404	90,143	88,657
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Police Department

Project Overview

Project Light Bar Replacement Project **Project #** 17045

Project Description

This project funds the replacement of existing LED light bars on police cruisers that have exceeded their useful life (10 years). The goals of the project are improved visibility of police vehicles and reduced police vehicle involvement in traffic crashes. Progress will be measured by monitoring the number of police vehicles involved in traffic crashes. The replacement began in 2018 and will be completed in 2019 and 2020, with purchases of 25 to 30 light bars per year.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	45,000	47,225	-	-	-	-
TOTAL	\$ -	\$ 45,000	\$ 47,225	\$ -	\$ -	\$ -	\$ -

Project Midtown District Station **Project #** 10390

Project Description

This project funds the construction of a Midtown District police station at 4016/18 Mineral Point Road. The goal of the project is to alleviate capacity issues at the existing stations, provide more equitable service to the City's residents, and to provide specialized units at the new facility. Progress will be measured by monitoring response times. Construction began in the third quarter of 2017 and the Station is anticipated to open in September of 2018. Annual operating costs are estimated to be \$1.4 million.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	500,000	-	-	-	-	-	-
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project North Side Public Safety Campus **Project #** 10995

Project Description

This project funds the study of a North Side Public Safety Campus to house a new Fire Station #10, a new North Police District Station, and a Police Property and Evidence facility. These facilities were previously individual projects in the CIP. The Executive Budget includes funding to fully scope the proposed project. Funding for construction of the project will be added to a future CIP when the full project scope is known.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	200,000	-	-	-	-	-
TOTAL	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project Police Building Improvements **Project #** 10945

Project Description

This program provides funding for facility updates at the five Police District Stations, the Training Center, and the Police Department units in the City County Building. The goal of the program is to provide acceptable, functional, inviting and energy efficient work space for employees and the public. Progress will be measured by monitoring the number of unplanned repairs and energy usage at the facilities. Funding in 2019 will be used for carpet replacement, paint, and furnishing updates at the Central District Station and parking lot improvements and equipment updates at the Police Training Center, East District Station, and West District Station.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	241,800	379,850	239,665	411,300	416,600	420,535	411,100
TOTAL	\$ 241,800	\$ 379,850	\$ 239,665	\$ 411,300	\$ 416,600	\$ 420,535	\$ 411,100

Project

Police Technology and Equipment

Project #

17241

Project Description

This program, new in the 2019 CIP, funds technology, safety, and other operational equipment utilized by the Police Department. The goal of the program is to have adequate operational equipment to attend to emergency incidents, significant events, and other public safety and investigative concerns. Progress will be measured by enhanced police process through the use of technology, and the amount of equipment breakdowns. Funding in 2019 is planned for the purchase of forensic investigative equipment and photo sharing technology, upgrades to audio visual systems at the Police Training Center, and AVL equipment and technology.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	156,250	391,250	264,125	271,125	272,875	270,875
TOTAL	\$ -	\$ 156,250	\$ 391,250	\$ 264,125	\$ 271,125	\$ 272,875	\$ 270,875

Police Department

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Light Bar Replacement Project	45,000	45,000	-	45,000
Police Building Improvements	379,850	379,850	-	379,850
Police Technology and Equipment	156,250	156,250	-	156,250
Total	\$ 581,100	\$ 781,100	\$ -	\$ 781,100

Reauthorized Appropriation

	GO Borrowing	Other	Total
Midtown District Station	500,000	-	500,000
Police Building Improvements	241,800	-	241,800
Total	\$ 741,800	\$ -	\$ 741,800

Total 2019 Appropriation

	\$ 1,522,900	\$ -	\$ 1,522,900
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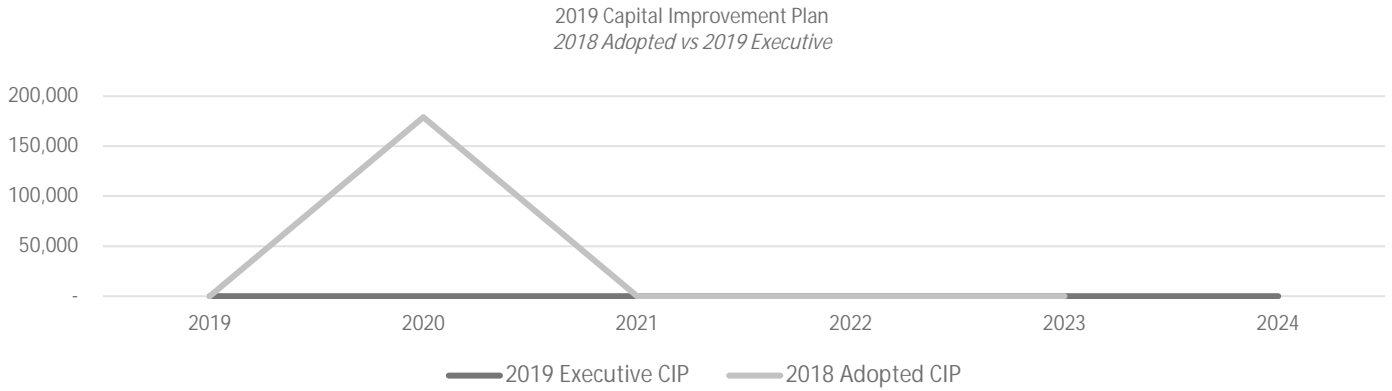
Public Health

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Replacement of Lab Equipment	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Changes from 2018 CIP



Projects Removed

- Replacement of Laboratory Equipment: Project budget was removed from 2020 (\$0.179m)

Public Health

2019 Appropriation Schedule

2019 Appropriation		Executive Budget		
	Request	GO Borrowing	Other	Total
Total	\$ -	\$ -	\$ -	\$ -
Reauthorized Appropriation				
		GO Borrowing	Other	Total
Remodel Of Office Space		29,399	-	29,399
Total		\$ 29,399	\$ -	\$ 29,399
Total 2019 Appropriation				
		\$ 29,399	\$ -	\$ 29,399

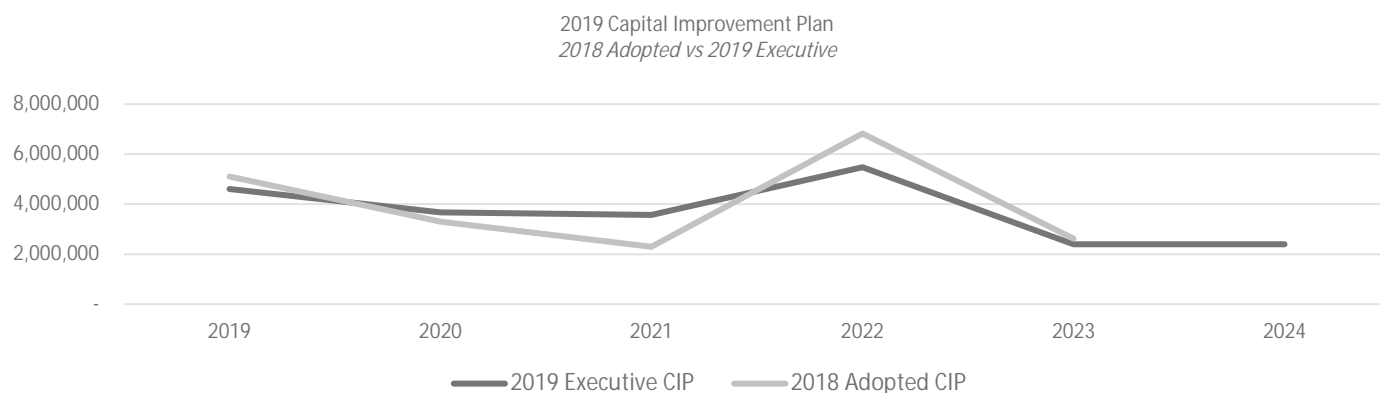
Sewer Utility

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
City Pump Stn Emrgncy Generators	57,500	57,500	57,500	57,500	57,500	57,500
Lift Station Rehabilitations	450,100	550,000	150,000	150,000	150,000	150,000
Sewer Access Improvements	123,000	130,000	220,000	130,000	130,000	130,000
Sewer Impact Fee Districts	2,200,000	1,000,000	1,200,000	3,082,000	-	-
Sewer Reconstruction	250,000	350,000	350,000	400,000	400,000	400,000
Trenchless Sewer Rehabilitation	1,523,300	1,590,000	1,590,000	1,660,000	1,660,000	1,660,000
Total	\$ 4,603,900	\$ 3,677,500	\$ 3,567,500	\$ 5,479,500	\$ 2,397,500	\$ 2,397,500

Changes from 2018 CIP



Program Adjustments

- Lift Station Rehabilitations: Program budget increased annually in out-years (\$1.1m)
- Sewer Access Improvements: Program budget increased annually in out-years (\$0.1m)
- Sewer Impact Fee Districts: Program budget decreased annually in out-years (\$0.7m)
- Sewer Reconstruction: Program budget decreased annually in out-years (\$0.3m)
- Trenchless Sewer Rehabilitation: Program budget decreased annually in out-years (\$0.7m)

Sewer Utility

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Land Improvements	123,000	130,000	220,000	130,000	130,000	130,000
Sanitary Sewer	4,480,900	3,547,500	3,347,500	5,349,500	2,267,500	2,267,500
Total	\$ 4,603,900	\$ 3,677,500	\$ 3,567,500	\$ 5,479,500	\$ 2,397,500	\$ 2,397,500

2019 CIP by Funding Source

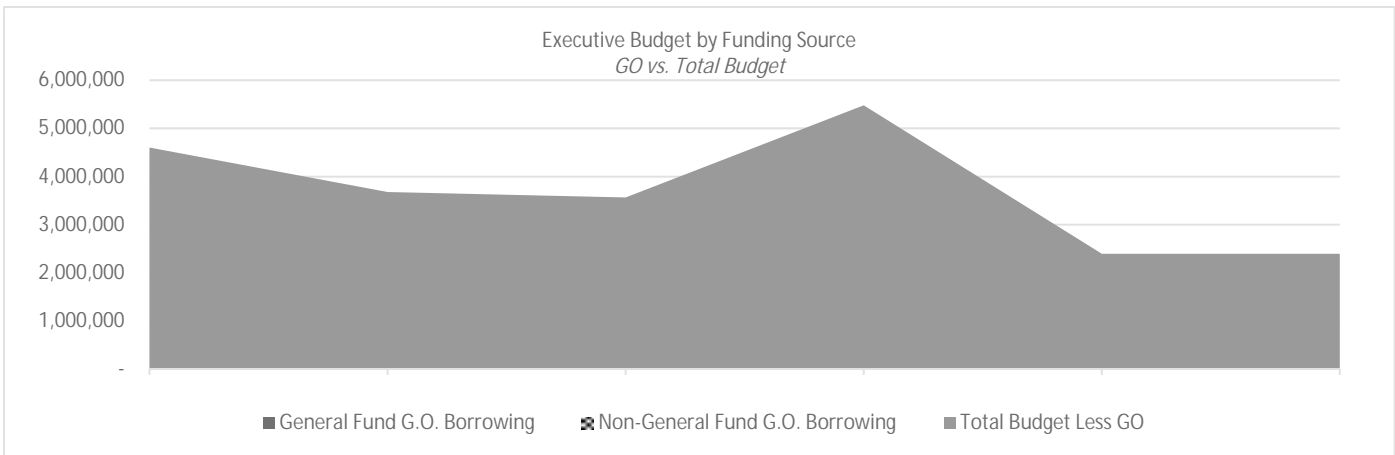
	2019	2020	2021	2022	2023	2024
Impact Fees	2,200,000	1,000,000	1,200,000	3,082,000	-	-
Reserves Applied	1,055,600	1,172,500	862,500	827,650	808,650	792,500
Revenue Bonds	1,343,300	1,500,000	1,500,000	1,564,850	1,583,850	1,600,000
Special Assessment	5,000	5,000	5,000	5,000	5,000	5,000
Total	\$ 4,603,900	\$ 3,677,500	\$ 3,567,500	\$ 5,479,500	\$ 2,397,500	\$ 2,397,500

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Sewer Utility

Project Overview

Project Citywide Pumping Stations-Emergency Power Stationary Generators **Project #** 11510

Project Description

This program funds the installation of emergency power stationary generators at the City's pumping stations. The goal of the program is to ensure continuous sanitary service in the event of power loss. Funding in 2019 is for back-up generators at the Cherokee Pumping Station #2 and the Commodore Pumping Station.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	18,457	57,500	57,500	57,500	57,500	57,500	57,500
TOTAL	\$ 18,457	\$ 57,500	\$ 57,500	\$ 57,500	\$ 57,500	\$ 57,500	\$ 57,500

Project Lift Station Rehabilitations **Project #** 10268

Project Description

This program funds repairs and rehabilitation of the Sewer Utility's 29 wastewater lift stations and force mains. This program also funds unanticipated repairs and equipment replacement for the Sewer Utility. The goal of this program is to maintain reliable lift stations reducing the number of back-ups and emergency incidents. Projects planned in 2019 include rehabilitating the James Street lift station and control upgrades at the Debs Road lift station.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Other Govt Pmt For Services	87,166	-	-	-	-	-	-
Reserves Applied	83,285	450,100	550,000	150,000	150,000	150,000	150,000
TOTAL	\$ 170,450	\$ 450,100	\$ 550,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Project Sewer Access Improvements **Project #** 10437

Project Description

This program funds sewer maintenance access roads, trails, or paths in areas where access is not well established. The goal of this program is to create safe access by providing surveys, neighborhood coordination, tree removal, gravel road base, and restoration associated with the improvements to Sewer access routes. The improvements allow quicker response time for maintenance and repair work on the City's sewer system. Funding in 2019 is for an access path near World Dairy Drive.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	193,197	123,000	130,000	220,000	130,000	130,000	130,000
TOTAL	\$ 193,197	\$ 123,000	\$ 130,000	\$ 220,000	\$ 130,000	\$ 130,000	\$ 130,000

Project Sewer Impact Fee Districts **Project #** 11678

Project Description

This program funds the extension of sanitary sewer service to developing areas of the City requiring sewer infrastructure installation. The program is funded entirely by Impact Fees, and review for planned projects is conducted annually as dictated by demand for development.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Impact Fees	154,145	2,200,000	1,000,000	1,200,000	3,082,000	-	-
Reserves Applied	30,000	-	-	-	-	-	-
Special Assessment	184,303	-	-	-	-	-	-
TOTAL	\$ 368,448	\$ 2,200,000	\$ 1,000,000	\$ 1,200,000	\$ 3,082,000	\$ -	\$ -

Project Sewer Reconstruction Project # 10267

Project Description

This program funds the replacement of old, problematic sewers throughout the City. Coordination for the replacement of these sewers often gets completed with the Reconstruct Streets and Pavement Management programs within the Engineering-Major Streets budget. The goal of this program is to alleviate future emergency sewer repairs and back-ups by replacing the sewer infrastructure that is past it's useful life. This program uses a case-by-case basis to evaluate the replacement of the sewers beneath streets.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Federal Sources	197,500	-	-	-	-	-	-
Reserves Applied	71,938	95,000	95,000	95,000	110,150	91,150	75,000
Revenue Bonds	455,576	150,000	250,000	250,000	284,850	303,850	320,000
Special Assessment	-	5,000	5,000	5,000	5,000	5,000	5,000
TOTAL	\$ 725,014	\$ 250,000	\$ 350,000	\$ 350,000	\$ 400,000	\$ 400,000	\$ 400,000

Project Trenchless Sewer Rehabilitation Project # 10450

Project Description

This program funds rehabilitating failing sewers by lining the existing sewer mains using cameras and remote controlled tools. Some sewer mains are rehabilitated (or lined) to address inflow and infiltration problems. The goal of this program is to repair seven miles of sewer mains at selected locations based on need; backyard sewer mains are prioritized.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	-	330,000	340,000	340,000	380,000	380,000	380,000
Revenue Bonds	2,141,739	1,193,300	1,250,000	1,250,000	1,280,000	1,280,000	1,280,000
TOTAL	\$ 2,141,739	\$ 1,523,300	\$ 1,590,000	\$ 1,590,000	\$ 1,660,000	\$ 1,660,000	\$ 1,660,000

Project Verona Road Phase 4 Project # 11155

Project Description

This project is for the reconstruction of a sanitary sewer on the west side of the Verona Road right of way at Harley Drive. The goal of this project is to relocate and replace the existing sewer to optimize sewer functionality and accessibility for maintenance.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Revenue Bonds	60,000	-	-	-	-	-	-
TOTAL	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Sewer Utility

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Citywide Pumping Stations-Emergency Power Stationary Generators	57,500	-	57,500	57,500
Lift Station Rehabilitations	450,100	-	450,100	450,100
Sewer Access Improvements	123,000	-	123,000	123,000
Sewer Impact Fee Districts	2,200,000	-	2,200,000	2,200,000
Sewer Reconstruction	250,000	-	250,000	250,000
Trenchless Sewer Rehabilitation	1,523,300	-	1,523,300	1,523,300
Total	\$ 4,603,900	\$ -	\$ 4,603,900	\$ 4,603,900

Reauthorized Appropriation

	GO Borrowing	Other	Total
Citywide Pumping Stations-Emergency Power Stationary Generators	-	18,457	18,457
Lift Station Rehabilitations	-	170,450	170,450
Sewer Access Improvements	-	193,197	193,197
Sewer Impact Fee Districts	-	368,448	368,448
Sewer Reconstruction	-	725,014	725,014
Trenchless Sewer Rehabilitation	-	2,141,739	2,141,739
Verona Road Phase 4	-	60,000	60,000
Total	\$ -	\$ 3,677,304	\$ 3,677,304

Total 2019 Appropriation

	\$ -	\$ 8,281,204	\$ 8,281,204
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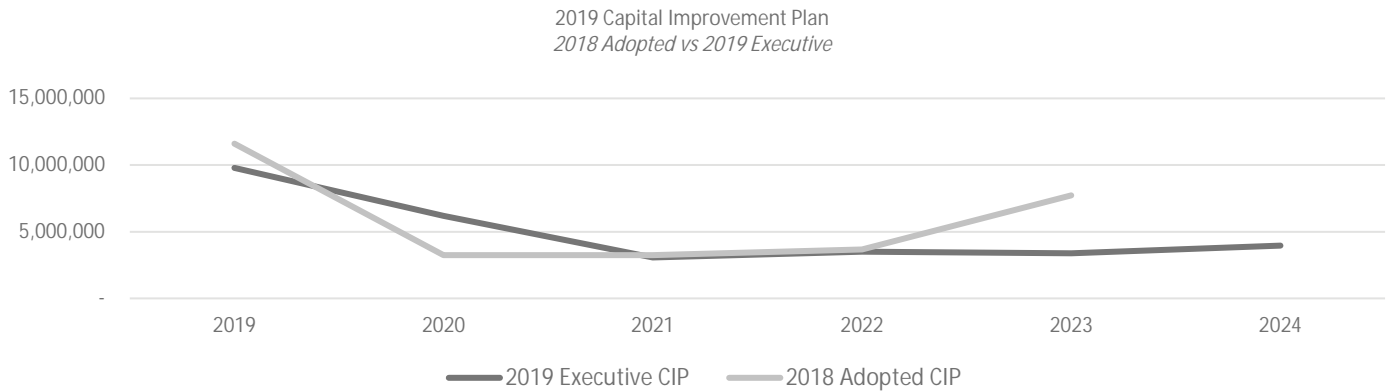
Stormwater Utility

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Citywide Flood Mitigation	900,000	2,800,000	525,000	530,000	675,000	650,000
Starkweather Coagulant Treatment	2,700,000	100,000	75,000	-	-	-
Storm Sewer System Improvements	675,000	475,000	375,000	375,000	400,000	387,500
Stormwater Quality Syst Imprvmts	5,073,000	2,350,000	1,640,000	2,130,000	2,000,000	2,450,000
Street Cleaning Equipment - Streets	440,000	455,000	455,000	465,000	300,000	470,000
Total	\$ 9,788,000	\$ 6,180,000	\$ 3,070,000	\$ 3,500,000	\$ 3,375,000	\$ 3,957,500

Changes from 2018 CIP



Projects Adjustments

- Starkweather Coagulant Treatment: Project budget reduced (\$2.2m)

Program Adjustments

- Citywide Flood Mitigation: Program budget decreased in out-years (\$1.8m)
- Stormwater Quality System Improvements: Program budget increased in out-years (\$1.0m)
- Street Cleaning Equipment: Program budget increased in out-years (\$0.3m)

Stormwater Utility

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Machinery and Equipment	440,000	455,000	455,000	465,000	300,000	470,000
Stormwater Network	9,348,000	5,725,000	2,615,000	3,035,000	3,075,000	3,487,500
Total	\$ 9,788,000	\$ 6,180,000	\$ 3,070,000	\$ 3,500,000	\$ 3,375,000	\$ 3,957,500

2019 CIP by Funding Source

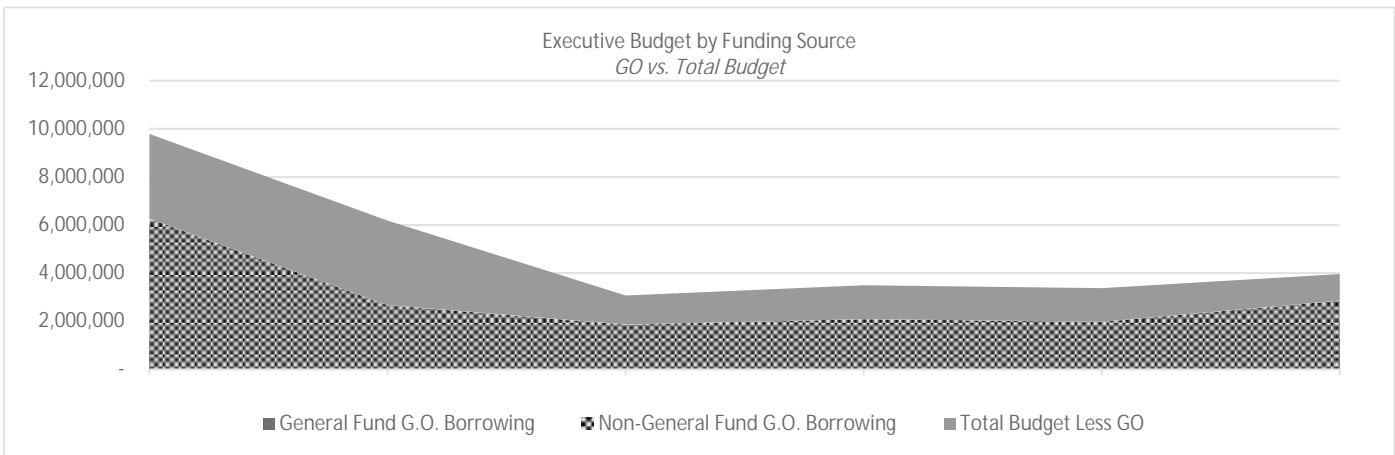
	2019	2020	2021	2022	2023	2024
Non-GF GO Borrowing	6,267,000	2,675,000	1,868,000	2,085,000	1,980,000	2,862,500
County Sources	150,000	-	-	-	-	-
Impact Fees	1,756,000	-	-	-	-	-
Reserves Applied	1,575,000	1,260,000	1,157,000	1,370,000	1,370,000	1,050,000
TIF Proceeds	-	2,200,000	-	-	-	-
Trade In Allowance	40,000	45,000	45,000	45,000	25,000	45,000
Total	\$ 9,788,000	\$ 6,180,000	\$ 3,070,000	\$ 3,500,000	\$ 3,375,000	\$ 3,957,500

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	6,267,000	2,675,000	1,868,000	2,085,000	1,980,000	2,862,500
Total	\$ 6,267,000	\$ 2,675,000	\$ 1,868,000	\$ 2,085,000	\$ 1,980,000	\$ 2,862,500

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	814,710	347,750	242,840	271,050	257,400	372,125



Stormwater Utility

Project Overview

Project Citywide Flood Mitigation **Project #** 11513

Project Description

This program funds improvements to the stormwater network in the City where flooding occurs during large rain events. The goal of the program is to eliminate flooding and protect property from damage. Funding in 2019 is for flood mitigation at McKenna Boulevard on the City's west side.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Non-GF GO Borrowing	141,906	600,000	350,000	230,000	285,000	305,000	375,000
Reserves Applied	73,735	300,000	250,000	295,000	245,000	370,000	275,000
State Sources	4,167	-	-	-	-	-	-
TIF Proceeds	-	-	2,200,000	-	-	-	-
TOTAL	\$ 219,807	\$ 900,000	\$ 2,800,000	\$ 525,000	\$ 530,000	\$ 675,000	\$ 650,000

Project Starkweather Coagulant Treatment **Project #** 10368

Project Description

This project funds stormwater diversion runoff from the East Branch of Starkweather Creek to an existing reconfigured pond on land north of Milwaukee Street and east of the Starkweather Creek in the Town of Blooming Grove. Coagulant will be added to diverted runoff allowing it to dissolve phosphorous, preventing it from settling in the pond. The goal of this project is to remove 85% of available phosphorous from the water and to reduce total suspended solids. The new system is expected to remove approximately 1,600 pounds of phosphorous, which is 12% of the City's required regulatory reduction of 13,000 pounds. Funding in 2019 is for construction.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Non-GF GO Borrowing	-	2,450,000	-	75,000	-	-	-
Reserves Applied	-	250,000	100,000	-	-	-	-
TOTAL	\$ -	\$ 2,700,000	\$ 100,000	\$ 75,000	\$ -	\$ -	\$ -

Project Storm Sewer System Improvements **Project #** 11664

Project Description

This program funds improvements to the storm sewer network by providing repairs, rehabilitation, and expansion throughout the City. The goal of this program is to ensure a reliable storm sewer system for City residents. The program includes annual minor projects for storm sewer cured-in-place-pipe lining (CIPP), storm sewer improvements in developing areas, and stormwater conveyance improvements.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Non-GF GO Borrowing	-	475,000	275,000	140,000	125,000	150,000	237,500
Reserves Applied	16,962	200,000	200,000	235,000	250,000	250,000	150,000
TOTAL	\$ 16,962	\$ 675,000	\$ 475,000	\$ 375,000	\$ 375,000	\$ 400,000	\$ 387,500

Project Stormwater Quality System Improvements Project # 11665

Project Description

This program funds stormwater quality improvement projects associated with the City's WDNR/EPA stormwater discharge permit. The goal of this program is to improve the quality of the stormwater and compliance with environmental guidelines and initiatives. Projects within the program are prioritized annually and include: greenway reconstructions, storm water pond improvements, shoreline restoration, urban water quality projects, and the City's participation in the Adaptive Management Program with the Madison Metropolitan Sewerage District. Smaller projects include rain gardens with street reconstruction and maintenance dredging.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Non-GF GO Borrowing	4,679,431	2,742,000	2,050,000	1,423,000	1,675,000	1,525,000	2,250,000
County Sources	1,347,048	150,000	-	-	-	-	-
Impact Fees	-	1,756,000	-	-	-	-	-
Reserves Applied	390,841	425,000	300,000	217,000	455,000	475,000	200,000
State Sources	150,000	-	-	-	-	-	-
TOTAL	\$ 6,567,320	\$ 5,073,000	\$ 2,350,000	\$ 1,640,000	\$ 2,130,000	\$ 2,000,000	\$ 2,450,000

Project Street Cleaning Equipment - Streets Project # 11666

Project Description

This program funds the street sweeping equipment replacements. The City's street sweeping equipment life cycle is five years with interim maintenance. The goal of this program is to reduce the discharge of pollutants and solids to the lakes by removing material from the streets surface before it is mixed with storm water runoff. Funding in 2019 is for two street cleaning vehicles.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Reserves Applied	3,667	400,000	410,000	410,000	420,000	275,000	425,000
Trade In Allowance	-	40,000	45,000	45,000	45,000	25,000	45,000
TOTAL	\$ 3,667	\$ 440,000	\$ 455,000	\$ 455,000	\$ 465,000	\$ 300,000	\$ 470,000

Stormwater Utility

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Citywide Flood Mitigation	900,000	600,000	300,000	900,000
Starkweather Coagulant Treatment	2,700,000	2,450,000	250,000	2,700,000
Storm Sewer System Improvements	675,000	475,000	200,000	675,000
Stormwater Quality System Improvements	5,073,000	2,742,000	2,331,000	5,073,000
Street Cleaning Equipment - Streets	440,000	-	440,000	440,000
Total	\$ 9,788,000	\$ 6,267,000	\$ 3,521,000	\$ 9,788,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Citywide Flood Mitigation	141,906	77,901	219,807
Storm Sewer System Improvements	-	16,962	16,962
Stormwater Quality System Improvements	4,679,431	1,887,889	6,567,320
Street Cleaning Equipment - Streets	-	3,667	3,667
Total	\$ 4,821,337	\$ 1,986,419	\$ 6,807,756

Total 2019 Appropriation

	\$ 11,088,337	\$ 5,507,419	\$ 16,595,756
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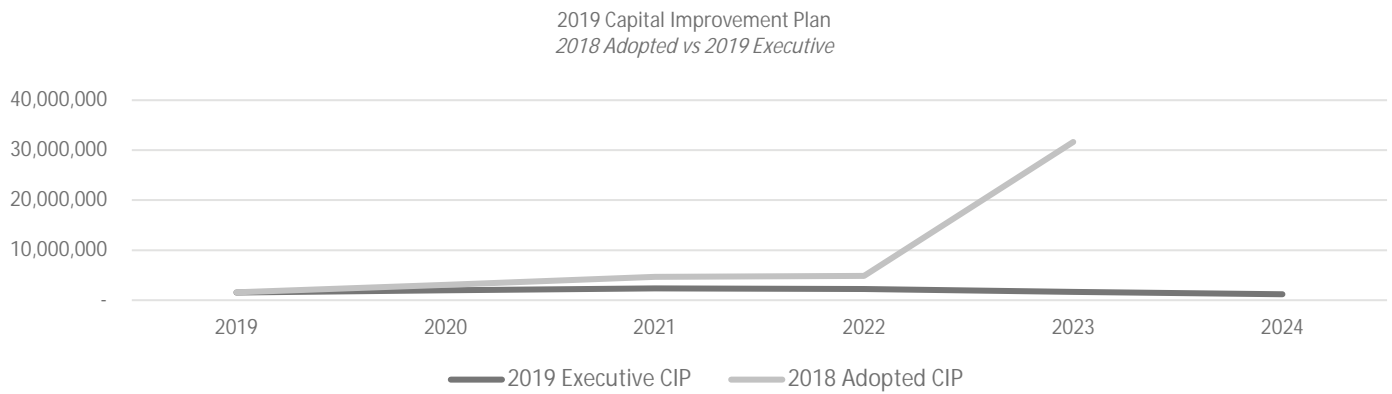
Streets Division

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Salt Storage Barn	-	-	410,000	400,000	-	-
Streets Emerald Ash Borer	801,036	801,036	801,036	801,036	801,036	-
Streets Equipment	245,000	615,000	1,030,000	828,000	693,000	818,000
Streets Far West Facility	250,000	-	-	-	-	-
Streets Minor Bldng Imprv and Repr	221,000	310,000	120,000	205,000	148,000	120,000
Streets Yard Improvements	20,000	275,000	-	-	-	250,000
Total	\$ 1,537,036	\$ 2,001,036	\$ 2,361,036	\$ 2,234,036	\$ 1,642,036	\$ 1,188,000

Changes from 2018 CIP



Projects Added

- Salt Storage Barn: Project established as a stand-alone project from Streets Yard Improvements (\$0.81m)

Projects Removed

- Streets Far West Facility: Project Construction funding removed from CIP; project planning funded in 2019 (\$0.25m)

Program Adjustments

- Streets Emerald Ash Borer: Program budget decreased in out-years (\$1.4m)
- Streets Minor Building Improvement and Repair: Program budget increased in out-years (\$0.1m)

Streets Division

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Building	250,000	95,000	410,000	400,000	-	250,000
Machinery and Equipment	549,779	919,779	1,334,779	1,132,779	997,779	818,000
Other	737,257	986,257	616,257	701,257	644,257	120,000
Total	\$ 1,537,036	\$ 2,001,036	\$ 2,361,036	\$ 2,234,036	\$ 1,642,036	\$ 1,188,000

2019 CIP by Funding Source

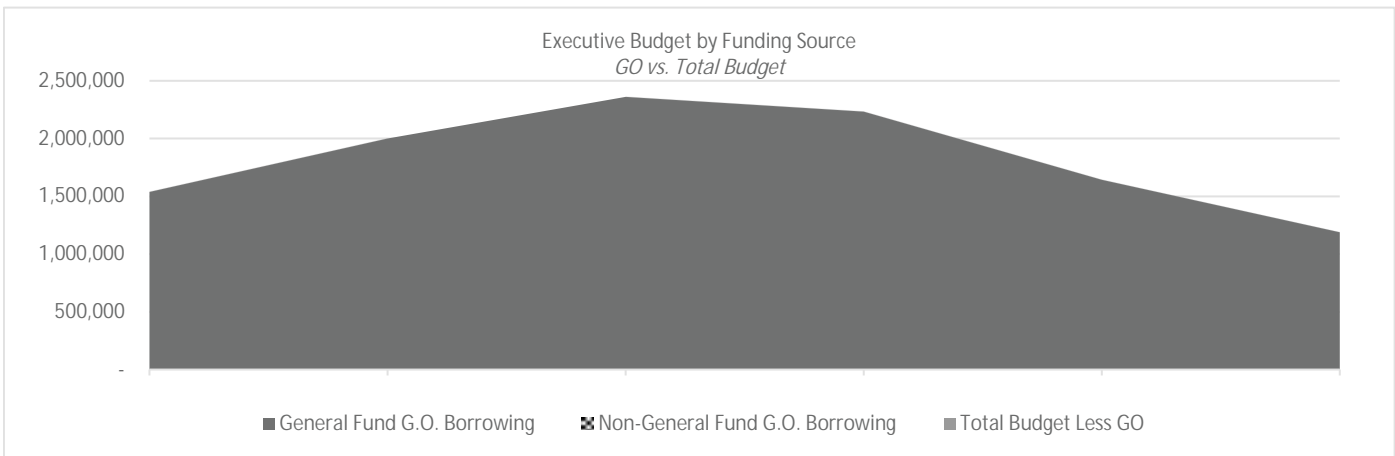
	2019	2020	2021	2022	2023	2024
GF GO Borrowing	1,537,036	2,001,036	2,361,036	2,234,036	1,642,036	1,188,000
Total	\$ 1,537,036	\$ 2,001,036	\$ 2,361,036	\$ 2,234,036	\$ 1,642,036	\$ 1,188,000

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	1,537,036	2,001,036	2,361,036	2,234,036	1,642,036	1,188,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 1,537,036	\$ 2,001,036	\$ 2,361,036	\$ 2,234,036	\$ 1,642,036	\$ 1,188,000

Annual Debt Service

General Fund G.O. Borrowing	199,815	260,135	306,935	290,425	213,465	154,440
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Streets Division

2019 Appropriation Schedule

2019 Appropriation	Executive Budget			
	Request	GO Borrowing	Other	Total
Streets Emerald Ash Borer	801,036	801,036	-	801,036
Streets Equipment	245,000	245,000	-	245,000
Streets Far West Facility	-	250,000	-	250,000
Streets Minor Building Imp and Rep	221,000	221,000	-	221,000
Streets Yard Improvements	430,000	20,000	-	20,000
Total	\$ 1,697,036	\$ 1,537,036	\$ -	\$ 1,537,036

Reauthorized Appropriation	GO Borrowing	Other	Total
	Streets Emerald Ash Borer	1,000,000	-
Streets Equipment	100,000	-	100,000
Streets Minor Building Imp and Rep	259,000	-	259,000
Streets Yard Improvements	150,000	-	150,000
Streets Other: Blacktop Bowman Fld	30,000	-	30,000
Total	\$ 1,539,000	\$ -	\$ 1,539,000

Total 2019 Appropriation	\$ 3,076,036	\$ -	\$ 3,076,036
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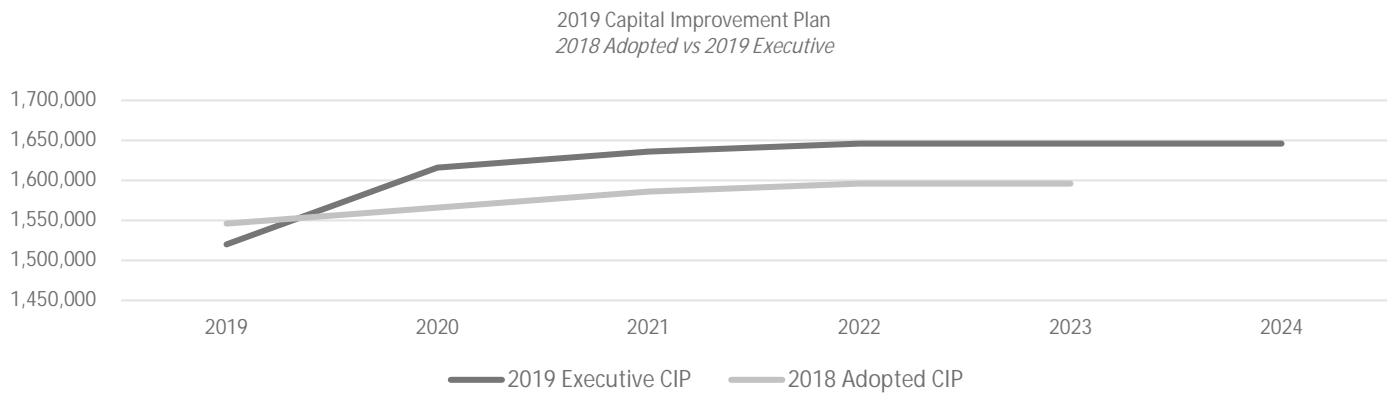
Traffic Engineering

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Public Safety Radio System	50,000	50,000	50,000	50,000	50,000	50,000
Street Light Installation	505,000	520,000	535,000	540,000	540,000	540,000
Traffic Safety Infrastructure	100,000	100,000	100,000	100,000	100,000	100,000
Traffic Signal Installation	815,000	820,000	825,000	830,000	830,000	830,000
URD/UCD Install	50,000	126,000	126,000	126,000	126,000	126,000
Total	\$ 1,520,000	\$ 1,616,000	\$ 1,636,000	\$ 1,646,000	\$ 1,646,000	\$ 1,646,000

Changes from 2018 CIP



Program Adjustments

- Traffic Safety Infrastructure: Federal sources budget increased 2019 to 2024 (\$0.25m)
- URD / UCD Install: Program budget decreased in 2019 (\$0.05m)

Traffic Engineering

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Land Improvements	100,000	100,000	100,000	100,000	100,000	100,000
Machinery and Equipment	865,000	870,000	875,000	880,000	880,000	880,000
Streetlighting	555,000	646,000	661,000	666,000	666,000	666,000
Total	\$ 1,520,000	\$ 1,616,000	\$ 1,636,000	\$ 1,646,000	\$ 1,646,000	\$ 1,646,000

2019 CIP by Funding Source

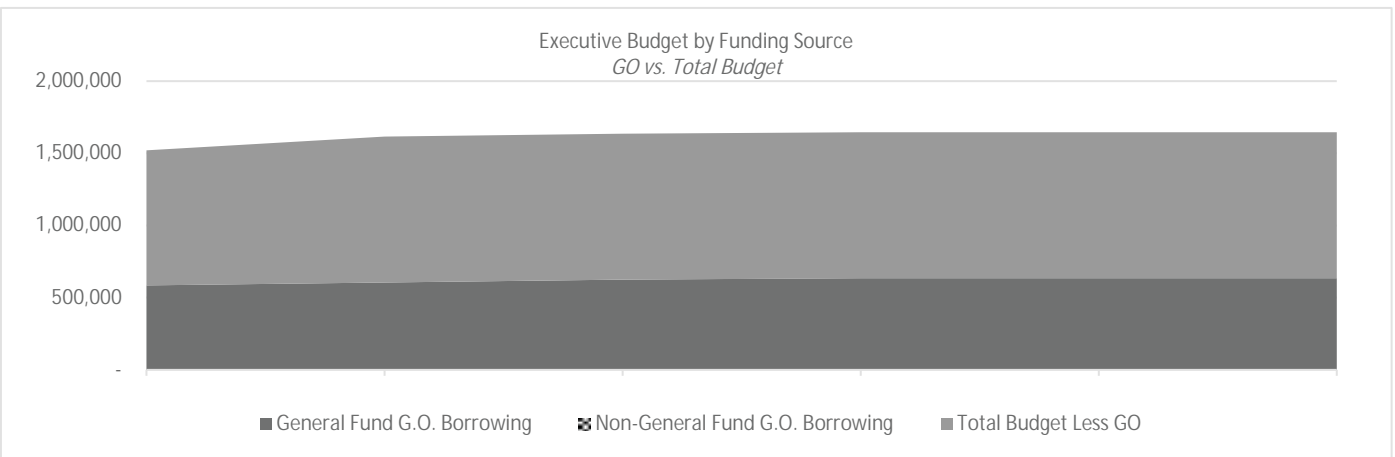
	2019	2020	2021	2022	2023	2024
GF GO Borrowing	585,000	605,000	625,000	635,000	635,000	635,000
County Sources	45,000	45,000	45,000	45,000	45,000	45,000
Developer Capital Funding	410,000	410,000	410,000	410,000	410,000	410,000
Federal Sources	50,000	50,000	50,000	50,000	50,000	50,000
Other Govt Pmt For Services	80,000	80,000	80,000	80,000	80,000	80,000
Special Assessment	250,000	326,000	326,000	326,000	326,000	326,000
State Sources	100,000	100,000	100,000	100,000	100,000	100,000
Total	\$ 1,520,000	\$ 1,616,000	\$ 1,636,000	\$ 1,646,000	\$ 1,646,000	\$ 1,646,000

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	585,000	605,000	625,000	635,000	635,000	635,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 585,000	\$ 605,000	\$ 625,000	\$ 635,000	\$ 635,000	\$ 635,000

Annual Debt Service

General Fund G.O. Borrowing	76,050	78,650	81,250	82,550	82,550	82,550
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Traffic Engineering

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Public Safety Radio System	50,000	50,000	-	50,000
Street Light Installation	505,000	140,000	365,000	505,000
Traffic Safety Infrastructure	100,000	50,000	50,000	100,000
Traffic Signal Installation	815,000	345,000	470,000	815,000
URD/UCD Install	50,000	-	50,000	50,000
Total	\$ 1,520,000	\$ 585,000	\$ 935,000	\$ 1,520,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Public Safety Radio System	50,000	-	50,000
Street Light Installation	9,400	-	9,400
Traffic Safety Infrastructure	94,500	-	94,500
Traffic Signal Installation	200,000	8,542	208,542
URD/UCD Install	-	67,630	67,630
Wayfinding Signage	250,000	-	250,000
Total	\$ 603,900	\$ 76,172	\$ 680,072

Total 2019 Appropriation

	\$ 1,188,900	\$ 1,011,172	\$ 2,200,072
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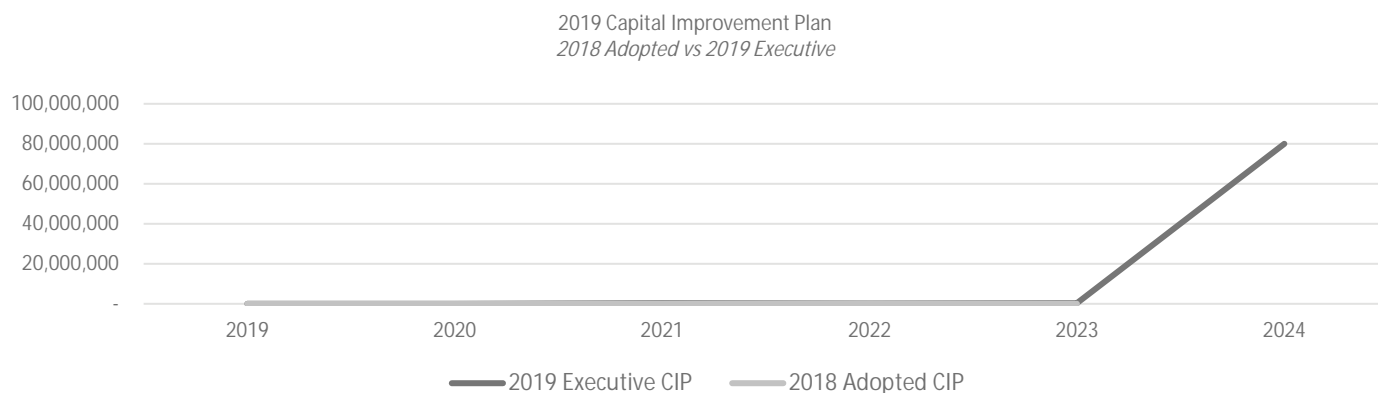
Transportation

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
Bus Rapid Transit	-	-	-	-	-	80,000,000
Inter-City Intermodal Bus Terminal	-	-	-	100,000	250,000	-
Interstate 94 Interchange Study	-	-	250,000	-	-	-
Total	\$ -	\$ -	\$ 250,000	\$ 100,000	\$ 250,000	\$ 80,000,000

Changes from 2018 CIP



Projects Added

- Bus Rapid Transit: Project moved to Transportation Department CIP from Metro Transit (\$80m)
- Inter-City Intermodal Bus Terminal: Project moved to Transportation Department CIP from Planning Division (\$0.35m)
- Interstate 94 Interchange Study: Project moved to Transportation Department CIP from Eng-Major Streets (\$0.25m)
- Madison in Motion: Project moved to Transportation Department from the Planning Department (\$0.06m)

Transportation

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Other	-	-	250,000	100,000	250,000	80,000,000
Total	\$ -	\$ -	\$ 250,000	\$ 100,000	\$ 250,000	\$ 80,000,000

2019 CIP by Funding Source

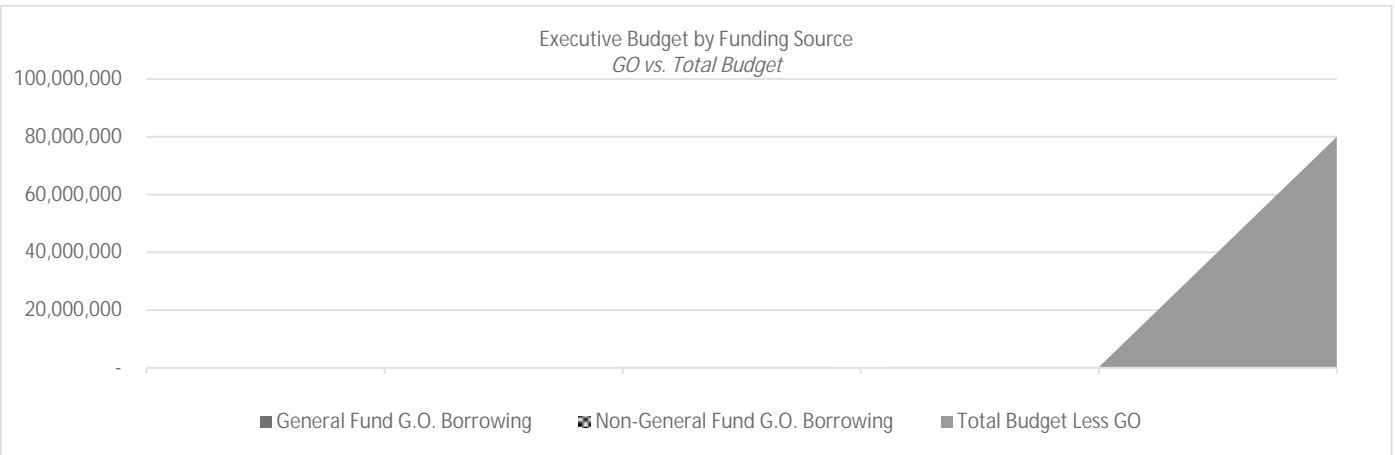
	2019	2020	2021	2022	2023	2024
GF GO Borrowing	-	-	250,000	100,000	250,000	-
Federal Sources	-	-	-	-	-	80,000,000
Total	\$ -	\$ -	\$ 250,000	\$ 100,000	\$ 250,000	\$ 80,000,000

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	250,000	100,000	250,000	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 250,000	\$ 100,000	\$ 250,000	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	32,500	13,000	32,500	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Transportation

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
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Reauthorized Appropriation

	GO Borrowing	Other	Total
Interstate 94 Interchange Study	250,000	-	250,000
Madison In Motion	-	61,076	61,076

Total	\$ 250,000	\$ 61,076	\$ 311,076
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Total 2019 Appropriation

Total 2019 Appropriation	\$ 250,000	\$ 61,076	\$ 311,076
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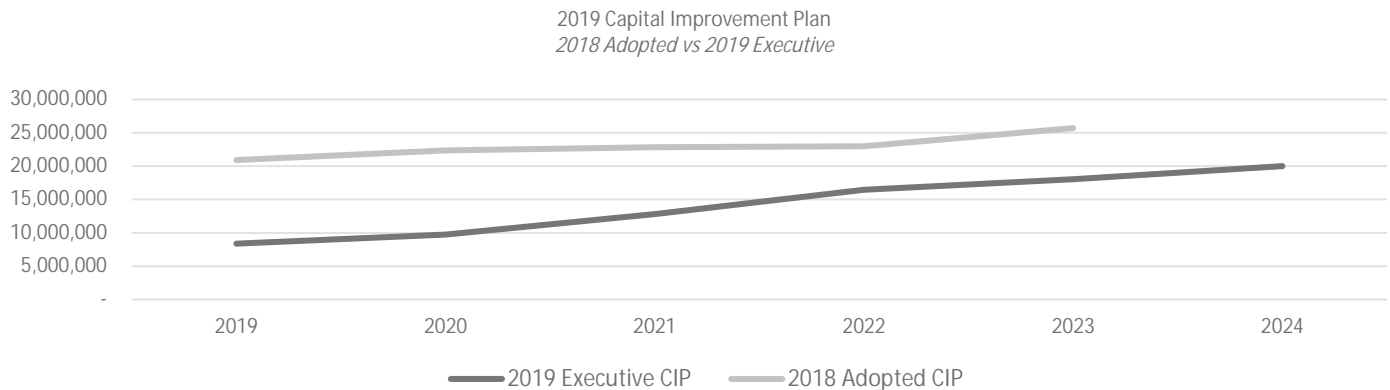
Water Utility

Capital Improvement Plan

Project Summary

	2019	2020	2021	2022	2023	2024
BPS 109 (Spaanem Ave)	-	-	-	-	345,000	2,873,000
BPS 129 Reconstruction	-	-	-	384,240	4,330,000	-
BPS 106 Reconstruction	-	-	-	-	-	813,000
Far West Elevated Reservoir	-	-	-	-	-	1,355,000
Lakeview Reservoir Reconstruction	-	-	2,081,000	-	-	680,000
Unit Well 12 Conversion	-	-	228,960	3,816,000	804,000	-
Water Mains - New	1,382,000	1,317,000	1,396,000	2,261,000	2,397,000	2,541,000
Water Mains - Pavement Managmnt	1,620,000	1,717,000	1,820,000	1,929,000	2,045,000	2,168,000
Water Mains - Pipe Lining	-	1,040,000	1,082,000	1,125,000	1,170,000	1,217,000
Water Mains - Reconstruct Streets	4,887,000	5,180,000	5,491,000	5,820,000	6,169,000	6,539,000
Water Utility Facility Improvements	491,000	512,000	704,000	1,132,000	768,000	1,158,100
Well 19 Iron and Manganese Filter	-	-	-	-	-	665,330
Total	\$ 8,380,000	\$ 9,766,000	\$ 12,802,960	\$ 16,467,240	\$ 18,028,000	\$ 20,009,430

Changes from 2018 CIP



Projects Adjustments

- Booster Pump Station 109 (Spaanem Ave): Project construction deferred from 2020 to 2024.
- Booster Pump Station 129 Reconstruction: Project construction deferred from 2019 to 2023.
- Booster Pump Station 106 Reconstruction: Project construction deferred from 2020 to 2024.
- Far West Elevated Reservoir: Project construction deferred from 2021 to 2024.
- Lakeview Reservoir Reconstruction: Project construction deferred from 2020 to 2021.
- Unit Well 12 Conversion: Project budget increased; Project construction advanced from 2023 to 2022 (\$3.2m)
- VOC Air Stripper at Well 18: Project removed from CIP (\$0.47m)
- Well 14 Mitigation: Project removed from CIP (\$4.96m)
- Well 19 Iron/Manganese Filter: Planning deferred to 2024; project construction removed from CIP (\$4.0m)
- Well 24 Iron/Manganese Filter: Project removed from CIP (\$0.57m)
- Well 28 Iron/Manganese Filter: Project removed from CIP (\$4.98m)
- Well 30 Iron/Manganese Filter: Project removed from CIP (\$5.18m)
- Well 7 Area Hydraulic Improvements: Project removed from CIP (\$0.87)
- Zone 4 Fire Flow Supply Augment: Project removed from CIP (\$1.09m)
- Zones 7 & 8 Supply - Whitney Way: Project removed from CIP (\$1.65m)

Program Adjustments

- Water Mains - New: Program budget decreased in out-years (\$5.5m)
- Water Mains Replace Rehab Improve - Pavement Management: Program budget decreased in out-years (\$15.65m)
- Water Mains Replace Rehab Improve - Pipe Lining: Program budget decreased in out-years (\$1.22m)
- Water Mains Replace Rehab Improve - Reconstruction Streets: Program budget increased in out-years (\$3.4m)
- Water Utility Facility Improvements: Program budget decreased in out-years (\$4.15m)

Water Utility

Budget Overview

2019 CIP by Expenditure Type

	2019	2020	2021	2022	2023	2024
Building	112,000	118,000	1,978,960	4,906,240	3,872,000	4,235,430
Machinery and Equipment	379,000	394,000	410,000	426,000	443,000	461,000
Other	-	-	5,000	-	7,000	-
Water Network	7,889,000	9,254,000	10,409,000	11,135,000	13,706,000	15,313,000
Total	\$ 8,380,000	\$ 9,766,000	\$ 12,802,960	\$ 16,467,240	\$ 18,028,000	\$ 20,009,430

2019 CIP by Funding Source

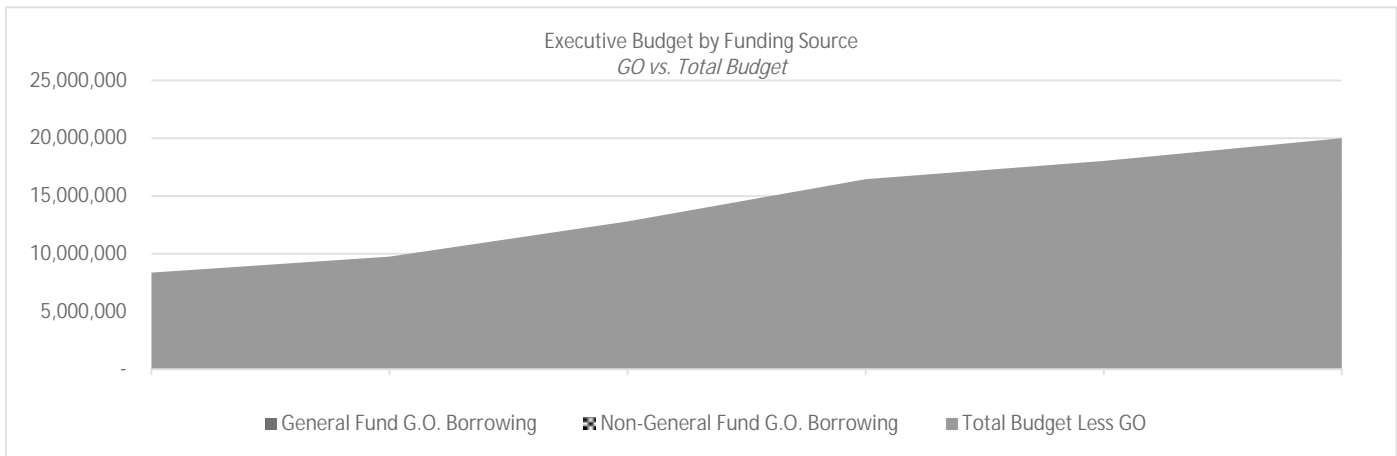
	2019	2020	2021	2022	2023	2024
Revenue Bonds	8,380,000	9,766,000	12,802,960	16,467,240	18,028,000	20,009,430
Total	\$ 8,380,000	\$ 9,766,000	\$ 12,802,960	\$ 16,467,240	\$ 18,028,000	\$ 20,009,430

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Water Utility

Project Overview

Project **Booster Pump Station 109 (Spaanem Ave)** **Project #** **11605**

Project Description

This project funds construction of a booster pumping station at Spaanem Avenue on the City's east side. The goal of the project is to facilitate the movement of water from an area with excess supply to an area that is undersupplied. The project will improve overall system reliability, increase operational flexibility, and improve service to system consumers in the service area. Funding in 2023 is for design; funding in 2024 is for construction.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Revenue Bonds	81,000	-	-	-	-	345,000	2,873,000
TOTAL	\$ 81,000	\$ -	\$ -	\$ -	\$ -	\$ 345,000	\$ 2,873,000

Project **Booster Pump Station 129 Reconstruction** **Project #** **17601**

Project Description

This project funds the upgrade of Booster Pump Station 129 on the City's northeast side. The goal of the project is to increase water transfer capacity from Zone 6E to Zone 3 in that area. This project will replace the temporary pump station constructed on the Well 29 site in 1990, and provide additional water supply needed on the far east side of Madison. Funding in 2022 is for design; funding in 2023 is for construction.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Revenue Bonds	-	-	-	-	384,240	4,330,000	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 384,240	\$ 4,330,000	\$ -

Project **Booster Station 106 Reconstruction** **Project #** **10444**

Project Description

This project funds the piping network at Booster Station #106 near Tokay Blvd and Midvale Blvd. The goal of the project is to enhance system reliability, improve fire protection, and improve the hydraulic capacity in the Sunset Hills area. Booster pumping station 106 was reconstructed in 2013 and provides a key water supply point to the west side. Funding in 2024 is for construction.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Revenue Bonds	-	-	-	-	-	-	813,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 813,000

Project **Far West Elevated Reservoir** **Project #** **10445**

Project Description

This project is for the construction of a reservoir on Madison's far west side (also known as the Blackhawk Reservoir). The goal of the project is to add one million gallons of elevated water storage capacity to the far west side of Madison to allow development, improve system reliability, increase firefighting capacity, and increase emergency water reserves. Funding in 2024 is for construction.

Project Budget by Funding Source

	Reauth	2019	2020	2021	2022	2023	2024
Revenue Bonds	-	-	-	-	-	-	1,355,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,355,000

Water Utility

2019 Appropriation Schedule

2019 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Water Mains - New	1,382,000	-	1,382,000	1,382,000
Water Mains Replace Rehab Improve - Pavement Management	1,620,000	-	1,620,000	1,620,000
Water Mains Replace Rehab Improve - Reconstruct Streets	4,887,000	-	4,887,000	4,887,000
Water Utility Facility Improvements	491,000	-	491,000	491,000
Total	\$ 8,380,000	\$ -	\$ 8,380,000	\$ 8,380,000

Reauthorized Appropriation

	GO Borrowing	Other	Total
Booster Pump Station 109 (Spaanem Ave)	-	81,000	81,000
Unit Well No. 8 Reconstruction	-	215,000	215,000
Water Mains - New	-	2,617,350	2,617,350
Water Mains Replace Rehab Improve - Pavement Management	-	2,014,508	2,014,508
Water Mains Replace Rehab Improve - Reconstruct Streets	-	1,688,689	1,688,689
Water Utility Facility Improvements	-	243,953	243,953
Zone 4 Fire Flow Supply Augment	-	350,496	350,496
Total	\$ -	\$ 7,210,997	\$ 7,210,997

Total 2019 Appropriation

	\$ -	\$ 15,590,997	\$ 15,590,997
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Cash Flow Statements

2019 Capital Improvement Plan:
Executive Budget

Impact Fee Statements

Background & Purpose

Impact fees are paid by developers to support costs associated with the future development of public infrastructure. The City of Madison collects impact fees for Parks, Engineering, and Traffic Engineering. The City of Madison currently has 16 Impact Fee Districts: 6 Parks districts, 9 Engineering districts, and 1 Traffic Engineering district. The City began using an impact fee model for collecting development fees following the adoption of a 1993 Wisconsin state statute that guides the program.

Funds collected in the various districts are reinvested for public infrastructure projects within the district where they were collected, with the exception of the Citywide Parkland fee. Funds for this district are collected from developers that opt out of dedicating land to open space as part of new development.

Effective January 1, 2017, The City's park-related impact fees were repealed and replaced by a combined "Park Impact Fee." This new Park Impact Fee continues to apply to all development in the City, and will consist of two parts: the Park-Land Impact Fee (replacing the Parkland Impact Fee) and the Park-Infrastructure Impact Fee (replacing the Park Development Impact Fee). The Park-Infrastructure Impact Fee rate will be adjusted annually based on the Construction Cost Index. The Park-Land Impact Fee rate will be adjusted annually based on City Assessor land value data.

The previous 11 districts, which were centered around the City's large neighborhood/community parks, have been recreated as four districts: north, east, central and west. The larger districts provide increased flexibility in the expenditure of park development impact fees. In addition, 20% of all Park-Infrastructure Impact Fees will be placed into a City-wide benefit district to be used throughout the City. The previous 11 districts will be closed as the funds are expended.

2019 Highlights

Key Impact Fee-funded projects in the 2019 CIP include:

- Reauthorized funding to purchase land for a Downtown Park from Citywide Parkland fees
- Reauthorized funding for Improvements at Breese Stevens from the Citywide Infrastructure District
- Improvements at the Olbrich Park Boat Launch from revenue within the East Infrastructure District
- Improvements at Door Creek Park from revenue within the East Infrastructure District
- Investments in paths and courts at various locations throughout the City
- Investments in playgrounds at various locations throughout the City
- Funding for the design of improvements at Hill Creek Park from the Elver Infrastructure District

Impact Fees
Citywide Summary - All Active Impact Fee Funds
2019 Executive Budget

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ 12,169,935	\$ 9,957,266	\$ 16,096,410	\$ 11,281,667	\$ -
Fund Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	168,314	72,610	158,290	176,550	-
Revenue - Impact Fees	1,203,577	453,000	445,000	292,000	-
Park Dev. / Impact Fees	5,318,151	3,079,470	3,728,001	3,890,000	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	672,526	-	-	-	-
Total Inflows:	<u>\$ 7,362,568</u>	<u>\$ 3,605,080</u>	<u>\$ 4,331,291</u>	<u>\$ 4,358,550</u>	<u>\$ -</u>
Fund Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	2,926,148	11,169,000	8,779,652	7,485,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	1,756,000	-
Sewer Utility	-	-	-	2,200,000	-
Debt Service - Principal	501,392	336,211	266,243	19,998	-
Debt Service - Interest	8,554	59,186	55,139	4,600	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	520,000	45,000	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 3,436,093</u>	<u>\$ 12,084,397</u>	<u>\$ 9,146,034</u>	<u>\$ 11,465,598</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 3,926,475</u>	<u>\$ (8,479,317)</u>	<u>\$ (4,814,743)</u>	<u>\$ (7,107,048)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 16,096,410</u>	<u>\$ 1,477,949</u>	<u>\$ 11,281,666</u>	<u>\$ 4,174,619</u>	<u>\$ -</u>

**Impact Fees
Parks Subtotal**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ 17,444,252	\$ 15,213,729	\$ 20,465,118	\$ 15,603,858	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	167,395	72,610	158,290	176,550	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	5,318,151	3,079,470	3,728,001	3,890,000	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	670,366	-	-	-	-
Total Inflows:	<u>\$ 6,155,912</u>	<u>\$ 3,152,080</u>	<u>\$ 3,886,291</u>	<u>\$ 4,066,550</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	2,928,296	11,169,000	8,675,506	7,485,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	198,196	89,966	19,998	19,998	-
Debt Service - Interest	8,554	11,095	7,048	4,600	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	520,000	45,000	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 3,135,045</u>	<u>\$ 11,790,061</u>	<u>\$ 8,747,552</u>	<u>\$ 7,509,598</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 3,020,867</u>	<u>\$ (8,637,981)</u>	<u>\$ (4,861,261)</u>	<u>\$ (3,443,048)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 20,465,118</u>	<u>\$ 6,575,748</u>	<u>\$ 15,603,857</u>	<u>\$ 12,160,810</u>	<u>\$ -</u>

**Impact Fees
12405101 Parks - Warner**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ 84,446	\$ 61,292	\$ 87,269	\$ 69,400	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	693	300	400	600	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	21,445	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 22,138</u>	<u>\$ 300</u>	<u>\$ 400</u>	<u>\$ 600</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	19,315	-	18,269	70,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 19,315</u>	<u>\$ -</u>	<u>\$ 18,269</u>	<u>\$ 70,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 2,823</u>	<u>\$ 300</u>	<u>\$ (17,869)</u>	<u>\$ (69,400)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 87,269</u>	<u>\$ 61,592</u>	<u>\$ 69,400</u>	<u>\$ -</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

Parks Division:

Playground/Accessibility Improvements, Playground Replacement	cash	<u>\$ 70,000</u>
		<u>\$ 70,000</u>

Impact Fees
12405102 Parks - Reindahl

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ 305,352	\$ 256,852	\$ 307,963	\$ 279,963	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	2,585	1,250	2,000	1,500	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	50,000	-	-	-	-
Total Inflows:	<u>\$ 52,585</u>	<u>\$ 1,250</u>	<u>\$ 2,000</u>	<u>\$ 1,500</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	49,974	26,000	30,000	172,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 49,974</u>	<u>\$ 26,000</u>	<u>\$ 30,000</u>	<u>\$ 172,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 2,611</u>	<u>\$ (24,750)</u>	<u>\$ (28,000)</u>	<u>\$ (170,500)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 307,963</u>	<u>\$ 232,102</u>	<u>\$ 279,963</u>	<u>\$ 109,463</u>	<u>\$ -</u>

Includes 2018 amounts as follows:

Parks Division:

Park Land Improvements	cash	\$ 18,000
Playground/Accessibility Improvements, Playgrounds Replacements	cash	\$ 8,000
		<u>\$ 26,000</u>

Includes 2019 amounts as follows:

Parks Division:

Park Land Improvements (Reauthorization)	cash	\$ 12,000
Park Land Improvements, Basketball Courts	cash	\$ 90,000
Park Land Improvements, Sun Shelter	cash	\$ 70,000
		<u>\$ 172,000</u>

Impact Fees
12405103 Parks - Door Creek

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ 178,321	\$ 105,088	\$ 1,848	\$ -	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	610	525	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	1,081	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	2,787	-	-	-	-
Total Inflows:	<u>\$ 4,478</u>	<u>\$ 525</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	172,398	69,968	-	-	-
Debt Service - Interest	8,554	5,895	1,848	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 180,952</u>	<u>\$ 75,863</u>	<u>\$ 1,848</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (176,474)</u>	<u>\$ (75,338)</u>	<u>\$ (1,848)</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 1,848</u>	<u>\$ 29,750</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Impact Fees
12405104 Parks - Yahara Hills

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ (63,161)	\$ (63,161)	\$ (35,762)	\$ -	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	(27,399)	-	(35,762)	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ (27,399)</u>	<u>\$ -</u>	<u>\$ (35,762)</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 27,399</u>	<u>\$ -</u>	<u>\$ 35,762</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (35,762)</u>	<u>\$ (63,161)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Includes 2017 amounts as follows:

Parks Division:

Park Land Improvements, Shelters Junction Owl Worthington (Reauth)	cash	\$ 10,000
Park Land Improvements, Ski Trails Yahara	cash	\$ 10,000
		<u>\$ 20,000</u>

**Impact Fees
12405105 Parks - Olbrich**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ 166,425	\$ 62,225	\$ 58,749	\$ 29,600	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	1,223	100	400	400	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 1,223</u>	<u>\$ 100</u>	<u>\$ 400</u>	<u>\$ 400</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	108,900	22,000	29,549	30,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 108,900</u>	<u>\$ 22,000</u>	<u>\$ 29,549</u>	<u>\$ 30,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (107,677)</u>	<u>\$ (21,900)</u>	<u>\$ (29,149)</u>	<u>\$ (29,600)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 58,749</u>	<u>\$ 40,325</u>	<u>\$ 29,600</u>	<u>\$ -</u>	<u>\$ -</u>

Includes 2018 amounts as follows:

Parks Division:

Playground/Accessibility
Improvements, Playground
Replacements

cash	\$ 22,000
	<u>\$ 22,000</u>

Includes 2019 amounts as follows:

Parks Division:

Playground/Accessibility Improvements, Playground Replacements

cash	\$ 30,000
	<u>\$ 30,000</u>

Impact Fees
12405106 Parks - Law - Tenney

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ 345,355	\$ 137,058	\$ 293,019	\$ 129,510	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	4,790	-	3,350	900	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	96,510	-	16,339	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 101,300</u>	<u>\$ -</u>	<u>\$ 19,689</u>	<u>\$ 900</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	127,838	-	158,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	25,798	19,998	19,998	19,998	-
Debt Service - Interest	-	5,200	5,200	4,600	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 153,636</u>	<u>\$ 25,198</u>	<u>\$ 183,198</u>	<u>\$ 24,598</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (52,336)</u>	<u>\$ (25,198)</u>	<u>\$ (163,509)</u>	<u>\$ (23,698)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 293,019</u>	<u>\$ 111,860</u>	<u>\$ 129,510</u>	<u>\$ 105,812</u>	<u>\$ -</u>

Impact Fees
12405107 Parks - Vilas - Brittingham

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ 1,608,284	\$ 494,284	\$ 1,133,455	\$ 209,000	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	12,408	700	6,000	6,000	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 12,408</u>	<u>\$ 700</u>	<u>\$ 6,000</u>	<u>\$ 6,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	487,237	490,000	930,455	215,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 487,237</u>	<u>\$ 490,000</u>	<u>\$ 930,455</u>	<u>\$ 215,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (474,829)</u>	<u>\$ (489,300)</u>	<u>\$ (924,455)</u>	<u>\$ (209,000)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 1,133,455</u>	<u>\$ 4,984</u>	<u>\$ 209,000</u>	<u>\$ -</u>	<u>\$ -</u>

Includes 2018 amounts as follows:

Parks Division:

Dog Park Improvements, Brittingham	cash	\$ 300,000
Park Land Improvements, Annie C. Stewart Memorial Fountain	cash	\$ 20,000
Park Land Improvements, Fencing	cash	\$ 65,000
Playground/Accessibility Improvements, Playground	cash	<u>\$ 105,000</u>
		<u>\$ 490,000</u>

Includes 2019 amounts as follows:

Parks Division:

Vilas Park Improvements (Reauthorization)	cash	\$ 175,000
Playground/Accessibility Improvements, Playground (Reauthorization)	cash	<u>\$ 40,000</u>
		<u>\$ 215,000</u>

Impact Fees
12405108 Parks Olin - Turville

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ 165,052	\$ 130,878	\$ 145,279	\$ 28,900	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	1,248	500	1,100	1,100	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 1,248</u>	<u>\$ 500</u>	<u>\$ 1,100</u>	<u>\$ 1,100</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	21,021	130,000	117,479	30,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 21,021</u>	<u>\$ 130,000</u>	<u>\$ 117,479</u>	<u>\$ 30,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (19,773)</u>	<u>\$ (129,500)</u>	<u>\$ (116,379)</u>	<u>\$ (28,900)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 145,279</u>	<u>\$ 1,378</u>	<u>\$ 28,900</u>	<u>\$ -</u>	<u>\$ -</u>

Includes 2018 amounts as follows:

Parks Division:

Beach and Shoreline Improvements, Olin Boat Launch	cash	\$ 100,000
 Park Land Improvements, Seating Areas	cash	<u>\$ 30,000</u>
		<u>\$ 130,000</u>

Includes 2019 amounts as follows:

Parks Division:

Park Land Improvements, Seating (Reauthorization)	cash	<u>30,000</u>
		<u>\$ 30,000</u>

**Impact Fees
12405109 Parks - Garner**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ 25,023	\$ 33,268	\$ 40,126	\$ 77,546	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	1,015	115	300	250	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	38,120	38,120	38,120	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 39,135</u>	<u>\$ 38,235</u>	<u>\$ 38,420</u>	<u>\$ 250</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	24,032	25,000	1,000	65,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 24,032</u>	<u>\$ 25,000</u>	<u>\$ 1,000</u>	<u>\$ 65,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 15,103</u>	<u>\$ 13,235</u>	<u>\$ 37,420</u>	<u>\$ (64,750)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 40,126</u>	<u>\$ 46,503</u>	<u>\$ 77,546</u>	<u>\$ 12,796</u>	<u>\$ -</u>

Includes 2018 amounts as follows:

Parks Division:

Park Land Improvements, Courts	cash	<u>\$ 25,000</u>
		<u>\$ 25,000</u>

Includes 2019 amounts as follows:

Parks Division:

Park Land Improvements, Courts (Reauthorization)	cash	\$ 25,000
Park Land Improvements, Courts	cash	<u>\$ 40,000</u>
		<u>\$ 65,000</u>

Impact Fees
12405110 Parks - Far West

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ 395,981	\$ 196,461	\$ 260,371	\$ 175,521	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	3,074	980	2,000	1,800	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	20,541	28,150	28,150	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 23,615</u>	<u>\$ 29,130</u>	<u>\$ 30,150</u>	<u>\$ 1,800</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	159,225	70,000	115,000	110,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 159,225</u>	<u>\$ 70,000</u>	<u>\$ 115,000</u>	<u>\$ 110,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (135,610)</u>	<u>\$ (40,870)</u>	<u>\$ (84,850)</u>	<u>\$ (108,200)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 260,371</u>	<u>\$ 155,591</u>	<u>\$ 175,521</u>	<u>\$ 67,321</u>	<u>\$ -</u>

Includes 2018 amounts as follows:

Parks Division:

Park Land Improvements, Fields	cash	\$ 70,000
		<u>\$ 70,000</u>

Includes 2019 amounts as follows:

Parks Division:

Park Land Improvements, Fields (Reauthorization)	cash	\$ 10,000
Playground/Accessibility, Playground Replacement	cash	\$ 100,000
		<u>\$ 110,000</u>

Impact Fees
12405111 Parks - Elver

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ 890,366	\$ 451,976	\$ 694,816	\$ 226,300	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	7,378	1,485	4,000	2,200	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	4,324	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	200,000	-	-	-	-
Total Inflows:	<u>\$ 211,702</u>	<u>\$ 1,485</u>	<u>\$ 4,000</u>	<u>\$ 2,200</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	407,252	405,000	427,516	228,500	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	45,000	45,000	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 407,252</u>	<u>\$ 450,000</u>	<u>\$ 472,516</u>	<u>\$ 228,500</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (195,550)</u>	<u>\$ (448,515)</u>	<u>\$ (468,516)</u>	<u>\$ (226,300)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 694,816</u>	<u>\$ 3,461</u>	<u>\$ 226,300</u>	<u>\$ -</u>	<u>\$ -</u>

Includes 2018 amounts as follows:

Parks Division:

Park Land Improvements, Meadowood Shelter	cash	\$ 45,000
Park Land Improvements, Paving	cash	\$ 10,000
Park Land Improvements, Planning	cash	\$ 45,000
Parks Facility Improvements, Facility Maintenance	cash	\$ 50,000
Playground/Accessibility Improvements, All Inclusive Playground	cash	\$ 300,000
		<u>\$ 450,000</u>

Includes 2019 amounts as follows:

Parks Division:

Park Land Improvements, Planning (Reauthorization)	cash	38,500
Hill Creek Park	cash	150,000
Park Land Improvements, Greenside Park	cash	40,000
		<u>228,500</u>

Impact Fees
12405112 Parks - Citywide Parkland Fee

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ 13,342,808	\$ 10,414,508	\$ 11,844,239	\$ 6,838,231	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	112,511	52,000	93,600	88,000	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	(60,178)	80,200	125,392	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 52,333</u>	<u>\$ 132,200</u>	<u>\$ 218,992</u>	<u>\$ 88,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	1,550,901	9,000,000	5,225,000	4,772,500	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 1,550,901</u>	<u>\$ 9,000,000</u>	<u>\$ 5,225,000</u>	<u>\$ 4,772,500</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (1,498,568)</u>	<u>\$ (8,867,800)</u>	<u>\$ (5,006,008)</u>	<u>\$ (4,684,500)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 11,844,239</u>	<u>\$ 1,546,708</u>	<u>\$ 6,838,231</u>	<u>\$ 2,153,731</u>	<u>\$ -</u>

Includes 2018 amounts as follows:

Parks Division:

Land Acquisition	cash	\$ 9,000,000
		<u>\$ 9,000,000</u>

Includes 2019 amounts as follows:

Parks Division:

Central Park (Reauthorization)	cash	822,500
Land Acquisition (Reauthorization)	cash	3,000,000
Land Acquisition	cash	\$ 900,000
		<u>\$ 4,722,500</u>

Impact Fees
12405113 Parks - Citywide Infrastructure Fee

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ -	\$ 220,000	\$ 364,410	\$ 47,410	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	1,179	1,100	3,000	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	363,231	220,000	330,000	440,000	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 364,410</u>	<u>\$ 221,100</u>	<u>\$ 333,000</u>	<u>\$ 440,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	650,000	750,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	475,000	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ 475,000</u>	<u>\$ 650,000</u>	<u>\$ 750,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 364,410</u>	<u>\$ (253,900)</u>	<u>\$ (317,000)</u>	<u>\$ (310,000)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 364,410</u>	<u>\$ (33,900)</u>	<u>\$ 47,410</u>	<u>\$ (262,590)</u>	<u>\$ -</u>

Includes 2018 amounts as follows:

Parks Division:

Breese Stevens Improvements	cash	\$ 475,000
		<u>\$ 475,000</u>

Includdes 2019 amounts as follows:

Parks Division:

Law Park	cash	\$ 100,000
Breese Stevens Improvements (Reauthorized)	cash	\$ 650,000
		<u>\$ 750,000</u>

**Impact Fees
12405114 - North**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ -	\$ 108,000	\$ 113,655	\$ (260,805)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	84	540	540	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	113,571	108,000	180,000	250,000	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 113,655</u>	<u>\$ 108,540</u>	<u>\$ 180,540</u>	<u>\$ 250,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	585,000	555,000	130,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ 585,000</u>	<u>\$ 555,000</u>	<u>\$ 130,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 113,655</u>	<u>\$ (476,460)</u>	<u>\$ (374,460)</u>	<u>\$ 120,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 113,655</u>	<u>\$ (368,460)</u>	<u>\$ (260,805)</u>	<u>\$ (140,805)</u>	<u>\$ -</u>

Includes 2018 amounts as follows:

Parks Division:

Beach and Shoreline Improvements, Warner Boat Launch	cash	\$ 400,000
Park Land Improvements, Courts	cash	\$ 35,000
Park Land Improvements, Lighting	cash	\$ 80,000
Park Land Improvements, Paving	cash	\$ 70,000
		<u>\$ 585,000</u>

Includes 2019 amounts as follows:

Parks Division:

Field Improvements	cash	\$ 60,000
Park Land Improvements, Courts	cash	\$ 20,000
Park Land Improvements, Paths	cash	\$ 50,000
		<u>\$ 130,000</u>

**Impact Fees
12405115 - East**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ -	\$ 285,000	\$ 1,061,714	\$ 1,256,314	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	2,970	1,425	8,600	10,000	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	1,058,744	285,000	300,000	350,000	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 1,061,714</u>	<u>\$ 286,425</u>	<u>\$ 308,600</u>	<u>\$ 360,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	156,000	114,000	407,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ 156,000</u>	<u>\$ 114,000</u>	<u>\$ 407,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 1,061,714</u>	<u>\$ 130,425</u>	<u>\$ 194,600</u>	<u>\$ (47,000)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 1,061,714</u>	<u>\$ 415,425</u>	<u>\$ 1,256,314</u>	<u>\$ 1,209,314</u>	<u>\$ -</u>

Includes 2018 amounts as follows:

Parks Division:

Dog Park Improvements	cash	\$ 50,000
Park Land Improvements, Courts	cash	\$ 31,000
Park Land Improvements, Planning	cash	\$ 30,000
Park Facility Imp., Irrigation	cash	\$ 15,000
Playground/Accessibility Imp., Playground Replacements	cash	\$ 30,000
		<u>\$ 156,000</u>

Includes 2019 amounts as follows:

Parks Division:

Park Land Improvements (Reauthorization)	cash	\$ 42,000
Beach and Shoreline Improvements, Olbrich Park Boat Launch	cash	\$ 50,000
Park Land Improvements, Door Creek, Galaxy Park, Patriot Park, Paving	cash	\$ 295,000
Playground/Accessibility, Playground Replacement	cash	\$ 20,000
		<u>\$ 407,000</u>

**Impact Fees
12405116 - Central**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ -	\$ 82,000	\$ 34,316	\$ (5,284)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	238	400	400	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	34,078	82,000	200,000	250,000	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 34,316</u>	<u>\$ 82,400</u>	<u>\$ 200,400</u>	<u>\$ 250,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	55,000	240,000	205,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ 55,000</u>	<u>\$ 240,000</u>	<u>\$ 205,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 34,316</u>	<u>\$ 27,400</u>	<u>\$ (39,600)</u>	<u>\$ 45,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 34,316</u>	<u>\$ 109,400</u>	<u>\$ (5,284)</u>	<u>\$ 39,716</u>	<u>\$ -</u>

Includes 2018 amounts as follows:

Parks Division:

Parks Facility Improvements, Facility Maintenance	cash	\$ 15,000
Improvements, Playground Replacements	cash	\$ 40,000
		<u>\$ 55,000</u>

Includes 2019 amounts as follows:

Parks Division:

Parks Facility Improvements, Facility Improvements (Reauthorization)	cash	\$ 15,000
Park Land Improvements, Paving	cash	\$ 50,000
Playground and Accessibility, Penn Park	cash	\$ 40,000
Vilas Park Improvements	cash	\$ 100,000
		<u>\$ 205,000</u>

**Impact Fees
12405117 - West**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ -	\$ 238,000	\$ 423,553	\$ 837,153	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	1,780	1,190	3,600	7,800	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	421,773	238,000	510,000	600,000	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 423,553</u>	<u>\$ 239,190</u>	<u>\$ 513,600</u>	<u>\$ 607,800</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	205,000	100,000	300,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ 205,000</u>	<u>\$ 100,000</u>	<u>\$ 300,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 423,553</u>	<u>\$ 34,190</u>	<u>\$ 413,600</u>	<u>\$ 307,800</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 423,553</u>	<u>\$ 272,190</u>	<u>\$ 837,153</u>	<u>\$ 1,144,953</u>	<u>\$ -</u>

Includes 2018 amounts as follows:

Parks Division:

Park Land Improvements, Courts	cash	\$ 45,000
Park Land Improvements, Paving	cash	\$ 100,000
Playground/Accessibility Improvements, Playground Replacements	cash	\$ 60,000
		<u>\$ 205,000</u>

Includes 2019 amounts as follows:

Parks Division:

Park Land Improvements, Paving (Reauthorization)	cash	\$ 30,000
Playground/Accessibility Improvements (Reauthorization)	cash	\$ 20,000
Park Land Improvements, Courts	cash	\$ 25,000
Park Land Improvements, Park Development	cash	\$ 15,000
Playground and Accessibility, Playground Replacements	cash	\$ 210,000
		<u>\$ 300,000</u>

**Impact Fees
12405118 - Park Land**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ -	\$ 2,000,000	\$ 3,636,098	\$ 5,665,098	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	13,609	10,000	29,000	56,000	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	3,204,910	2,000,000	2,000,000	2,000,000	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	417,579	-	-	-	-
Total Inflows:	<u>\$ 3,636,098</u>	<u>\$ 2,010,000</u>	<u>\$ 2,029,000</u>	<u>\$ 2,056,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 3,636,098</u>	<u>\$ 2,010,000</u>	<u>\$ 2,029,000</u>	<u>\$ 2,056,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 3,636,098</u>	<u>\$ 4,010,000</u>	<u>\$ 5,665,098</u>	<u>\$ 7,721,098</u>	<u>\$ -</u>

Impact Fees Engineering Subtotal

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ (5,374,987)	\$ (5,357,134)	\$ (4,472,855)	\$ (4,322,191)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	80	-	-	-	-
Revenue - Impact Fees	1,200,940	453,000	445,000	292,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	2,160	-	-	-	-
Total Inflows:	<u>\$ 1,203,180</u>	<u>\$ 453,000</u>	<u>\$ 445,000</u>	<u>\$ 292,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	(2,148)	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	1,756,000	-
Sewer Utility	-	-	-	2,200,000	-
Debt Service - Principal	303,196	246,245	246,245	-	-
Debt Service - Interest	-	48,091	48,091	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 301,048</u>	<u>\$ 294,336</u>	<u>\$ 294,336</u>	<u>\$ 3,956,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 902,132</u>	<u>\$ 158,664</u>	<u>\$ 150,664</u>	<u>\$ (3,664,000)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (4,472,855)</u>	<u>\$ (5,198,470)</u>	<u>\$ (4,322,191)</u>	<u>\$ (7,986,191)</u>	<u>\$ -</u>

Impact Fees
12404020 Engr. - Door Creek North Phase 2

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ (661,235)	\$ (595,635)	\$ (501,232)	\$ (401,232)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	160,003	50,000	100,000	75,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 160,003</u>	<u>\$ 50,000</u>	<u>\$ 100,000</u>	<u>\$ 75,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 160,003</u>	<u>\$ 50,000</u>	<u>\$ 100,000</u>	<u>\$ 75,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (501,232)</u>	<u>\$ (545,635)</u>	<u>\$ (401,232)</u>	<u>\$ (326,232)</u>	<u>\$ -</u>

Impact Fees
12404021 Engr. - Valley View Road

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ (644,496)	\$ (660,405)	\$ (659,689)	\$ (678,944)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	8,735	11,000	5,000	2,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	932	-	-	-	-
Total Inflows:	<u>\$ 9,667</u>	<u>\$ 11,000</u>	<u>\$ 5,000</u>	<u>\$ 2,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	24,860	22,000	22,000	-	-
Debt Service - Interest	-	2,255	2,255	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 24,860</u>	<u>\$ 24,255</u>	<u>\$ 24,255</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (15,193)</u>	<u>\$ (13,255)</u>	<u>\$ (19,255)</u>	<u>\$ 2,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (659,689)</u>	<u>\$ (673,660)</u>	<u>\$ (678,944)</u>	<u>\$ (676,944)</u>	<u>\$ -</u>

Impact Fees
12404022 Engr. - Upper Badger Mill Creek

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ (94,462)	\$ (87,562)	\$ (78,595)	\$ (63,595)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	15,867	15,000	15,000	10,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 15,867</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>\$ 10,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 15,867</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>\$ 10,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (78,595)</u>	<u>\$ (72,562)</u>	<u>\$ (63,595)</u>	<u>\$ (53,595)</u>	<u>\$ -</u>

Impact Fees
12404023 Engr. - Felland Road Impact Fee

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ (1,697,754)	\$ (1,705,754)	\$ (1,674,025)	\$ (1,659,025)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	23,729	7,000	15,000	15,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 23,729</u>	<u>\$ 7,000</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 23,729</u>	<u>\$ 7,000</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (1,674,025)</u>	<u>\$ (1,698,754)</u>	<u>\$ (1,659,025)</u>	<u>\$ (1,644,025)</u>	<u>\$ -</u>

Impact Fees
12404024 Engr. - Elderberry Neighborhood

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ (140,623)	\$ (91,873)	\$ (89,394)	\$ (39,394)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	51,229	20,000	50,000	30,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 51,229</u>	<u>\$ 20,000</u>	<u>\$ 50,000</u>	<u>\$ 30,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 51,229</u>	<u>\$ 20,000</u>	<u>\$ 50,000</u>	<u>\$ 30,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (89,394)</u>	<u>\$ (71,873)</u>	<u>\$ (39,394)</u>	<u>\$ (9,394)</u>	<u>\$ -</u>

Impact Fees
12404025 Engr. - Northeast Neighborhood

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ (551,854)	\$ (584,274)	\$ (583,396)	\$ (605,368)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	10,000	10,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	1,228	-	-	-	-
Total Inflows:	<u>\$ 1,228</u>	<u>\$ -</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	32,770	29,000	29,000	-	-
Debt Service - Interest	-	2,972	2,972	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 32,770</u>	<u>\$ 31,972</u>	<u>\$ 31,972</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (31,542)</u>	<u>\$ (31,972)</u>	<u>\$ (21,972)</u>	<u>\$ 10,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (583,396)</u>	<u>\$ (616,246)</u>	<u>\$ (605,368)</u>	<u>\$ (595,368)</u>	<u>\$ -</u>

Impact Fees
12404026 Engr. - Lower Badger Mill Creek Sanitary Sewer and Stormwater

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ (1,592,201)	\$ (1,639,268)	\$ (896,457)	\$ (884,566)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	941,377	350,000	250,000	150,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 941,377</u>	<u>\$ 350,000</u>	<u>\$ 250,000</u>	<u>\$ 150,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	67	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	1,756,000	-
Sewer Utility	-	-	-	2,200,000	-
Debt Service - Principal	245,566	195,245	195,245	-	-
Debt Service - Interest	-	42,864	42,864	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 245,633</u>	<u>\$ 238,109</u>	<u>\$ 238,109</u>	<u>\$ 3,956,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 695,744</u>	<u>\$ 111,891</u>	<u>\$ 11,891</u>	<u>\$ (3,806,000)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (896,457)</u>	<u>\$ (1,527,377)</u>	<u>\$ (884,566)</u>	<u>\$ (4,690,566)</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

Sewer Utility

Sewer Impact Fee Districts borrow \$ 2,200,000

Stormwater Utility

Stormwater Quality System Improvements borrow \$ 1,756,000

\$ 3,956,000

Impact Fees
12404027 Engr. - Pumpkin Hollow

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ (2,215)	\$ (2,215)	\$ -	\$ -	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	(2,215)	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ (2,215)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 2,215</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ -</u>	<u>\$ (2,215)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Impact Fees
12404028 Engr. - Jeffy Trail

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ 9,852	\$ 9,852	\$ 9,932	\$ 9,932	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	80	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 80</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 80</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 9,932</u>	<u>\$ 9,852</u>	<u>\$ 9,932</u>	<u>\$ 9,932</u>	<u>\$ -</u>

**Impact Fees
Traffic Engineering Subtotal**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ 100,671	\$ 100,671	\$ 104,147	\$ 0	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	839	-	-	-	-
Revenue - Impact Fees	2,637	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 3,476</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	104,146	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 104,146</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 3,476</u>	<u>\$ -</u>	<u>\$ (104,146)</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 104,147</u>	<u>\$ 100,671</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ -</u>

**Impact Fees
12404540 TE - Hawks Woods**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Budget</u>
Cash Balance (Deficit), January 1	\$ 100,671	\$ 100,671	\$ 104,147	\$ -	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	839	-	-	-	-
Revenue - Impact Fees	2,637	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 3,476</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
* Land and Land Improvements	-	-	104,146	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 104,146</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 3,476</u>	<u>\$ -</u>	<u>\$ (104,146)</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 104,147</u>	<u>\$ 100,671</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

* A resolution (RES-18-00077) passed in 2017 authorized the use of these funds to replace General Obligation Borrowing in the CTH M Project in the Engineering - Major Streets Capital Budget.

Tax Increment Financing

Background & Purpose

Tax Increment Financing (TIF) is a financing tool utilized by the City of Madison to fund public infrastructure, promote development opportunities, and expand future tax base. All of the existing districts, and future districts, must demonstrate that development is not possible without a form of City assistance. Currently, Madison has 13 districts with three that have closed in 2018.

Beginning in 2009, State law began allowing the use of TIF proceeds to support Affordable Housing. Under the revised policy, jurisdictions can keep a TIF district open for an additional year and utilize the additional increment to fund affordable housing developments. Incremental revenue from TID 33 were appropriated to Affordable Housing in 2016. Incremental revenue from TIDs 27, 32, and 43 were appropriated to Affordable Housing in the 2018.

The information outlined in the TIF cash flow statements is provided for informational purposes and is not intended to serve as budget.

2019 Highlights

Key TIF-funded projects in the 2019 CIP include:

- Construction of a parking ramp to replace Government East as part of the Judge Doyle development funded by TID 25 proceeds
- Developer loans funded by TID 36: potential loans may include support for the redevelopment of the First Street and E. Washington Avenue shopping center site, the next phases of the Stonehouse Development, and continued development on the Mautz Block
- Winnebago Street reconstruction and railroad crossings and quiet zone improvements funded by TID 37
- Stoughton Road resurfacing and Dairy Drive construction funded by TID 39
- Utility undergrounding at Fish Hatchery and Park Street funded by TID 42

**Tax Incremental Financing
Citywide Summary - All Active TIDs
2019 Executive Budget**

<u>No.</u>	<u>Name</u>	<u>Year of Inception</u>	<u>Base Value</u>	<u>2018 Value</u>	<u>Accumulated TIF Increment Change August 15, 2018</u>	<u>2019 Ratio of Debt Svc. and Cap. Leases to Annual Revenues (Excluding Borrowing)</u>	<u>Dec. 31, 2019 Budgeted Cash Balance</u>	<u>Dec. 31, 2019 Balance of Unrecovered Costs (Fav.)</u>	<u>2019 Capital Budget Executive</u>
25	Wilson Street	1995	\$38,606,700	\$192,663,800	399%	19%	\$17,421,238	(\$10,313,764)	\$20,522,135
29	Allied Terrace	2000	41,741,400	59,293,600	42%	32%	(2,566,952)	3,079,898	500
35	Todd Drive	2005	25,800,600	64,840,500	151%	11%	2,485,857	(2,250,560)	-
36	Capitol Gateway	2005	97,652,400	437,813,700	348%	45%	14,095,145	9,622,333	5,027,000
37	Union Corners	2006	43,466,900	95,486,000	120%	36%	(2,468,941)	4,131,347	1,438,000
38	Badger/Ann/Park	2008	54,203,700	47,490,300	-12%	62%	(3,570,450)	4,131,785	-
39	Stoughton Road	2008	263,256,500	344,703,200	31%	15%	206,372	585,279	2,350,500
41	University/Whitney	2011	18,703,300	57,097,000	205%	58%	1,580,521	768,161	-
42	Wingra	2012	50,866,200	72,970,500	43%	94%	(24,458)	1,920,536	330,500
44	Royster Clark	2013	30,448,400	46,751,500	54%	136%	(756,430)	3,962,231	1,000
45	Capitol Square West	2015	79,304,000	102,594,900	29%	361%	(5,029,087)	15,159,700	1,500
46	Research Park	2015	118,934,300	148,293,700	25%	32%	2,539,128	5,538,070	-
47	Silicon Prairie	2017	10,032,600	17,618,300	76%	N/A	(99,565)	30,088	-
							<u>\$ 23,911,943</u>	<u>\$ 36,335,016</u>	<u>\$ 29,671,135</u>

**Tax Incremental Financing
Citywide Summary - All Active TIDs
2019 Executive Budget**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Adopted</u>
Cash Balance (Deficit), January 1	\$ 26,365,078	\$ 26,184,801	\$ 37,562,111	\$ 37,886,324	\$ -
Project Inflows:					
Incremental Revenues	10,133,810	16,308,511	13,044,894	18,983,860	-
Computer Reimbursement	761,271	1,024,074	772,460	770,362	-
Personal Property Aid	-	-	-	86,160	-
Payment on Advance	-	-	-	-	-
Interest Income	393,179	284,682	305,467	371,724	-
Proceeds from Borrowing	14,645,001	12,593,000	7,543,000	5,000,000	-
Developer Capital Funding	529,349	504,559	504,559	504,559	-
Application Fees	43,190	-	39,000	-	-
Other	2,082,466	500,000	508,121	500,000	-
Total Inflows:	<u>\$ 28,588,266</u>	<u>\$ 31,214,826</u>	<u>\$ 22,717,501</u>	<u>\$ 26,216,665</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	1,786,662	1,207,000	1,200,000	4,027,000	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	4,608	19,000	16,000	8,000	-
Parking	-	29,000,000	3,748,865	20,521,135	-
PCED: Payments to Developers	5,463,000	5,343,000	8,363,000	5,000,000	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	49,281	190,000	128,806	115,000	-
Traffic Engineering	41,169	-	16,199	-	-
Transit	-	-	-	-	-
Debt Service-Principal	7,252,480	6,057,223	6,067,223	7,907,483	-
Debt Service-Interest	1,005,436	961,610	961,610	1,153,165	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	700,000	745,000	745,000	765,000	-
Capital Lease-Interest	329,063	337,895	337,895	77,828	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	203,527	213,088	200,898	190,000	-
Audit Costs	21,700	14,000	26,000	26,000	-
Other	534,307	500,000	581,792	500,000	-
Total Outflows:	<u>\$ 17,391,233</u>	<u>\$ 44,587,816</u>	<u>\$ 22,393,288</u>	<u>\$ 40,290,611</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 11,197,033</u>	<u>\$ (13,372,990)</u>	<u>\$ 324,213</u>	<u>\$ (14,073,946)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 37,562,111</u>	<u>\$ 12,811,811</u>	<u>\$ 37,886,324</u>	<u>\$ 23,812,378</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	<u>\$ 25,557,077</u>	<u>\$ 43,205,065</u>	<u>\$ 25,963,641</u>	<u>\$ 36,365,104</u>	<u>\$ -</u>

**Tax Incremental Financing
TID #25 - Wilson Street Corridor
Inception 1995**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Adopted</u>
Cash Balance (Deficit), January 1	\$ 32,100,090	\$ 34,483,214	\$ 35,835,979	\$ 34,408,915	\$ -
Project Inflows:					
Incremental Revenues	3,949,673	4,740,985	3,957,434	3,594,075	-
Computer Reimbursement	28,137	28,137	28,551	28,551	-
Personal Property Aid	-	-	-	26,238	-
Payment on Advance	-	-	-	-	-
Interest Income	284,367	241,382	206,989	240,862	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	529,349	504,559	504,559	504,559	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 4,791,526</u>	<u>\$ 5,515,063</u>	<u>\$ 4,697,533</u>	<u>\$ 4,394,286</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	15,061	-	1,200,000	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	5,000	5,000	1,000	-
Parking -- Ramp at Judge Doyle	-	24,000,000	3,748,865	20,521,135	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	700,000	745,000	745,000	765,000	-
Capital Lease-Interest	329,063	337,895	337,895	77,828	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	9,220	30,000	10,587	15,000	-
Audit Costs	1,900	2,000	2,000	2,000	-
Other	393	-	75,250	-	-
Total Outflows:	<u>\$ 1,055,637</u>	<u>\$ 25,119,895</u>	<u>\$ 6,124,597</u>	<u>\$ 21,381,963</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 3,735,889</u>	<u>\$ (19,604,832)</u>	<u>\$ (1,427,064)</u>	<u>\$ (16,987,677)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 35,835,979</u>	<u>\$ 14,878,382</u>	<u>\$ 34,408,915</u>	<u>\$ 17,421,238</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)*	<u>\$ (27,218,505)</u>	<u>\$ (8,358,673)</u>	<u>\$ (26,536,441)</u>	<u>\$ (10,313,764)</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

Parks: Street Tree Replacements	Cash	1,000	-
Judge Doyle: Parking Utility Ramp at Judge Doyle (Reauthorization)	Cash	20,521,135	-
TOTAL		<u>\$ 20,522,135</u>	<u>\$ -</u>

**Tax Incremental Financing
TID #29 - Allied Terrace
Inception 2000**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Adopted</u>
Cash Balance (Deficit), January 1	\$ (2,898,015)	\$ (2,870,875)	\$ (2,858,531)	\$ (2,841,461)	\$ -
Project Inflows:					
Incremental Revenues	405,008	470,972	393,134	409,484	-
Computer Reimbursement	9,157	9,157	9,291	7,192	-
Personal Property Aid	-	-	-	2,504	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	5,214	-	4,124	-	-
Total Inflows:	\$ 419,379	\$ 480,129	\$ 406,549	\$ 419,180	\$ -
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	1,209	1,000	1,000	500	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. - Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	349,932	343,100	343,100	123,247	-
Debt Service-Interest	19,339	34,812	34,812	8,924	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	7,120	30,000	8,156	10,000	-
Audit Costs	1,800	2,000	2,000	2,000	-
Other	495	-	411	-	-
Total Outflows:	\$ 379,895	\$ 410,912	\$ 389,479	\$ 144,671	\$ -
Annual Net Cash Flow	\$ 39,484	\$ 69,217	\$ 17,070	\$ 274,509	\$ -
Cash Balance (Deficit), December 31	\$ (2,858,531)	\$ (2,801,658)	\$ (2,841,461)	\$ (2,566,952)	\$ -
Memo: Unrecovered Costs (Fav.)	\$ 3,837,824	\$ 3,425,507	\$ 3,477,654	\$ 3,079,898	\$ -

Note: Not included in the operating statement is a note due from Gorman Companies regarding Avalon Village for \$1M plus accrued interest, due 10/5/22.

Includes 2019 amounts as follows:

Parks: Stree Tree Replacements	Cash	500	-
TOTAL		\$ 500	\$ -

Tax Incremental Financing
TID #35 - Todd Drive / West Beltline
 Inception 2005

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Adopted</u>
Cash Balance (Deficit), January 1	\$ 2,132,045	\$ 1,326,738	\$ 2,205,168	\$ 2,102,666	\$ -
Project Inflows:					
Incremental Revenues	817,962	805,906	672,712	910,781	-
Computer Reimbursement	75,370	75,370	76,478	76,478	-
Personal Property Aid	-	-	-	4,460	-
Payment on Advance	-	-	-	-	-
Interest Income	18,896	9,287	14,443	14,719	-
Proceeds from Borrowing	921,683	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	9,500	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 1,843,411	\$ 890,563	\$ 763,633	\$ 1,006,438	\$ -
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	913,000	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	41,169	-	16,199	-	-
Transit	-	-	-	-	-
Debt Service-Principal	289,076	315,840	315,840	92,168	-
Debt Service-Interest	4,252	23,940	23,940	19,079	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	16,405	5,390	8,156	10,000	-
Audit Costs	1,800	2,000	2,000	2,000	-
Other - Transfer to TID 38	504,586	500,000	500,000	500,000	-
Total Outflows:	\$ 1,770,288	\$ 847,170	\$ 866,135	\$ 623,247	\$ -
Annual Net Cash Flow	\$ 73,123	\$ 43,393	\$ (102,502)	\$ 383,191	\$ -
Cash Balance (Deficit), December 31	\$ 2,205,168	\$ 1,370,131	\$ 2,102,666	\$ 2,485,857	\$ -
Memo: Unrecovered Costs (Fav.)	\$ (1,561,863)	\$ (1,921,096)	\$ (1,775,201)	\$ (2,250,560)	\$ -

Note: A resolution (RES-14-00388) adopted 5/20/14 authorizes amendment of the project plan to provide for a "donor-recipient" arrangement between TIDs #35 and #38, whereby TID #35, as a donor TID, will, starting in 2016, transfer \$500,000 per year to TID #38 for five years, or a total of \$2,500,000.

**Tax Incremental Financing
TID #36 - Capitol Gateway Corridor
Inception 2005**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Adopted</u>
Cash Balance (Deficit), January 1	\$ 2,873,682	\$ 3,028,689	\$ 10,078,089	\$ 9,636,286	\$ -
Project Inflows:					
Incremental Revenues	2,282,770	2,026,318	1,691,425	7,935,793	-
Computer Reimbursement	75,548	75,548	76,659	76,659	-
Personal Property Aid	-	-	-	11,214	-
Payment on Advance	-	-	-	-	-
Interest Income	50,065	30,287	59,896	96,363	-
Proceeds from Borrowing	8,076,084	7,250,000	-	5,000,000	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	1,567,081	-	-	-	-
Total Inflows:	\$ 12,051,548	\$ 9,382,153	\$ 1,827,980	\$ 13,120,029	\$ -
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	250,000	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	5,000	5,000	2,000	-
Parking Utility	-	5,000,000	-	-	-
PCED: Payments to Developers	2,065,000	-	-	5,000,000	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	100,000	100,000	25,000	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	2,343,528	1,836,436	1,836,436	3,150,188	-
Debt Service-Interest	411,060	314,915	314,915	466,982	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	18,973	99,620	11,195	15,000	-
Audit Costs	1,800	2,000	2,000	2,000	-
Other	6,780	-	237	-	-
Total Outflows:	\$ 4,847,141	\$ 7,607,971	\$ 2,269,783	\$ 8,661,170	\$ -
Annual Net Cash Flow	\$ 7,204,407	\$ 1,774,182	\$ (441,803)	\$ 4,458,859	\$ -
Cash Balance (Deficit), December 31	\$ 10,078,089	\$ 4,802,871	\$ 9,636,286	\$ 14,095,145	\$ -
Memo: Unrecovered Costs (Fav.)	\$ 13,626,013	\$ 17,265,395	\$ 12,231,380	\$ 9,622,333	\$ -

Includes 2019 amounts as follows:

Parks: Street Tree Replacements	Cash	2,000	-
Economic Development: Developer Loans	Borrowing	5,000,000	-
<u>Economic Development: Capital Gateway BUILD Plan</u>	<u>Cash</u>	<u>25,000</u>	<u>-</u>
TOTAL		\$ 5,027,000	\$ -

**Tax Incremental Financing
TID #37 - Union Corners
Inception 2006**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Adopted</u>
Cash Balance (Deficit), January 1	\$ (2,713,375)	\$ (2,998,027)	\$ (2,533,821)	\$ (1,799,597)	\$ -
Project Inflows:					
Incremental Revenues	731,479	1,478,694	1,234,307	1,213,580	-
Computer Reimbursement	8,397	8,397	8,520	8,520	-
Personal Property Aid	-	-	-	8,184	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	343,000	343,000	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	1,715	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 741,591</u>	<u>\$ 1,830,091</u>	<u>\$ 1,585,827</u>	<u>\$ 1,230,284</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	10,111	957,000	-	1,407,000	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	650	2,000	1,000	1,000	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	343,000	343,000	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	7,244	30,000	10,000	30,000	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	466,957	426,954	426,954	408,935	-
Debt Service-Interest	58,390	49,346	49,346	35,693	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	16,885	11,755	19,303	15,000	-
Audit Costs	1,800	2,000	2,000	2,000	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 562,037</u>	<u>\$ 1,822,055</u>	<u>\$ 851,603</u>	<u>\$ 1,899,628</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 179,554</u>	<u>\$ 8,036</u>	<u>\$ 734,224</u>	<u>\$ (669,344)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (2,533,821)</u>	<u>\$ (2,989,991)</u>	<u>\$ (1,799,597)</u>	<u>\$ (2,468,941)</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	\$ 4,689,116	\$ 4,597,126	\$ 3,870,938	\$ 4,131,347	\$ -
Includes 2019 amounts as follows:					
Eng Major Streets: Winnebago St. Reconstruction (Reauthorization)			Cash	957,000	-
Engineering Major Streets: Railroad Crossings & Quiet Zones			Cash	450,000	-
Parks: Street Tree Replacements			Cash	1,000	-
<u>Economic Development: Property Holding Costs</u>			<u>Cash</u>	<u>30,000</u>	<u>-</u>
				<u>\$ 1,438,000</u>	<u>\$ -</u>

Tax Incremental Financing
TID #38 - Badger / Ann / Park Street
Inception 2008

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Adopted</u>
Cash Balance (Deficit), January 1	\$ (3,867,382)	\$ (3,818,878)	\$ (3,807,864)	\$ (3,753,558)	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	9,685	9,685	9,826	9,827	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other - Transfer from TID 35	500,000	500,000	500,000	500,000	-
Total Inflows:	<u>\$ 509,685</u>	<u>\$ 509,685</u>	<u>\$ 509,826</u>	<u>\$ 509,827</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	402,205	399,263	399,263	299,263	-
Debt Service-Interest	38,822	45,858	45,858	15,456	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	7,190	6,323	8,162	10,000	-
Audit Costs	1,800	2,000	2,000	2,000	-
Other	150	-	237	-	-
Total Outflows:	<u>\$ 450,167</u>	<u>\$ 453,444</u>	<u>\$ 455,520</u>	<u>\$ 326,719</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 59,518</u>	<u>\$ 56,241</u>	<u>\$ 54,306</u>	<u>\$ 183,108</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (3,807,864)</u>	<u>\$ (3,762,637)</u>	<u>\$ (3,753,558)</u>	<u>\$ (3,570,450)</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	\$ 5,067,725	\$ 4,612,221	\$ 4,614,156	\$ 4,131,785	\$ -

Note: A resolution (RES-14-00388) adopted 5/20/14 authorizes amendment of the project plan to provide for a "donor-recipient" arrangement between TIDs #35 and #38, whereby TID #35, as a donor TID, will, starting in 2016, transfer \$500,000 per year to TID #38 for five years, or a total of \$2,500,000.

**Tax Incremental Financing
TID #39 - Stoughton Road
Inception 2008**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Adopted</u>
Cash Balance (Deficit), January 1	\$ (536,775)	\$ (691,677)	\$ (492,968)	\$ 773,245	\$ -
Project Inflows:					
Incremental Revenues	223,854	1,705,986	1,424,035	1,900,111	-
Computer Reimbursement	197,683	197,683	200,589	200,589	-
Personal Property Aid	-	-	-	9,441	-
Payment on Advance	-	-	-	-	-
Interest Income	-	(6,917)	3,104	7,732	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	10,171	-	3,997	-	-
Total Inflows:	<u>\$ 431,708</u>	<u>\$ 1,896,752</u>	<u>\$ 1,631,725</u>	<u>\$ 2,117,873</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	2,320,000	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	1,718	2,000	1,000	500	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	35,462	30,000	13,806	30,000	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	293,989	293,989	293,989	294,262	-
Debt Service-Interest	45,827	45,827	45,827	27,984	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	9,105	30,000	8,890	10,000	-
Audit Costs	1,800	2,000	2,000	2,000	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 387,901</u>	<u>\$ 403,816</u>	<u>\$ 365,512</u>	<u>\$ 2,684,746</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 43,807</u>	<u>\$ 1,492,936</u>	<u>\$ 1,266,213</u>	<u>\$ (566,873)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (492,968)</u>	<u>\$ 801,259</u>	<u>\$ 773,245</u>	<u>\$ 206,372</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	\$ 1,872,870	\$ 85,945	\$ 312,668	\$ 585,279	\$ -
Includes 2019 amounts as follows:					
Engineering Major Streets: Resurfacing of Stoughton Road			Cash	1,000,000	-
Engineering Major Streets: Construction of Dairy Drive			Cash	1,320,000	-
Economic Development: Property Holding Costs			Cash	30,000	-
Parks: Street Tree Replacements			Cash	500	-
TOTAL				<u>\$ 2,350,500</u>	<u>\$ -</u>

Tax Incremental Financing
TID #41 - University - Whitney (UW Clinic Project)
 Inception 2011

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Adopted</u>
Cash Balance (Deficit), January 1	\$ 766,634	\$ 1,064,295	\$ 1,061,740	\$ 1,204,746	\$ -
Project Inflows:					
Incremental Revenues	840,026	828,550	691,614	895,706	-
Computer Reimbursement	5,659	5,659	5,742	5,742	-
Personal Property Aid	-	-	-	4,585	-
Payment on Advance	-	-	-	-	-
Interest Income	9,871	10,643	8,369	12,047	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 855,556	\$ 844,852	\$ 705,725	\$ 918,080	\$ -
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	2,000	1,000	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	480,480	480,480	480,480	480,480	-
Debt Service-Interest	70,792	70,791	70,791	49,825	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	7,228	-	8,211	10,000	-
Audit Costs	1,800	-	2,000	2,000	-
Other	150	-	237	-	-
Total Outflows:	\$ 560,450	\$ 553,271	\$ 562,719	\$ 542,305	\$ -
Annual Net Cash Flow	\$ 295,106	\$ 291,581	\$ 143,006	\$ 375,775	\$ -
Cash Balance (Deficit), December 31	\$ 1,061,740	\$ 1,355,876	\$ 1,204,746	\$ 1,580,521	\$ -
Memo: Unrecovered Costs (Fav.)	\$ 2,247,902	\$ 1,475,841	\$ 1,624,416	\$ 768,161	\$ -

Tax Incremental Financing
TID #42 - Wingra (Wingra Clinic Project)
 Inception 2012

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Adopted</u>
Cash Balance (Deficit), January 1	\$ 301,263	\$ 193,677	\$ 193,255	\$ 293,636	\$ -
Project Inflows:					
Incremental Revenues	413,922	721,162	635,882	515,682	-
Computer Reimbursement	39,675	39,675	40,258	40,258	-
Personal Property Aid	-	-	-	3,991	-
Payment on Advance	-	-	-	-	-
Interest Income	3,784	-	3,540	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 457,381	\$ 760,837	\$ 679,680	\$ 559,931	\$ -
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	300,000	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	102	1,000	1,000	500	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	6,575	30,000	5,000	30,000	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	475,536	475,535	475,535	475,535	-
Debt Service-Interest	72,160	72,161	72,161	49,990	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	9,216	-	23,603	20,000	-
Audit Costs	1,800	-	2,000	2,000	-
Other	-	-	-	-	-
Total Outflows:	\$ 565,389	\$ 578,696	\$ 579,299	\$ 878,025	\$ -
Annual Net Cash Flow	\$ (108,008)	\$ 182,141	\$ 100,381	\$ (318,094)	\$ -
Cash Balance (Deficit), December 31	\$ 193,255	\$ 375,818	\$ 293,636	\$ (24,458)	\$ -
Memo: Unrecovered Costs (Fav.)	\$ 2,653,893	\$ 1,996,217	\$ 2,077,977	\$ 1,920,536	\$ -
Includes 2019 amounts as follows:					
Eng Major Streets: Utility Undergrounding - Fish Hatchery & Park St.			Cash	300,000	-
Economic Development: Property Holding Costs			Cash	30,000	-
<u>Parks: Street Tree Replacements</u>			<u>Cash</u>	<u>500</u>	<u>-</u>
TOTAL				\$ 330,500	\$ -

**Tax Incremental Financing
TID #44 - Royster Clark
Inception 2013**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Adopted</u>
Cash Balance (Deficit), January 1	\$ (423,215)	\$ 151,956	\$ 161,992	\$ (604,295)	\$ -
Project Inflows:					
Incremental Revenues	201,819	299,658	250,133	380,343	-
Computer Reimbursement	5,371	5,371	5,450	5,450	-
Personal Property Aid	-	-	-	1,658	-
Payment on Advance	-	-	-	-	-
Interest Income	21,517	-	893	-	-
Proceeds from Borrowing	827,799	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 1,056,506</u>	<u>\$ 305,029</u>	<u>\$ 256,476</u>	<u>\$ 387,451</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	929	1,000	1,000	1,000	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	820,000	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	350,640	150,626	150,626	433,420	-
Debt Service-Interest	84,987	39,767	39,767	93,166	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	28,894	-	9,370	10,000	-
Audit Costs	1,800	-	2,000	2,000	-
Other	4,049	-	-	-	-
Total Outflows:	<u>\$ 471,299</u>	<u>\$ 191,393</u>	<u>\$ 1,022,763</u>	<u>\$ 539,586</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 585,207</u>	<u>\$ 113,636</u>	<u>\$ (766,287)</u>	<u>\$ (152,135)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 161,992</u>	<u>\$ 265,592</u>	<u>\$ (604,295)</u>	<u>\$ (756,430)</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	<u>\$ 3,627,855</u>	<u>\$ 3,363,593</u>	<u>\$ 4,243,516</u>	<u>\$ 3,962,231</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

<u>Parks: Street Tree Replacements</u>	<u>Cash</u>	<u>1,000</u>	<u>-</u>
TOTAL		\$ 1,000	\$ -

**Tax Incremental Financing
TID #45 - Capitol Square West
Inception June 2015**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Adopted</u>
Cash Balance (Deficit), January 1	\$ (1,348,143)	\$ (2,955,443)	\$ (3,380,954)	\$ (3,454,343)	\$ -
Project Inflows:					
Incremental Revenues	-	1,787,444	1,492,030	543,365	-
Computer Reimbursement	43,786	43,786	44,430	44,430	-
Personal Property Aid	-	-	-	9,892	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	1,695,000	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 1,738,786</u>	<u>\$ 1,831,230</u>	<u>\$ 1,536,460</u>	<u>\$ 597,687</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	1,761,490	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	1,500	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	1,800,137	1,335,000	1,335,000	1,837,541	-
Debt Service-Interest	199,807	264,193	264,193	321,390	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	8,119	-	8,419	10,000	-
Audit Costs	1,800	-	2,000	2,000	-
Other	244	-	237	-	-
Total Outflows:	<u>\$ 3,771,597</u>	<u>\$ 1,599,193</u>	<u>\$ 1,609,849</u>	<u>\$ 2,172,431</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (2,032,811)</u>	<u>\$ 232,037</u>	<u>\$ (73,389)</u>	<u>\$ (1,574,744)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (3,380,954)</u>	<u>\$ (2,723,406)</u>	<u>\$ (3,454,343)</u>	<u>\$ (5,029,087)</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	<u>\$ 16,684,108</u>	<u>\$ 15,117,071</u>	<u>\$ 15,422,497</u>	<u>\$ 15,159,700</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

<u>Parks: Street Tree Replacements</u>	<u>Cash</u>	<u>1,500</u>	<u>-</u>
TOTAL		\$ 1,500	\$ -

**Tax Incremental Financing
TID #46 - Research Park
Inception September 2015**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Adopted</u>
Cash Balance (Deficit), January 1	\$ (21,731)	\$ (364,434)	\$ 1,107,845	\$ 1,940,149	\$ -
Project Inflows:					
Incremental Revenues	267,297	721,418	602,188	684,940	-
Computer Reimbursement	262,803	262,803	266,666	266,666	-
Personal Property Aid	-	-	-	3,993	-
Payment on Advance	-	-	-	-	-
Interest Income	4,109	-	8,233	-	-
Proceeds from Borrowing	2,523,776	2,500,000	7,200,000	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	29,000	-	39,000	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 3,086,985</u>	<u>\$ 3,484,221</u>	<u>\$ 8,116,087</u>	<u>\$ 955,599</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	1,890,000	2,500,000	7,200,000	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	252,378	-
Debt Service-Interest	-	-	-	52,242	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	52,287	-	76,846	50,000	-
Audit Costs	1,800	-	2,000	2,000	-
Other	13,322	-	4,937	-	-
Total Outflows:	<u>\$ 1,957,409</u>	<u>\$ 2,500,000</u>	<u>\$ 7,283,783</u>	<u>\$ 356,620</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 1,129,576</u>	<u>\$ 984,221</u>	<u>\$ 832,304</u>	<u>\$ 598,979</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 1,107,845</u>	<u>\$ 619,787</u>	<u>\$ 1,940,149</u>	<u>\$ 2,539,128</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	<u>\$ 21,731</u>	<u>\$ 1,537,510</u>	<u>\$ 6,389,427</u>	<u>\$ 5,538,070</u>	<u>\$ -</u>

**Tax Incremental Financing
TID #47 - Silicon Prairie
Inception 2017**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projected</u>	<u>2019 Executive</u>	<u>2019 Adopted</u>
Cash Balance (Deficit), January 1	\$ -	\$ (8,372)	\$ (7,819)	\$ (20,065)	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	570	-	-	-	-
Proceeds from Borrowing	600,659	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	2,975	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 604,204	\$ -	\$ -	\$ -	\$ -
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	595,000	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	10,000	60,066	-
Debt Service-Interest	-	-	-	12,434	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	12,885	-	-	5,000	-
Audit Costs	-	-	2,000	2,000	-
Other	4,138	-	246	-	-
Total Outflows:	\$ 612,023	\$ -	\$ 12,246	\$ 79,500	\$ -
Annual Net Cash Flow	\$ (7,819)	\$ -	\$ (12,246)	\$ (79,500)	\$ -
Cash Balance (Deficit), December 31	\$ (7,819)	\$ (8,372)	\$ (20,065)	\$ (99,565)	\$ -
Memo: Unrecovered Costs (Fav.)	\$ 8,408	\$ 8,408	\$ 10,654	\$ 30,088	\$ -



Glossary

2019 Capital Improvement Plan: Executive Budget

Glossary

AGENCY: A unit of organization within the City. Agencies include departments, divisions, and utilities. Each agency is responsible for submitting to the Finance Director capital and operating budget requests outlining projected costs of operation for the upcoming fiscal year.

APPROPRIATION: The legislative authority to spend and obligate a specified amount from a designated fund account for a specific purpose.

BORROWING SCHEDULE: The plan for General Fund and Non-General Fund General Obligation (GO) borrowing during the period of the Capital Improvement Plan (CIP).

CANCELLATION: The removal of budget authority for a project or program. Authority may be cancelled because a project is delayed, the project is not moving forward, implementation is slowed, the project is completed under budget, or there is a change in the scope of the project.

CAPITAL BUDGET: The appropriations for capital projects, which comprise the first year of the Capital Improvement Plan.

CAPITAL IMPROVEMENT PLAN (CIP): The capital projects planned for the next six years in the capital budget. Only the first year of the Capital Improvement Plan is appropriated with the adoption of the capital budget. The remaining five years of budgeted information is presented as a plan for the future.

CAPITAL PROGRAM: A large scale *continuing* work plan which provides for lasting improvements to the City's infrastructure, assets, and services oftentimes funded by notes, bonds, and other borrowing methods.

CAPITAL PROJECT: A large scale work plan with a *defined start date and end date* which provides for lasting improvements to the City's infrastructure, assets, and services oftentimes funded by notes, bonds, and other borrowing.

COMPENSATION GROUP: A grouping of job classifications based on similar attributes, professional and supervisory requirements, and work functions that are assigned to established salary ranges in the compensation plan.

DEBT SERVICE: Principal and interest payments on debt incurred by the City.

DEVELOPMENT IMPACT FEE ZONE: Geographically defined areas of the City that have been designated by the Common Council as areas in which development has created or may create the need for capital improvements to be funded in whole or in part by impact fees. The areas may be referenced in the Comprehensive Plan or Master Plan, and are shown on a Development Impact Fee Zones Map.

DIRECT APPROPRIATION: Budget appropriations made for a specific activity or initiative but not housed within a specific agency. These appropriations fall under the purview of the Mayor.

EXECUTIVE BUDGET: The Mayor's plan for expenditures and funding sources during the fiscal year. The plan reflects potential appropriations and is presented to the Common Council for their amendments and adoption at which time the funds are legally appropriated.

EXPENDITURE RESTRAINT PROGRAM: A state aid program that provides funding to municipalities that keep the growth in property tax supported spending to a calculated limit based on mills, the consumer price index, and net new construction.

EXPENDITURE TYPE: The category that describes the type of expenditure being made, for example, Building, Machinery and Equipment, Fiber Network.

FULL TIME EQUIVALENT POSITION (FTE): A term used to express the position count. A person working in a half-time position is considered to be working at 0.5 FTE.

FUNCTION: A grouping of agencies that provide like services. The functions identified within Madison's operating budget include: Administration, General Government, Library, Planning and Development, Public Safety and Health, and Public Works and Transportation.

FUND: A sum of money segregated for specific activities. Use of this money requires adherence to special regulations established for each fund. The funds identified within the City of Madison's Adopted Budget include: Capital Projects Fund, General Fund, Community Development Grants, Convention Center, Debt Service, Fleet Services, Golf Courses, Impact Fees, Insurance, Library, Loans, Metro Transit, Other Grants, Other Restricted, Parking Utility, Public Health Madison & Dane County, Sewer Utility, Stormwater Utility, Water Utility, Worker's Compensation, and Community Development Authority.

FUNDING SOURCE: Income received which supports an appropriation. Funding sources include General Obligation borrowing, federal and state grants, special assessments, etc.

GENERAL FUND: A central fund into which most of the City's tax and unrestricted revenues are budgeted to support basic City operations.

GENERAL OBLIGATION (GO) BORROWING: A type of municipal borrowing that is secured by the City's available resources, including tax revenues, to repay the debt.

General Fund GO Borrowing: General Obligation Borrowing that is funded by the City's General Fund which comprises most of the City's tax revenues and unrestricted revenues.

Non-General Fund GO Borrowing: General Obligation Borrowing that is funded by sources other than the General Fund. These include enterprise funds such as Stormwater and Metro.

HOLDING COSTS: Expenses for upkeep and maintenance of the unoccupied areas of the Tax Increment Financing (TIF) district properties throughout Madison.

IMPACT FEE: A fee imposed on developers in order to pay the capital costs to construct, expand or improve public facilities which are necessary to accommodate new development or any improvements made to existing development in the City as a whole or in designated development impact fee zones. The City currently receives fees from 16 zones that pay for park infrastructure, parkland acquisitions, transportation improvements, Stormwater facilities and sanitary sewer improvements.

LEVY (PROPERTY TAX): Taxes levied on all taxable property within the City of Madison. The annual levy is determined by the amount of funding needed to support ongoing operating functions of the City. The property tax represents 73% of Madison's total General Fund budget.

LEVY LIMIT: A state law providing the maximum amount a municipality may implement as property tax calculated as the prior year levy plus the percentage increase in equalized value from net new construction, with certain exceptions such as general obligation debt service.

MAJOR: A set of like accounts defining the nature of expenditures. Major objects within the City of Madison’s chart of accounts include:

- Revenue
- Salaries
- Fringe Benefits
- Supplies
- Purchased Services
- Debt & Other Financing
- Inter-Departmental Billings
- Inter-Departmental Charges
- Transfer Out

MILL RATE: A figure used to represent the amount per \$1,000 of the assessed value of property which then is used to determine the amount of property tax.

NEIGHBORHOOD RESOURCE TEAM: Staff teams that work together to focus on priorities identified by a specific neighborhood. The mission of Neighborhood Resource Teams is to encourage and enhance communication, coordination, and relationship building among City staff, residents, and other stakeholders to promote equity and improve the quality of life for Madison residents.

NET NEW CONSTRUCTION: The percentage calculated from the ratio of new construction value to the total equalized property value in the City, used in calculating state levy limits and expenditure restraint program limits.

OPERATING BUDGET: A plan, approved by the Mayor and Common Council, appropriating funds to agencies for operating costs during the upcoming year. This plan establishes legal expenditure authority for agencies to carry out business as authorized in the adopted budget. Amendments to the operating budget that exceed \$5,000 are subject to super majority approval by the Common Council.

PAVEMENT RATING: A scale for measuring roadway quality ranging from 0-10, used to document the roadway condition throughout the City of Madison. Pavement ratings are updated biennially.

1	2	3	4	5	6	7	8	9	10
Poor	Deficient			Adequate			New		

PAYMENT IN LIEU OF TAX: A payment made by entities exempt from the property tax to reflect services received from the City.

RACIAL EQUITY AND SOCIAL JUSTICE (RESJI): An initiative within the City of Madison focused on establishing racial equity and social justice as core principles in all decisions, policies and functions of the City of Madison.

REAUTHORIZATION: Funding appropriated in one year that will not be received in that year and is appropriated by the Common Council in the following year’s budget for the same purpose.

REVENUE BONDS: Debt funding for capital projects and programs that is secured by a specified revenue source, for example, payments made by rate payers for water or sewer services.

SERVICE: An activity or set of activities performed by an agency that has identifiable costs for budgetary purposes and a clear purpose with measurable objectives.

SPECIAL ASSESSMENTS: Charges designated for improvements and services provided to real property within the City and charged to the property owners. Examples of improvements funded by special assessments include sewer repair and sidewalk replacement.

TAX INCREMENT: The amount obtained by multiplying the total county, city, school and other local general property taxes levied on all taxable property within a tax incremental district in a year by a fraction having as a numerator the value increment for that year in the TID and as a denominator that year's equalized value of all taxable property in the TID. In any year, a tax increment is "positive" if the value increment is positive.

TAX INCREMENTAL BASE (BASE VALUE): The aggregate value, as equalized by the Wisconsin Department of Revenue, of all taxable property located within a Tax Increment District (TID) on the date as of which the TID is created.

TAX INCREMENT DISTRICT (TID): A geographical area, made up of contiguous whole units of property. A TID does not include any area identified as a wetland, as defined in State Statute.

TAX INCREMENT FINANCING (TIF): TIF is a public financing method that serves two primary functions. The first function is to fund certain capital improvements. The second function is, when a private project has demonstrated financial need and met the "but for" test as proscribed in State Statute, to provide public financial assistance to private developments in a tax increment district. (For a full list of eligible project costs, consult State Statute 66.1105.)

TAXES ON AVERAGE VALUE HOME (TOAH): A calculation used to reflect the impact of budgetary decisions on the property tax levy by calculating the impact on the average assessed property value of a single family home.

VALUE INCREMENT: The equalized value of all taxable property in a TID in any year minus the tax incremental base. In any year "value increment" is positive if the tax incremental base is less than the aggregate value of taxable property as equalized by the Wisconsin Department of Revenue; it is negative if that base exceeds the aggregate value.

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