

Improving health. Improving lives.

# Joyce & Marshall Erdman Clinic Expansion Proposal

August 10, 2023

Ken Loving, MD – Chief Executive Officer Joanne Holland, CPA, MHA – Chief Financial Officer Tenisha Grimmer, CPA – Senior Director Business Services

## Agenda

- Overview of Access
- Serving people throughout Madison and Dane County
- Investing in people
- Erdman Clinic Current State & Future Potential
- Project Renderings
- Project Impact & Financing
- Questions and Answers



## **History & Mission**

- Longstanding history in South Madison
- Mission: Improving Health. Improving Lives. Remove barriers to care (socioeconomic, cultural, language, transportation)
- Purpose & Goals: Provide a comprehensive healthcare home for patients and strengthen the community
  - Children ready to learn in school
  - Adults succeeding in the workplace



### **Board Members**

Board Member/Role	Organizational Affiliation
Lisa Ellinger, President	LaFollette School of Public Affairs at UW-Madison
Gabe Doyle, Vice President	The Foundation for Black Women's Wellness
Mark Xistris, Treasurer	MaX Value Healthcare Strategies, LLC
Andrea Gilmore-Bykovskyi, Secretary	School of Nursing, UW-Madison
Brian Collien, Past President	Guidehouse
Sei Kidau, Director	Kpowee Farms
Sheray Wallace, Director	Center for Patient Partnerships, UW Madison
Aaron Perry, Director	Rebalanced-Life Wellness Association
Fernando Cano Ospina, Director	RISE Wisconsin
Hamang B. Patel, Director	Michael Best & Friedrich LLP
Abigail Liedl, Director	William S. Middleton Memorial Veteran's Hospital
Andrew Hitt, Director	Michael Best & Friedrich LLP



### Who We Serve

- 32,284 patients served
- 91% of patients at or below 200% of the Federal Poverty Line
- 60% of patients are enrolled in Medicaid/BadgerCare; 20% are uninsured
- 35% of patients identify as Hispanic or Latino/a
- 29% of patients best served in a language other than English
- 36% of patients under age 18





## **Comprehensive Model of Care**

- Primary Care Medical Practice
- Preventive and Restorative Dental Care
- Integrated Behavioral Health Care Services
- On-site affordable Pharmacy Services
- Patient Services staff providing specialty referrals and helping patients access community resources
- Maternal/Child Health services led by physicians and nurse midwives

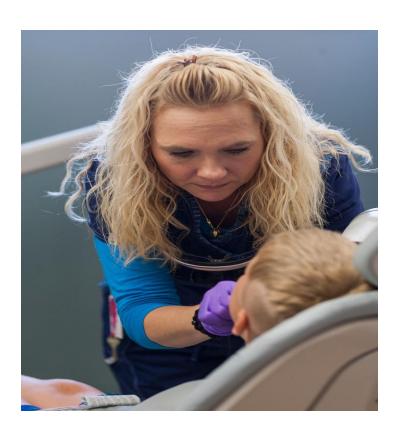


## **Access: Investing in Our Patients and Employees**



- Access collaborates with community partners and recruits staff from the communities we serve.
- We locate our clinics in places near where our patients live and work.
- Access recognizes the importance of the social determinants that affect people and offers resources to address those barriers (e.g., school-based dental services, language access, transportation, support to follow through on referrals).

### Patient Services: Sliding Fee Discount Program



- Access' Sliding Fee Discount Program
  makes our services more affordable by
  reducing the cost of care for uninsured
  and underinsured patients
- \$10,157,187 in sliding fee discounts given to patients in 2022
- Program Highlights
  - Free services for uninsured patients under the age of 20
  - Flat fee for primary care services
  - Discounted fees for vaccines, x-ray, labs, and Behavioral Health services
  - Access does not send patients to collections



# Access' Role as an Employer

#### Employee Race/Ethnicity

- 55% White
- 25% Hispanic or Latino/a
- 8% Black or African American
- 8% Asian
- 1% American Indian
- 3% Two or More Races or Unknown
- \$20 Minimum Wage
- Training & Growth Opportunities
  - In-house dental assistant training program
  - Medical assistant apprenticeship program
  - Career pathing for leadership roles



### **Erdman Clinic – Current State**



- **12,355** patients served
  - 52% of patients identify as Hispanic or Latino/a
  - 42% of patients best served in a language other than English
  - 31% of patients under age 18
- 34,349 total encounters/patient visits
- **89** total employees
  - 7 Doctors
  - 4 Advanced Practice Providers
  - 5 Behavioral Health Consultants
  - 4 Dentists
  - 3 Hygienists
- \$8,193,025 annual payroll
- \$12,325,196 in site expenses



### **Erdman Clinic – Future Potential**



Builds on Access' success in South Madison



Complements other South Madison growth plans with additional capacity for wrap-around services





Need more capacity to serve the uninsured



# **Project Renderings – Smaller Size Expansion**





# **Project Renderings – Smaller Size Expansion (cont.)**





# **Project Renderings – Larger Size Expansion**





# **Project Renderings – Larger Size Expansion (cont.)**





## **Project Impact & Financing**



Expanded access to care in South Madison, leading to better health outcomes and stronger communities.



Estimated to be a project of 10,000-20,000 additional square feet.



Additional employment and growth opportunities: 40-80 new jobs.

# Q & A



