

Department of Planning & Community & Economic Development Economic & Community Development Division

## Office of Business Resources

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**TO:** Economic Development Commission

**FROM:** Matthew B Mikolajewski

**DATE:** 10/15/2007

**SUBJECT:** Update regarding 3-5 Year Strategic Economic Development Implementation Plan

The following memo outlines the current status of our work with Ticknor & Associates, and provides a road map of decisions that will need to be made over the next couple of weeks. We have a special EDC meeting scheduled for Wednesday, October 24 at 5 pm to act on Mr. Bill Clingan's appointment to the position of Economic and Community Development Unit Director. Staff recommends that the EDC utilize this time to further discuss fundraising and the public participation strategy for this project.

Several Commission members have already made contact with likely contributors. Although we have not received a formal committment yet, we are still hopeful that we will receive some additional outside assistance. Please continue to brainstorm likely sources of additional funds. Prior to making any phone calls, please contact Peggy Yessa at 267-8721 to confirm that another Commissioner has not already contacted the individual or firm.

As a reminder the following chart summarizes the services found in the executed contract, and those that could be provided through a contract amendment:

| Item              | <b>Executed Contract</b> | Possible Contract  | <b>Possible Contract</b> |
|-------------------|--------------------------|--------------------|--------------------------|
|                   | \$50,000 total           | Additions Option # | Additions Option #       |
|                   |                          | 1/extra cost       | 2/extra cost             |
| Number of         | 28                       | 28/\$8,510         | 18/\$5,060               |
| Madison           |                          |                    |                          |
| Interviews        |                          |                    |                          |
| Retreat           | 1-three hour retreat     |                    |                          |
| Public            | 8 hours total            |                    |                          |
| Participation     |                          |                    |                          |
| Time              |                          |                    |                          |
| Survey            | 0                        | \$690              |                          |
| Preparation       |                          |                    |                          |
| Listening         |                          | 4/\$2,530          |                          |
| Sessions          |                          |                    |                          |
| EDC Project       |                          | 3/\$2,300          | 6/\$4,600                |
| Team Meetings     |                          |                    |                          |
| Draft Plan Public |                          | 4/\$2,760          |                          |
| Review Sessions   |                          |                    |                          |
| Total Cost        | \$50,000                 | \$16,790           | \$9,660                  |

As you can see, we have the flexibility to pick the type and number of contract extensions that we view as most important given the level of outside assistance we receive. Only raising an additional \$2,500 could provide us with four listening sessions. Another \$5,000 could provide us with 18 additional interviews. As such, every outside donation that you are able to secure, even if it seems small, can go a long way to provide us with some additional public participation opportunities.

Mr. Ticknor and staff recently outlined the following likely schedule of upcoming public participation and interview sessions assuming we are able to secure additional outside assistance:

| Date                      | Event                    | Activity                         |
|---------------------------|--------------------------|----------------------------------|
| November 7, 2007          | Tom Ticknor in Madison   | Conducting Interviews            |
|                           | Tom Ticknor at EDC, 5 pm | Project Update Report            |
| November 8, 2007          | Tom Ticknor in Madison   | Conducting Interviews            |
| November 9, 2007          | Tom Ticknor in Madison   | Conducting Interviews            |
| November 27, 2007         | Tom Ticknor in Madison   | Conducting Interviews            |
| November 28, 2007         | Tom Ticknor in Madison   | Conducting Interviews            |
|                           |                          | Listening Session                |
| November 29, 2007         | Tom Ticknor in Madison   | Conducting Interviews            |
|                           |                          | Listening Session                |
| December 4, 2007          | Tom Ticknor in Madison   | Conducting Interviews            |
|                           |                          | Listening Session                |
| December 5, 2007          | Tom Ticknor in Madison   | Conducting Interviews            |
|                           |                          | Listening Session                |
|                           | Tom Ticknor at EDC, 5 pm | Project Update Report            |
| Week of December 10, 2007 | Retreat                  | Tom Ticknor leads 3 hour retreat |
|                           |                          | of EDC and others                |

Assuming we are confident that we will have the funds necessary to host four listening sessions with the business community, we will need to start publishing the dates, times, and locations soon after our Oct 24<sup>th</sup> meeting to insure that the business community becomes fully aware of the opportunities. As such, an update and discussion of our fundraising at our October 24<sup>th</sup> meeting is very important.

As of last week, Mr. Tom Ticknor and Mr. Steve Landau have already completed many of the interviews that were desired. The following table presents a list of interviews that have been completed to date:

| Count of Interviews | Person(s) Interviewed                        |
|---------------------|--|
| 1                   | Susan Schmitz, DMI                           |
|                     | Mary Carbine, BID # 1                        |
| 2                   | Jennifer Alexander, GMCC                     |
|                     | Raffael Carbonell, REDE                      |
| 3                   | Hickory Hurie, CDBG                          |
| 4                   | Don Marx, Real Estate Supervisor             |
| 5                   | Bob McDonald, MPO Director                   |
| 6                   | Percy Brown, CDA Supervisor                  |
| 7                   | Enis Ragland, Director of Community Services |
| 8                   | Mark Olinger, Director DPCE                  |
| 9                   | Art Rainwater, MMSD Superintendent           |
| 10                  | Dean Brasser, Comptroller                    |
| 11                  | Frank Staniszewski, MDC                      |
| 12                  | Larry Nelson, City Engineer                  |
| 13                  | Vicky Selkowe, EDC                           |
|                     | Richard Slone, EDC                           |
| 14                  | Gary Wolter, CEO, MGE                        |
|                     | Phyllis Wilhelm, Director of ED              |

| 15 | Mark Bugher                      |
|----|----------------------------------|
| 16 | Ed Clarke, EDC & MATC,           |
|    | Pat Schram, Exec Director WDBSCW |
| 17 | Sue Gleason EDC                  |
|    | Noel Radomski EDC member         |

The following four future interview slots must be reserved for EDC members and City Staff:

| 18 | Bill Clingan (assuming confirmation) |  |
|----|--------------------------------------|--|
| 19 | Sandi Torkildson & Peng Her          |  |
| 20 | Ralph Kauten & Zach Brandon          |  |
| 21 | Two new EDC members                  |  |

Based on the "Top 20" lists of interviews submitted by EDC members, the following individuals/organizations were found in the "Top 20" list from at least three EDC members:

| 22 | Developers (no common developer)       |
|----|--|
| 23 | George Austin                          |
| 24 | UW John Wiley                          |
| 25 | United Way & Community Shares          |
| 26 | Mayor                                  |
| 27 | Neil Lerner                            |
| 28 | Madison Kipp                           |
| 29 | Findorf Construction & Building Trades |

As our executed contract calls for 28 Madison interviews, assuming we are unable to secure any additional funding for interviews, the above-noted list will be the final/entire group of City interviews for this project. Other individuals and organizations highlighted within the previous interview lists can and should be encouraged to contribute through the remaining public participation opportunities; including listening sessions, draft plan review, business survey, and letters/emails outlining specific concerns submitted to the City.

Based on the "Top 20" list submitted by Commissioners, the following organizations received votes from at least two EDC members. These organizations will be a priority if we are able to secure additional funds for interviews:

- 1) Latino Chamber of Commerce
- 2) African American Black Business Association
- 3) Hospitals/Major Medical Centers
- 4) Covance
- 5) TomoTherapy
- 6) Greater Madison Convention and Visitors Bureau/Overture/ Monona Terrace (recommended by staff)

In addition to interviews and fundraising discussions the following items have also been underway:

- Staff has been discussing with the consultant the available data to gauge Madison with the selected comparable communities. Although a base level of data is included with the contract, additional funding could provide us with more current and complete data on each comparable city.
- Staff and Mr. Noel Radomski have been in discussion with UW-Madison about the possibility of getting help with the preparation of a business survey for this project.

- Staff provided the consultant team with a business and development tour of the City last week Thursday.
- Staff has been discussing with the City Attorney how to amend the current contract assuming we raise additional funds. We will wait to officially amend the contract until after we have finalized our private financing sources and public participation strategy.

Once again, please be prepared for an update and discussion regarding public participation and fundraising at our special meeting to be held Oct 24<sup>th</sup>. Please do not hesitate to contact me directly with any questions or concerns that you may have. I can be reached at 267.8737 x 107 or mmikolajewski@cityofmadison.com.