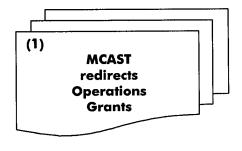
## "FIREWALLS"

- (1) Under the current Operations
  Grant Agreement, MCAST has
  discretion not to make MCAD's
  Operations Grants when
  MCAST reasonably believes
  that its assets or earnings
  cannot support them. This
  firewall expressly recognizes
  MCAST's ability to redirect its
  earnings to LARA payments
  which covers debt service on
  Series A and Series B. These
  decisions are final and the
  funds are nonrecoverable.
- For the first several years of Series B debt, MCAD would be required to set aside in a contingency reserve a portion of the funds in excess of \$250,000 annually that it receives from MCAST as Operations Grants, up to a maximum of \$2.5 million. Those funds would be applied to the payment of rent to ODC, if LARA grants are insufficient. When fully funded, the MCAD contingency reserve should be able to cover at least one year's rental payments.
- An endowment of approximately \$2.7 million is held by the Madison Community Foundation to support programming at the Madison Civic Center. The Fund balance consists of \$1.3 million of contributions and \$1.4 of undistributed earnings. MCF's policy is to distribute 5% of the value of the Fund annually. Additional distributions are permitted, at MCF's discretion. Distributions cannot reduce the Fund balance to less than its cumulative contributions (currently \$1.3 million). In the event LARA payments and the MCAD contingency reserve are insufficient to make rental payments, MCAD may apply for a distribution by MCF from this Fund.

If MCAST investment results fail to provide sufficient funds to make both LARA payments and Operations Grants:



(2)

MCAD

Contingency Reserve
(temporary use of
Operations Grants)

(3)

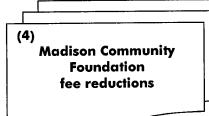
Civic Center

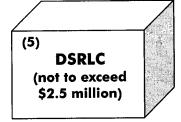
Endowment Fund

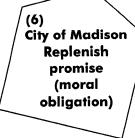
additional distributions

(subject to

appropriation)







- (4) The Madison Community
  Foundation will receive annual
  fees for holding and
  administering the MCAST
  funds. In the event that prior
  firewalls have not handled a
  shortfall, MCF would be
  requested to reduce its fees, not
  below its internal and external
  costs of holding, managing
  and administering the funds, to
  assist MCAD in making its
  rental payments.
- (5) A Debt Service Reserve Line of Credit would be established by ODC in the amount of approximately one year's principal and interest, plus the annual loan fee, to secure the Series B portion of the debt. The line of credit could be drawn by ODC as needed to pay principal and interest on the Series B debt.
- (6) The City of Madison would offer its promise, in the form of a moral obligation, to include in its next annual budget an appropriation of the amount necessary to replenish a draw on the DSRLC, plus interest, if not repaid by ODC or from other firewalls.