

CITY OF MADISON  
**INTER-DEPARTMENTAL**  
CORRESPONDENCE

Date: January 2, 1996

To: Larry Nelson, City Engineer  
Duane Hinz, Parking Utility Manager  
Paul Larrousse, Metro General Manager

RECEIVED  
JAN 3 1996

From: Ald. Ken Golden, District Ten

Subject: Metro Reorganization

TRANSPORTATION DEPT  
City of Madison

see 1/18/96

I wanted to give you some response to your December 21st memo. Generally, as you might expect, I'm mostly in agreement but would like to make the following suggestions.

1. Under the recommendation to not fill the DOT Director's position, you may want to also emphasize the degree to which City Engineering, while part of the Public Works collective, would also benefit from being part of the Transportation collective. I think such flexible overlapping that's involved in not having a single point of contact is another advantage of the team approach.
2. I do think you should add a paragraph to recommendation one acknowledging the need to continue to coordinate multi-modal transportation and losing this coordination over time is one of the risks of not filling that position.
3. Since it's slightly different, I do want to say that the notion of retaining DOT as a three-party team is actually quite appealing to me and I think it's something I could certainly live with and might even prefer.
4. From a format perspective your third recommendation really comes after it's explanation, and I think you might want to think about underlining the actual statement of recommendations and begin the discussions with those.
5. You may want to soften the third recommendation for now, giving RPC staff a chance for input to it. It reads quite definitively right now, leaving very little room for maneuver. I think it would behoove us to at least allow RPC to justify any position contrary to your recommendation that they might chose to make.
6. Currently two functions of the T.C., taxicab licensing and vending oversight, are not really assigned under the new configuration. I assume taxicab licensing would stay with the Transit/Parking Commission, while vending to the extent that it doesn't go elsewhere would stay with Ped/Bike Traffic.
7. One of the two overlapping members between Transit/Parking and Ped/Bike Traffic should be an Alder in my opinion. In fact, you may want to emphasize Alders as the overlapping appointments in general since it has been pointed out that citizens participation on more than one committee might be difficult to achieve.
8. There's no discussion what-so-ever of the ADA Paratransit Oversight Committee. That Committee should at least be mentioned so it's retained in it's current form. We may also want to ensure that there is some overlapping membership between that committee and the Transit/Parking Commission. We may even want to provide additional overlapping membership by having more than one person from the ADA Committee sitting on the Transit/Parking Committee, but we can certainly discuss that. I do think that the ADA Committee should be retained as a body to hear and receive and dispose of citizen complaints and as a body to oversee eligibility grievances.
9. I want to express one bit of cold feet I'm having with even my own proposal, and I've implied it earlier in this memo. I'm concerned that while the overlapping memberships across these committees is quite prominent, that the single point of focus for transportation currently given by the Transportation Commission may be something that is lost in this organizational structure. I do want to acknowledge that is a good counter-argument to what we are doing here. The only way I can see to retain this single point responsibility is to make one of the committee's subordinate to the other, something that I'm really not willing to do. Any

CITY OF MADISON  
**INTER-DEPARTMENTAL**  
CORRESPONDENCE

ideas you folks have on how to ensure this, both at the administrative staff level and at the policy making level would be greatly appreciated. Perhaps my concerns are not warranted.

I like where we're going and hope we end up getting there soon. Look forward to our discussion later in January.

KG:jm

TrpOrg10