

REVIEW OF THE CAPITAL AND OPERATING BUDGETS OF THE MADISON POLICE  
DEPARTMENT AND THE MADISON FIRE DEPARTMENT BY  
THE PUBLIC SAFETY REVIEW COMMITTEE.

On August 8, 2018 a subcommittee was formed at the Public Safety Review Committee's (PSRC) meeting to discuss concerns related to the proposed Madison Police and Fire Department budgets. The PSRC subcommittee met on August 23 and 29, 2018 to discuss the proposed MPD and MFD Budgets to develop questions regarding the budget requests.

The sub-committee will share information from their meetings with the PSRC and will reach out to the Fire and Police Department's for their respective responses. There were areas within both the Police and Fire budgets where the subcommittee will ask both of the departments for additional explanation on expenditures and to provide additional background information to justify their requests. After consideration of responses from the Police and Fire Departments the PSRC will provide their recommendations to the Finance Committee.

The sub-committee's items are as follows:

Madison Police Dept Capital Budget:

- Item 1: Building Improvement. The sub-committee fully supports routine maintenance of city properties but requests additional details on the following proposed expenses:
  - Please provide a breakdown of, and bid information for, expenses associated with the \$444,000 budget request for improvements to the central district station.
  - Please explain the budget of \$34,800 for 2020, 2022, and 2024 for the parking lot of the new Mid-town station
- Item 2: Light Bar Replacement
  - Please provide data on how many squad crashes were related to visibility issues due to aged light bars.
  - Please provide data on the number of citizen complaints received related to difficulty of seeing squads due to aged light bars
  - Please provide independent data on the practical life of light bars

Madison Police Dept Operating Budget:

- Item 1: Civilianized Personnel position
  - Civilianizing the personnel position is understood, but how is another commissioned supervisory position justified. Suggest a study on historic workload allocation for supervisor's vs supervisees to assure rank structure is not too "top-heavy".
- Item 2: Addition of six police officers.
  - Please see linked WSJ article on decrease in number of police arrests and contacts. Please address the need for more officers in conjunction with this article.  
Link is here: [https://madison.com/ct/news/local/neighborhoods/annual-madison-arrest-numbers-have-dropped-by-over-since/article\\_885e65a2-13ce-5455-8584-bfb6b1c8bcc.html](https://madison.com/ct/news/local/neighborhoods/annual-madison-arrest-numbers-have-dropped-by-over-since/article_885e65a2-13ce-5455-8584-bfb6b1c8bcc.html)

Madison Fire Dept Capital Budget:

- Item 1: Building Access System (\$170,000)
  - Please provide data on number of unauthorized entries to MFD buildings in the past 5 years
  - How many of those entries involved situations where staff were at risk? (Were MPD reports filed?)

- Item 2: Communications Equipment Station Alerting Systems (\$320,000 2019 and 2020)
  - What data suggests this system will improve response time?
  - By how much will response time be improved?
- Item 3: Portable Radio Replacements (190 replaced in 2020-2023 at \$950,000 total/\$5000 each)
  - Please provide data on age of currently used radios and life span of current radios
  - Breakdown rate of current radios?
- Item 5: Burn Tower Construction at Station 14 (\$1,250,000 in 2023)
  - Please provide justification for MPD burn tower when one exists at MATC. Costs to MFD associated with use of MATC tower vs MFD tower construction.

Madison Fire Dept Operating Budget:

- Accountant for Fire
  - How far behind is MFD in its billing and how does this compare with previous years?
  - What is the desired turn-around for billing and how would this position achieve the desired result?
  - Are events billed up-front? How much money in fees is collected annually?
  - Who currently fills this role?
- Asset Manager for Fire
  - Explain the current system and how re-supply works now.
  - How does this position save time and money?
  - How much money and time do you expect to save?
- Review Consultant for Fire
  - Has MFD done request for proposals?
  - Does MFD have a list of issues for review? (One possible example might be the necessity of routine deployment of both ambulance and engines to calls base on current fire/ambulance statistics)
- Data/IT Analyst
  - How many analysts does MFD currently have?
  - Is this a new service or expanded service?
  - What data is currently being collected? How is this data used currently?
- Fire Protection Specialist/Plan Reviewer
  - How many plans have been reviewed per year, in the past 5 year period and how long has this review taken per plan on average?
  - Is this currently done by one person?
  - What are the educational and background requirements of candidates for this position?