



# City of Madison



# 2021

Capital Budget &  
Capital Improvement Plan  
*Executive Budget*



Satya Rhodes-Conway  
Mayor

# CITY OF MADISON, WISCONSIN

Satya Rhodes-Conway, Mayor

## FINANCE DEPARTMENT

David Schmiedicke, Finance Director

## FINANCE COMMITTEE

Satya Rhodes-Conway, Mayor

Sheri Carter, Common Council President

Barbara Harrington-McKinney

Keith Furman, Common Council Member

Rebecca Kemble, Common Council Member

Donna V. Moreland, Common Council Member

Michael E. Verveer, Common Council Member

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Section Artwork: Ryan Jonely



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# *Introduction & Summaries*

2021 Capital Improvement Plan:  
Executive Budget

## Capital Budget Policy

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### Guidelines for Projects to Include in the Capital Budget

The City of Madison has established a policy to remove from the Capital Budget those items with a useful life of less than the repayment term of General Obligation debt (usually ten years). Those items should be considered in the Operating Budget under MGO 4.02(6)(c)(3). The City of Madison will use the following minimum guidelines for projects included in the Capital Budget:

1. Land purchases and improvements in excess of three thousand dollars (\$3,000);
2. All projects requiring the borrowing of money including, but not limited to construction or reconstruction of public utilities, streets, sidewalks, storm and sanitary drainage facilities;
3. New construction and construction of buildings in excess of five thousand dollars (\$5,000);
4. Major alterations to buildings and facilities which are not routine repairs and which substantially enhance the value of a structure or change its use;
5. Original equipment or motor vehicle purchases exceeding twenty thousand dollars (\$20,000) in cost and having a life expectancy of ten (10) years or more, unless, for new capital projects, the repayment term of the debt coincides with the useful life of the asset.

### Savings Resulting from Use of General Debt Reserves

In December 2012, the Common Council created MGO 4.17 to prohibit the use of unused balances in the debt service fund for operating expenses. The Ordinance states: "In any year when general debt reserves are applied to reduce general fund debt service, an amount at least equal to the general debt reserves applied must be directly appropriated from the general fund for capital projects, unless the Common Council, by a separate vote of two-thirds (2/3) of all members during approval of the budget, votes to do otherwise."

### Projects Funded by a Direct Appropriation from the General Fund

Consistent with the Guidelines for Projects above, the Capital Budget funds certain projects and studies through a direct appropriation to capital (see table below). The funding for these projects will be shown in the 2021 Operating Budget with the associated property tax levy offset by lower General Fund debt service. The reduced General Fund debt service is the result of applying estimated General Debt Reserves generated by the projected bond issuance premium associated with the 2020 general obligation debt issuance. The 2021 Executive Budget proposes funding for the seven projects listed below totaling \$1,905,000.

Agency	Project	Amount
Economic Development Division	Co-operative Enterprise Development	300,000
Economic Development Division	Healthy Retail Access Program	150,000
Finance	Capital Budget Administration	370,000
Henry Vilas Zoo	Henry Vilas Zoo	75,000
Library	Library Collection	720,000
Planning Division	Municipal Art Fund	150,000
Transportation	Complete Streets	140,000
<b>Total</b>		<b>\$1,905,000</b>

**Budget Requests: Agency Request Guidance**

Agencies received the following guidance for developing capital budget requests:

- All agencies are encouraged to find ways to decrease spending in the 2021 Capital Budget that will not unduly impact our ability to provide essential services.
- Agency requests should be prioritized. The overview memo should discuss the criteria used to establish the prioritized list.
- Agency requests for existing projects should be consistent with the adopted 2020 Capital Improvement Plan. Increases from existing funding levels and deviations from project schedules must be justified and clearly explained in the proposal tools.
- Requests for new projects may be submitted, but must be conceptualized to the point that a complete budget proposal can be submitted.
- Agencies will be allowed to submit budget requests for projects currently on the Horizon List so long as they can demonstrate the 'Issues to be Addressed' have been resolved and a complete budget submission can be developed.
- Program budgets should continue into 2026 and can be adjusted by up to 5% to account for inflationary construction costs.

Agency requests were submitted to the Finance Department on Friday June 12<sup>th</sup>. Request materials can viewed at [www.cityofmadison.com/budget](http://www.cityofmadison.com/budget).

**Reauthorizations /Carry Forward Balances**

The 2021 Capital Budget shows new capital appropriations for the upcoming year. Carry forward balances will be presented as part of the resolution authorizing the GO Borrowing, which is adopted by the Common Council in September 2020. Based on projected borrowing levels, \$63.2 million in GO Borrowing project balances will carry forward from 2020 to 2021. 24 projects (of 195) accounts for 72% (\$45.8m) of the project balances that will be carried forward. See the table below for a summary of carry forward appropriations

COMMUNITY DEVELOPMENT	AFFORDABLE HOUSING-DEVELOPMENT 2020	500,000
ECON DEVELOPMENT	TAX INCR DIST 36 BORROWING/PUBLIC MARKET	5,000,000
ENGINEERING - FACILITIES MGMT	CCB IMPROVEMENTS 2020	1,149,386
ENGINEERING - FACILITIES MGMT	CCB FOURTH FLOOR REMODELING	1,115,000
ENGINEERING - MAJOR STREETS	JOHN NOLEN DRIVE	2,380,000
ENGINEERING - MAJOR STREETS	RECONSTRUCTION STREETS 2020	2,188,772
ENGINEERING - MAJOR STREETS	CTH M (MID TOWN RD AREA)	1,318,000
ENGINEERING - MAJOR STREETS	HOLLY, EUCLID, TOEPFER RESURFACING	1,146,556
ENGINEERING - MAJOR STREETS	BUCKEYE RD IMPROVEMENTS	971,314
ENGINEERING - MAJOR STREETS	PLEASANT VIEW ROAD	575,000
ENGINEERING - MAJOR STREETS	MCKENNA PARK EDGE FLOOD MITIGATION	555,026
ENGINEERING - PED/BIKE	SIDEWALK PROGRAM 2020	827,518
FLEET SERVICES	2020 FLEET EQUIPMENT REPLACEMENT	4,200,000
FLEET SERVICES	FLEET FIRE EQUIPMENT 2020	1,200,000
FLEET SERVICES	FLEET SERVICE RELOCATION	1,000,000
INFORMATION TECHNOLOGY	ENTERPRISE FINANCIAL SYSTEM	761,606
METRO TRANSIT	METRO SATELLITE BUS FACILITY	13,228,000
PARKS	GARVER ENVIRONMENTAL	800,000
STORMWATER	STORMWATER QUALITY SYSTEM IMPR 2020	3,783,268
STORMWATER	PAVEMENT MANAGEMENT 2020	906,000
STORMWATER	RECONSTRUCTION STREETS 2020	673,769
STREETS	STREETS 2019 EMERALD ASH BORER	591,036
STREETS	ST FUELING STATION AT SOUTH POINT	500,000
STREETS	2020 ST URBAN TREE INITIATIVE	500,000
<b>TOTAL</b>		<b>\$ 45,870,252</b>

# City of Madison: 2021 Capital Budget Comparison Schedule

## Executive Budget

Agency	2020 Adopted			Request	2021 Executive		
	GO Borrowing	Other	Total		GO Borrowing	Other	Total
CDA Redevelopment	200,000	929,000	1,129,000	600,000	-	600,000	600,000
Community Development Division	601,000	6,009,000	6,610,000	7,787,000	3,695,000	4,092,000	7,787,000
Economic Development Division	490,000	10,602,000	11,092,000	6,160,000	12,540,000	620,000	13,160,000
Engineering - Bicycle and Pedestrian	5,962,000	1,035,000	6,997,000	6,143,000	4,058,000	2,085,000	6,143,000
Engineering - Facilities Management	3,995,000	20,000	4,015,000	5,997,000	5,241,100	181,000	5,422,100
Engineering - Major Streets	29,691,000	16,975,000	46,666,000	47,622,000	30,288,000	16,879,000	47,167,000
Engineering - Other Projects	180,000	1,872,000	2,052,000	1,998,000	172,000	1,826,000	1,998,000
Finance	-	400,000	400,000	400,000	-	370,000	370,000
Fire Department	1,070,000	-	1,070,000	720,000	875,000	-	875,000
Fleet Service	10,472,937	1,212,063	11,685,000	12,295,000	12,255,000	-	12,255,000
Henry Vilas Zoo	75,000	-	75,000	75,000	-	75,000	75,000
Information Technology	3,517,000	-	3,517,000	4,050,000	4,480,000	-	4,480,000
Library	1,277,500	-	1,277,500	1,160,000	777,500	720,000	1,497,500
Metro Transit	22,094,600	6,740,400	28,835,000	30,856,000	20,856,000	-	20,856,000
Monona Terrace	-	870,000	870,000	397,500	180,000	217,500	397,500
Parking Utility	-	223,000	223,000	203,000	-	203,000	203,000
Parks Division	5,607,000	8,592,000	14,199,000	15,342,300	6,512,300	2,770,000	9,282,300
Planning Division	145,000	-	145,000	90,000	-	150,000	150,000
Police Department	797,440	-	797,440	635,225	324,125	-	324,125
Public Health	190,000	-	190,000	-	-	-	-
Sewer Utility	-	6,373,000	6,373,000	4,238,000	-	4,238,000	4,238,000
Stormwater Utility	4,436,000	1,844,000	6,280,000	10,266,000	7,606,850	2,659,150	10,266,000
Streets Division	2,425,000	165,000	2,590,000	2,780,000	2,285,000	165,000	2,450,000
Traffic Engineering	1,660,000	910,000	2,570,000	3,635,000	2,075,000	910,000	2,985,000
Transportation	860,000	3,500,000	4,360,000	6,340,000	2,000,000	140,000	2,140,000
Water Utility	-	9,925,000	9,925,000	6,508,000	-	6,508,000	6,508,000
<b>TOTAL</b>	<b>\$ 95,746,477</b>	<b>\$ 78,196,463</b>	<b>\$ 173,942,940</b>	<b>\$ 176,298,025</b>	<b>\$ 116,220,875</b>	<b>\$ 45,408,650</b>	<b>\$ 161,629,525</b>

# City of Madison: 2021 Capital Budget Expense & Funding Schedule

## *Executive Budget*

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Bike Path	2,793,000	3,513,000	1,563,000	1,193,000	1,037,000	1,089,000
Bridge	250,000	170,000	170,000	1,670,000	177,000	186,000
Building	20,111,600	27,923,900	40,746,035	30,015,600	10,581,900	12,027,080
Fiber Network	432,000	382,000	280,000	280,000	280,000	280,000
Land	4,120,000	2,300,000	7,300,000	1,300,000	1,500,000	1,300,000
Land Improvements	7,126,300	6,777,700	8,423,100	9,195,000	8,918,000	9,417,000
Library Collection	720,000	720,000	720,000	720,000	740,000	760,000
Loans	14,780,000	8,010,000	8,725,000	8,975,000	8,975,000	8,975,000
Machinery and Equipment	31,568,625	73,646,940	22,814,875	21,751,875	31,359,875	31,852,400
Other	8,743,000	6,029,888	5,075,000	3,035,000	2,999,000	3,124,000
Sanitary Sewer	16,291,000	15,060,000	15,280,000	13,085,000	13,077,000	13,465,000
Software and Licenses	1,255,000	495,000	145,000	125,000	120,000	145,000
Stormwater Network	17,183,000	29,787,000	9,229,000	4,997,000	3,886,000	6,549,000
Street	30,062,000	116,809,307	30,397,000	27,333,000	26,908,000	38,465,000
Streetlighting	1,460,000	2,365,000	2,115,000	615,000	620,000	620,000
Water Network	4,734,000	3,486,000	3,523,000	4,830,000	3,155,000	7,561,000
<b>Total</b>	<b>\$ 161,629,525</b>	<b>\$ 297,475,735</b>	<b>\$ 156,506,010</b>	<b>\$ 129,120,475</b>	<b>\$ 114,333,775</b>	<b>\$ 135,815,480</b>

### 2021 CIP by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	56,132,025	64,525,400	64,875,010	58,637,975	44,837,775	58,297,480
Non-GF GO Borrowing	60,088,850	71,291,480	30,856,000	18,877,700	23,835,255	27,602,689
County Sources	45,000	45,000	45,000	45,000	45,000	45,000
Developer Capital Funding	410,000	410,000	410,000	410,000	410,000	410,000
Federal Sources	1,990,000	106,953,105	1,497,000	1,996,000	5,746,545	5,884,811
Impact Fees	2,843,000	3,121,200	10,386,000	3,983,000	3,122,000	3,611,000
Loan Repayment	460,000	460,000	460,000	460,000	460,000	460,000
Miscellaneous Revenue	2,000	2,000	52,000	2,000	2,000	2,000
Municipal Capital Participate	-	6,074,000	-	-	-	-
Other Govt Pmt For Services	80,000	130,000	80,000	80,000	80,000	80,000
Private Contribution/Donation	678,000	248,000	458,000	4,658,000	8,000	133,000
Reserves Applied	13,209,150	14,196,550	11,944,000	10,423,800	10,244,200	12,120,500
Revenue Bonds	15,910,000	13,496,000	19,046,000	16,241,000	14,325,000	15,659,000
Room Tax	217,500	125,000	830,000	150,000	350,000	275,000
Sale Property/Capital Asset	-	-	-	-	-	-
Special Assessment	6,657,000	5,956,000	6,690,000	6,559,000	6,591,000	6,996,000
State Sources	565,000	565,000	565,000	565,000	565,000	565,000
TIF Proceeds	267,000	6,517,000	4,667,000	2,567,000	167,000	167,000
Trade In Allowance	45,000	45,000	25,000	45,000	45,000	47,000
Transfer From Other Restricted	125,000	125,000	430,000	170,000	230,000	130,000
Transfer In From General Fund	1,905,000	3,190,000	3,190,000	3,250,000	3,270,000	3,330,000
<b>Total</b>	<b>\$ 161,629,525</b>	<b>\$ 297,475,735</b>	<b>\$ 156,506,010</b>	<b>\$ 129,120,475</b>	<b>\$ 114,333,775</b>	<b>\$ 135,815,480</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	56,132,025	64,525,400	64,875,010	58,637,975	44,837,775	58,297,480
Non-General Fund G.O. Borrowing	60,088,850	71,291,480	30,856,000	18,877,700	23,835,255	27,602,689
<b>Total</b>	<b>\$ 116,220,875</b>	<b>\$ 135,816,880</b>	<b>\$ 95,731,010</b>	<b>\$ 77,515,675</b>	<b>\$ 68,673,030</b>	<b>\$ 85,900,169</b>

### Annual Debt Service

General Fund G.O. Borrowing	7,297,163	8,388,302	8,433,751	7,622,937	5,828,911	7,578,672
Non-General Fund G.O. Borrowing	7,811,551	9,267,892	4,011,280	2,454,101	3,098,583	3,588,350

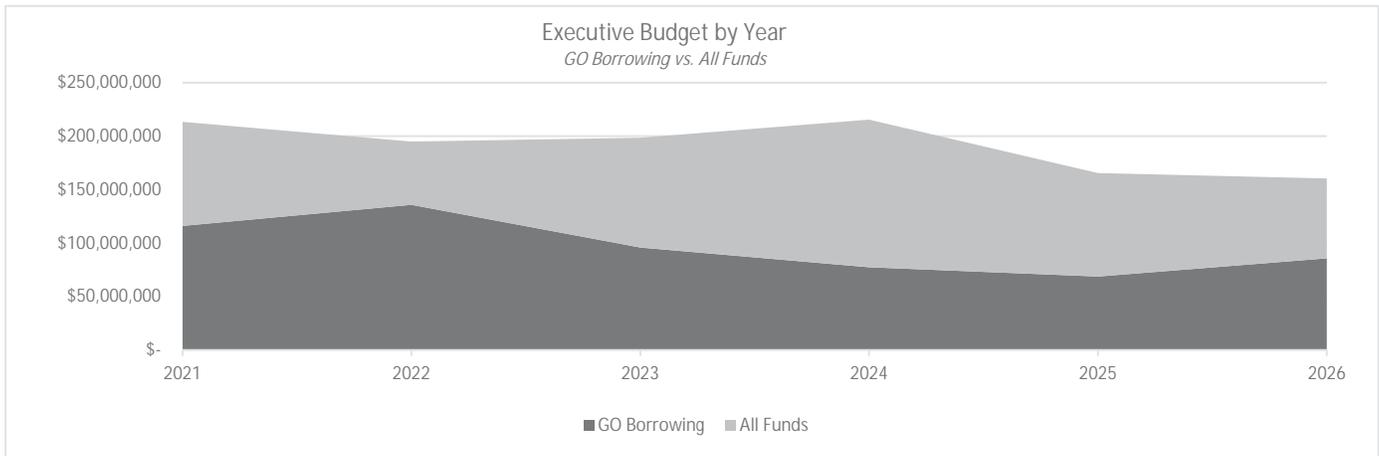
# City of Madison: 2021 Capital Budget

## Capital Improvement Plan: GO Borrowing

### Executive Budget

#### GO Borrowing by Agency

	2021	2022	2023	2024	2025	2026
CDA Redevelopment	-	300,000	100,000	100,000	100,000	100,000
Community Development Division	3,695,000	6,307,000	2,480,000	4,835,000	7,223,000	7,281,000
Economic Development Division	12,540,000	4,490,000	3,190,000	1,190,000	1,190,000	1,190,000
Engineering - Bicycle and Pedestrian	4,058,000	5,828,000	3,626,000	4,258,000	3,560,000	3,738,000
Engineering - Facilities Management	5,241,100	5,034,488	13,284,035	5,972,100	6,054,900	7,138,080
Engineering - Major Streets	30,288,000	40,883,000	26,598,000	22,740,000	21,478,000	34,840,000
Engineering - Other Projects	172,000	263,000	175,000	230,000	187,000	285,000
Finance	-	-	-	-	-	-
Fire Department	875,000	800,000	1,725,000	3,915,000	695,000	710,000
Fleet Service	12,255,000	8,960,000	9,185,000	9,195,000	8,590,000	10,220,000
Henry Vilas Zoo	-	75,000	75,000	75,000	75,000	75,000
Information Technology	4,480,000	4,115,000	2,820,000	2,885,000	2,880,000	2,930,000
Library	777,500	250,000	2,150,000	10,835,000	628,000	174,000
Metro Transit	20,856,000	124,000	10,596,000	169,000	4,316,455	4,332,189
Monona Terrace	180,000	295,000	1,445,000	800,500	630,000	735,000
Parks Division	6,512,300	4,765,500	9,057,100	6,412,000	7,089,000	6,631,000
Planning Division	-	150,000	160,000	160,000	160,000	160,000
Police Department	324,125	271,125	272,875	270,875	272,875	281,400
Stormwater Utility	7,606,850	10,880,450	3,739,000	1,095,200	1,093,800	949,500
Streets Division	2,285,000	790,000	1,468,000	1,243,000	1,305,000	2,985,000
Traffic Engineering	2,075,000	2,885,000	3,585,000	1,135,000	1,145,000	1,145,000
Transportation	2,000,000	38,350,317	-	-	-	-
<b>TOTAL</b>	<b>\$ 116,220,875</b>	<b>\$ 135,816,880</b>	<b>\$ 95,731,010</b>	<b>\$ 77,515,675</b>	<b>\$ 68,673,030</b>	<b>\$ 85,900,169</b>



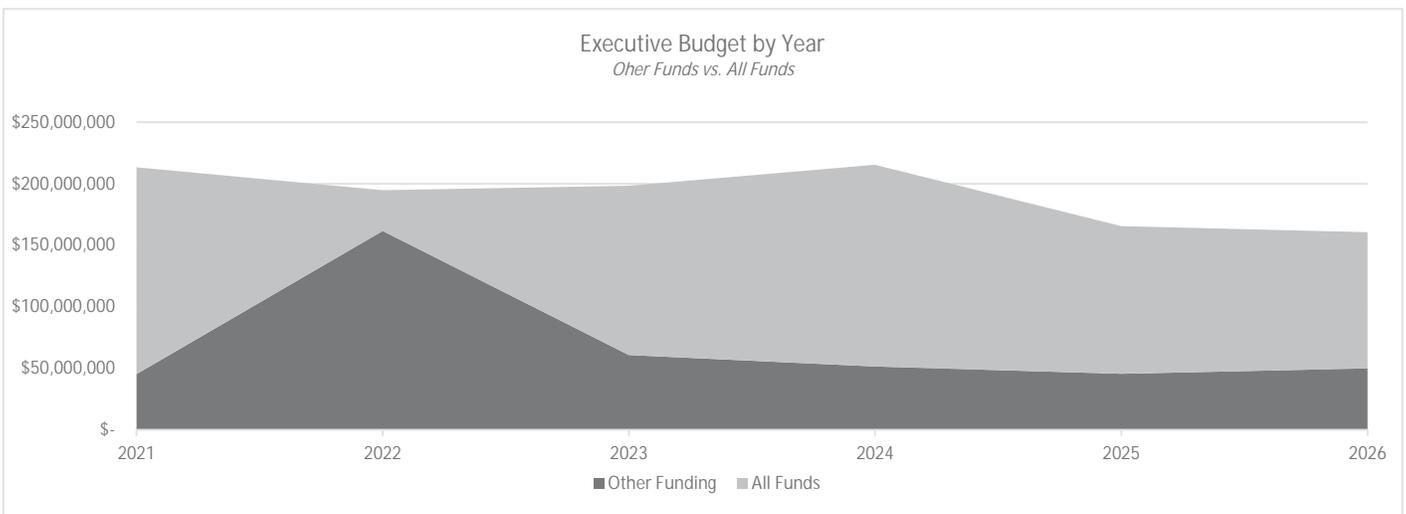
# City of Madison: 2021 Capital Budget

## Capital Improvement Plan: Other Funding

### Executive Budget

#### Other Funds by Agency

	2021	2022	2023	2024	2025	2026
CDA Redevelopment	600,000	600,000	600,000	600,000	600,000	600,000
Community Development Division	4,092,000	1,792,000	6,292,000	4,192,000	1,792,000	1,792,000
Economic Development Division	620,000	220,000	220,000	220,000	220,000	220,000
Engineering - Bicycle and Pedestrian	2,085,000	1,140,000	1,552,000	2,121,000	1,310,000	1,376,000
Engineering - Facilities Management	181,000	40,000	300,000	40,000	40,000	40,000
Engineering - Major Streets	16,879,000	25,146,000	15,751,000	13,806,000	14,504,000	16,225,000
Engineering - Other Projects	1,826,000	1,973,000	2,160,000	2,150,000	2,205,000	2,319,000
Finance	370,000	370,000	370,000	370,000	370,000	370,000
Fire Department	-	-	-	-	-	-
Fleet Service	-	2,100,000	2,100,000	2,160,000	2,160,000	2,200,000
Henry Vilas Zoo	75,000	-	-	-	-	-
Information Technology	-	-	-	-	-	-
Library	720,000	720,000	720,000	5,220,000	740,000	760,000
Metro Transit	-	-	-	-	4,611,545	4,749,811
Monona Terrace	217,500	125,000	830,000	150,000	350,000	275,000
Parking Utility	203,000	54,000	88,000	37,000	88,000	36,000
Parks Division	2,770,000	3,496,200	10,131,000	2,988,000	3,357,000	4,246,000
Planning Division	150,000	-	-	-	-	-
Police Department	-	-	-	-	-	-
Sewer Utility	4,238,000	2,901,000	4,304,000	4,061,000	2,989,000	2,613,000
Stormwater Utility	2,659,150	3,018,550	1,599,000	896,800	859,200	756,500
Streets Division	165,000	165,000	165,000	165,000	165,000	165,000
Traffic Engineering	910,000	910,000	910,000	910,000	910,000	910,000
Transportation	140,000	109,863,105	-	-	-	-
Water Utility	6,508,000	7,025,000	12,683,000	11,518,000	8,390,000	10,262,000
<b>TOTAL</b>	<b>\$ 45,408,650</b>	<b>\$ 161,658,855</b>	<b>\$ 60,775,000</b>	<b>\$ 51,604,800</b>	<b>\$ 45,660,745</b>	<b>\$ 49,915,311</b>



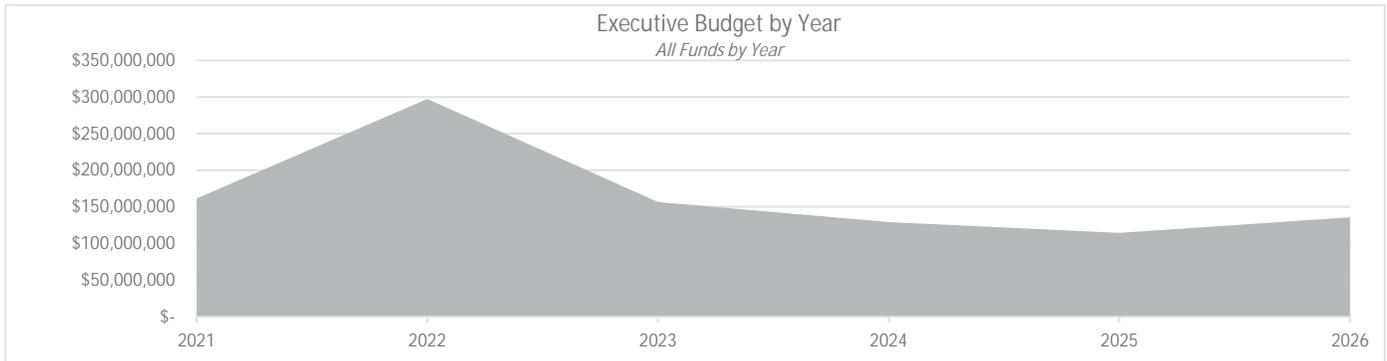
# City of Madison: 2021 Capital Budget

## Capital Improvement Plan: All Funds

### Executive Budget

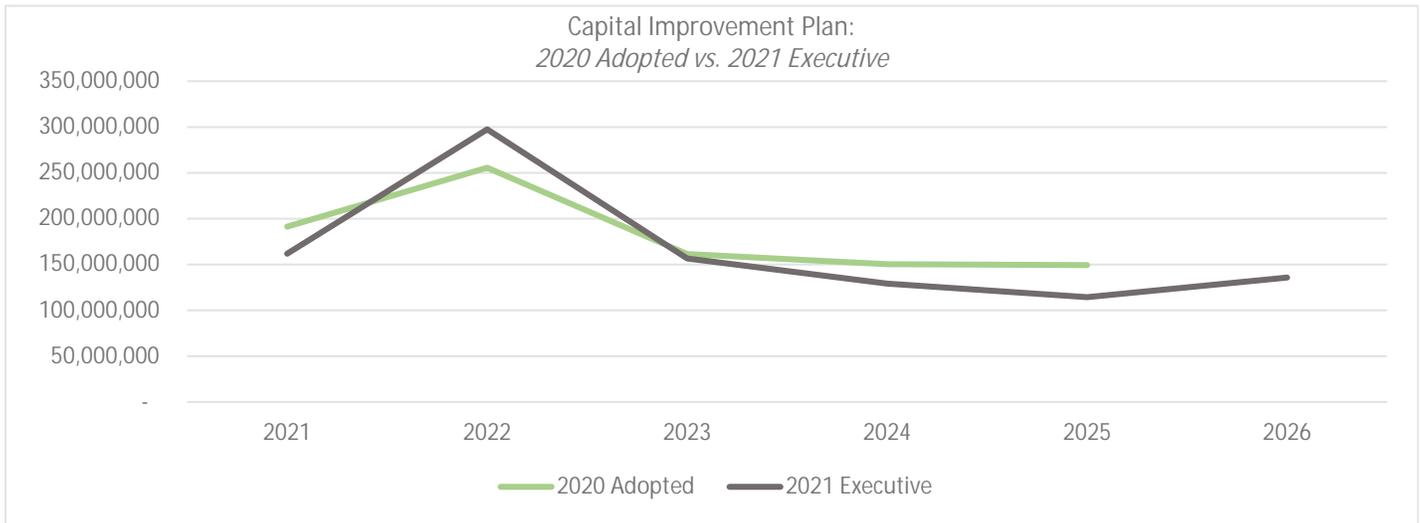
#### All Funds by Agency

	2021	2022	2023	2024	2025	2026
CDA Redevelopment	600,000	900,000	700,000	700,000	700,000	700,000
Community Development Division	7,787,000	8,099,000	8,772,000	9,027,000	9,015,000	9,073,000
Economic Development Division	13,160,000	4,710,000	3,410,000	1,410,000	1,410,000	1,410,000
Engineering - Bicycle and Pedestrian	6,143,000	6,968,000	5,178,000	6,379,000	4,870,000	5,114,000
Engineering - Facilities Management	5,422,100	5,074,488	13,584,035	6,012,100	6,094,900	7,178,080
Engineering - Major Streets	47,167,000	66,029,000	42,349,000	36,546,000	35,982,000	51,065,000
Engineering - Other Projects	1,998,000	2,236,000	2,335,000	2,380,000	2,392,000	2,604,000
Finance	370,000	370,000	370,000	370,000	370,000	370,000
Fire Department	875,000	800,000	1,725,000	3,915,000	695,000	710,000
Fleet Service	12,255,000	11,060,000	11,285,000	11,355,000	10,750,000	12,420,000
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
Information Technology	4,480,000	4,115,000	2,820,000	2,885,000	2,880,000	2,930,000
Library	1,497,500	970,000	2,870,000	16,055,000	1,368,000	934,000
Metro Transit	20,856,000	124,000	10,596,000	169,000	8,928,000	9,082,000
Monona Terrace	397,500	420,000	2,275,000	950,500	980,000	1,010,000
Parking Utility	203,000	54,000	88,000	37,000	88,000	36,000
Parks Division	9,282,300	8,261,700	19,188,100	9,400,000	10,446,000	10,877,000
Planning Division	150,000	150,000	160,000	160,000	160,000	160,000
Police Department	324,125	271,125	272,875	270,875	272,875	281,400
Sewer Utility	4,238,000	2,901,000	4,304,000	4,061,000	2,989,000	2,613,000
Stormwater Utility	10,266,000	13,899,000	5,338,000	1,992,000	1,953,000	1,706,000
Streets Division	2,450,000	955,000	1,633,000	1,408,000	1,470,000	3,150,000
Traffic Engineering	2,985,000	3,795,000	4,495,000	2,045,000	2,055,000	2,055,000
Transportation	2,140,000	148,213,422	-	-	-	-
Water Utility	6,508,000	7,025,000	12,683,000	11,518,000	8,390,000	10,262,000
<b>TOTAL</b>	<b>\$ 161,629,525</b>	<b>\$ 297,475,735</b>	<b>\$ 156,506,010</b>	<b>\$ 129,120,475</b>	<b>\$ 114,333,775</b>	<b>\$ 135,815,480</b>



# City of Madison: 2021 Capital Budget Variances from 2020 CIP

## Executive Budget



Phase	2021	2022	2023	2024	2025	2026
2020 Adopted	191,348,425	255,609,225	161,290,410	150,297,975	149,333,375	-
2021 Executive	161,629,525	297,475,735	156,506,010	129,120,475	114,333,775	135,815,480
<b>Change</b>	<b>(29,718,900)</b>	<b>41,866,510</b>	<b>(4,784,400)</b>	<b>(21,177,500)</b>	<b>(34,999,600)</b>	<b>135,815,480</b>

## Variance by Year

2021 Change	(29,718,900)
<b>CDD</b>	
• Affordable Housing-Consumer Lending: State & Federal funds moved from operating budget	1,330,000
<b>EDD</b>	
• Land Banking: Increased funding	1,000,000
• Small Business Equity & Recovery: Program added to 2021-2023	2,500,000
<b>Engineering: Bicycle &amp; Ped Projects</b>	
• Old Middleton Path: Project deferred to 2022	(1,500,000)
<b>Engineering: Facilities</b>	
• Energy Efficiency: Program budget increased	1,700,000
<b>Engineering: Major Streets</b>	
• Pavement Management: Program budget increased	2,229,000
• Reconstruct Streets: Program budget decreased	(1,907,000)
• University Avenue: Project deferred to 2022	(15,578,000)
<b>Fleet</b>	
• Fire & Rescue Equipment: Program budget decreased	(655,000)
• Fleet GPS System: Project added to CIP	460,000
<b>Information Technology</b>	
• Microsoft 365: Project added to CIP	1,300,000
• Property Assessment System: Project deferred to 2022	(600,000)
<b>Library</b>	
• Reindahl Library: Project deferred to 2023/24	(1,100,000)
<b>Metro &amp; Transportation</b>	
• Transit Technology: Project budget increased	6,000,000
• BRT: Construction in 2022	(21,550,000)
<b>Stormwater</b>	
• Citywide Flood Mitigation: Program budget increased	2,010,000
<b>Traffic Engineering</b>	
• Citywide LED Conversion: Project added to CIP	850,000
• Temporary Traffic Control: Project added to CIP	100,000
• Vision Zero: Program added to CIP	500,000

# City of Madison: 2021 Capital Budget

## Variances from 2020 CIP

### *Executive Budget*

Water	
• Water Main Programs: Program budgets decreased	(4,999,000)
• Well 19 Iron and Manganese Filter	(891,000)
<b>2022 Change</b>	<b>41,866,510</b>
Community Development	
• Affordable Housing-Consumer Lending: State & Federal funds moved from operating budget	1,330,000
• Affordable Housing-Development Projects: Annual funding increased	500,000
EDD	
• Land Banking: Increased funding	1,000,000
• Small Business Equity & Recovery: Program added to 2021-2023	2,000,000
Engineering: Bicycle & Ped Projects	
• Cannonball Path: Project moved from 2024/25 to 2021/22	1,000,000
• Old Middleton Path: Project deferred from 2021 to 2022	1,500,000
Engineering: Facilities	
• CCB 1st Floor Remodel - Assessor & Clerk: Project delayed from 2022 to 2023	(4,000,000)
• Energy Efficiency: Program budget increased	1,681,000
Engineering: Major Streets	
• Blair Street, S. and Blair/John Nolen Intersection: Project budget decreased	(765,000)
• CTH AB Interchange: Project added to CIP	5,000,000
• Pavement Management: Program budget increased	1,246,000
• Reconstruct Streets: Program budget decreased	(2,583,000)
• University Avenue: Project deferred from 2021 to 2022	20,968,000
Fire	
• Fire Station Equipment: Patient monitor funding moved from 2022 to 2021, 2023, and 2024	(675,000)
Information Technology	
• Property Assessment System: Project deferred from 2021 to 2022	600,000
Library	
• Reindahl Library: Project deferred to 2023/2024	(15,500,000)
• Central Library Improvements: Construction funding deferred to 2023	(400,000)
• Neighborhood Library LED Upgrade: Project advanced from 2022 to 2021	(337,500)
Metro & Transportation	
• BRT: Full project funding in 2022	53,587,456
• Facility Repairs & Improvement: No project work in 2022 but will resume in 2023	(10,000,000)
• Transit Coaches - Diesel: Funding moved to BRT project to purchase BRT buses	(7,725,000)
Parks	
• Warner Park Community Center: Design moved to 2023	(1,700,000)
Sewer	
• Sewer Impact Fee Districts: Project moved from 2021/22 to 2023/24	(1,200,000)
Stormwater	
• Citywide Flood Mitigation: Program budget increased	6,373,000
• Stormwater Quality System Improvements: Program budget increased	1,590,000
Traffic Engineering	
• Citywide LED Conversion: Project added to CIP	750,000
• John Nolen Drive Lighting: Project added to CIP	1,000,000
• Vision Zero: Program added to CIP	500,000
Water	
• Water Main Programs: Program budgets decreased	(8,248,000)
• West Side Water Supply: Project removed from CIP	(2,370,000)

# City of Madison: 2021 Capital Budget

## Variances from 2020 CIP

### *Executive Budget*

<b>2023 Change</b>	<b>(4,784,400)</b>
Community Development	
• Affordable Housing-Consumer Lending: State & Federal funds moved from operating budget	1,330,000
• Affordable Housing-Consumer Lending: Annual funding increased	295,000
• Affordable Housing-Development Projects: Annual funding increased	1,000,000
EDD	
• Small Business Equity & Recovery: Program added to 2021-2023	2,000,000
Engineering: Bicycle & Ped Projects	
• West Towne Path - Phase 2: Project moved to Horizon List	(1,400,000)
• West Towne Path - Phase 3: Project added to CIP	570,000
Engineering: Facilities	
• CCB 1st Floor Remodel - Assessor & Clerk: Project delayed from 2022 to 2023	4,350,000
• CCB 4th Floor Remodel: Project moved to Horizon List	(4,000,000)
• Energy Efficiency: Program budget increased	2,541,000
Engineering: Major Streets	
• Park Street, South (Olin To RR): Project budget increased	300,000
• Pavement Management: Program budget decreased	(485,000)
• Reconstruct Streets: Program budget increased	1,275,000
• Pleasant View Road - Phase 1: Project budget increased	876,000
Fire	
• Fire Station Equipment: Patient monitor funding moved from 2022 to 2021, 2023, and 2024	300,000
• Fire Station 6 Remodel: Project added to the CIP from the 2020 Horizon List	525,000
Library	
• Reindahl Library: Project deferred from 2022 to 2023/2024	1,100,000
• Central Library Improvements: Project phase changed	400,000
Metro & Transportation	
• BRT: Full project funding in 2022	(15,900,000)
• Facility Repairs & Improvement: No project work in 2022 but will resume in 2023	10,000,000
• Transit Coaches - Diesel: Funding moved to BRT project to purchase BRT buses	(7,957,000)
Monona Terrace	
• Building and Building Improvements: Program funding for 10-year renovation decreased	(2,220,000)
Parking Utility	
• Lake Street Garage Replacement: Project moved to Horizon List	(1,200,000)
Parks	
• Land Acquisition: Program funding increased	6,000,000
• Parks Improvement Programs: Program funding decreased	(2,628,900)
• Vilas Park Improvements: Construction funding moved from 2024 to 2023	1,250,000
• Warner Park Community Center: Design moved to 2023	2,200,000
Sewer	
• Sewer Impact Fee Districts: Project moved from 2021/22 to 2023/24	1,200,000
Stormwater	
• Citywide Flood Mitigation: Program budget increased	1,348,000
Traffic Engineering	
• Citywide LED Conversion: Project added to CIP	1,500,000
• Public Safety Radio System: Program funding increased to purchased backup hardware	950,000
• Vision Zero: Program added to CIP	500,000
Water	
• Water Main Programs: Program budgets decreased	(8,625,000)
• West Side Water Supply: Project removed from CIP	(1,127,000)

# City of Madison: 2021 Capital Budget

## Variances from 2020 CIP

### *Executive Budget*

<b>2024 Change</b>	<b>(21,177,500)</b>
Community Development	
• Affordable Housing-Consumer Lending: State & Federal funds moved from operating budget	1,330,000
• Affordable Housing-Consumer Lending: Annual funding increased	545,000
• Affordable Housing-Development Projects: Annual funding increased	1,000,000
Engineering: Facilities	
• CCB 5th Floor Remodel: Project moved to Horizon List	(5,500,000)
• Energy Efficiency: Program budget increased	2,346,000
Fire	
• Fire Station 6 Remodel: Project added to the CIP from the 2020 Horizon List	2,940,000
Library	
• Reindahl Library: Project deferred from 2022 to 2023/2024	15,000,000
Metro & Transportation	
• Transit Coaches - Diesel: Funding moved to BRT project to purchase BRT buses	(8,196,000)
Monona Terrace	
• Building and Building Improvements: Program funding for 10-year renovation decreased	(790,000)
Parking Utility	
• Lake Street Garage Replacement: Project moved to Horizon List	(20,800,000)
Parks	
• Land Acquisition: Program funding decreased	(1,200,000)
• Parks Improvement Programs: Program funding increased	1,031,000
• Vilas Park Improvements: Construction funding moved from 2024 to 2023	(1,500,000)
Sewer	
• Sewer Impact Fee Districts: Project moved from 2021/22 to 2023/24	1,000,000
Stormwater	
• Citywide Flood Mitigation: Program budget increased	995,000
• Storm Sewer and Stormwater Quality System Improvements: Program budget decreased	(850,000)
Traffic Engineering	
• Vision Zero: Program added to CIP	500,000
Water	
• Water Main Programs: Program budgets decreased	(8,003,000)
• West Side Water Supply: Project removed from CIP	(971,000)
<b>2025 Change</b>	<b>(34,999,600)</b>
Community Development	
• Affordable Housing-Consumer Lending: State & Federal funds moved from operating budget	1,330,000
• Affordable Housing-Consumer Lending: Annual funding increased	521,000
• Affordable Housing-Development Projects: Annual funding increased	1,000,000
Engineering: Bicycle & Ped Projects	
• Cannonball Path: Project moved from 2024/25 to 2021/22	(270,000)
Engineering: Facilities	
• Energy Efficiency: Program budget increased	2,519,000
Engineering: Major Streets	
• Atwood Avenue (Fair Oaks to Cottage Grove): Moved to Horizon List pending federal funding	(5,913,000)
• John Nolen Drive: Project moved to 2026	(13,008,000)
• Park Street, South (Olin To RR): Project budget moved to 2026	(911,000)
• Pavement Management: Program budget decreased	(500,000)
• Reconstruct Streets: Program budget decreased	(1,533,000)
Parks	
• Brittingham Beach House Renovation: Project removed from CIP	(1,000,000)
• Parks Improvement Programs: Program funding increased	1,230,000
• Vilas Park Improvements: Construction funding moved from 2025 to 2023	(1,300,000)
Stormwater	
• Citywide Flood Mitigation: Program budget decreased	(2,330,000)
• Storm Sewer and Stormwater Quality System Improvements: Program budget decreased	(1,498,000)
Traffic Engineering	
• Vision Zero: Program added to CIP	500,000

# City of Madison: 2021 Capital Budget

## Variances from 2020 CIP

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### *Executive Budget*

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#### Water

- Booster Pump Station #213 Lakeview Reconstruction: Project added to CIP 923,000
- Unit Well #8 Reconstruction: Project added to CIP 1,691,000
- Water Main Programs: Program budgets decreased (7,995,000)
- West Side Water Supply: Project removed from CIP (7,531,000)

#### **2026 Change**

**135,815,480**

#### Engineering: Major Streets

- John Nolen Drive: Project moved from 2025 to 2026 11,100,000
- Park Street, South (Olin To RR): Project budget moved from 2025 to 2026 1,016,000

#### Streets

- Far West Facility: Project design funding added to CIP 1,600,000

## Horizon List

### What is the Horizon List?

The Horizon List are projects that meet a clear community purpose but are not yet fully planned to the level to be considered and funded within the fiscal capacity of the 2021 CIP. Planning efforts around these projects should continue in 2021 seeking to address the identified outstanding issues. The 2021 capital budget also includes a central allocation of funding that can be used to support costs associated with analyzing these projects where necessary. With more complete information, these projects can be proposed in a future CIP planning process. Taking this action is intended to ensure the Capital Budget & CIP are built using project budgets and timelines that are consistent with the scope and overall goal of capital projects.

The 2021 Executive Budget funds four projects that were on the 2020 Horizon List. These projects are:

1. Economic Development Division: Small Business Equity Program
2. Engineering: Vision Zero (2021 funding is included in the Traffic Engineering budget)
3. Fire: Fire Station 6
4. Streets: Far West Public Works Facility

### Horizon List Projects: Summary by Department

The table below summarizes the projects recommended to be included on the Horizon List. The estimated budget amounts are based on agency requests. Note, all program expenditures will be ongoing annual appropriations.

	CAPITAL ITEM	PROJECT TYPE	ESTIMATED BUDGET	
			GO BORROWING	OTHER FUNDS
Community Development Division				
	Men's Homeless Shelter	Project	Unknown at this time	
Engineering – Bicycle & Pedestrian				
	Autumn Ridge Path	Project	1,610,000	0
	West Towne Path – Phase 2	Project	1,400,000	0
Engineering – Facilities				
	CCB 4th Floor Remodel	Project	5,000,000	0
	CCB 5 <sup>th</sup> Floor Remodel	Project	4,150,000	0
Engineering – Major Streets				
	Atwood Avenue	Project	4,464,000	1,449,000
Parking Division				
	Lake Street Garage Replacement	Project	0	22,000,000
Parks Division				
	Brittingham Beach House Renovation	Project	400,000	800,000
	New Off-Leash Dog Park Construction	Program	300,000	0
	Vilas Park Master Plan Implementation	Project	Unknown at this Time	

## Horizon List Projects

### Community Development Division: Men's Homeless Shelter

#### *Description*

This project will construct a Men's Homeless Shelter in the City of Madison. Site location is currently underway but the full scope and funding structure for the new facility are still in development.

#### *Estimated Budget*

Unknown at this Time

#### *Anticipated Operating Impact*

**Annualized Cost:** Unknown at this time

#### *Issue to be Addressed*

- A completed project scope including a site location for the new facility.
- A funding plan for construction of the new facility.
- An operating plan for the new facility outlining the annual costs and funding approach for these costs.

### Engineering-Bicycle & Pedestrian Projects: Autumn Ridge Path

#### *Description*

This project funds the construction for a new multi-use path connecting the Capital City Trail to neighborhoods on the Madison's northeast side.

#### *Estimated Budget*

\$1,610,000 (Local share only)

#### *Anticipated Operating Impact*

**Annualized Cost:** \$12,000

#### *Issue to be Addressed*

- Secured federal funds to execute the project.

### Engineering-Bicycle & Pedestrian Projects: West Town Phase 2

#### *Description*

This project is for a new path from Gammon Road to High Point Road. The new path would add 0.75 miles to the City's path network.

#### *Estimated Budget*

\$1,400,000 (Local share only)

#### *Anticipated Operating Impact*

**Annualized Cost:** \$11,400

#### *Issue to be Addressed*

- Secured federal funds to execute the project.

#### Engineering-Facilities: City County Building 4<sup>th</sup> & 5<sup>th</sup> Floor Remodel

##### *Description*

These projects are for the design and remodel of the City Attorney, Mayor, Finance, and Common Council suites on the 4<sup>th</sup> floor of the City County Building (CCB), as well as the Information Technology and Department of Civil Rights suites on the 5<sup>th</sup> floor of the CCB.

##### *Estimated Budget*

\$9,200,000 (4<sup>th</sup> Floor=\$5.0m; 5<sup>th</sup> Floor=\$4.2m)

##### *Anticipated Operating Impact*

**Annualized Cost:** None Anticipated

##### *Issue to be Addressed*

- Additional planning is required to incorporate potential changes required by the COVID-19 pandemic, such as social distancing, into the design.

#### Engineering-Major Streets: Atwood Avenue-Fair Oaks to Cottage Grove Road

##### *Description*

This project is for replacing pavement on Atwood Avenue between Fair Oaks Avenue and Cottage Grove Road. A new multi-use path will also be constructed, as well as medians for safe pedestrian crossing.

##### *Estimated Budget*

\$5,913,000 (Local Share Only)

##### *Anticipated Operating Impact*

**Annualized Cost:** None Anticipated

##### *Issue to be Addressed*

- Secured federal funds to execute the project.

#### Parking Division: Lake Street Garage Replacement

##### *Description*

This project funds the replacement of the State Street Campus Lake Garage. The garage is a potential site for an intercity, intermodal bus terminal which may be constructed in conjunction with the garage replacement project.

##### *Estimated Budget*

\$22,000,000

##### *Anticipated Operating Impact*

**Annualized Cost:** Unknown at this time

##### *Issue to be Addressed*

- Completion of an updated funding structure that may include partnerships with the private sector.

#### Parks Division: Brittingham Beach House Renovation

##### *Description*

This project funds continued improvement to Brittingham Park, including replacement of the existing building, which has reached the end of its useful life. Funding is for replacing the structure with a more sustainable building that will provide space for summer camps and neighborhood meetings.

##### *Estimated Budget*

\$1,200,000

##### *Anticipated Operating Impact*

**Annualized Cost:** Unknown at this time

##### *Issue to be Addressed*

- A completed operating plan outlining a shared funding structure between the City and Operator for capital improvements.

Parks Division: New Off-Leash Dog Park Construction

*Description*

This program will fund planning and construction of a new off-leash dog park on the City's west side.

*Estimated Budget*

\$300,000

*Anticipated Operating Impact*

**Annualized Cost:** \$12,200

*Issue to be Addressed*

- This project requires additional planning including selection of a location.

Parks Division: Vilas Park Improvements

*Description*

This project funds a series of improvements in Vilas Park called for in the Master Plan that is currently under development.

*Estimated Budget*

Unknown at this time

*Anticipated Operating Impact*

**Annualized Cost:** Unknown at this time

*Issue to be Addressed*

- Completion of Master Plan





# *Agency Capital Budgets*

2021 Capital Improvement Plan:  
Executive Budget

# CDA Redevelopment

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Mosaic Ridge Construction Financing	600,000	600,000	600,000	600,000	600,000	600,000
Public Housing Redevelopment	-	300,000	100,000	100,000	100,000	100,000
<b>Total</b>	<b>\$ 600,000</b>	<b>\$ 900,000</b>	<b>\$ 700,000</b>	<b>\$ 700,000</b>	<b>\$ 700,000</b>	<b>\$ 700,000</b>

### Changes from 2020 CIP



### Major Changes

- Village on Park  
Project completed in 2020; outyear funding removed from 2021 CIP (\$59k)
- Public Housing Redevelopment  
Projects previously planned for 2021 deferred to 2022 (\$300k)

# CDA Redevelopment

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Building	600,000	900,000	700,000	700,000	700,000	700,000
<b>Total</b>	<b>\$ 600,000</b>	<b>\$ 900,000</b>	<b>\$ 700,000</b>	<b>\$ 700,000</b>	<b>\$ 700,000</b>	<b>\$ 700,000</b>

### 2021 CIP by Funding Source

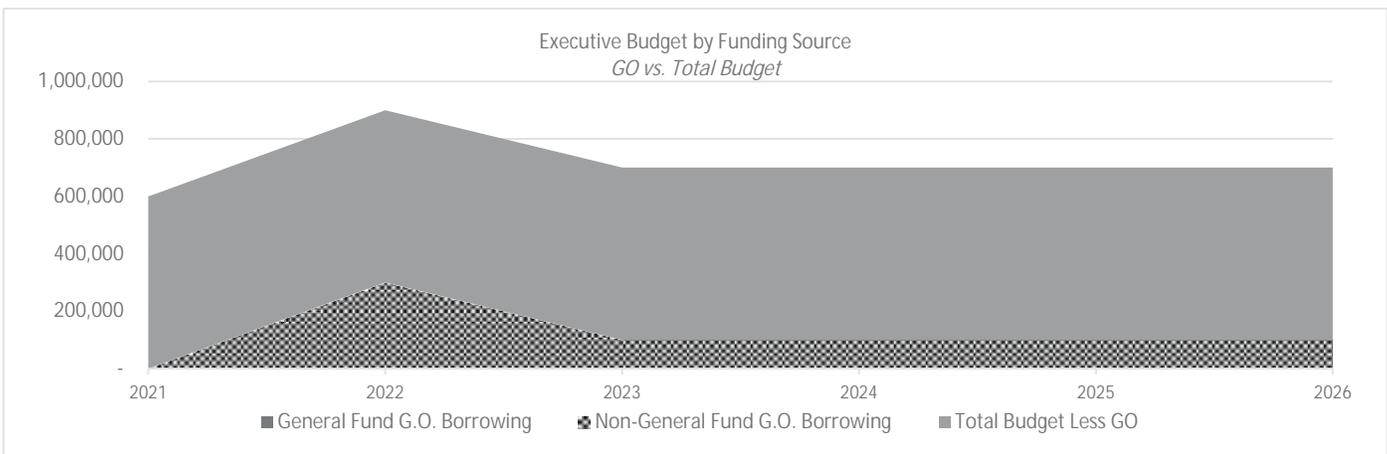
	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	-	300,000	100,000	100,000	100,000	100,000
Reserves Applied	600,000	600,000	600,000	600,000	600,000	600,000
<b>Total</b>	<b>\$ 600,000</b>	<b>\$ 900,000</b>	<b>\$ 700,000</b>	<b>\$ 700,000</b>	<b>\$ 700,000</b>	<b>\$ 700,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	300,000	100,000	100,000	100,000	100,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	39,000	13,000	13,000	13,000	13,000



# CDA Redevelopment

## Project Overview

Project	<b>Mosaic Ridge Construction Financing</b>	Project #	<b>10079</b>
Citywide Element	<b>Neighborhoods and Housing</b>	Project Type	<b>Project</b>

### Project Description

This project funds construction at the Mosaic Ridge housing development. The goal of the project is to improve housing stock in the Allied Drive neighborhood and maintain a variety of housing choices for both renters and owners of low and moderate-income. Since the program's inception in 2014, 11 lots have been sold, one lot has a model home for sale, and 11 lots remain for sale. The requested funding and prior budget authority covers the cost to build the homes prior to their sale with the goal of completing three new home or building lot sales in 2021.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Reserves Applied	600,000	600,000	600,000	600,000	600,000	600,000
<b>TOTAL</b>	<b>\$ 600,000</b>					

Project	<b>Public Housing Redevelopment</b>	Project #	<b>11817</b>
Citywide Element	<b>Neighborhoods and Housing</b>	Project Type	<b>Program</b>

### Project Description

This program funds planning and implementation of public housing redevelopment through 2026. The goal of this program is to provide quality, affordable housing for low-income seniors and people with disabilities. The scope of the program includes the redevelopment of Theresa Terrace, the Triangle, and Truax. Planned projects for 2021 include planning for the Triangle complex redevelopment and continued redevelopment of public housing duplexes on Theresa Terrace. This work will be carried out with existing capital appropriation.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	-	300,000	100,000	100,000	100,000	100,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>

# CDA Redevelopment

## 2021 Appropriation Schedule

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### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Mosaic Ridge Construction Financing	600,000	-	600,000	600,000
<b>Total 2021 Appropriation</b>	<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>

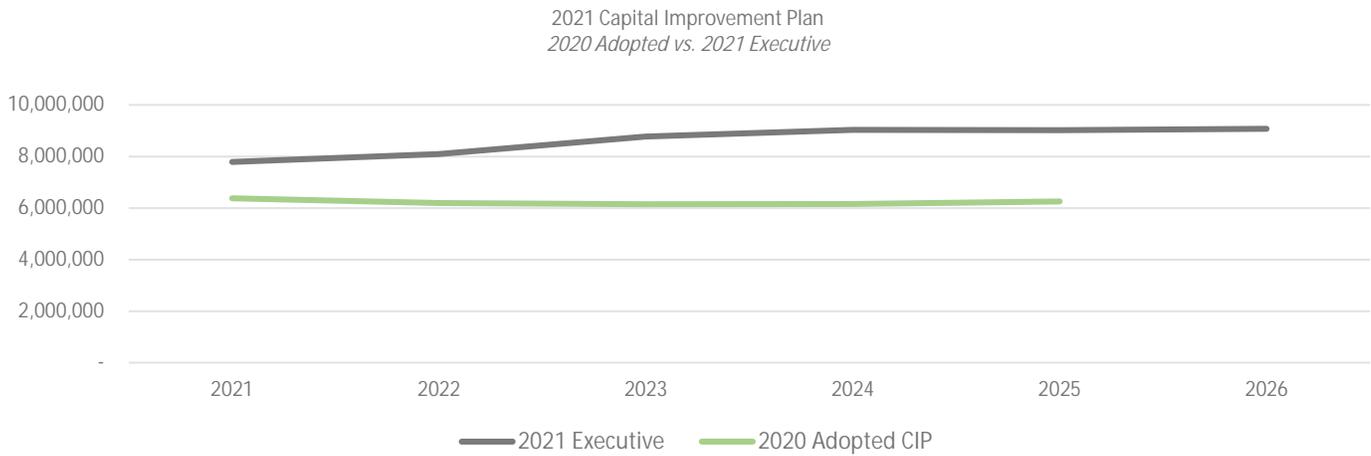
# Community Development Division

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Affordable Housing-Cnsmr Lending	2,010,000	2,010,000	2,225,000	2,475,000	2,475,000	2,475,000
Affordable Housing-Dvlpmt Projects	5,770,000	6,000,000	6,500,000	6,500,000	6,500,000	6,500,000
Senior Center Building Improvements	7,000	89,000	47,000	52,000	40,000	98,000
<b>Total</b>	<b>\$ 7,787,000</b>	<b>\$ 8,099,000</b>	<b>\$ 8,772,000</b>	<b>\$ 9,027,000</b>	<b>\$ 9,015,000</b>	<b>\$ 9,073,000</b>

### Changes from 2020 CIP



### Major Changes

- Affordable Housing-Consumer Lending**  
 Program funding increased by \$1.33m annually due to transferring Federal and State funding sources from the Community Development Grants fund in the Operating Budget into the Capital Budget  
 Property Tax Financing for Eligible Seniors: Annual funding increased by \$80k based on projected uptick in demand (\$400k)  
 Home Purchase Assistance & Housing Rehab Services: Funding from 2022-2025 increased based on increased demand from Town of Madison attachment (\$1.36m)
- Affordable Housing-Development Projects**  
 Program funding increased by \$500k in 2022 and \$1.0m annually starting in 2023 (\$3.5m)

# Community Development Division

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Building	7,000	89,000	47,000	52,000	40,000	98,000
Loans	7,780,000	8,010,000	8,725,000	8,975,000	8,975,000	8,975,000
<b>Total</b>	<b>\$ 7,787,000</b>	<b>\$ 8,099,000</b>	<b>\$ 8,772,000</b>	<b>\$ 9,027,000</b>	<b>\$ 9,015,000</b>	<b>\$ 9,073,000</b>

### 2021 CIP by Funding Source

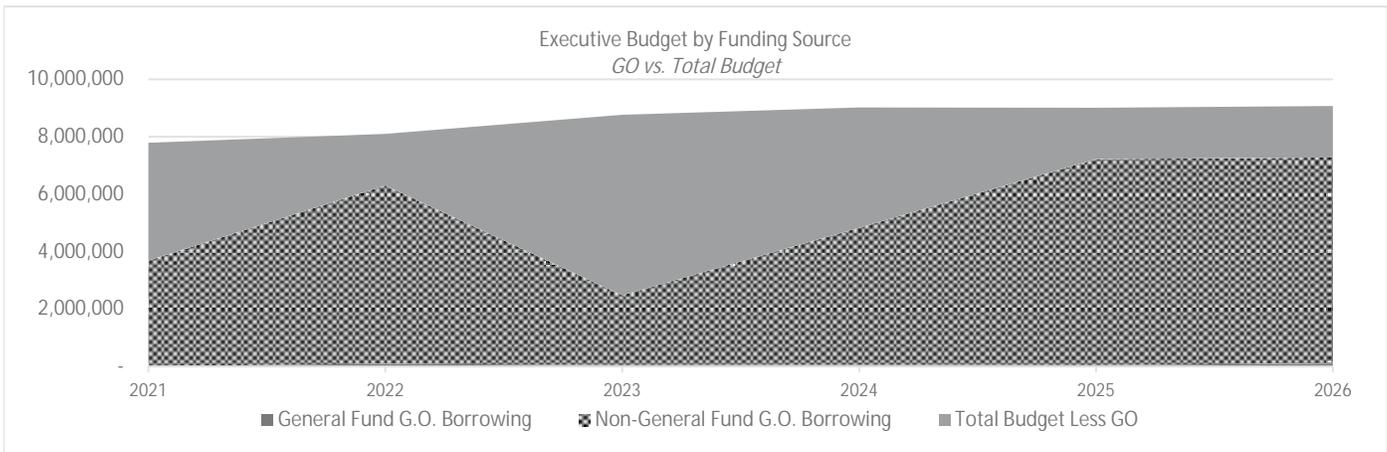
	2021	2022	2023	2024	2025	2026
GF GO Borrowing	7,000	89,000	47,000	52,000	40,000	98,000
Non-GF GO Borrowing	3,688,000	6,218,000	2,433,000	4,783,000	7,183,000	7,183,000
Federal Sources	1,130,000	1,130,000	1,130,000	1,130,000	1,130,000	1,130,000
Loan Repayment	460,000	460,000	460,000	460,000	460,000	460,000
Miscellaneous Revenue	2,000	2,000	2,000	2,000	2,000	2,000
Reserves Applied	2,300,000	-	-	-	-	-
State Sources	200,000	200,000	200,000	200,000	200,000	200,000
TIF Proceeds	-	-	4,500,000	2,400,000	-	-
<b>Total</b>	<b>\$ 7,787,000</b>	<b>\$ 8,099,000</b>	<b>\$ 8,772,000</b>	<b>\$ 9,027,000</b>	<b>\$ 9,015,000</b>	<b>\$ 9,073,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	7,000	89,000	47,000	52,000	40,000	98,000
Non-General Fund G.O. Borrowing	3,688,000	6,218,000	2,433,000	4,783,000	7,183,000	7,183,000
<b>Total</b>	<b>\$ 3,695,000</b>	<b>\$ 6,307,000</b>	<b>\$ 2,480,000</b>	<b>\$ 4,835,000</b>	<b>\$ 7,223,000</b>	<b>\$ 7,281,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	910	11,570	6,110	6,760	5,200	12,740
Non-General Fund G.O. Borrowing	479,440	808,340	316,290	621,790	933,790	933,790



# Community Development Division

## Project Overview

Project	<b>Affordable Housing-Consumer Lending</b>	Project #	<b>62010</b>
Citywide Element	<b>Neighborhoods and Housing</b>	Project Type	<b>Program</b>

### Project Description

This program supports the direct consumer lending programs including: Home Purchase Assistance (i.e., Home-Buy the American Dream), Housing Rehabilitation Services, and Property Tax Financing for Eligible Seniors programs. The goal of these direct lending programs are to assist eligible City residents to acquire homes and help finance costs associated with home repairs and property taxes. City funds complement, or are occasionally combined with, available federal and state funding to help resident purchase homes and or secure rehabilitation loans. Projects planned in 2021 include expanding the Property Tax Financing for Eligible Seniors to keep pace with increased demand. Overall Affordable Housing-Consumer Lending funding has increased by \$1.3m in each year due to including federal and state funding that has historically been included in CDD’s operating budget (Affordable Housing service). The 2021 Executive CIP increases annual program funding beginning in 2023 to accommodate property owners currently within the Town of Madison along and assuming an overall increase in the demand for the program.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	218,000	218,000	433,000	683,000	683,000	683,000
Federal Sources	1,130,000	1,130,000	1,130,000	1,130,000	1,130,000	1,130,000
Loan Repayment	460,000	460,000	460,000	460,000	460,000	460,000
Miscellaneous Revenue	2,000	2,000	2,000	2,000	2,000	2,000
State Sources	200,000	200,000	200,000	200,000	200,000	200,000
<b>TOTAL</b>	<b>\$ 2,010,000</b>	<b>\$ 2,010,000</b>	<b>\$ 2,225,000</b>	<b>\$ 2,475,000</b>	<b>\$ 2,475,000</b>	<b>\$ 2,475,000</b>

Project	<b>Affordable Housing-Development Projects</b>	Project #	<b>17110</b>
Citywide Element	<b>Neighborhoods and Housing</b>	Project Type	<b>Program</b>

### Project Description

This program continues a major initiative to expand and improve the supply of affordable housing in Madison. Since 2015, the Community Development Division (CDD) has used program funding to leverage other public and private resources to improve and expand the supply of quality, affordable rental housing accessible to low and moderate-income households (i.e., at or below 60 percent of Dane County’s median household income). To date, the program has assisted projects that have added nearly 1,350 affordable rental units to the Madison market. A competitive request for proposal (RFP) process in 2020 will solicit development proposals that seek to leverage federal Low Income Housing Tax Credits (LIHTC) in 2021. Proposals that are offered City assistance will learn of tax credit decisions in early 2021. In addition to LIHTC developments, the program will be extending support for a fuller range of housing opportunities (e.g., smaller scale developments, home ownership opportunities, etc.) starting in 2021. CDD will issue a separate RFP in 2020 to solicit proposals that do not fit the typical tax credit development profile. This program will allocate up to \$2 million in 2021 to support CDA or City-sponsored developments. CDD will work closely with the Economic Development Division to identify opportunities that promote affordable housing developments on land owned or controlled by the City. The 2021 Executive Budget increased funding over the 2021 CIP by \$500,000 in 2022 and by \$1.0m annually starting in 2023.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	3,470,000	6,000,000	2,000,000	4,100,000	6,500,000	6,500,000
Reserves Applied	2,300,000	-	-	-	-	-
TIF Proceeds	-	-	4,500,000	2,400,000	-	-
<b>TOTAL</b>	<b>\$ 5,770,000</b>	<b>\$ 6,000,000</b>	<b>\$ 6,500,000</b>	<b>\$ 6,500,000</b>	<b>\$ 6,500,000</b>	<b>\$ 6,500,000</b>

Project  
Citywide Element

Senior Center Building Improvements  
Culture and Character

Project # 12434  
Project Type Project

*Project Description*

This project funds multiple building improvements to the Madison Senior Center to address safety and other concerns. Building improvements include, but are not limited to: external lighting improvements (2021); flooring repair, movable airwall replacement, and exterior drive painting and sealing (2022); door replacement and patio and rooftop repair (2023-2024); door swipe access system upgrades, exterior locks replacement, and exterior brick tuckpointing (2025); and elevator modernization and safety upgrades (2025-2026). Earlier work components of this project included smoke pollution mitigation in 2020.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	7,000	89,000	47,000	52,000	40,000	98,000
<b>TOTAL</b>	<b>\$ 7,000</b>	<b>\$ 89,000</b>	<b>\$ 47,000</b>	<b>\$ 52,000</b>	<b>\$ 40,000</b>	<b>\$ 98,000</b>

# Community Development Division

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Affordable Housing-Consumer Lending	2,010,000	218,000	1,792,000	2,010,000
Affordable Housing-Development Projects	5,770,000	3,470,000	2,300,000	5,770,000
Senior Center Building Improvements	7,000	7,000	-	7,000
<b>Total 2021 Appropriation</b>	<b>\$ 7,787,000</b>	<b>\$ 3,695,000</b>	<b>\$ 4,092,000</b>	<b>\$ 7,787,000</b>

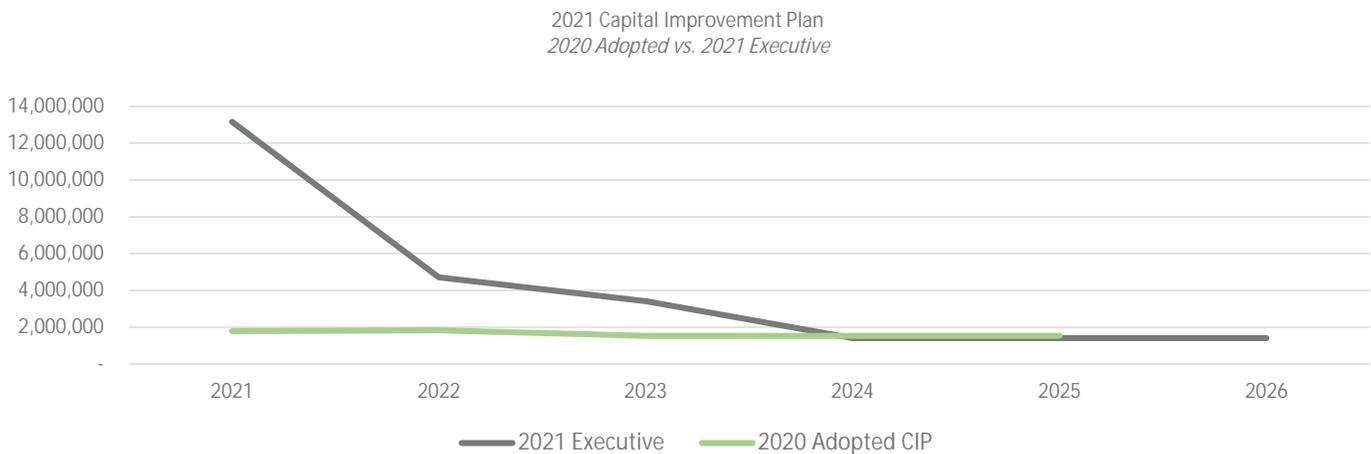
# Economic Development Division

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Center for Industry and Commerce	40,000	40,000	40,000	40,000	40,000	40,000
Co-operative Enterprise Development	300,000	300,000	-	-	-	-
General Land Acquisition Fund	60,000	60,000	60,000	60,000	60,000	60,000
Healthy Retail Access Program	150,000	150,000	150,000	150,000	150,000	150,000
Land Banking	3,000,000	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Small Business Equity and Recovery	2,500,000	2,000,000	2,000,000	-	-	-
TID 36 Capitol Gateway Corridor	50,000	100,000	100,000	100,000	100,000	100,000
TID 39 Stoughton Road	30,000	30,000	30,000	30,000	30,000	30,000
TID 42 Wingra	30,000	30,000	30,000	30,000	30,000	30,000
TID 46 Research Park	7,000,000	-	-	-	-	-
<b>Total</b>	<b>\$ 13,160,000</b>	<b>\$ 4,710,000</b>	<b>\$ 3,410,000</b>	<b>\$ 1,410,000</b>	<b>\$ 1,410,000</b>	<b>\$ 1,410,000</b>

### Changes from 2020 CIP



### Major Changes

- Land Banking  
Program funding increased in 2021 and 2022 (\$3.0m)
- Small Business Equity and Recovery  
Program added to CIP from 2021-2023 (\$6.5m)  
New program combines Façade Improvement Grants and Commercial Ownership Assistance previously presented as separate capital projects; Full program scope explained in Project Description on page 34
- TID 46 Research Park  
Funding added in 2021 for a potential economic development loan in Research Park (\$7.0m)

# Economic Development Division

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Land	3,000,000	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Loans	7,000,000	-	-	-	-	-
Other	3,160,000	2,710,000	2,410,000	410,000	410,000	410,000
<b>Total</b>	<b>\$ 13,160,000</b>	<b>\$ 4,710,000</b>	<b>\$ 3,410,000</b>	<b>\$ 1,410,000</b>	<b>\$ 1,410,000</b>	<b>\$ 1,410,000</b>

### 2021 CIP by Funding Source

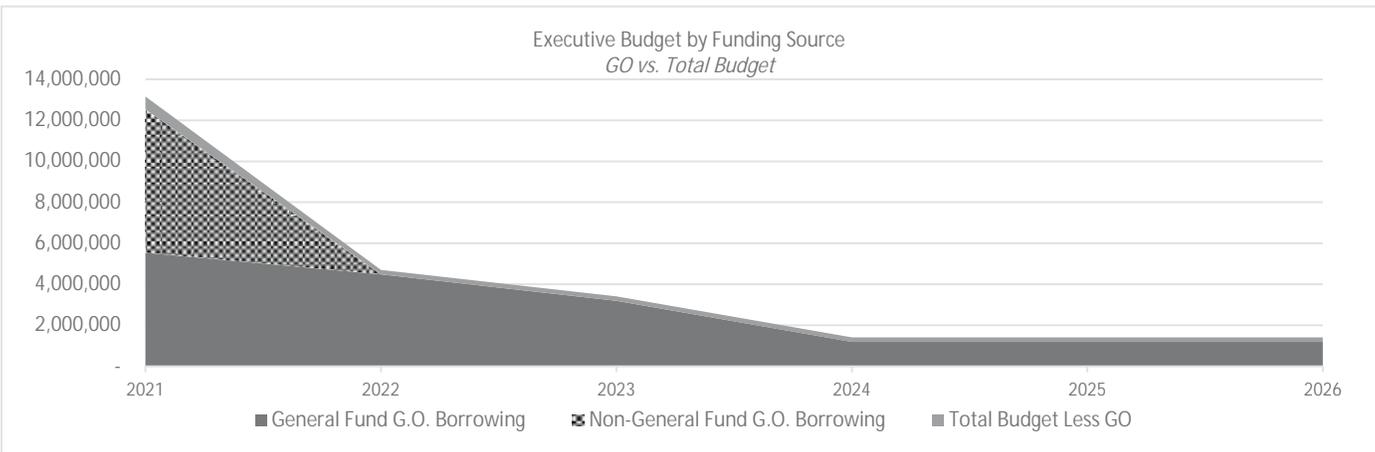
	2021	2022	2023	2024	2025	2026
GF GO Borrowing	5,540,000	4,490,000	3,190,000	1,190,000	1,190,000	1,190,000
Non-GF GO Borrowing	7,000,000	-	-	-	-	-
Reserves Applied	60,000	60,000	60,000	60,000	60,000	60,000
TIF Proceeds	110,000	160,000	160,000	160,000	160,000	160,000
Transfer In From General Fund	450,000	-	-	-	-	-
<b>Total</b>	<b>\$ 13,160,000</b>	<b>\$ 4,710,000</b>	<b>\$ 3,410,000</b>	<b>\$ 1,410,000</b>	<b>\$ 1,410,000</b>	<b>\$ 1,410,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	5,540,000	4,490,000	3,190,000	1,190,000	1,190,000	1,190,000
Non-General Fund G.O. Borrowing	7,000,000	-	-	-	-	-
<b>Total</b>	<b>\$ 12,540,000</b>	<b>\$ 4,490,000</b>	<b>\$ 3,190,000</b>	<b>\$ 1,190,000</b>	<b>\$ 1,190,000</b>	<b>\$ 1,190,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	720,200	583,700	414,700	154,700	154,700	154,700
Non-General Fund G.O. Borrowing	910,000	-	-	-	-	-



# Economic Development Division

## Project Overview

Project	Center for Industry and Commerce	Project #	63022
Citywide Element	Economy and Opportunity	Project Type	Program

### Project Description

This program funds the annual holding, maintenance, and marketing costs for the 96-acre Center for Industry and Commerce (CIC). The goal of the program is to attract and retain companies within the City of Madison to increase the tax base of the CIC and the City. Planned projects for 2021 include the maintenance and marketing of parcels.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	40,000	40,000	40,000	40,000	40,000	40,000
<b>TOTAL</b>	<b>\$ 40,000</b>					

Project	Co-operative Enterprise Development	Project #	17073
Citywide Element	Economy and Opportunity	Project Type	Program

### Project Description

This program funds grants, loans, and training opportunities for cooperative enterprises to support job creation and development. The goal of the program is to grow the number of business cooperatives within the community while helping to support existing business cooperatives. Historically underrepresented groups and individuals are supported by this program. Planned projects for 2021 include disbursement of three to six grants, loans, or training funding based on eligible applicants.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	300,000	-	-	-	-
Transfer In From General Fund	300,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project	General Land Acquisition Fund	Project #	63060
Citywide Element	Land Use and Transportation	Project Type	Program

### Project Description

This program funds land purchases for future municipal purposes. Purchasing from the fund can only be completed to the extent that funds are available and specific Common Council approval is obtained. The primary revenue source for the fund is from the sale of surplus property and sites within City-owned business parks. Remaining budget authority from 2020, which covers the current General Land Acquisition fund balance of approximately \$1.39 million, will be used for property acquisitions in 2021. Funding in 2021 is for property holding costs for parcels currently owned by the City.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Reserves Applied	60,000	60,000	60,000	60,000	60,000	60,000
<b>TOTAL</b>	<b>\$ 60,000</b>					

Project **Healthy Retail Access Program** Project # **63009**  
 Citywide Element **Neighborhoods and Housing** Project Type **Program**

*Project Description*

This program provides grant opportunities for projects that aim to improve access to affordable, healthy, and culturally appropriate food within areas of focus, as identified in the Food Access Improvement Map. The goal of the program is to ensure increased access to healthy food. Funding in the program is used to support (1) capital and infrastructure grants that proliferate healthy food access, with priority given to food retail establishments, (2) technical assistance for entities that want to increase healthy food access, with priority given to assisting food retail establishments, (3) data collection initiatives focused on discerning the needs and desires of business owners and community residents, which will aid city staff in efficient and targeted program outreach, and (4) evaluation of both programmatic structure and individual program grants. Planned projects for 2021 include grants for three to five businesses receiving technical or financial assistance based on applications for support.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	150,000	150,000	150,000	150,000	150,000
Transfer In From General Fund	150,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 150,000</b>					

Project **Land Banking** Project # **12640**  
 Citywide Element **Neighborhoods and Housing** Project Type **Program**

*Project Description*

This program is for the acquisition of land and buildings that could be used for future economic development, affordable housing projects, and other City uses. The goal of this program is to acquire strategic properties for future purposes that might include: assisting displaced businesses, reducing blight, stabilizing housing markets, improving the quality of life of residents and neighborhoods, and preserving land for City purposes. The 2021 Executive CIP increases the 2021 and 2022 appropriations by a total of \$3.0m (compared to the 2020 CIP). The increased funding is intended to respond to a short-duration market opportunity. Projects planned for 2021 include establishing the land bank and completing one to three parcel acquisitions.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	3,000,000	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000
<b>TOTAL</b>	<b>\$ 3,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>

Project **Small Business Equity and Recovery** Project # **13072**  
 Citywide Element **Economy and Opportunity** Project Type **Program**

*Project Description*

This program combines and focuses City resources to support relief, recovery, and stimulus efforts due to the significant impact of COVID-19 on Madison's small businesses and entrepreneurs. The goal of this program is to combine Façade Improvement Grants and Commercial Ownership Assistance with new programs, such as a program targeted at interior commercial building renovations, a "BusinessReady" program targeted for entrepreneurs of color and modeled off of the former "MarketReady" program, and other grant or lending programs. This program focuses on businesses meeting the City's small business requirement located in federally certified Opportunity Zones. Projects planned in 2021 include the establishment of the Small Business Equity and Recovery Program and disbursement of grants to businesses that meet the program's requirements.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	2,500,000	2,000,000	2,000,000	-	-	-
<b>TOTAL</b>	<b>\$ 2,500,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project **TID 36 Capitol Gateway Corridor** Project # **99002**  
 Citywide Element **Land Use and Transportation** Project Type **Program**

*Project Description*

This program supports development and public works projects within TID 36, created in 2005. The district is located in downtown Madison and includes the area generally bounded by First Street, Dayton Street, and Blount and East Wilson Streets. The goal of this program is to attract employers and residents to the Capitol East District and grow the City's tax base. The current incremental value of the district is approximately \$407.8 million. Projects planned for 2021 and beyond include continued implementation of the Capitol Gateway Corridor BUILD Plan.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
TIF Proceeds	50,000	100,000	100,000	100,000	100,000	100,000
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 100,000</b>				

Project **TID 39 Stoughton Road** Project # **99004**  
 Citywide Element **Economy and Opportunity** Project Type **Program**

*Project Description*

This program supports development and public works projects within TID 39, created in 2008. The district is located within an area generally bounded by South Stoughton Road, Cottage Grove Road, Interstate 39/90 and the property line between Voges Road and the Beltline. The goal of the program is to attract and retain employers within the district and grow its tax base. The current incremental value of the district is approximately \$114.8 million. Funding in 2021 is for property holding costs.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
TIF Proceeds	30,000	30,000	30,000	30,000	30,000	30,000
<b>TOTAL</b>	<b>\$ 30,000</b>					

Project **TID 42 Wingra** Project # **99005**  
 Citywide Element **Land Use and Transportation** Project Type **Program**

*Project Description*

This program supports development and public works projects within TID 42, created in 2012. The district is located on Madison's south side with the general boundaries of South Park Street, West Wingra Drive, and Fish Hatchery Road. The goal of the program is to develop residential and commercial space in accordance with the Wingra BUILD Plan. The current incremental value of the district is \$57.5 million. Funding in 2021 is for property holding costs.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
TIF Proceeds	30,000	30,000	30,000	30,000	30,000	30,000
<b>TOTAL</b>	<b>\$ 30,000</b>					

Project  
Citywide Element

TID 46 Research Park  
Economy and Opportunity

Project # 99009  
Project Type Program

*Project Description*

This program supports development and public works projects within TID 46, created in 2015. The district is located on Madison’s west side off of Mineral Point Road and Whitney Way and has been expanded to include property located at 601 Rayovac Drive and 650 Forward Drive. The goal of the program is to attract and retain employers within the district and grow its tax base. The current incremental value of the district is \$240.5 million. Funding in 2021 is for developer loans.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	7,000,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 7,000,000</b>	<b>\$ -</b>				

# Economic Development Division

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Center for Industry and Commerce	40,000	40,000	-	40,000
Co-operative Enterprise Development	300,000	-	300,000	300,000
General Land Acquisition Fund	60,000	-	60,000	60,000
Healthy Retail Access Program	150,000	-	150,000	150,000
Land Banking	3,000,000	3,000,000	-	3,000,000
Small Business Equity and Recovery	2,500,000	2,500,000	-	2,500,000
TID 36 Capitol Gateway Corridor	50,000	-	50,000	50,000
TID 39 Stoughton Road	30,000	-	30,000	30,000
TID 42 Wingra	30,000	-	30,000	30,000
TID 46 Research Park	-	7,000,000	-	7,000,000
<b>Total 2021 Appropriation</b>	<b>\$ 6,160,000</b>	<b>\$ 12,540,000</b>	<b>\$ 620,000</b>	<b>\$ 13,160,000</b>

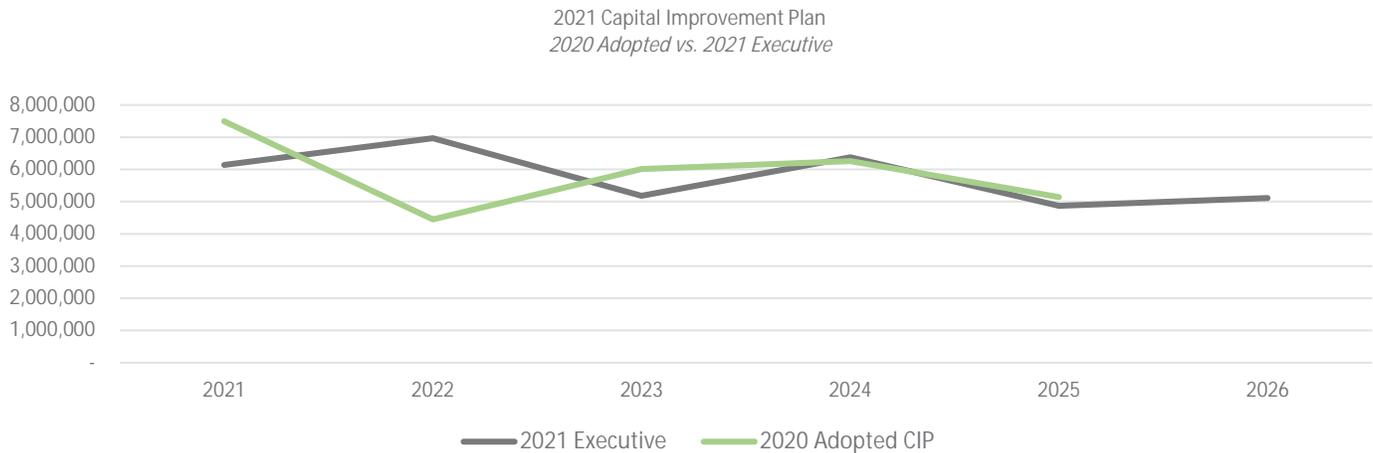
# Engineering - Bicycle and Pedestrian

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Bikeways Program	650,000	650,000	650,000	650,000	680,000	714,000
Cannonball Path	150,000	1,000,000	-	-	-	-
Garver Path	1,700,000	-	-	-	-	-
Main Street Improvements	-	20,000	-	200,000	-	-
Old Middleton Underpass	-	1,500,000	-	-	-	-
Ped/Bike Enhancement	243,000	243,000	243,000	243,000	253,000	266,000
Safe Routes Grants	100,000	100,000	100,000	100,000	104,000	109,000
Safe Routes to School	100,000	100,000	100,000	100,000	104,000	109,000
Sidewalk Program	3,200,000	3,355,000	3,515,000	3,586,000	3,729,000	3,916,000
Troy Drive Underpass	-	-	-	1,500,000	-	-
West Towne Path - Phase 3	-	-	570,000	-	-	-
<b>Total</b>	<b>\$ 6,143,000</b>	<b>\$ 6,968,000</b>	<b>\$ 5,178,000</b>	<b>\$ 6,379,000</b>	<b>\$ 4,870,000</b>	<b>\$ 5,114,000</b>

### Changes from 2020 CIP



### Major Changes

- Cannonball Path
  - Project moved from 2024/25 to 2021/22
  - Project budget increased by \$800k based on updated project estimates
  - Funding source for project changed from GO Borrowing to TIF Borrowing-TID 42 (\$1.0m)
- Main Street Improvements
  - Project added to CIP (\$220k)

# Engineering - Bicycle and Pedestrian

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Bike Path	2,793,000	3,513,000	1,563,000	1,193,000	1,037,000	1,089,000
Bridge	-	-	-	1,500,000	-	-
Land	50,000	-	-	-	-	-
Other	100,000	100,000	100,000	100,000	104,000	109,000
Street	3,200,000	3,355,000	3,515,000	3,586,000	3,729,000	3,916,000
<b>Total</b>	<b>\$ 6,143,000</b>	<b>\$ 6,968,000</b>	<b>\$ 5,178,000</b>	<b>\$ 6,379,000</b>	<b>\$ 4,870,000</b>	<b>\$ 5,114,000</b>

### 2021 CIP by Funding Source

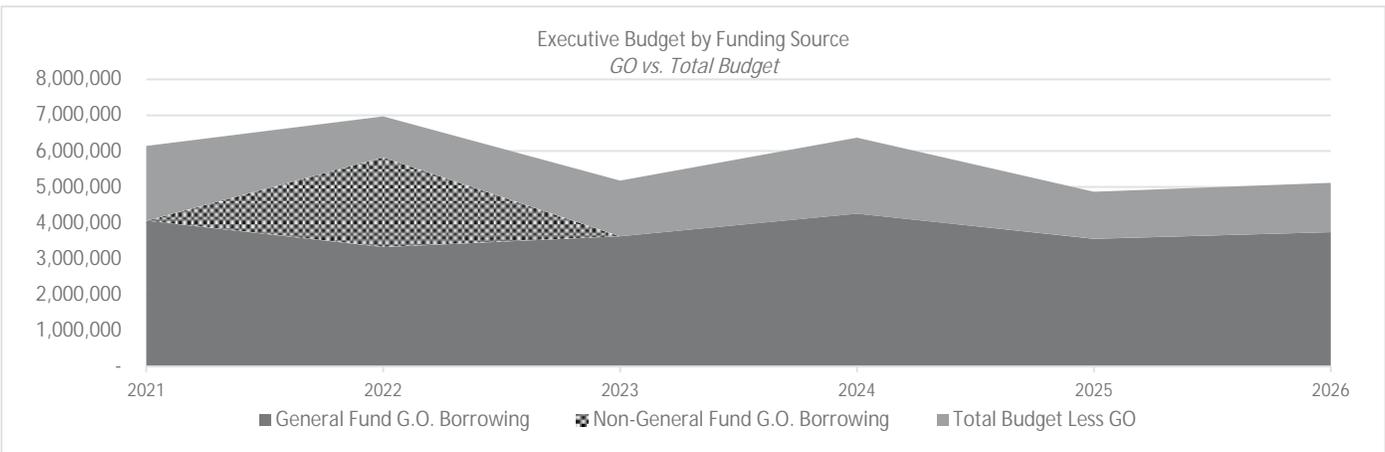
	2021	2022	2023	2024	2025	2026
GF GO Borrowing	4,058,000	3,328,000	3,626,000	4,258,000	3,560,000	3,738,000
Non-GF GO Borrowing	-	2,500,000	-	-	-	-
Federal Sources	850,000	-	352,000	861,000	-	-
Special Assessment	1,085,000	1,140,000	1,200,000	1,260,000	1,310,000	1,376,000
TIF Proceeds	150,000	-	-	-	-	-
<b>Total</b>	<b>\$ 6,143,000</b>	<b>\$ 6,968,000</b>	<b>\$ 5,178,000</b>	<b>\$ 6,379,000</b>	<b>\$ 4,870,000</b>	<b>\$ 5,114,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	4,058,000	3,328,000	3,626,000	4,258,000	3,560,000	3,738,000
Non-General Fund G.O. Borrowing	-	2,500,000	-	-	-	-
<b>Total</b>	<b>\$ 4,058,000</b>	<b>\$ 5,828,000</b>	<b>\$ 3,626,000</b>	<b>\$ 4,258,000</b>	<b>\$ 3,560,000</b>	<b>\$ 3,738,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	527,540	432,640	471,380	553,540	462,800	485,940
Non-General Fund G.O. Borrowing	-	325,000	-	-	-	-



## Engineering - Bicycle and Pedestrian

### Project Overview

Project	<b>Bikeways Program</b>	Project #	<b>10138</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Program</b>

#### Project Description

This program is for bicycle-related improvements and path resurfacing throughout the City. The goal of this program is to improve the pavement quality of the existing bike paths to meet City standards. Projects within this program are prioritized based on pavement quality rating of existing bikeways. Funding in 2021 is for Southwest Path resurfacing. Ongoing operating costs associated with projects in this program are estimated at \$1,300 for maintenance.

#### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	650,000	650,000	650,000	650,000	680,000	714,000
<b>TOTAL</b>	<b>\$ 650,000</b>	<b>\$ 650,000</b>	<b>\$ 650,000</b>	<b>\$ 650,000</b>	<b>\$ 680,000</b>	<b>\$ 714,000</b>

Project	<b>Cannonball Path</b>	Project #	<b>10142</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Project</b>

#### Project Description

This project extends the Cannonball Trail from Fish Hatchery Road to Wingra Path. The goal of this project is to improve neighborhood connectivity by connecting the Wingra and Cannonball paths. The project's scope includes a 0.6 mile extension of the path that is parallel to the railroad tracks and runs behind Bowman Field and construction of a new ped/bike overpass of Wingra Creek. Design and land acquisition will occur in 2021 and construction will take place in 2022. Planning for this project will be funded by incremental revenue from TID 42, while construction will be funded from borrowing in TID 42.

#### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	-	1,000,000	-	-	-	-
TIF Proceeds	150,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 150,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project	<b>Garver Path</b>	Project #	<b>10160</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Project</b>

#### Project Description

This project is for a new path connecting to the Capital City Trail on the City's east side. The goals of this project are to increase bike and pedestrian mobility on the City's east side and to provide a connection to surrounding neighborhoods. The project's scope includes 0.5 miles of new path, two bridges over Starkweather Creek (one replacement and one new bridge) and one new bridge over wetlands in OB Sherry Park. Funding in 2021 is for path construction, and matching federal funds for the project are currently secured. Ongoing operating costs are anticipated at \$7,500.

#### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	850,000	-	-	-	-	-
Federal Sources	850,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,700,000</b>	<b>\$ -</b>				

Project **Main Street Improvements** Project # **13015**  
 Citywide Element **Land Use and Transportation** Project Type **Project**

*Project Description*

This project funds the design and construction of a bike boulevard on West Main Street on the City's isthmus. The goal of this project is to increase bike and pedestrian mobility and improve connectivity to the surrounding neighborhoods. The project's scope includes a bike boulevard on West Main Street from Proudfit to Fairchild. Funding in 2022 is for design and construction is planned for 2024 with Federal Transportation Alternatives Program funding secured for the project.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	20,000	-	89,000	-	-
Federal Sources	-	-	-	111,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>

Project **Old Middleton Underpass** Project # **11959**  
 Citywide Element **Land Use and Transportation** Project Type **Project**

*Project Description*

This project is for replacing a pedestrian and bicycle railroad underpass located west of the Old Middleton Road and Whitney Way intersection. The goal of the project is to improve pedestrian and bicycle access for the neighborhood. The project's scope includes constructing a new pedestrian and bike underpass underneath the railroad just west of Whitney Way. Construction is planned for 2022. Funding for the project is from borrowing in TID 41.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	-	1,500,000	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project **Ped/Bike Enhancement** Project # **10547**  
 Citywide Element **Land Use and Transportation** Project Type **Program**

*Project Description*

This program is for installing bike boulevards and other pedestrian and bike enhancements throughout the City. The goal of the program is to increase safety and convenience for cyclists and pedestrians and increase the mode share for non-motorized transportation. The project's scope is determined by requests throughout the year by residents, businesses, alders and staff. Requests are then ranked by a number of criteria including safety, traffic operations, and equity. Projects for 2021 will be identified by requests from City residents, Alders, staff, and the Transportation Commission.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	243,000	243,000	243,000	243,000	253,000	266,000
<b>TOTAL</b>	<b>\$ 243,000</b>	<b>\$ 243,000</b>	<b>\$ 243,000</b>	<b>\$ 243,000</b>	<b>\$ 253,000</b>	<b>\$ 266,000</b>

Project **Safe Routes Grants** Project # **11112**  
 Citywide Element **Land Use and Transportation** Project Type **Program**

*Project Description*

This program is a grant program for property owners to provide 50% of an owner's sidewalk assessment for new installations. The goal of the program is to assist residents with assessment funding for newly constructed sidewalks. The project's scope includes projects that install sidewalk adjacent to an existing street where the right of way was annexed prior to 1981 or where the properties were developed prior to being annexed to the City. The project must also be located in an area where the frontage is at least 70% single family or two family dwelling units. There is \$100,000 allocated for 2021 projects citywide.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	100,000	100,000	100,000	100,000	104,000	109,000
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 104,000</b>	<b>\$ 109,000</b>

Project **Safe Routes to School** Project # **10548**  
 Citywide Element **Land Use and Transportation** Project Type **Program**

*Project Description*

This program is for pedestrian safety infrastructure surrounding school zones. The goal of this project is to decrease conflict between bicyclists, pedestrians, and motor vehicles. Projects funded by this program include infrastructure for pedestrian crossings, walkways, trails, and bikeways to promote walking and biking to school. Planned projects for 2021 include signing, marking, signal, lighting, and other improvements focused on making it easier for children walking and biking to school.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	100,000	100,000	100,000	100,000	104,000	109,000
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 104,000</b>	<b>\$ 109,000</b>

Project **Sidewalk Program** Project # **10148**  
 Citywide Element **Land Use and Transportation** Project Type **Program**

*Project Description*

This program is for repairs to defective sidewalks and new sidewalk installation. The goal of this program is to provide consistent maintenance of sidewalks for safe conditions and reduced chance of injury. Each year the Sidewalk Program repairs sidewalks in two or three Aldermanic Districts on a 10-year replacement cycle. Planned projects in 2021 include sidewalk improvements for Aldermanic District's 13 and 14. This program also includes repairing and replacing the City's tree grates, as well as small infill sidewalk projects where gaps exist in the sidewalk network.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	2,115,000	2,215,000	2,315,000	2,326,000	2,419,000	2,540,000
Special Assessment	1,085,000	1,140,000	1,200,000	1,260,000	1,310,000	1,376,000
<b>TOTAL</b>	<b>\$ 3,200,000</b>	<b>\$ 3,355,000</b>	<b>\$ 3,515,000</b>	<b>\$ 3,586,000</b>	<b>\$ 3,729,000</b>	<b>\$ 3,916,000</b>

Project	<b>Troy Drive Underpass</b>	Project #	<b>11868</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Project</b>

*Project Description*

This project is for replacing an existing sidewalk underpass at Troy Drive on the City's north side. The goal of the project is to expand the size of the current walkway to improve pedestrian safety. The project's scope includes constructing a new pedestrian and bike underpass underneath the railroad along the north side of Troy Drive. Funding in 2024 is for project construction. Federal funds for this project are not yet secured.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	-	750,000	-	-
Federal Sources	-	-	-	750,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ -</b>

Project	<b>West Towne Path - Phase 3</b>	Project #	<b>13014</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Project</b>

*Project Description*

This project funds the design and construction of a protected, multi-use path along Plaza Drive and Watts Road on the City's west side. The goal of the project is to increase bike and pedestrian mobility and improve connectivity to the surrounding neighborhoods. This project will complete the West Towne Path from Commerce Drive to S. Junction Road. Funding in 2023 is for construction, the anticipated federal funding is secured through the Federal Transportation Alternatives Program. Ongoing operating costs are \$4,000 for maintenance.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	218,000	-	-	-
Federal Sources	-	-	352,000	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 570,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Engineering - Bicycle and Pedestrian

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Bikeways Program	650,000	650,000	-	650,000
Cannonball Path	150,000	-	150,000	150,000
Garver Path	1,700,000	850,000	850,000	1,700,000
Ped/Bike Enhancement	243,000	243,000	-	243,000
Safe Routes Grants	100,000	100,000	-	100,000
Safe Routes to School	100,000	100,000	-	100,000
Sidewalk Program	3,200,000	2,115,000	1,085,000	3,200,000
<b>Total 2021 Appropriation</b>	<b>\$ 6,143,000</b>	<b>\$ 4,058,000</b>	<b>\$ 2,085,000</b>	<b>\$ 6,143,000</b>

# Engineering - Facilities Management

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
CCB 1st Floor Remodel	-	-	4,350,000	-	-	-
CCB Improvements	100,000	100,000	2,060,000	100,000	100,000	100,000
Energy Improvements	2,025,000	1,981,000	2,851,000	2,656,000	2,839,000	2,870,000
Engineering Service Building Improvements	141,000	-	-	-	-	-
Fire Building Improvements	295,000	295,000	295,000	295,000	340,000	520,000
General Building Improvements	300,000	310,000	330,000	350,000	370,000	390,000
Horizon List Planning	200,000	200,000	200,000	200,000	200,000	200,000
Park Facility Improvements	1,000,000	600,000	332,500	700,000	503,000	575,000
Police Building Improvements	311,100	416,600	420,535	411,100	392,900	573,080
Sayle Street Facility Remodel	200,000	-	1,445,000	-	-	-
Streets Facility Improvements	-	500,000	450,000	450,000	500,000	1,100,000
Sustainability Improvements	850,000	671,888	850,000	850,000	850,000	850,000
<b>Total</b>	<b>\$ 5,422,100</b>	<b>\$ 5,074,488</b>	<b>\$ 13,584,035</b>	<b>\$ 6,012,100</b>	<b>\$ 6,094,900</b>	<b>\$ 7,178,080</b>

### Changes from 2020 CIP



### Major Changes

- Agency Building Improvement Programs
  - Funding for routine maintenance included in agency building improvement programs moved from agency budgets to Engineering-Facilities. Major renovations and construction of new facilities will appear in agency budgets.
  - Programs impacted by this change include:
    - Fire Building Improvements
    - Police Building Improvements
    - Streets Building Improvements
- CCB 1st Floor Remodel
  - Funding for construction deferred from 2022 to 2023; Planning will continue in 2021
- CCB 4th & 5th Floor Remodel Projects
  - Projects moved to Horizon List
- Energy Improvements & Sustainability Improvements
  - Program funding increased by \$9.9m over full CIP
- General Building Improvements
  - Project budget increased \$210k based on anticipated COVID-19 upgrades
- Horizon List Planning
  - Annual funding decreased by \$100k based on current Horizon List (\$200k annually)
- Park Facility Improvements
  - Tenney Park Beach Shelter added to program budget (\$1.3m)
- Sayle Street Facility Remodel
  - Project design advanced from 2022 to 2021 (\$200k)

# Engineering - Facilities Management

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Building	4,347,100	4,177,600	12,509,035	4,937,100	5,019,900	6,103,080
Machinery and Equipment	25,000	25,000	25,000	25,000	25,000	25,000
Other	1,050,000	871,888	1,050,000	1,050,000	1,050,000	1,050,000
<b>Total</b>	<b>\$ 5,422,100</b>	<b>\$ 5,074,488</b>	<b>\$ 13,584,035</b>	<b>\$ 6,012,100</b>	<b>\$ 6,094,900</b>	<b>\$ 7,178,080</b>

### 2021 CIP by Funding Source

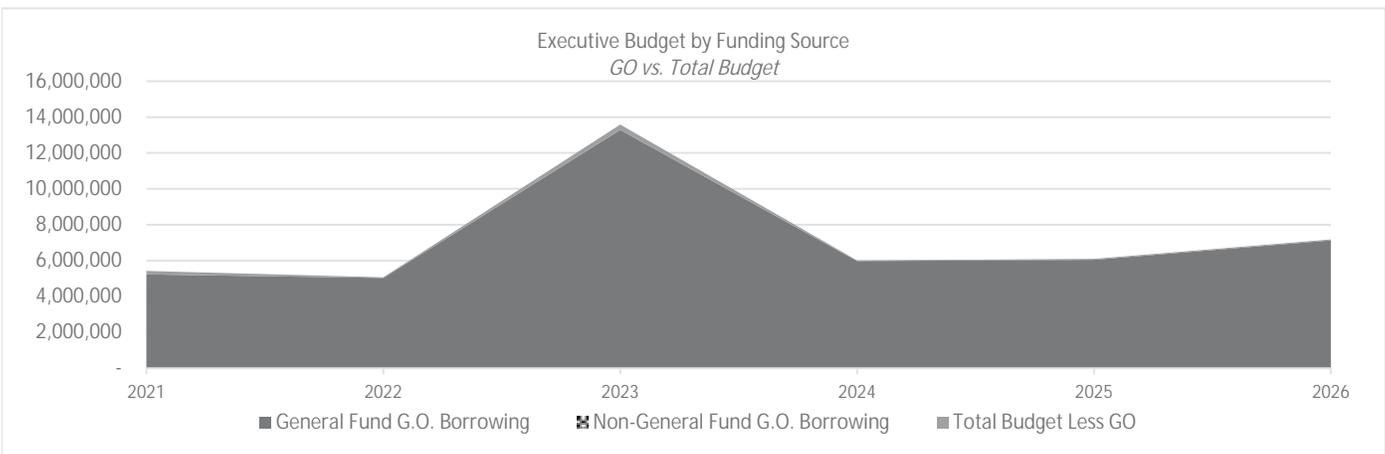
	2021	2022	2023	2024	2025	2026
GF GO Borrowing	5,241,100	5,034,488	13,284,035	5,972,100	6,054,900	7,138,080
Reserves Applied	141,000	-	260,000	-	-	-
State Sources	40,000	40,000	40,000	40,000	40,000	40,000
<b>Total</b>	<b>\$ 5,422,100</b>	<b>\$ 5,074,488</b>	<b>\$ 13,584,035</b>	<b>\$ 6,012,100</b>	<b>\$ 6,094,900</b>	<b>\$ 7,178,080</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	5,241,100	5,034,488	13,284,035	5,972,100	6,054,900	7,138,080
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 5,241,100</b>	<b>\$ 5,034,488</b>	<b>\$ 13,284,035</b>	<b>\$ 5,972,100</b>	<b>\$ 6,054,900</b>	<b>\$ 7,138,080</b>

### Annual Debt Service

General Fund G.O. Borrowing	681,343	654,483	1,726,925	776,373	787,137	927,950
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Engineering - Facilities Management

## Project Overview

Project	<b>CCB 1st Floor Remodel</b>	Project #	<b>12393</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Project</b>

### Project Description

This project is for the design and remodel of the Assessor, Clerk, Treasurer, and Parks suites on the first floor of the City County Building (CCB). The goal of the project is to optimize the usage of available space in the suite and improve work stations for staff. The project's scope includes design, construction, furniture, audiovisual equipment, moving costs, rental of temporary facilities, and staff costs. Design will continue in 2021 with existing appropriation; construction is planned for 2023.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	4,350,000	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project	<b>CCB Improvements</b>	Project #	<b>10561</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Program</b>

### Project Description

This program funds the City's portion of shared City and County facility projects scheduled for the City County Building (CCB). The goal of this program is to support necessary repair and maintenance work in coordination with Dane County. Projects funded in this program include electrical, HVAC, and other building updates. Projects planned in 2021 will be determined by Dane County. Increased funding 2023 is for window replacements throughout the building.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	100,000	100,000	2,060,000	100,000	100,000	100,000
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 2,060,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>

Project	<b>Energy Improvements</b>	Project #	<b>10562</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Program</b>

### Project Description

This program is for implementation of energy efficiency goals. The goals of the program are to meet the 100% Renewable Madison plan at City-owned sites and facilities, support energy efficiency, and reduce energy demand. Projects supported by this program include supplying distributed energy via solar photovoltaic (PV) panels, installation of LED lighting, and building automation upgrades. Projects planned in 2021 include installing of solar PV at Fire, Police, Library, and Traffic Engineering facilities through the Green Power job training program, as well as LED lighting installation, retro commissioning, and building automation. Completion of planned annual projects are estimated to save \$100,000 annually upon completion, the projected savings does not include debt service costs.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	1,985,000	1,941,000	2,811,000	2,616,000	2,799,000	2,830,000
State Sources	40,000	40,000	40,000	40,000	40,000	40,000
<b>TOTAL</b>	<b>\$ 2,025,000</b>	<b>\$ 1,981,000</b>	<b>\$ 2,851,000</b>	<b>\$ 2,656,000</b>	<b>\$ 2,839,000</b>	<b>\$ 2,870,000</b>

Project **Engineering Service Building Improvements** Project # **10192**  
 Citywide Element **Green and Resilient** Project Type **Program**

*Project Description*

This program is for scheduled improvements to the City's Engineering Services Building. The goal of this program is to maintain and improve the City's Engineering Services Building to optimize service operations and work conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program included replacement of energy-using building systems and components that have exceeded their useful life. Program funding in 2021 will be used for an off-grid, battery-based photo-voltaic (PV) charging system for electrical vehicles (EV).

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Reserves Applied	141,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 141,000</b>	<b>\$ -</b>				

Project **Fire Building Improvements** Project # **10560**  
 Citywide Element **Green and Resilient** Project Type **Program**

*Project Description*

This program is for routine maintenance at the City's 14 Madison Fire Department stations and administration offices. The goal of this program is to maintain and improve the City's Fire facilities to optimize service operations and work conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades at fire stations. Projects planned for 2021 include Fire Station 2 Water Heater Replacement, Fire Station 3 Rooftop Air Handlers Replacement, Fire Station 5 Overhead Door Openers Replacement, Fire Station 8 Roof Replacement, and Fire Station 12 Controls Upgrade. The 2021 Executive Capital Budget consolidates the Fire Building Improvements budgets under Engineering - Facilities Management.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	295,000	295,000	295,000	295,000	340,000	520,000
<b>TOTAL</b>	<b>\$ 295,000</b>	<b>\$ 295,000</b>	<b>\$ 295,000</b>	<b>\$ 295,000</b>	<b>\$ 340,000</b>	<b>\$ 520,000</b>

Project **General Building Improvements** Project # **10549**  
 Citywide Element **Green and Resilient** Project Type **Program**

*Project Description*

This program is for scheduled improvements and unplanned repairs to City-owned facilities. The goal of this program is to maintain and improve the City's facilities to optimize service operations and working conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include renewable energy systems as well as replacement of building systems. Projects planned for 2021 include COVID-19-related building upgrades, such as automatic doors, non-touch controls, HVAC upgrades, and work station adjustments, as well as other building upgrades.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	300,000	310,000	330,000	350,000	370,000	390,000
<b>TOTAL</b>	<b>\$ 300,000</b>	<b>\$ 310,000</b>	<b>\$ 330,000</b>	<b>\$ 350,000</b>	<b>\$ 370,000</b>	<b>\$ 390,000</b>

Project **Horizon List Planning** Project # **12641**  
 Citywide Element **Effective Government** Project Type **Program**

*Project Description*

This project is for fully scoping facility projects identified on the capital budget Horizon List. The goal of this project is to provide accurate project scope with a detailed cost estimate to ensure readiness of proposed capital projects. The 2021 Horizon List includes the following facility projects: City County Building 4th and 5th Floor Remodels, Brittingham Beach House Renovation, Door Creek Shelter Construction, Vilas Park Shelter Reconstruction, Police Property and Evidence Complex, and the Lake Street Garage Replacement.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	200,000	200,000	200,000	200,000	200,000	200,000
<b>TOTAL</b>	<b>\$ 200,000</b>					

Project **Park Facility Improvements** Project # **10564**  
 Citywide Element **Culture and Character** Project Type **Program**

*Project Description*

This program is for routine maintenance at the City's existing Parks facilities. The goals of this program are to provide quality park facilities to the community and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects in 2021 include Tenney Park Beach Shelter (Clean Beach Program) design/construction start and Garner Roof Replacement. The Door Creek Shelter project proposed in the agency request is being moved to the Horizon List to allow for additional project scoping, and the proposed Olbrich Botanical Cottage Repointing project is being deferred from 2022 to 2024 to manage workload.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	1,000,000	600,000	332,500	700,000	503,000	575,000
<b>TOTAL</b>	<b>\$ 1,000,000</b>	<b>\$ 600,000</b>	<b>\$ 332,500</b>	<b>\$ 700,000</b>	<b>\$ 503,000</b>	<b>\$ 575,000</b>

Project **Police Building Improvements** Project # **10945**  
 Citywide Element **Culture and Character** Project Type **Program**

*Project Description*

This program provides funding for routine maintenance at the six Police District Stations, the Training Center, and the Police Department units in the City County Building. The goal of the program is to provide acceptable, functional, inviting, and energy efficient work space for employees and the public. Progress will be measured by monitoring the number of unplanned repairs and energy usage at the facilities. Funding in 2021 will be used for window, door, and masonry repairs at the North District Station; water heater replacement, parking lot repairs, and window and door repairs at the East District Station; carpet and roof repairs/replacement and parking lot maintenance at the Training Center; and smaller projects at the South and West District Stations. Higher funding levels in 2026 are driven by carpet replacement, painting, and HVAC system costs at the West District station, as well as improvements at the North District station and Police Training Center. The 2021 Executive Capital Budget consolidate facilities maintenance and improvement projects for other departments under the Engineering - Facilities Management budget.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	311,100	416,600	420,535	411,100	392,900	573,080
<b>TOTAL</b>	<b>\$ 311,100</b>	<b>\$ 416,600</b>	<b>\$ 420,535</b>	<b>\$ 411,100</b>	<b>\$ 392,900</b>	<b>\$ 573,080</b>

Project **Sayle Street Facility Remodel** Project # **11079**  
 Citywide Element **Green and Resilient** Project Type **Project**

*Project Description*

This project is for renovating the shared shop space at the Traffic Engineering and Parking Utility facility located at 1120 Sayle Street. The goal of the project is to improve work safety conditions and to better utilize the space resulting from the Radio Shop relocating to the Fleet Facility at Nakoosa Trail. The project scope includes space reconfigurations for the Traffic Engineering and Parking Field Operations Facility, and replacing the existing HVAC system. Design is planned for 2021; construction is planned for 2023.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	200,000	-	1,185,000	-	-	-
Reserves Applied	-	-	260,000	-	-	-
<b>TOTAL</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 1,445,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project **Streets Facility Improvements** Project # **10565**  
 Citywide Element **Green and Resilient** Project Type **Program**

*Project Description*

This program is for routine maintenance to the four Streets Division facilities. The goal of this program is to maintain and improve the City's Streets facilities to optimize service operations and working conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include updates to existing building systems such as HVAC and electrical. No projects are planned for 2021. The increased budget in 2026 is to replace the building mechanical system and renovate the Streets facility located on Badger Road. The 2021 Executive Capital Budget consolidates facility maintenance and improvement projects under the Engineering - Facility Management budget.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	500,000	450,000	450,000	500,000	1,100,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>	<b>\$ 500,000</b>	<b>\$ 1,100,000</b>

Project **Sustainability Improvements** Project # **10563**  
 Citywide Element **Green and Resilient** Project Type **Program**

*Project Description*

This program is for implementation of the City of Madison's sustainability projects. The goal of this program is to transition the City of Madison to operating on 100% renewable energy and zero net carbon. Projects funded in this program include implementation of the City's Sustainability Plan, the 100% Renewable Madison Report Resiliency Planning, and Renewable Energy Credit (REC) purchases. Projects planned for 2021 include the residential and commercial components of the Energy Efficiency Program, annual costs for the REC program, and various costs associated with implementing the 100% Renewable Plan. The reduction in 2022 is due to not spending savings from energy credits.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	850,000	671,888	850,000	850,000	850,000	850,000
<b>TOTAL</b>	<b>\$ 850,000</b>	<b>\$ 671,888</b>	<b>\$ 850,000</b>	<b>\$ 850,000</b>	<b>\$ 850,000</b>	<b>\$ 850,000</b>

# Engineering - Facilities Management

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
CCB Improvements	100,000	100,000	-	100,000
Energy Improvements	2,781,000	1,985,000	40,000	2,025,000
Engineering Service Building Improvements	141,000	-	141,000	141,000
Fire Building Improvements - Facilities Management	225,000	295,000	-	295,000
General Building Improvements	400,000	300,000	-	300,000
Horizon List Planning	300,000	200,000	-	200,000
Park Facility Improvements	1,000,000	1,000,000	-	1,000,000
Police Building Improvements	-	311,100	-	311,100
Sayle Street Facility Remodel	200,000	200,000	-	200,000
Sustainability Improvements	850,000	850,000	-	850,000
<b>Total 2021 Appropriation</b>	<b>\$ 5,997,000</b>	<b>\$ 5,241,100</b>	<b>\$ 181,000</b>	<b>\$ 5,422,100</b>

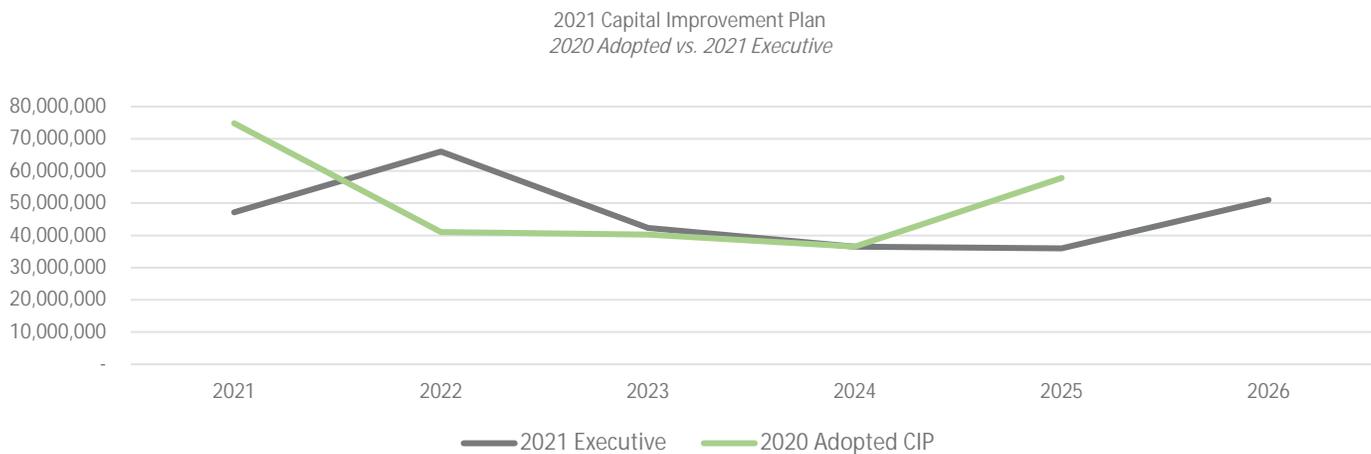
# Engineering - Major Streets

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Blair Street, S.	50,000	1,627,000	-	-	-	-
Blair/John Nolen Intersection	50,000	829,000	-	-	-	-
Bridge Repair	250,000	170,000	170,000	170,000	177,000	186,000
CTH AB Interchange	11,000	5,000,000	-	-	-	-
John Nolen Drive	-	-	-	-	5,000	11,100,000
Neighborhood Traffic Management & Pedestrian	350,000	350,000	350,000	350,000	364,000	382,000
Outer Capitol Loop Southeast	-	-	2,288,000	-	-	-
Park Street, South (Olin To RR)	-	-	300,000	-	-	1,016,000
Park Street, South (W Wash-Olin, RR-Badger)	1,870,000	-	-	-	-	-
Pavement Management	26,381,000	19,763,000	18,195,000	18,207,000	18,945,000	19,917,000
Pleasant View Road - Phase 1	250,000	-	2,440,000	-	-	-
Railroad Crossings & Quiet Zones	25,000	1,375,000	25,000	25,000	25,000	25,000
Reconstruction Streets	17,730,000	15,947,000	18,581,000	15,763,000	16,466,000	18,439,000
University Ave (Shorewood To University Bay)	200,000	20,968,000	-	-	-	-
Wilson St (MLK to King)	-	-	-	2,031,000	-	-
<b>Total</b>	<b>\$ 47,167,000</b>	<b>\$ 66,029,000</b>	<b>\$ 42,349,000</b>	<b>\$ 36,546,000</b>	<b>\$ 35,982,000</b>	<b>\$ 51,065,000</b>

### Changes from 2020 CIP



### Major Changes

- Blair Street, South  
Total project budget decreased by \$288k
- Blair/John Nolen Intersection  
Total project budget decreased based on updated project estimates (\$377k)
- CTH AB Interchange  
Project added to CIP (\$5.01m)
- John Nolen Drive  
Total project budget decreased based on updated project estimates (\$1.9m)  
Construction of the project split into two phases, with phase 1 scheduled for 2026 and phase 2 scheduled for 2027
- Park Street, South (Olin To RR)  
Total project budget increased by \$405k  
Project moved from 2025 to 2023 and 2026
- Park Street, South (W Wash-Olin, RR-Badger)  
Project budget increased by \$405k based on current estimates

- Pavement Management
  - Program budget increased by \$2m based on estimates to resurface three additional arterial streets (E Johnson St, Nelson Rd, Odana Rd in 2021)
  - Funding source changed to include \$5.2m in TIF Incremental Revenue to support Old Middleton and Craig Avenue projects in TID 41
- Pleasant View Road - Phase 1
  - Total project budget increased by \$876k
  - Land acquisition moved from 2022 to 2021
- Railroad Crossings & Quiet Zones
  - Program budget decreased by \$25,000 annually
  - \$1.35m Isthmus Quiet Zone project added to 2022 funded by TID 36
- Reconstruction Streets
  - Program budget decreased by \$4.4m over the CIP
- University Ave (Shorewood To University Bay)
  - Project moved from 2021 to 2021/22
  - Project budget increased by \$5.4m based on revised project estimates
- Wilson St (MLK to King)
  - Total project budget increased by \$190k

# Engineering - Major Streets

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Bridge	250,000	170,000	170,000	170,000	177,000	186,000
Land	550,000	-	-	-	-	-
Sanitary Sewer	12,273,000	12,289,000	11,106,000	9,154,000	10,223,000	10,994,000
Stormwater Network	7,372,000	16,353,000	4,191,000	3,475,000	2,403,000	5,336,000
Street	26,722,000	37,217,000	26,882,000	23,747,000	23,179,000	34,549,000
<b>Total</b>	<b>\$ 47,167,000</b>	<b>\$ 66,029,000</b>	<b>\$ 42,349,000</b>	<b>\$ 36,546,000</b>	<b>\$ 35,982,000</b>	<b>\$ 51,065,000</b>

### 2021 CIP by Funding Source

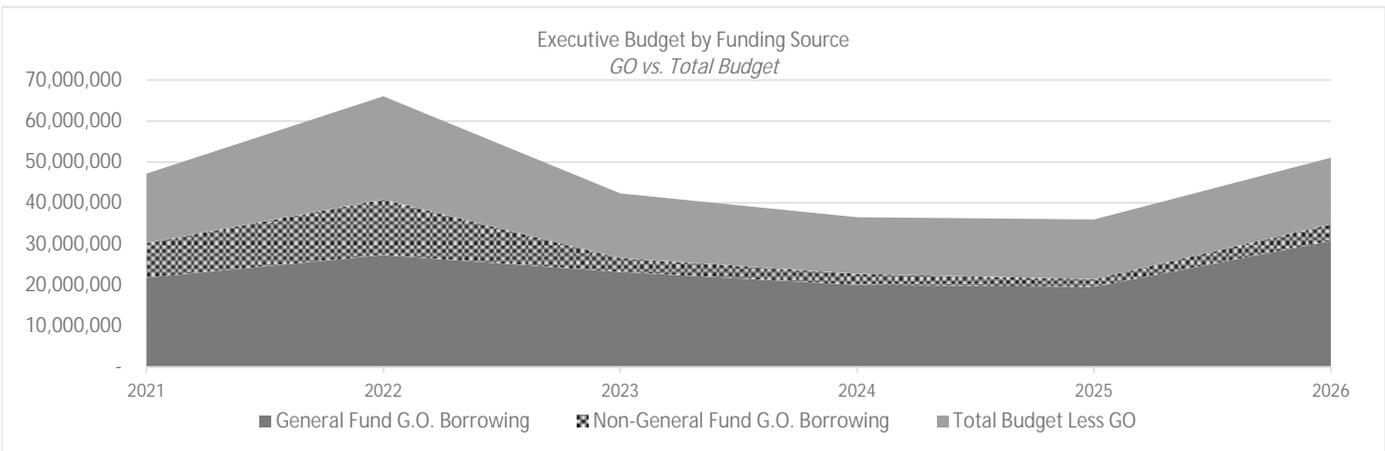
	2021	2022	2023	2024	2025	2026
GF GO Borrowing	21,785,000	27,325,000	23,240,000	20,005,000	19,556,000	30,757,000
Non-GF GO Borrowing	8,503,000	13,558,000	3,358,000	2,735,000	1,922,000	4,083,000
Municipal Capital Participate	-	6,074,000	-	-	-	-
Reserves Applied	3,489,000	4,468,000	3,404,000	2,934,000	2,762,000	3,956,000
Revenue Bonds	8,510,000	7,643,000	7,062,000	5,778,000	6,666,000	6,854,000
Special Assessment	4,655,000	4,386,000	5,060,000	4,869,000	4,851,000	5,190,000
State Sources	225,000	225,000	225,000	225,000	225,000	225,000
TIF Proceeds	-	2,350,000	-	-	-	-
<b>Total</b>	<b>\$ 47,167,000</b>	<b>\$ 66,029,000</b>	<b>\$ 42,349,000</b>	<b>\$ 36,546,000</b>	<b>\$ 35,982,000</b>	<b>\$ 51,065,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	21,785,000	27,325,000	23,240,000	20,005,000	19,556,000	30,757,000
Non-General Fund G.O. Borrowing	8,503,000	13,558,000	3,358,000	2,735,000	1,922,000	4,083,000
<b>Total</b>	<b>\$ 30,288,000</b>	<b>\$ 40,883,000</b>	<b>\$ 26,598,000</b>	<b>\$ 22,740,000</b>	<b>\$ 21,478,000</b>	<b>\$ 34,840,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	2,832,050	3,552,250	3,021,200	2,600,650	2,542,280	3,998,410
Non-General Fund G.O. Borrowing	1,105,390	1,762,540	436,540	355,550	249,860	530,790



## Engineering - Major Streets

### Project Overview

Project	<b>Blair Street, S.</b>	Project #	<b>11128</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Project</b>

### Project Description

This project is for reconstructing South Blair Street from East Washington Avenue to Williamson Street and East Washington Avenue from Blair Street to Blount Street on the City's isthmus. The goal of this project is to improve the pavement quality of the 0.3 mile segment and improve transportation safety on the existing roadway. The current pavement rating of this road is 3 of 10. The project scope includes street reconstruction and a new traffic signal for the East Main Street and South Blair Street intersection. Land acquisition is planned for 2021; construction is planned for 2022. This project will be completed with the State of Wisconsin.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	50,000	500,000	-	-	-	-
Reserves Applied	-	435,000	-	-	-	-
Revenue Bonds	-	375,000	-	-	-	-
Special Assessment	-	317,000	-	-	-	-
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 1,627,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project	<b>Blair/John Nolen Intersection</b>	Project #	<b>11135</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Project</b>

### Project Description

This project is for replacing the intersection of Blair Street and John Nolen Drive. The goal of the project is to improve the pavement quality rating of the intersection. The current pavement quality rating is 3 of 10. The project's scope includes replacement of pavement, curb, gutter, and sidewalk. Construction is planned for 2022 with federal and state funding secured for this project.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	50,000	500,000	-	-	-	-
Reserves Applied	-	229,000	-	-	-	-
Special Assessment	-	100,000	-	-	-	-
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 829,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project	<b>Bridge Repair</b>	Project #	<b>10538</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Program</b>

### Project Description

This program is for repair, replacement, and painting of bridges to maintain a safe condition. The goal of this program is to provide safe bridges measured by routine evaluation. Projects funded in this program include bridge repair and resurfacing. Funding in 2021 is for maintenance repairs to the Alicia Ashman pedestrian bridge.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	250,000	170,000	170,000	170,000	177,000	186,000
<b>TOTAL</b>	<b>\$ 250,000</b>	<b>\$ 170,000</b>	<b>\$ 170,000</b>	<b>\$ 170,000</b>	<b>\$ 177,000</b>	<b>\$ 186,000</b>

Project	<b>CTH AB Interchange</b>	Project #	<b>13013</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Project</b>

*Project Description*

This project funds the construction of a new interchange for CTH AB and USH 12 on the City's east side. The goal of this project is to improve traffic safety in an area that has seen multiple crashes involving serious injury and deaths. The project's scope includes replacement of the intersections at Mill Pond Rd/USH 12 and CTH AB/USH 12 with a new interchange and frontage road system. Design is scheduled for 2021 and construction for 2022. This is a joint project with the State of Wisconsin Department of Transportation, Ho Chunk Nation, and Dane County; the project budget includes the City's share of the project. Ongoing costs include \$28,500 for path and street maintenance.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	5,000,000	-	-	-	-
Reserves Applied	11,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 11,000</b>	<b>\$ 5,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project	<b>John Nolen Drive</b>	Project #	<b>11860</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Project</b>

*Project Description*

This project is for replacing pavement and the causeway bridges on John Nolen Drive between North Shore Drive and Olin Avenue. The goal of this project is to improve transportation safety and pavement quality for this segment of roadway, as well as to improve safety of the bridges. The current pavement rating of this road is 5 of 10. The project's scope includes replacing the six bridges on the John Nolen Drive causeway, which are approaching the end of their service life. The project budget also anticipates reconstructing the existing bike path to create additional space for bike and pedestrian traffic, particularly where it is narrow over waterways. Completion of this project will occur in phases. The first phase of the project is planned for 2026 and will include the section of John Nolen from North Shore Drive to Lakeside Street, including bridge replacement and bike path reconstruction. Phase two of the project will be scheduled for 2027, and will include additional bike path construction and pavement work on the section from Lakeside Street to Olin Avenue. The project budget assumes federal funding that has not yet been awarded.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	-	-	-	9,600,000
Non-GF GO Borrowing	-	-	-	-	-	1,000,000
Reserves Applied	-	-	-	-	5,000	500,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 11,100,000</b>

Project	<b>Neighborhood Traffic Management &amp; Pedestrian Improver</b>	Project #	<b>10546</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Program</b>

*Project Description*

This program is for traffic and pedestrian safety improvements on local streets. The goal of this program is to reduce the speed of traffic and improve pedestrian safety. Projects funded in this program include speed bumps, traffic circles, and installation of roadway islands. Projects for 2021 will be identified based on requests by city residents, Alders, and the Transportation Commission.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	350,000	350,000	350,000	350,000	364,000	382,000
<b>TOTAL</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>	<b>\$ 364,000</b>	<b>\$ 382,000</b>

Project **Outer Capitol Loop Southeast** Project # **10303**  
 Citywide Element **Land Use and Transportation** Project Type **Project**

*Project Description*

This project is for reconstructing the southeast section of the Outer Capitol Loop. The goal of this project is to improve the roadway's pavement quality rating and pedestrian experience. The pavement quality rating for the roadway is currently 5 of 10. The project's scope includes reconstruction of East Doty Street from Martin Luther King Jr. Boulevard to South Webster Street and South Pinckney from East Doty Street to East Wilson Street along with improvements to the existing stormwater and sewer infrastructure. Funding in 2023 is for construction.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	1,790,000	-	-	-
Non-GF GO Borrowing	-	-	65,000	-	-	-
Reserves Applied	-	-	251,000	-	-	-
Special Assessment	-	-	182,000	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,288,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project **Park Street, South (Olin To RR)** Project # **11133**  
 Citywide Element **Land Use and Transportation** Project Type **Project**

*Project Description*

This project is for reconstructing South Park Street. The goal of the project is to improve the pavement quality of the roadway. The current pavement rating is 4 of 10. The project's scope includes South Park Street from the railroad to Olin Avenue. Construction is planned for 2026. The project budget assumes State funding for this project, these funds are not yet secured.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	300,000	-	-	600,000
Non-GF GO Borrowing	-	-	-	-	-	70,000
Reserves Applied	-	-	-	-	-	319,000
Special Assessment	-	-	-	-	-	27,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,016,000</b>

Project **Park Street, South (W Wash-Olin, RR-Badger)** Project # **11132**  
 Citywide Element **Land Use and Transportation** Project Type **Project**

*Project Description*

This project is for repairing deteriorated pavement joints on South Park Street. The goal of the project is to improve the pavement quality of the existing roadway. The current pavement rating is 4 of 10. Northbound lanes were repaired in 2019. The project's scope includes South Park Street from Badger Road to the Union Pacific Railroad and from Olin Avenue to West Washington Avenue. Funding in 2021 is for construction on south bound lanes.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	1,870,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,870,000</b>	<b>\$ -</b>				

Project	<b>Pavement Management</b>	Project #	<b>10540</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Program</b>

*Project Description*

This program is for street resurfacing and repair, crack sealants, and chip sealing on existing streets. The goal of the program is to extend the life of existing streets. Each year the program resurfaces 8-10 miles, chip seals approximately 75 miles, and crack seals approximately 75 miles. Projects planned in 2021 include patching; chip and crack sealing (\$6 million); Gammon Road; W. Washington Ave (\$2.2 million); Old Middleton and Craig Road (\$8.6 million); South Street and Wingra Street (\$1.2 million); Hooker, Sheridan, and Steensland; Melvin and Ridgeway; Everglade and Carlsbad; Kroncke, Lanett, and Tanager (\$1.2 million); Brooks, Fahrenbrook, and College (\$1.7 million); East Johnson Street; Nelson Road; Odana Road; E. Gorham Street; and \$546,000 that is unallocated for projects citywide. The following projects are funded with TID borrowing: Old Middleton and Craig Road (TID 41).

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	11,925,000	10,575,000	10,575,000	10,575,000	11,018,000	11,594,000
Non-GF GO Borrowing	6,039,000	2,526,000	1,350,000	1,360,000	1,414,000	1,485,000
Reserves Applied	1,752,000	1,990,000	1,540,000	1,532,000	1,589,000	1,668,000
Revenue Bonds	5,200,000	3,423,000	3,246,000	3,242,000	3,366,000	3,534,000
Special Assessment	1,465,000	1,249,000	1,484,000	1,498,000	1,558,000	1,636,000
<b>TOTAL</b>	<b>\$ 26,381,000</b>	<b>\$ 19,763,000</b>	<b>\$ 18,195,000</b>	<b>\$ 18,207,000</b>	<b>\$ 18,945,000</b>	<b>\$ 19,917,000</b>

Project	<b>Pleasant View Road - Phase 1</b>	Project #	<b>10284</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Program</b>

*Project Description*

This project is for reconstructing Pleasant View Road from US-14 to Old Sauk Road. The goal of this project is to expand the existing roadway and improve the pavement quality. The current pavement rating is 5 of 10. The project's scope includes construction of a four lane roadway ,with bike lanes and sidewalks to replace the existing two lane roadway, and improvements to the corresponding sewer infrastructure. Funding in 2021 is for land acquisition; funding in 2023 is for construction. Federal funding for this project is secured.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	250,000	-	2,365,000	-	-	-
Special Assessment	-	-	75,000	-	-	-
<b>TOTAL</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 2,440,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project	<b>Railroad Crossings &amp; Quiet Zones</b>	Project #	<b>10218</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Program</b>

*Project Description*

This program is for repairing railroad crossings and installing infrastructure for railroad quiet zones. The goal of this program is to provide safe railroad crossings and improve the quality of the neighborhoods adjacent to railroads. The City may create a quiet zone through an application process, which requires funding upgrades and equipment at the designated crossing. The proposed annual funding is for maintenance of existing quiet zones. Additional funding in 2022 is for creation of an Isthmus Quiet Zone supported by TID 36.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	25,000	25,000	25,000	25,000	25,000	25,000
TIF Proceeds	-	1,350,000	-	-	-	-
<b>TOTAL</b>	<b>\$ 25,000</b>	<b>\$ 1,375,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>

Project **Reconstruction Streets** Project # **10226**  
 Citywide Element **Land Use and Transportation** Project Type **Program**

*Project Description*

This program is for replacing deteriorated streets to maintain neighborhood roadways. The goal of this program is to have less than 30% of local streets with a deficient pavement rating of less than 5 of 10. Projects funded include those where a full street replacement is necessary. Projects planned in 2021 include Helena, Russell, Jenifer, Halo, Twilight, Starkweather, Hillcrest, Standish, Alden, Bayview, Davies, Major, Dempsey, Maher, Pontiac, Nokomis, Rosewood, and Boston, as well as \$500,000 for park frontage and \$476,800 that is unallocated for projects citywide. This program is partially supported by incremental revenue from TID 37.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	6,815,000	5,985,000	7,665,000	7,665,000	7,972,000	8,370,000
Non-GF GO Borrowing	2,464,000	1,236,000	1,943,000	1,300,000	508,000	1,528,000
Reserves Applied	1,726,000	1,494,000	1,613,000	1,230,000	1,168,000	1,469,000
Revenue Bonds	3,310,000	3,523,000	3,816,000	2,270,000	3,300,000	3,320,000
Special Assessment	3,190,000	2,484,000	3,319,000	3,073,000	3,293,000	3,527,000
State Sources	225,000	225,000	225,000	225,000	225,000	225,000
TIF Proceeds	-	1,000,000	-	-	-	-
<b>TOTAL</b>	<b>\$ 17,730,000</b>	<b>\$ 15,947,000</b>	<b>\$ 18,581,000</b>	<b>\$ 15,763,000</b>	<b>\$ 16,466,000</b>	<b>\$ 18,439,000</b>

Project **University Ave (Shorewood To University Bay)** Project # **11168**  
 Citywide Element **Land Use and Transportation** Project Type **Project**

*Project Description*

This project is for reconstructing University Avenue from Shorewood Boulevard to University Bay Drive on the City's west side. The goal of this project is to improve the pavement quality and stormwater network for the surrounding area. The current pavement quality rating is 5 of 10. The project's scope includes street reconstruction, a new pedestrian and bicycle overpass of University Bay Drive for the Campus Drive path, a new sidewalk on the north side of the street, wider terraces to enhance pedestrian safety, and stormwater network improvements. Funding in 2022 is for construction. The project budget assumes federal funding that has been secured.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	200,000	4,220,000	-	-	-	-
Non-GF GO Borrowing	-	9,796,000	-	-	-	-
Municipal Capital Participate	-	6,074,000	-	-	-	-
Reserves Applied	-	320,000	-	-	-	-
Revenue Bonds	-	322,000	-	-	-	-
Special Assessment	-	236,000	-	-	-	-
<b>TOTAL</b>	<b>\$ 200,000</b>	<b>\$ 20,968,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project  
Citywide Element

Wilson St (MLK to King)  
Land Use and Transportation

Project # 11543  
Project Type Project

*Project Description*

This project is for replacing the concrete on Wilson Street from Martin Luther King Jr. Boulevard to King Street. The goal of this project is to improve the pavement rating, which is currently 4 of 10. The project's scope will include concrete replacement, pedestrian and bicycle facilities along Wilson Street, and corresponding sewer and stormwater improvements. Construction is planned for 2024.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	-	1,220,000	-	-
Non-GF GO Borrowing	-	-	-	75,000	-	-
Reserves Applied	-	-	-	172,000	-	-
Revenue Bonds	-	-	-	266,000	-	-
Special Assessment	-	-	-	298,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,031,000</b>	<b>\$ -</b>	<b>\$ -</b>

# Engineering - Major Streets

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Blair Street, S.	50,000	50,000	-	50,000
Blair/John Nolen Intersection	50,000	50,000	-	50,000
Bridge Repair	250,000	250,000	-	250,000
CTH AB Interchange	11,000	-	11,000	11,000
John Nolen Drive	800,000	-	-	-
Neighborhood Traffic Management & Pedestrian Improvements	350,000	350,000	-	350,000
Park Street, South (W Wash-Olin, RR-Badger)	-	1,870,000	-	1,870,000
Pavement Management	26,881,000	17,964,000	8,417,000	26,381,000
Pleasant View Road - Phase 1	250,000	250,000	-	250,000
Railroad Crossings & Quiet Zones	50,000	25,000	-	25,000
Reconstruction Streets	18,730,000	9,279,000	8,451,000	17,730,000
University Ave (Shorewood To University Bay)	200,000	200,000	-	200,000
<b>Total 2021 Appropriation</b>	<b>\$ 47,622,000</b>	<b>\$ 30,288,000</b>	<b>\$ 16,879,000</b>	<b>\$ 47,167,000</b>

## Engineering - Other Projects

### Capital Improvement Plan

#### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Aerial Photo / Orthophotos	-	70,000	-	50,000	-	80,000
Equipment and Vehicle Replacement	1,701,000	1,931,000	2,025,000	2,120,000	2,205,000	2,271,000
Right of Way Landscaping & Trees	172,000	175,000	175,000	180,000	187,000	193,000
Warning Sirens	-	60,000	-	30,000	-	60,000
Waste Oil Collection Sites	125,000	-	135,000	-	-	-
<b>Total</b>	<b>\$ 1,998,000</b>	<b>\$ 2,236,000</b>	<b>\$ 2,335,000</b>	<b>\$ 2,380,000</b>	<b>\$ 2,392,000</b>	<b>\$ 2,604,000</b>

#### Changes from 2020 CIP



#### Major Changes

- Service Building Improvements

Funding for routine maintenance and improvements moved to Engineering - Facilities Management (\$141k)

# Engineering - Other Projects

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Land Improvements	297,000	175,000	310,000	180,000	187,000	193,000
Machinery and Equipment	1,701,000	1,991,000	2,025,000	2,150,000	2,205,000	2,331,000
Other	-	70,000	-	50,000	-	80,000
<b>Total</b>	<b>\$ 1,998,000</b>	<b>\$ 2,236,000</b>	<b>\$ 2,335,000</b>	<b>\$ 2,380,000</b>	<b>\$ 2,392,000</b>	<b>\$ 2,604,000</b>

### 2021 CIP by Funding Source

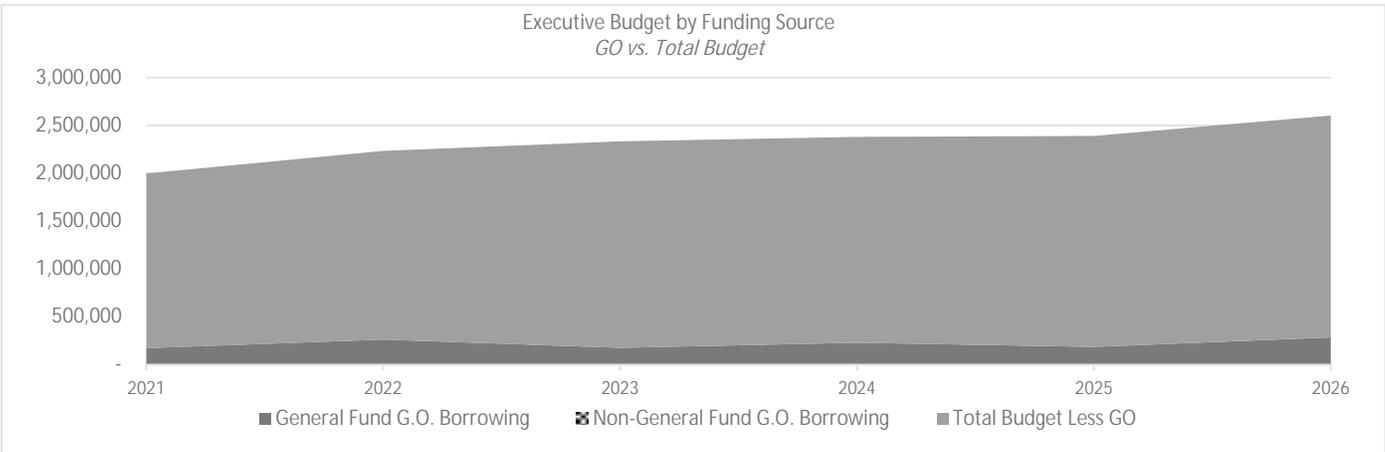
	2021	2022	2023	2024	2025	2026
GF GO Borrowing	172,000	263,000	175,000	230,000	187,000	285,000
Reserves Applied	1,826,000	1,973,000	2,160,000	2,150,000	2,205,000	2,319,000
<b>Total</b>	<b>\$ 1,998,000</b>	<b>\$ 2,236,000</b>	<b>\$ 2,335,000</b>	<b>\$ 2,380,000</b>	<b>\$ 2,392,000</b>	<b>\$ 2,604,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	172,000	263,000	175,000	230,000	187,000	285,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 172,000</b>	<b>\$ 263,000</b>	<b>\$ 175,000</b>	<b>\$ 230,000</b>	<b>\$ 187,000</b>	<b>\$ 285,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	22,360	34,190	22,750	29,900	24,310	37,050
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



## Engineering - Other Projects

### Project Overview

Project	<b>Aerial Photo / Orthophotos</b>	Project #	<b>11846</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Program</b>

#### Project Description

This program is for updating the City's GIS base mapping with the aerial photography of existing City lands and adjacent areas where the City may expand. The goal of this program is to provide data and imagery to inform City operations and planning efforts. Funding in is program is used for biennial aerial photography and aerial photos combined with LIDAR contour information. No projects are planned for 2021, the next update is scheduled for 2022.

#### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	28,000	-	20,000	-	32,000
Reserves Applied	-	42,000	-	30,000	-	48,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 70,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 80,000</b>

Project	<b>Equipment and Vehicle Replacement</b>	Project #	<b>10576</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Program</b>

#### Project Description

This program is for the purchase of vehicles and equipment utilized by the Landfill, Sewer, and Stormwater Utilities. The goal of this program is to provide the necessary transportation and equipment resources for the services provided by these agencies. Vehicles purchased through this program are used for construction and sewer cleaning, with an emphasis on purchasing electric vehicles. Funding for 2021 is to replace 16 existing pieces of equipment, including construction equipment, sewer cleaning equipment and vehicles, CCTV inspection equipment and vehicles, and electric vehicles.

#### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Reserves Applied	1,701,000	1,931,000	2,025,000	2,120,000	2,205,000	2,271,000
<b>TOTAL</b>	<b>\$ 1,701,000</b>	<b>\$ 1,931,000</b>	<b>\$ 2,025,000</b>	<b>\$ 2,120,000</b>	<b>\$ 2,205,000</b>	<b>\$ 2,271,000</b>

Project	<b>Right of Way Landscaping &amp; Trees</b>	Project #	<b>11082</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Program</b>

#### Project Description

This program is for landscaping existing boulevards and rights of way throughout the City. The program's goal is to complete new construction projects and reduce ongoing maintenance in existing medians. Specific projects funded by this program include installing new or replacement trees, planting beds, fencing, and converting mowed medians to lower-maintenance, no-mow areas that require maintenance only once per year. Specific projects for 2021 are not yet identified.

#### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	172,000	175,000	175,000	180,000	187,000	193,000
<b>TOTAL</b>	<b>\$ 172,000</b>	<b>\$ 175,000</b>	<b>\$ 175,000</b>	<b>\$ 180,000</b>	<b>\$ 187,000</b>	<b>\$ 193,000</b>

Project  
Citywide Element

**Warning Sirens**  
**Effective Government**

Project # **11495**  
Project Type **Program**

*Project Description*

This program is to upgrade and expand the City's emergency warning sirens. The goal of this program is to maintain the alert system provided by the network of warning sirens. Funding is for adding additional sirens to support the growing City's needs and newly developed areas. The location of new sirens will be determined in conjunction with Dane County Emergency Management. No projects are planned in 2021.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	60,000	-	30,000	-	60,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ 60,000</b>

Project  
Citywide Element

**Waste Oil Collection Sites**  
**Green and Resilient**

Project # **11494**  
Project Type **Program**

*Project Description*

This program is for replacing the City's four waste oil collection sites. The goal of this program is to maintain compliance and isolate any illicit dumping of polychlorinated biphenyl (PCB) contaminated waste oil. Projects funded in this program include new and replacement collection sites. Funding in 2021 is for reconstruction and reinstatement of the collection site at Glenway Golf Course. Ongoing costs include \$3,200 in staffing costs to support related operational work. This funding is already included in the operating budget.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Reserves Applied	125,000	-	135,000	-	-	-
<b>TOTAL</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ 135,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Engineering - Other Projects

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Equipment and Vehicle Replacement	1,701,000	-	1,701,000	1,701,000
Right of Way Landscaping & Trees	172,000	172,000	-	172,000
Waste Oil Collection Sites	125,000	-	125,000	125,000
<b>Total 2021 Appropriation</b>	<b>\$ 1,998,000</b>	<b>\$ 172,000</b>	<b>\$ 1,826,000</b>	<b>\$ 1,998,000</b>

# Finance

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Capital Budget Administration	370,000	370,000	370,000	370,000	370,000	370,000
<b>Total</b>	<b>\$ 370,000</b>					

### Changes from 2020 CIP



### Major Changes

- Capital Budget Administration  
Program budget decreased by \$180,000 over full CIP

# Finance

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Other	370,000	370,000	370,000	370,000	370,000	370,000
<b>Total</b>	<b>\$ 370,000</b>					

### 2021 CIP by Funding Source

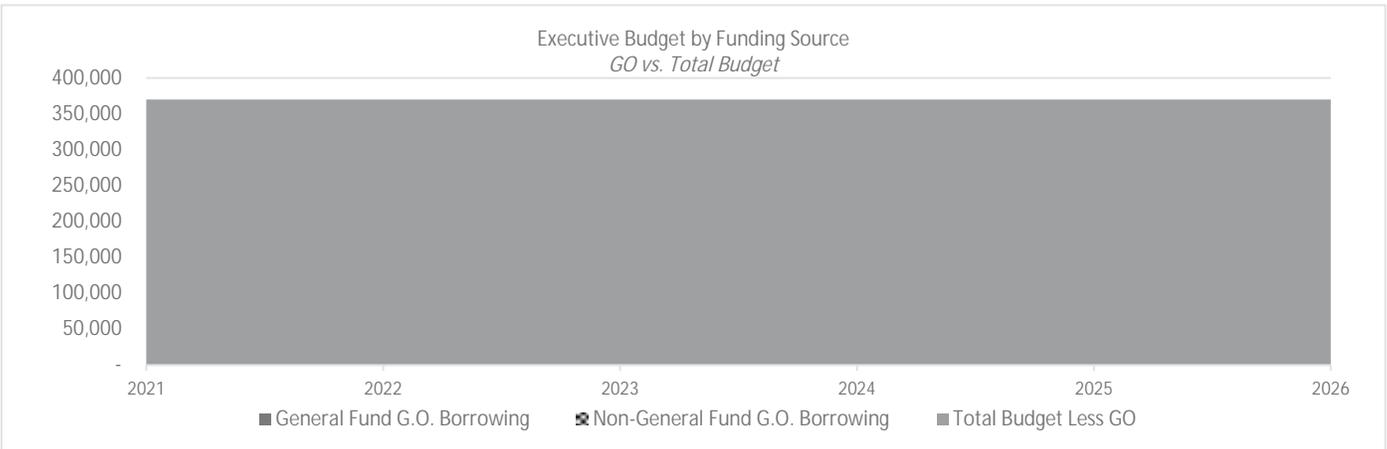
	2021	2022	2023	2024	2025	2026
Transfer In From General Fund	370,000	370,000	370,000	370,000	370,000	370,000
<b>Total</b>	<b>\$ 370,000</b>					

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>					

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Finance

## *Project Overview*

Project	<b>Capital Budget Administration</b>	Project #	<b>12509</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Program</b>

### *Project Description*

This program is for costs associated with administering and overseeing the City's capital budget and Capital Improvement Plan. The goal of the program is to provide accurate and timely analysis regarding capital budget items. The costs are primarily staffing costs from the Finance Department for time spent building the capital budget and administering the budget. The proposed amount is based on results from the Cost Allocation study that was completed in the Summer of 2020. The Cost Allocation study is updated annually and future budget amounts will be updated each year based on the current plan.

### *Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Transfer In From General Fund	370,000	370,000	370,000	370,000	370,000	370,000
<b>TOTAL</b>	<b>\$ 370,000</b>					

# Finance

## 2021 Appropriation Schedule

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### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Capital Budget Administration	400,000	-	370,000	370,000
<b>Total 2021 Appropriation</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ 370,000</b>	<b>\$ 370,000</b>

# Fire Department

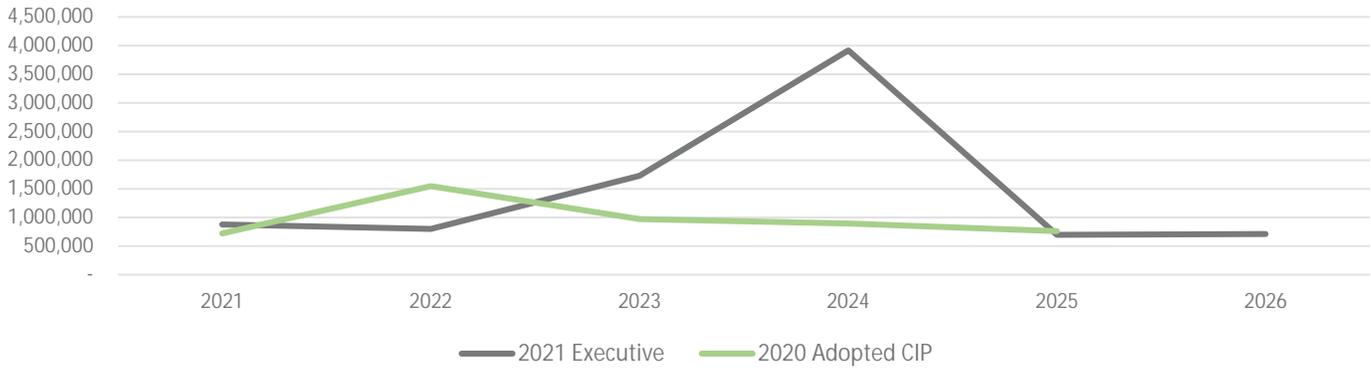
## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Communications Equipment	150,000	300,000	300,000	165,000	175,000	185,000
Fire Equipment	725,000	500,000	900,000	810,000	520,000	525,000
Fire Station 6 Remodel	-	-	525,000	2,940,000	-	-
<b>Total</b>	<b>\$ 875,000</b>	<b>\$ 800,000</b>	<b>\$ 1,725,000</b>	<b>\$ 3,915,000</b>	<b>\$ 695,000</b>	<b>\$ 710,000</b>

### Changes from 2020 CIP

2021 Capital Improvement Plan  
2020 Adopted vs. 2021 Executive



### Major Changes

- Fire Building Improvements  
Funding for routine maintenance and improvements moved to Engineering-Facilities (\$420,000)
- Fire Station Equipment  
Funding for patient monitors was moved from 2022 (\$675,000) to 2021 (\$225,000), 2023 (\$300,000), and 2024 (\$150,000)
- Fire Station 6 Remodel  
Project added to the CIP from the 2020 Horizon List (\$3.465m)

# Fire Department

## Budget Overview

### 2021 CIP by Expenditure Type

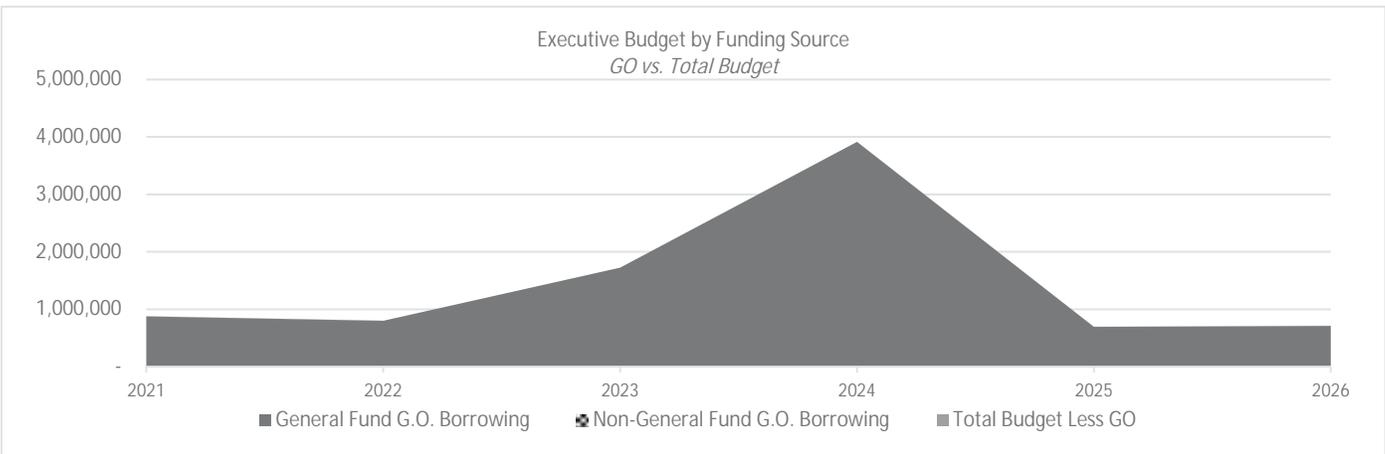
	2021	2022	2023	2024	2025	2026
Building	-	-	525,000	2,940,000	-	-
Machinery and Equipment	875,000	800,000	1,200,000	975,000	695,000	710,000
<b>Total</b>	<b>\$ 875,000</b>	<b>\$ 800,000</b>	<b>\$ 1,725,000</b>	<b>\$ 3,915,000</b>	<b>\$ 695,000</b>	<b>\$ 710,000</b>

### 2021 CIP by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	875,000	800,000	1,725,000	3,915,000	695,000	710,000
<b>Total</b>	<b>\$ 875,000</b>	<b>\$ 800,000</b>	<b>\$ 1,725,000</b>	<b>\$ 3,915,000</b>	<b>\$ 695,000</b>	<b>\$ 710,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	875,000	800,000	1,725,000	3,915,000	695,000	710,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 875,000</b>	<b>\$ 800,000</b>	<b>\$ 1,725,000</b>	<b>\$ 3,915,000</b>	<b>\$ 695,000</b>	<b>\$ 710,000</b>
<b>Annual Debt Service</b>						
General Fund G.O. Borrowing	113,750	104,000	224,250	508,950	90,350	92,300
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Fire Department

## Project Overview

Project	<b>Communications Equipment</b>	Project #	<b>17226</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Program</b>

### Project Description

This program funds communication equipment including portable and mobile radios, upgrades, and accessories. The goal of the program is to ensure seamless communication between the Command Center, responding units, and personnel on the scene. The primary use of funding from 2021 through 2023 is for a three-year replacement of portable radios.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	150,000	300,000	300,000	165,000	175,000	185,000
<b>TOTAL</b>	<b>\$ 150,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 165,000</b>	<b>\$ 175,000</b>	<b>\$ 185,000</b>

Project	<b>Fire Equipment</b>	Project #	<b>17225</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Program</b>

### Project Description

This program funds the replacement of safety, rescue, and other operational equipment utilized by the Fire Department. The goal of the program is to have adequate operational equipment to attend to emergency fires, rescues, and EMS incidents. Funding in 2021 is for routine replacements (turnout gear, fire hose, and self-contained breathing apparatus replacements). In addition to routine replacements, funding in 2021, 2023, and 2024 includes replacements of patient monitors used on the ambulances.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	725,000	500,000	900,000	810,000	520,000	525,000
<b>TOTAL</b>	<b>\$ 725,000</b>	<b>\$ 500,000</b>	<b>\$ 900,000</b>	<b>\$ 810,000</b>	<b>\$ 520,000</b>	<b>\$ 525,000</b>

Project	<b>Fire Station 6 Remodel</b>	Project #	<b>17040</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Project</b>

### Project Description

This project is for the remodel of Fire Station #6 located on Madison's south side. The goal of the project is to increase capacity at the existing location in anticipation of the Town of Madison annexation and to upgrade the facility to provide accommodations for a diverse workforce. The remodel will also incorporate operational and technological updates including mechanical upgrades and a redesign of living space for fire personnel to include separate gender facilities. Design is scheduled for 2023 with construction in 2024. No additional ongoing operating costs will result from this project; however, relocation expenses to temporarily house fire personnel and equipment may be incurred and are included in the total project budget. This project was moved into the CIP from the 2020 Horizon List.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	525,000	2,940,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 525,000</b>	<b>\$ 2,940,000</b>	<b>\$ -</b>	<b>\$ -</b>

# Fire Department

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Communications Equipment	150,000	150,000	-	150,000
Fire Building Improvements	70,000	-	-	-
Fire Equipment	500,000	725,000	-	725,000
<b>Total 2021 Appropriation</b>	<b>\$ 720,000</b>	<b>\$ 875,000</b>	<b>\$ -</b>	<b>\$ 875,000</b>

# Fleet Service

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Fire Apparatus/Rescue Vehicles	3,545,000	3,010,000	3,035,000	3,085,000	2,000,000	2,920,000
Fleet Equipment Replacement	8,250,000	8,050,000	8,250,000	8,270,000	8,750,000	9,500,000
Fleet GPS System	460,000	-	-	-	-	-
<b>Total</b>	<b>\$ 12,255,000</b>	<b>\$ 11,060,000</b>	<b>\$ 11,285,000</b>	<b>\$ 11,355,000</b>	<b>\$ 10,750,000</b>	<b>\$ 12,420,000</b>

### Changes from 2020 CIP



### Major Changes

- Fire Apparatus / Rescue Vehicle  
Program budget reduced by \$825k over the CIP
- Fleet Equipment Replacement  
Program budget reduced by \$1.3m over the CIP
- Fleet GPS System  
Project added to CIP to install GPS on all Fleet equipment (\$460k)

# Fleet Service

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Machinery and Equipment	12,255,000	11,060,000	11,285,000	11,355,000	10,750,000	12,420,000
<b>Total</b>	<b>\$ 12,255,000</b>	<b>\$ 11,060,000</b>	<b>\$ 11,285,000</b>	<b>\$ 11,355,000</b>	<b>\$ 10,750,000</b>	<b>\$ 12,420,000</b>

### 2021 CIP by Funding Source

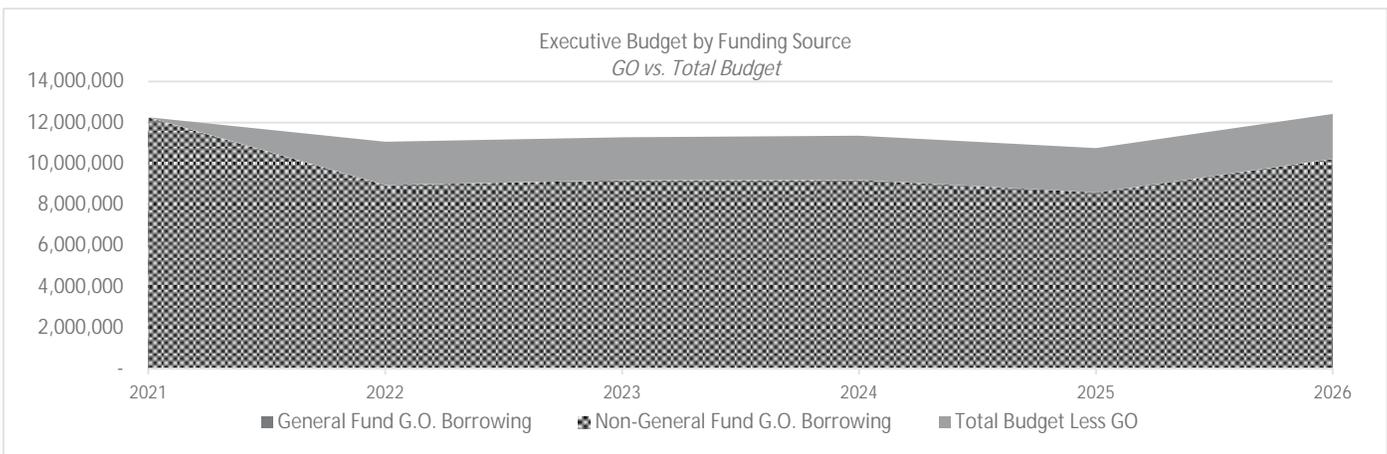
	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	12,255,000	8,960,000	9,185,000	9,195,000	8,590,000	10,220,000
Transfer In From General Fund	-	2,100,000	2,100,000	2,160,000	2,160,000	2,200,000
<b>Total</b>	<b>\$ 12,255,000</b>	<b>\$ 11,060,000</b>	<b>\$ 11,285,000</b>	<b>\$ 11,355,000</b>	<b>\$ 10,750,000</b>	<b>\$ 12,420,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	12,255,000	8,960,000	9,185,000	9,195,000	8,590,000	10,220,000
<b>Total</b>	<b>\$ 12,255,000</b>	<b>\$ 8,960,000</b>	<b>\$ 9,185,000</b>	<b>\$ 9,195,000</b>	<b>\$ 8,590,000</b>	<b>\$ 10,220,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	1,593,150	1,164,800	1,194,050	1,195,350	1,116,700	1,328,600



# Fleet Service

## Project Overview

Project	<b>Fire Apparatus / Rescue Veh</b>	Project #	<b>12504</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Program</b>

### Project Description

This program is for replacing existing fire apparatus and rescue vehicles that have reached their useful life. The goal of the program is to maintain a high quality fleet of fire apparatus and emergency vehicles. Equipment funded through this program includes replacing new ladder trucks, ambulances, and related equipment. Funding in 2021 is for a piece of aerial fire apparatus, an Engine, a HAZMAT trailer, two ambulances (remount only), and various cars-including the purchase of electric vehicles.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	3,545,000	3,010,000	3,035,000	3,085,000	2,000,000	2,920,000
<b>TOTAL</b>	<b>\$ 3,545,000</b>	<b>\$ 3,010,000</b>	<b>\$ 3,035,000</b>	<b>\$ 3,085,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,920,000</b>

Project	<b>Fleet Equipment Replacement</b>	Project #	<b>17060</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Program</b>

### Project Description

This program funds the annual equipment replacement of the City's general fleet. The goal of the program is to replace vehicles in accordance with the master replacement schedule ensuring City staff have access to safe, reliable vehicles when providing City services. Vehicles purchased under this program support most City agencies including Traffic Engineering, Streets, and Parks. Funding in 2021 will be used to purchase approximately 140 pieces of equipment.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	8,250,000	5,950,000	6,150,000	6,110,000	6,590,000	7,300,000
Transfer In From General Fund	-	2,100,000	2,100,000	2,160,000	2,160,000	2,200,000
<b>TOTAL</b>	<b>\$ 8,250,000</b>	<b>\$ 8,050,000</b>	<b>\$ 8,250,000</b>	<b>\$ 8,270,000</b>	<b>\$ 8,750,000</b>	<b>\$ 9,500,000</b>

Project	<b>Fleet GPS System</b>	Project #	<b>13094</b>
Citywide Element	<b>Healthy and Safe</b>	Project Type	<b>Project</b>

### Project Description

This project funds installation of Global Positioning Systems (GPS) on the Citywide fleet. The goal of this project is to provide both operational efficiencies and vehicle safety improvements. The project's scope includes purchase of hardware, installation of a GPS system in all City vehicles, and ongoing service fees to support the GPS system. Funding in 2021 is for implementation of the new system including the purchase and installation of GPS systems on all pieces in the City's fleet. The ongoing operating cost of this project is \$200,000 annually for software licensing costs.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	460,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 460,000</b>	<b>\$ -</b>				

Fleet Service

*2021 Appropriation Schedule*

2021 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Fire Apparatus / Rescue Veh	3,545,000	3,545,000	-	3,545,000
Fleet Equipment Replacement	8,500,000	8,250,000	-	8,250,000
Fleet GPS System	250,000	460,000	-	460,000
<b>Total 2021 Appropriation</b>	<b>\$ 12,295,000</b>	<b>\$ 12,255,000</b>	<b>\$ -</b>	<b>\$ 12,255,000</b>

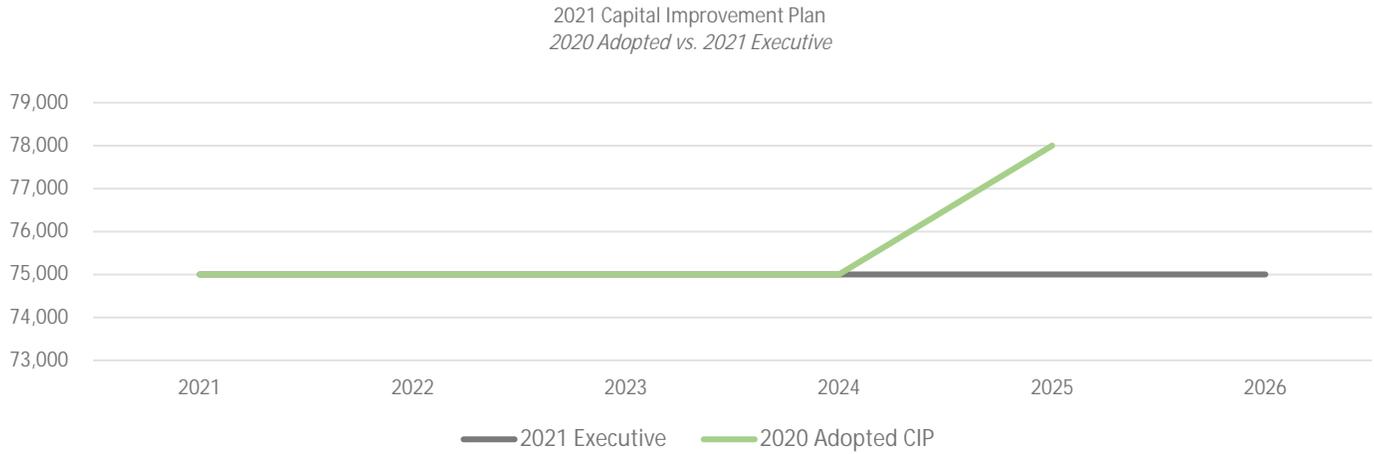
# Henry Vilas Zoo

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
<b>Total</b>	<b>\$ 75,000</b>					

### Changes from 2020 CIP



### Major Changes

- No major changes

# Henry Vilas Zoo

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Building	75,000	75,000	75,000	75,000	75,000	75,000
<b>Total</b>	<b>\$ 75,000</b>					

### 2021 CIP by Funding Source

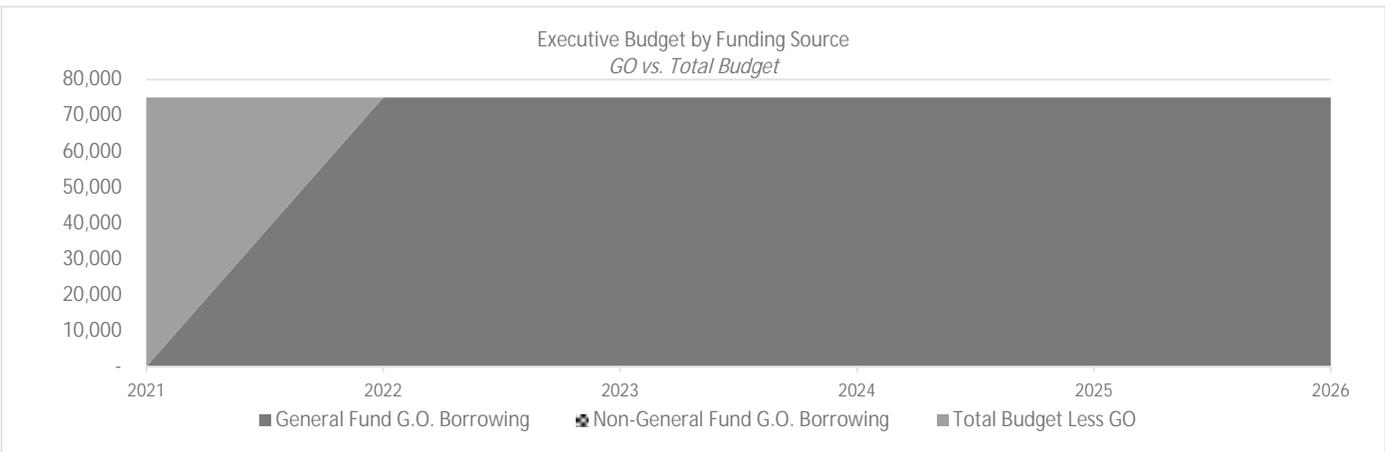
	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	75,000	75,000	75,000	75,000	75,000
Transfer In From General Fund	75,000	-	-	-	-	-
<b>Total</b>	<b>\$ 75,000</b>					

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	75,000	75,000	75,000	75,000	75,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 75,000</b>				

### Annual Debt Service

General Fund G.O. Borrowing	-	9,750	9,750	9,750	9,750	9,750
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Henry Vilas Zoo

## *Project Overview*

Project	Henry Vilas Zoo	Project #	11215
Citywide Element	Culture and Character	Project Type	Program

### *Project Description*

This program provides funding for improvements at the Henry Vilas Zoo. Under the current agreement, Zoo operating costs are split between Dane County and the City of Madison on a 80:20 ratio, while capital costs are shared on a voluntary basis. The goal of the program is to participate in the maintenance of the quality and safety of the various buildings and land improvements at Henry Vilas Zoo to enhance visitors' experiences. Specific projects for 2021 include general Zoo improvements, equipment, and paving projects.

### *Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	75,000	75,000	75,000	75,000	75,000
Transfer In From General Fund	75,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 75,000</b>					

# Henry Vilas Zoo

## 2021 Appropriation Schedule

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### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Henry Vilas Zoo	75,000	-	75,000	75,000
<b>Total 2021 Appropriation</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>

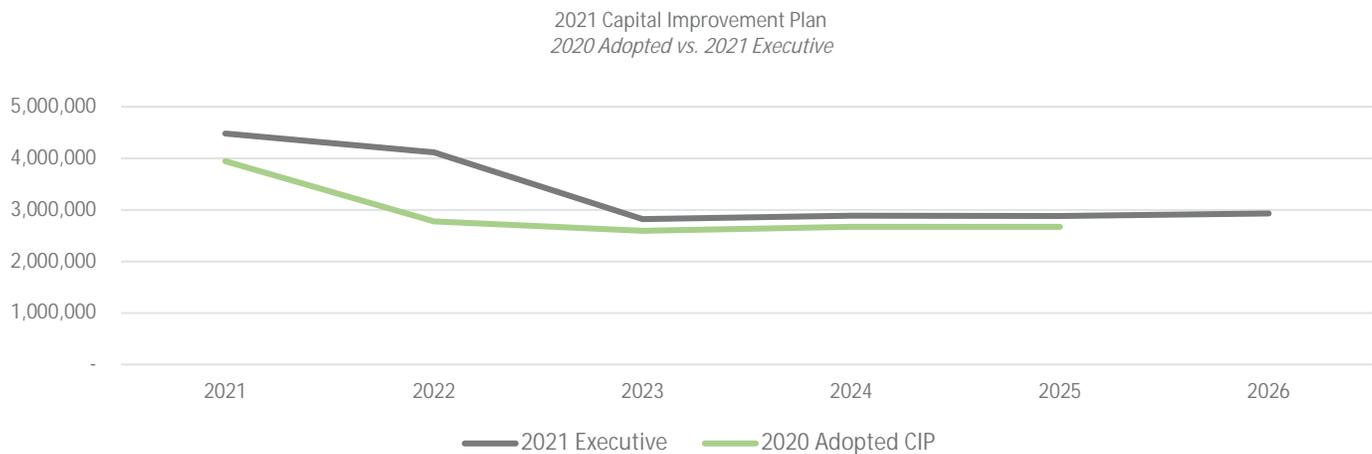
# Information Technology

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Database Infrastructure	50,000	325,000	75,000	75,000	75,000	75,000
Digital Accessibility and Engagement	305,000	405,000	120,000	185,000	200,000	225,000
Enterprise Business Solutions	350,000	125,000	125,000	125,000	125,000	150,000
Fiber and Wireless Network	610,000	580,000	480,000	480,000	480,000	480,000
Microsoft 365	1,300,000	250,000	-	-	-	-
Network and Operations Infrastructure	1,000,000	590,000	660,000	660,000	660,000	660,000
Property Assessment System	-	600,000	-	-	-	-
Security, Risk, and Compliance	325,000	250,000	350,000	350,000	350,000	350,000
Workstation Equip Lifecycle Mngmnt	540,000	990,000	1,010,000	1,010,000	990,000	990,000
<b>Total</b>	<b>\$ 4,480,000</b>	<b>\$ 4,115,000</b>	<b>\$ 2,820,000</b>	<b>\$ 2,885,000</b>	<b>\$ 2,880,000</b>	<b>\$ 2,930,000</b>

### Changes from 2020 CIP



### Major Changes

- Property Assessment System  
Project deferred from 2021 to 2022
- Database Infrastructure  
Program budget decreased by \$275k in 2021 due to deferring the Data Warehouse project to 2022
- The following program budgets decreased in 2021 due to program reprioritization  
Workstation Equipment Lifecycle Management (\$320k)  
Digital Accessibility and Engagement (\$55k)  
Enterprise Business Solutions (\$200k)
- The following program budgets increased in 2021 due to program reprioritization  
Network and Operations Infrastructure (\$350k)  
Fiber and Wireless Network (\$262k)
- Microsoft 365  
Project added to 2021 (\$1.5m) to fund the purchase and implementation of Microsoft 365
- The following program budgets now include funding for IT staff (3.65 FTE) to be charged to the respective program  
Fiber and Wireless Network (\$80k)  
Network and Operations Infrastructure (\$160k)  
Security, Risk, and Compliance (\$100k)  
Workstation Equipment Lifecycle Management (\$90k)

# Information Technology

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Fiber Network	432,000	382,000	280,000	280,000	280,000	280,000
Machinery and Equipment	1,365,000	1,855,000	1,850,000	1,915,000	1,910,000	1,935,000
Other	1,463,000	1,458,000	645,000	645,000	645,000	670,000
Software and Licenses	1,220,000	420,000	45,000	45,000	45,000	45,000
<b>Total</b>	<b>\$ 4,480,000</b>	<b>\$ 4,115,000</b>	<b>\$ 2,820,000</b>	<b>\$ 2,885,000</b>	<b>\$ 2,880,000</b>	<b>\$ 2,930,000</b>

### 2021 CIP by Funding Source

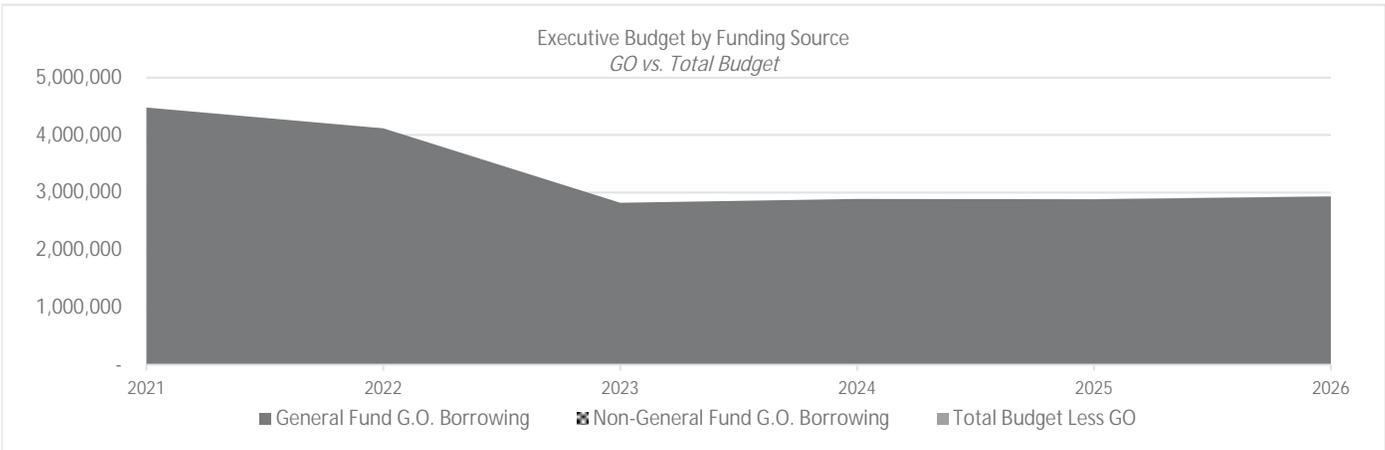
	2021	2022	2023	2024	2025	2026
GF GO Borrowing	4,480,000	4,115,000	2,820,000	2,885,000	2,880,000	2,930,000
<b>Total</b>	<b>\$ 4,480,000</b>	<b>\$ 4,115,000</b>	<b>\$ 2,820,000</b>	<b>\$ 2,885,000</b>	<b>\$ 2,880,000</b>	<b>\$ 2,930,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	4,480,000	4,115,000	2,820,000	2,885,000	2,880,000	2,930,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 4,480,000</b>	<b>\$ 4,115,000</b>	<b>\$ 2,820,000</b>	<b>\$ 2,885,000</b>	<b>\$ 2,880,000</b>	<b>\$ 2,930,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	582,400	534,950	366,600	375,050	374,400	380,900
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Information Technology

## Project Overview

Project	<b>Database Infrastructure</b>	Project #	<b>12413</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Program</b>

### Project Description

This program funds the lifecycle management of the City's database infrastructure, hardware, software, licensing, upgrades, and tools. The goal of this program is to make continual improvements to the database infrastructure and to provide the funding for licensing tools and professional services needed to maintain the current software lifecycle. Projects planned for 2021 include database infrastructure management and upgrades to stay current with licensing. The data warehouse project originally planned for 2021 has been deferred to 2022.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	50,000	325,000	75,000	75,000	75,000	75,000
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 325,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>

Project	<b>Digital Accessibility and Engagement</b>	Project #	<b>12417</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Program</b>

### Project Description

This program is responsible for enabling online payment processing, citizen service requests, digital signage, open data, access to Geographical Information Systems (GIS) data, and web applications and services. It also supports the projects and programs of the City's government access television channel (Media Team/City Channel). The goal of this program is to develop and support new technology and systems that improve accessibility and interaction with City services. Planned projects for 2021 include the replacing the City's website, replacing the MOST website, and Media Team end-of-life replacements.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	305,000	405,000	120,000	185,000	200,000	225,000
<b>TOTAL</b>	<b>\$ 305,000</b>	<b>\$ 405,000</b>	<b>\$ 120,000</b>	<b>\$ 185,000</b>	<b>\$ 200,000</b>	<b>\$ 225,000</b>

Project	<b>Enterprise Business Solutions</b>	Project #	<b>12418</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Program</b>

### Project Description

This program supports minor changes to the Enterprise Business Systems such as Permitting (Accela), Asset Management (CityWorks), Sharepoint, RecTrac, and IT Service Manager. The goal of this program is to continue the modernization of paper-based processes to digital processes and aligning enterprise systems. Projects planned for 2021 include tax system conversion services, enterprise business solutions services, and professional services for SharePoint Online conversion.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	350,000	125,000	125,000	125,000	125,000	150,000
<b>TOTAL</b>	<b>\$ 350,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 150,000</b>

Project **Fiber and Wireless Network** Project # **17404**  
 Citywide Element **Effective Government** Project Type **Program**

*Project Description*

This program is for the expansion of the City's high-speed fiber optic network. The goal of this program is to improve service delivery through interconnectivity and redundancy to City facilities by expanding the fiber optic infrastructure. Projects planned for 2021 include a fiber audit, fiber maintenance, and expansion of fiber to and from Fire Station 12 and the Paterson Street building, both of which create redundant loops for improved service delivery to all City sites and assets. The Executive Capital Improvement Plan increases annual program spending by \$80,000 to assume charging 0.75 FTE of IT staff to this program.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	610,000	580,000	480,000	480,000	480,000	480,000
<b>TOTAL</b>	<b>\$ 610,000</b>	<b>\$ 580,000</b>	<b>\$ 480,000</b>	<b>\$ 480,000</b>	<b>\$ 480,000</b>	<b>\$ 480,000</b>

Project **Microsoft 365** Project # **13086**  
 Citywide Element **Effective Government** Project Type **Project**

*Project Description*

This project funds the purchase of Microsoft 365. The goal of this project is to migrate to a subscription-based model for the City's Microsoft Suite of products. Transitioning to a subscription-based model is intended to ensure the City continually upgrades as Microsoft versions are released rather than through periodic enterprise-wide software upgrades. The project will also include implementing Microsoft's Enterprise Cloud for Government, allowing City employees the ability to access files without the need of a secure connection into the City's network.

Implementation of this project is scheduled for 2021 with incremental migration from current applications and systems to Microsoft 365 in 2022. The annual operating costs of the associated with implementing this project is \$1.2 million. Approximately half of this increase will be offset by eliminating redundant Microsoft products after implementation is complete. The annual operating costs will begin in 2023. Completion of this project will avoid approximately \$3.4 million in future capital expenditures.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	1,300,000	250,000	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,300,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project **Network and Operations Infrastructure** Project # **12412**  
 Citywide Element **Effective Government** Project Type **Program**

*Project Description*

This program is for the lifecycle management of the hardware and software required to operate the City's IT infrastructure environment in a secure and reliable manner. The program is responsible for maintaining the City's data network, data storage, systems hosting, backups, and internet access. The goal of this program is to establish a schedule to minimize downtime and impact on City operations. Projects planned for 2021 include replacing end-of-life switches, core distribution, and phone systems in order to increase capacity for 10GB on servers and hosts for virtual environments. The Executive Capital Improvement Plan increases annual program spending by \$160,000 to assume charging 1.4 FTE of IT staff to this program.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	1,000,000	590,000	660,000	660,000	660,000	660,000
<b>TOTAL</b>	<b>\$ 1,000,000</b>	<b>\$ 590,000</b>	<b>\$ 660,000</b>	<b>\$ 660,000</b>	<b>\$ 660,000</b>	<b>\$ 660,000</b>

Project	<b>Property Assessment System</b>	Project #	<b>10043</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Project</b>

*Project Description*

This project is for the purchase of a new computer system for property assessments, specifically property data management, sales analysis, and property valuation. The goal of the project is to replace an obsolete system from the mid-1990's with a modern system that combines all assessment functions into one integrated program utilized by the City's Assessor's Office. The project scope includes the purchase, deployment, and integration with the City's GIS mapping and other enterprise systems. Annual operating costs of the new system after the initial launch is approximately \$80,000. The anticipated go live date for the system is 2023.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	600,000	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project	<b>Security, Risk, and Compliance</b>	Project #	<b>17401</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Program</b>

*Project Description*

This program is for the protection of information technology and the information contained, processed, or transmitted by information technology systems. The goal of this program is to reduce the City's overall risk of security incident to moderate or below. This program is responsible for developing and measuring compliance with security policies and procedures and to minimize risk through implementation of effective technical, administrative, and physical security controls. Funds will be used to procure necessary tools, software, and services to better combat threats and improve the City's security posture. Projects for 2021 include a security vulnerability assessment, architecture consulting for network security services and identity access management, and a project to better mitigate the loss of network connectivity in data centers. The Executive Capital Improvement Plan increases annual program spending by \$100,000 to assume charging 0.75 FTE of IT staff to this program.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	325,000	250,000	350,000	350,000	350,000	350,000
<b>TOTAL</b>	<b>\$ 325,000</b>	<b>\$ 250,000</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>

Project	<b>Workstation Equipment Lifecycle Management</b>	Project #	<b>12411</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Program</b>

*Project Description*

This program is for the lifecycle management of City hardware and tools that meet modern technology standards and application requirements. This program is responsible for upkeep of appropriate hardware and companion products to support the City's workforce in their day-to-day job functions. The goal of this program is to replace equipment on an appropriate schedule to minimize downtime and requests for service. Projects planned for 2021 include replacement City workstation equipment such as laptops, desktops, tablets, printers, rugged device replacements, phones, and related components or companion products. Program funding in 2021 reflects transitioning from a three-year replacement cycle to a four-year cycle and reprioritizing staff to other programs to support COVID-19 response. Program funding increased in the out years of the CIP with the assumption that IT staff capacity and the replacement cycle will return to pre-pandemic levels. The Executive Capital Improvement Plan increases annual program spending by \$90,000 to assume charging 0.75 FTE of IT staff to this program.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	540,000	990,000	1,010,000	1,010,000	990,000	990,000
<b>TOTAL</b>	<b>\$ 540,000</b>	<b>\$ 990,000</b>	<b>\$ 1,010,000</b>	<b>\$ 1,010,000</b>	<b>\$ 990,000</b>	<b>\$ 990,000</b>

# Information Technology

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Database Infrastructure	50,000	50,000	-	50,000
Digital Accessibility and Engagement	305,000	305,000	-	305,000
Enterprise Business Solutions	350,000	350,000	-	350,000
Fiber and Wireless Network	530,000	610,000	-	610,000
Microsoft 365	1,300,000	1,300,000	-	1,300,000
Network and Operations Infrastructure	840,000	1,000,000	-	1,000,000
Security, Risk, and Compliance	225,000	325,000	-	325,000
Workstation Equipment Lifecycle Management	450,000	540,000	-	540,000
<b>Total 2021 Appropriation</b>	<b>\$ 4,050,000</b>	<b>\$ 4,480,000</b>	<b>\$ -</b>	<b>\$ 4,480,000</b>

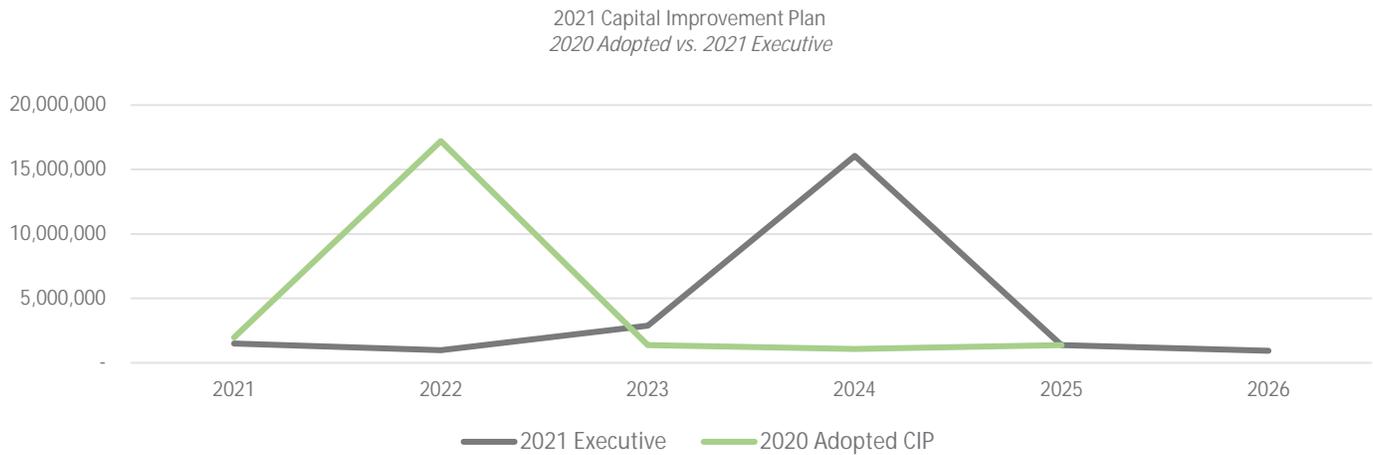
# Library

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
10 Plus Year Flooring Replacement	-	-	-	175,000	175,000	-
Central Library Improvements	-	100,000	900,000	-	-	-
Libr Major Repairs/Replacements	140,000	150,000	150,000	160,000	166,000	174,000
Library Collection	720,000	720,000	720,000	720,000	740,000	760,000
Library Service and Support Center Siding	300,000	-	-	-	-	-
Neighborhood Library LED Upgrade	337,500	-	-	-	-	-
Reindahl Imagination Center / Library	-	-	1,100,000	15,000,000	-	-
Technology Upgrades	-	-	-	-	287,000	-
<b>Total</b>	<b>\$ 1,497,500</b>	<b>\$ 970,000</b>	<b>\$ 2,870,000</b>	<b>\$ 16,055,000</b>	<b>\$ 1,368,000</b>	<b>\$ 934,000</b>

### Changes from 2020 CIP



### Major Changes

- Central Library Improvements  
Project phase changed from 50/50 in 2022 and 2023 to Design in 2022 (\$100,000) and Construction in 2023 (\$900,000)
- Library Service and Support Center Siding  
Project added to CIP in 2021 (\$300,000)
- Neighborhood Library LED Upgrade  
Project advanced from 2022 to 2021
- Reindahl Imagination Center / Library  
Project moved from 2021-2022 to 2023-2024  
Project budget decreased \$0.5m from \$16.6m to \$16.1m for design costs based on work completed to date

# Library

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Building	777,500	250,000	2,150,000	15,335,000	341,000	174,000
Library Collection	720,000	720,000	720,000	720,000	740,000	760,000
Machinery and Equipment	-	-	-	-	287,000	-
<b>Total</b>	<b>\$ 1,497,500</b>	<b>\$ 970,000</b>	<b>\$ 2,870,000</b>	<b>\$ 16,055,000</b>	<b>\$ 1,368,000</b>	<b>\$ 934,000</b>

### 2021 CIP by Funding Source

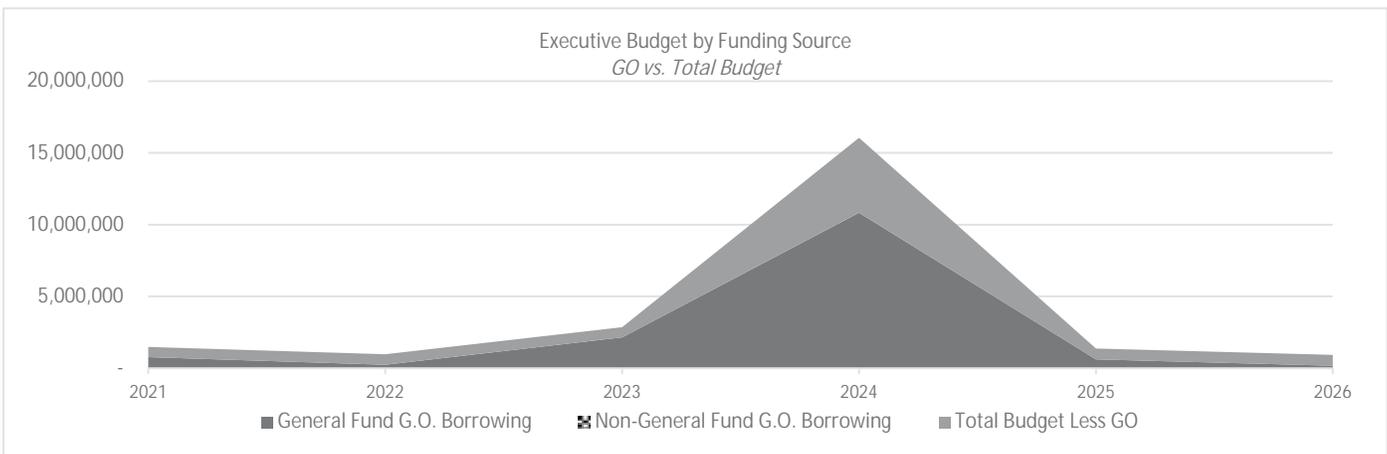
	2021	2022	2023	2024	2025	2026
GF GO Borrowing	777,500	250,000	2,150,000	10,835,000	628,000	174,000
Private Contribution/Donation	-	-	-	4,500,000	-	-
Transfer In From General Fund	720,000	720,000	720,000	720,000	740,000	760,000
<b>Total</b>	<b>\$ 1,497,500</b>	<b>\$ 970,000</b>	<b>\$ 2,870,000</b>	<b>\$ 16,055,000</b>	<b>\$ 1,368,000</b>	<b>\$ 934,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	777,500	250,000	2,150,000	10,835,000	628,000	174,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 777,500</b>	<b>\$ 250,000</b>	<b>\$ 2,150,000</b>	<b>\$ 10,835,000</b>	<b>\$ 628,000</b>	<b>\$ 174,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	101,075	32,500	279,500	1,408,550	81,640	22,620
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Library

## Project Overview

Project	<b>10 Plus Year Flooring Replacement</b>	Project #	<b>12406</b>
Citywide Element	<b>Culture and Character</b>	Project Type	<b>Project</b>

### Project Description

This project funds the replacement of the flooring at the Alicia Ashman, Hawthorne (2024), and Sequoya (2025) libraries. The goal of the project is to create a safer and healthier environment. The project will be completed in two phases in 2024 and 2025.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	-	175,000	175,000	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 175,000</b>	<b>\$ 175,000</b>	<b>\$ -</b>

Project	<b>Central Library Improvements</b>	Project #	<b>17036</b>
Citywide Element	<b>Culture and Character</b>	Project Type	<b>Project</b>

### Project Description

This project funds facility improvements at the Central Library to address maintenance that is needed after ten years since the major renovation of the facility. The goal of the project is to maintain the condition of the building and equipment. The project's anticipated scope includes new flooring on the third floor, an upgraded Community Room AV system, repainting the facility, major furniture replacement, and design fees. Design for the renovation will occur in 2022; construction is planned for 2023.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	100,000	900,000	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 900,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project	<b>Libr Major Repairs/Replacements</b>	Project #	<b>17074</b>
Citywide Element	<b>Culture and Character</b>	Project Type	<b>Program</b>

### Project Description

This program funds repair and maintenance needs at the nine library locations and the Maintenance Support Center. The goal of the program is to maintain efficient building systems. Funding in 2021 is for painting at the Alicia Ashman, Hawthorne, Lakeview and Sequoya branches, and cooling unit fan/compressor replacements at the Sequoya and Goodman South branches.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	140,000	150,000	150,000	160,000	166,000	174,000
<b>TOTAL</b>	<b>\$ 140,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 160,000</b>	<b>\$ 166,000</b>	<b>\$ 174,000</b>

Project **Library Collection** Project # **12384**  
 Citywide Element **Culture and Character** Project Type **Program**

*Project Description*

This program funds additions and replacements to Madison Public Library's (MPL) materials collection in all formats. The goal of the project is to maintain an equitable collection of materials in a variety of formats that meets the cultural, educational, and recreational needs of the Library's patrons. MPL must comply with the Dane County Library Standards for minimum annual material expenditures per capita (2019 standard: \$874,470, MPL purchases \$972,278), minimum total items held per capita (2019 standard: 642,993, MPL holdings 779,711), and minimum annual item acquisitions as a percent of items held per capita (2019 standard: 5%, MPL 10%). Failure to comply with these standards would subject Madison residents to the Dane County Library Tax. Specific 2021 purchases will be identified throughout the year.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Transfer In From General Fund	720,000	720,000	720,000	720,000	740,000	760,000
<b>TOTAL</b>	<b>\$ 720,000</b>	<b>\$ 720,000</b>	<b>\$ 720,000</b>	<b>\$ 720,000</b>	<b>\$ 740,000</b>	<b>\$ 760,000</b>

Project **Library Service and Support Center Siding** Project # **13160**  
 Citywide Element **Effective Government** Project Type **Project**

*Project Description*

This project funds siding installation at the Library Service and Support Center. The goal of this project is to address leaking which has occurred since the building opened in 2017 and to provide long term protection to the masonry wall against annual freeze/thaw cycles. The project will be completed in 2021.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	300,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 300,000</b>	<b>\$ -</b>				

Project **Neighborhood Library LED Upgrade** Project # **12410**  
 Citywide Element **Green and Resilient** Project Type **Project**

*Project Description*

This project funds the conversion of lighting in the Goodman South Madison, Monroe Street, and Sequoya neighborhood libraries to LED. The goal of the project is reduced energy consumption. The conversion will result in reduced kilowatt hour consumption, purchase of electrical supplies, and facility maintenance worker staff time. An estimated return on investment for this project is 15.4 years. Initial funding for the project was included in the 2020 Capital Budget, the second phase of the project is planned for 2021.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	337,500	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 337,500</b>	<b>\$ -</b>				

Project  
Citywide Element

Reindahl Imagination Center / Library  
Effective Government

Project # 17085  
Project Type Project

*Project Description*

This project funds a new library and Imagination Center on Madison's northeast side. The goal of the project is to provide a safe public space with health and environmental literacy resources and educational opportunities through partnerships with Madison Parks, Community Development, and key eastside health facilities. The project budget assumes a 20,000 square foot building. Funding was provided in 2018 for community outreach and scoping of the project, these efforts remain ongoing. Design is scheduled in 2023; construction is scheduled in 2024. Operating costs of the new facility are estimated to be \$1,000,000 annually.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	1,100,000	10,500,000	-	-
Private Contribution/Donation	-	-	-	4,500,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,100,000</b>	<b>\$ 15,000,000</b>	<b>\$ -</b>	<b>\$ -</b>

Project  
Citywide Element

Technology Upgrades  
Effective Government

Project # 12407  
Project Type Project

*Project Description*

This project funds technology upgrades at the Madison Public Library locations. The goal of the project is to allow for more effective communication and effective security. Specific projects include replacing aging AV equipment, replacing the commercial printer, and replacing radio frequency identification equipment at Lakeview and Alicia Ashman Libraries. Implementation is planned for 2025.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	-	-	287,000	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 287,000</b>	<b>\$ -</b>

# Library

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Libr Major Repairs/Replacements	140,000	140,000	-	140,000
Library Collection	720,000	-	720,000	720,000
Library Service and Support Center Siding	300,000	300,000	-	300,000
Neighborhood Library LED Upgrade	-	337,500	-	337,500
<b>Total 2021 Appropriation</b>	<b>\$ 1,160,000</b>	<b>\$ 777,500</b>	<b>\$ 720,000</b>	<b>\$ 1,497,500</b>

# Metro Transit

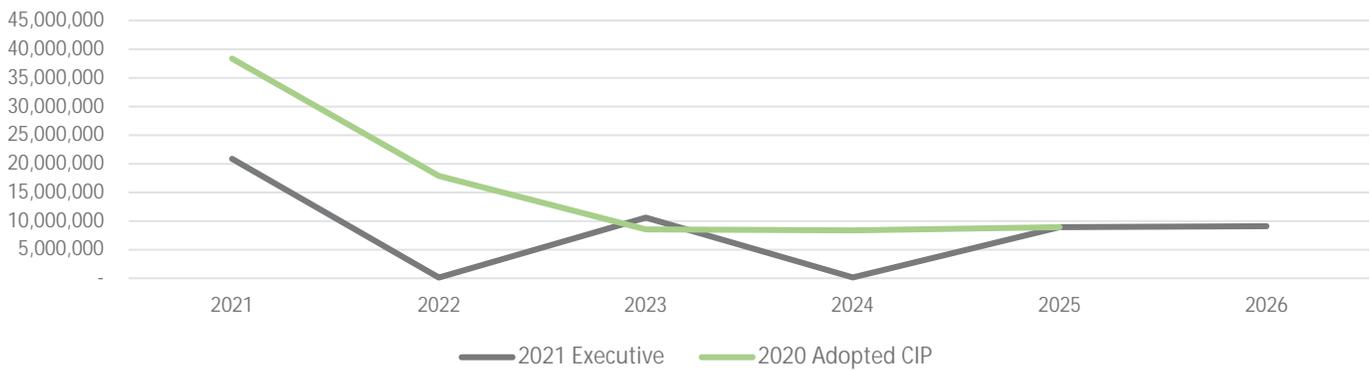
## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Facilities Repairs and Improvement	10,805,000	-	10,540,000	40,000	40,000	40,000
Transit Coaches - Diesel	-	-	-	-	8,442,000	8,864,000
Transit System Upgrades	51,000	124,000	56,000	129,000	446,000	178,000
Transit Technology System	10,000,000	-	-	-	-	-
<b>Total</b>	<b>\$ 20,856,000</b>	<b>\$ 124,000</b>	<b>\$ 10,596,000</b>	<b>\$ 169,000</b>	<b>\$ 8,928,000</b>	<b>\$ 9,082,000</b>

### Changes from 2020 CIP

2021 Capital Improvement Plan  
2020 Adopted vs. 2021 Executive



### Major Changes

- Metro Satellite Bus Facility  
This project was moved to the Bus Rapid Transit (BRT) project within Transportation
- Facility Repairs and Improvement  
No project work will occur in 2022 but will resume in 2023
- Transit Coaches - Diesel  
2021 to 2024 funding moved to Transportation BRT project budget to purchase BRT buses
- Transit Technology System  
Project separated from the Transit System Upgrades program  
Project budget increased by approximately \$6m based on cost estimates from peer agency projects

# Metro Transit

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Building	10,805,000	-	10,540,000	40,000	40,000	40,000
Machinery and Equipment	10,051,000	124,000	56,000	129,000	8,888,000	9,042,000
<b>Total</b>	<b>\$ 20,856,000</b>	<b>\$ 124,000</b>	<b>\$ 10,596,000</b>	<b>\$ 169,000</b>	<b>\$ 8,928,000</b>	<b>\$ 9,082,000</b>

### 2021 CIP by Funding Source

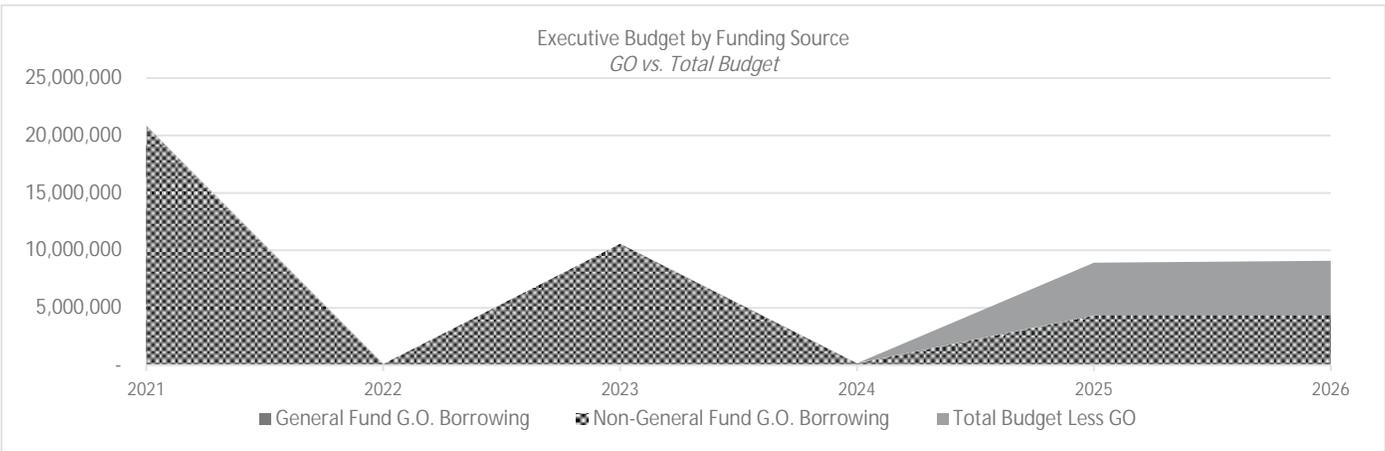
	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	20,856,000	124,000	10,596,000	169,000	4,316,455	4,332,189
Federal Sources	-	-	-	-	4,611,545	4,749,811
<b>Total</b>	<b>\$ 20,856,000</b>	<b>\$ 124,000</b>	<b>\$ 10,596,000</b>	<b>\$ 169,000</b>	<b>\$ 8,928,000</b>	<b>\$ 9,082,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	20,856,000	124,000	10,596,000	169,000	4,316,455	4,332,189
<b>Total</b>	<b>\$ 20,856,000</b>	<b>\$ 124,000</b>	<b>\$ 10,596,000</b>	<b>\$ 169,000</b>	<b>\$ 4,316,455</b>	<b>\$ 4,332,189</b>

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	2,711,280	16,120	1,377,480	21,970	561,139	563,185



# Metro Transit

## Project Overview

Project	<b>Facilities Repairs and Improvement</b>	Project #	<b>85002</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Program</b>

### Project Description

This program is for major building repairs and improvements to the existing Metro Transit facility at 1101 East Washington Avenue. This program's goal is to ensure that the Metro facility remains usable for at least the next 20 years. The project scope includes recommendations of a 2018 study, which detailed a 4-phase construction plan for the facility. Funding in 2021 is for Phase 3A that will remodel maintenance bays. No work is scheduled to occur in 2022, but will resume in 2023 with funding for Phase 3B that provides upgrades to the administrative and support areas. Funding for additional phases, which would include bus storage remodeling and exterior building improvements, is deferred beyond the CIP.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	10,805,000	-	10,540,000	40,000	40,000	40,000
<b>TOTAL</b>	<b>\$ 10,805,000</b>	<b>\$ -</b>	<b>\$ 10,540,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>

Project	<b>Transit Coaches - Diesel</b>	Project #	<b>85001</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Program</b>

### Project Description

This program is for the replacement of 15 fixed route diesel transit coaches annually. The program's goal is to maintain an updated fleet of vehicles for Metro Transit's fixed route service. All transit coaches purchased through this program meet both EPA Emissions Standards and Americans with Disabilities Act requirements. Funding from 2021 to 2024 is shifted to the Transportation budget to acquire buses for the Bus Rapid Transit project.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	-	-	-	-	3,830,455	4,114,189
Federal Sources	-	-	-	-	4,611,545	4,749,811
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,442,000</b>	<b>\$ 8,864,000</b>

Project	<b>Transit System Upgrades</b>	Project #	<b>85003</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Program</b>

### Project Description

This program is for Metro Transit's equipment and software enhancements. The program's goal is to improve the efficiency of Metro Transit's operations by updating the system tools used for the services provided. Funding in 2021 is for support vehicles used to transport drivers to relief points.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	51,000	124,000	56,000	129,000	446,000	178,000
<b>TOTAL</b>	<b>\$ 51,000</b>	<b>\$ 124,000</b>	<b>\$ 56,000</b>	<b>\$ 129,000</b>	<b>\$ 446,000</b>	<b>\$ 178,000</b>

Project  
Citywide Element

Transit Technology System  
Land Use and Transportation

Project # 13120  
Project Type Project

*Project Description*

This project will purchase updated technological components used for real-time fleet telematics, communications, and ridership data. This project's goal is to integrate all bus hardware and software into a comprehensive transit technology system that will include on-bus systems such as dispatch communications, fare collection, and real-time fleet information. This comprehensive system will also include related systems and software to store data and improve areas such as scheduling and fleet maintenance. This project will be a major system conversion under contract in 2021 and completed over multiple years.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	10,000,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 10,000,000</b>	<b>\$ -</b>				

# Metro Transit

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Facilities Repairs and Improvement	10,805,000	10,805,000	-	10,805,000
Metro Satellite Bus Facility	10,000,000	-	-	-
Transit System Upgrades	51,000	51,000	-	51,000
Transit Technology System	10,000,000	10,000,000	-	10,000,000
<b>Total 2021 Appropriation</b>	<b>\$ 30,856,000</b>	<b>\$ 20,856,000</b>	<b>\$ -</b>	<b>\$ 20,856,000</b>

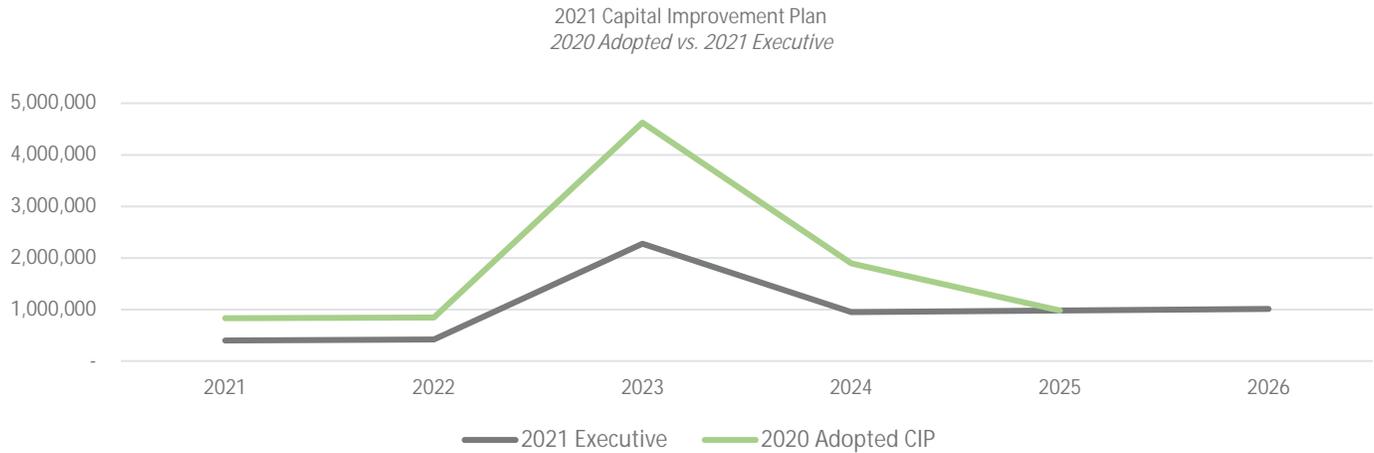
# Monona Terrace

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Building and Building Improvements	180,000	295,000	1,445,000	800,500	275,000	735,000
Machinery and Other Equipment	217,500	125,000	830,000	150,000	705,000	275,000
<b>Total</b>	<b>\$ 397,500</b>	<b>\$ 420,000</b>	<b>\$ 2,275,000</b>	<b>\$ 950,500</b>	<b>\$ 980,000</b>	<b>\$ 1,010,000</b>

### Changes from 2020 CIP



### Major Changes

- Building and Building Improvements**  
 Program funding decreased in 2021 due to a projected reduction in Room Tax revenue and needing to substitute Room Tax with GO Borrowing (\$210k)  
 Funding for 2023 and 2024, which includes Monona Terrace's 10-year renovation, decreased by a total of \$3,010,000 to account for a projected reduction in Room Tax revenue and needing to substitute Room Tax with GO Borrowing
- Machinery and Other Equipment**  
 Program funding decreased by \$222k in 2021 and by \$600k from 2022-2025 due to a projected reduction in Room Tax revenue due to the economic impacts of the public health response to COVID-19.

# Monona Terrace

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Building	180,000	295,000	1,445,000	800,500	275,000	735,000
Machinery and Equipment	217,500	125,000	830,000	150,000	705,000	275,000
<b>Total</b>	<b>\$ 397,500</b>	<b>\$ 420,000</b>	<b>\$ 2,275,000</b>	<b>\$ 950,500</b>	<b>\$ 980,000</b>	<b>\$ 1,010,000</b>

### 2021 CIP by Funding Source

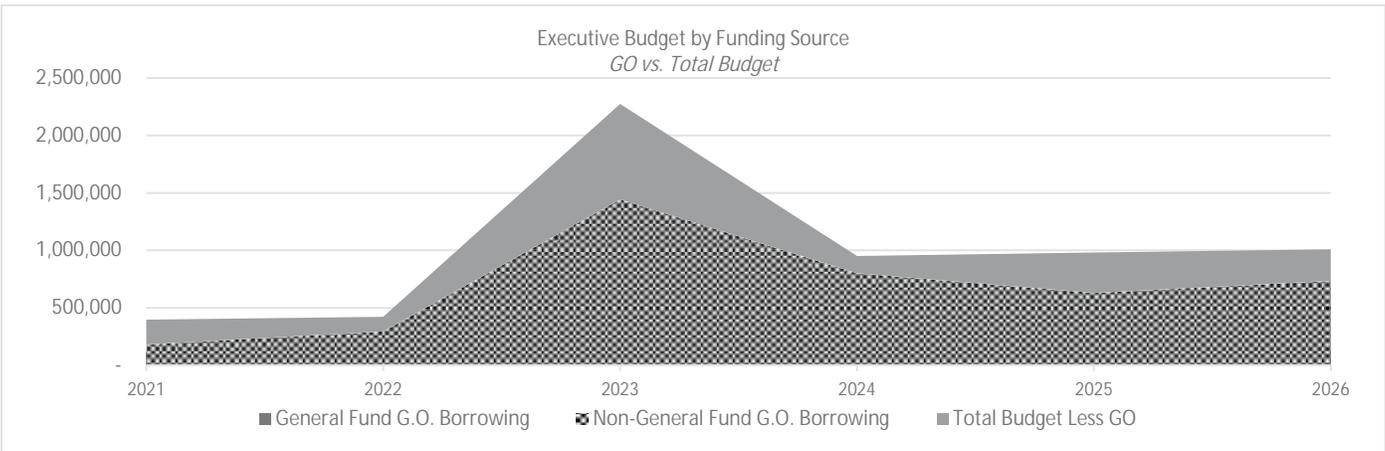
	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	180,000	295,000	1,445,000	800,500	630,000	735,000
Room Tax	217,500	125,000	830,000	150,000	350,000	275,000
<b>Total</b>	<b>\$ 397,500</b>	<b>\$ 420,000</b>	<b>\$ 2,275,000</b>	<b>\$ 950,500</b>	<b>\$ 980,000</b>	<b>\$ 1,010,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	180,000	295,000	1,445,000	800,500	630,000	735,000
<b>Total</b>	<b>\$ 180,000</b>	<b>\$ 295,000</b>	<b>\$ 1,445,000</b>	<b>\$ 800,500</b>	<b>\$ 630,000</b>	<b>\$ 735,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	23,400	38,350	187,850	104,065	81,900	95,550



# Monona Terrace

## Project Overview

Project	<b>Building and Building Improvements</b>	Project #	<b>10031</b>
Citywide Element	<b>Culture and Character</b>	Project Type	<b>Program</b>

### Project Description

This program is for building improvements at the Monona Terrace Convention Center. The goal of the program is to increase efficiency, reduce maintenance costs, and improve customer experience at the Monona Terrace. Planned projects for 2021 include window replacement, exhibition hall lighting upgrades, re-caulking building seams, and upgrading network storage for client presentations. Increased budget in 2023 and 2024 is for a major renovation of the Monona Terrace, which is completed on a ten-year cycle. Funding to ensure Monona Terrace major capital needs are addressed will require long-range planning by the Room Tax Commission, including setting aside revenue in capital reserves.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	180,000	295,000	1,445,000	800,500	275,000	735,000
<b>TOTAL</b>	<b>\$ 180,000</b>	<b>\$ 295,000</b>	<b>\$ 1,445,000</b>	<b>\$ 800,500</b>	<b>\$ 275,000</b>	<b>\$ 735,000</b>

Project	<b>Machinery and Other Equipment</b>	Project #	<b>10037</b>
Citywide Element	<b>Culture and Character</b>	Project Type	<b>Program</b>

### Project Description

This program funds machinery and equipment purchases at Monona Terrace. The program's goal is to provide a safe environment for clients and guests and to increase overall customer satisfaction. Projects planned in 2021 include replacing tractor and snow removal equipment, replacing Level 2 curtains, repairing exterior loading docks, upgrading video cameras, and purchasing virtual meeting equipment.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	-	-	-	-	355,000	-
Room Tax	217,500	125,000	830,000	150,000	350,000	275,000
<b>TOTAL</b>	<b>\$ 217,500</b>	<b>\$ 125,000</b>	<b>\$ 830,000</b>	<b>\$ 150,000</b>	<b>\$ 705,000</b>	<b>\$ 275,000</b>

# Monona Terrace

## 2021 Appropriation Schedule

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### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Building and Building Improvements	180,000	180,000	-	180,000
Machinery and Other Equipment	217,500	-	217,500	217,500
<b>Total 2021 Appropriation</b>	<b>\$ 397,500</b>	<b>\$ 180,000</b>	<b>\$ 217,500</b>	<b>\$ 397,500</b>

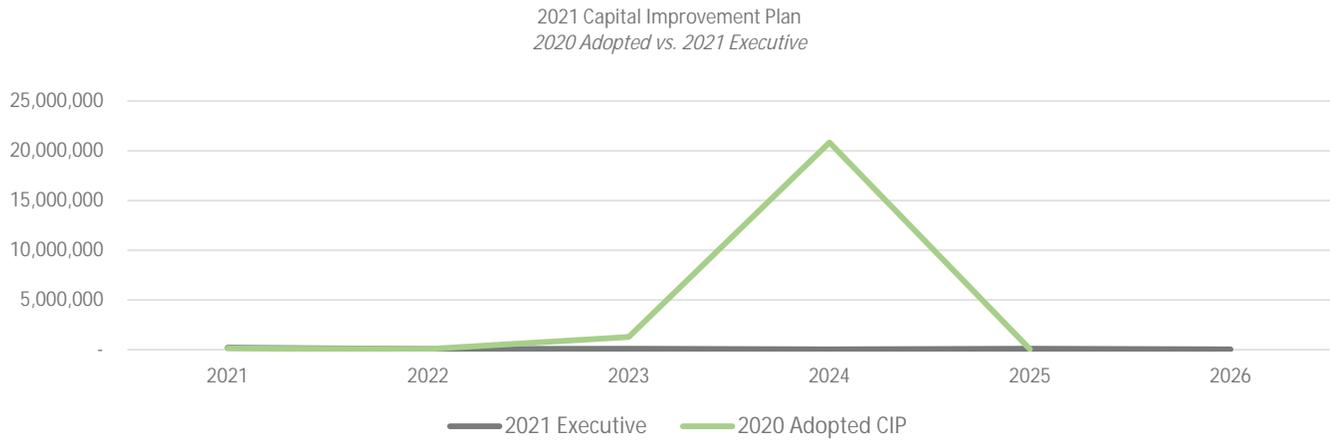
# Parking Utility

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Vehicle Replacement	203,000	54,000	88,000	37,000	88,000	36,000
<b>Total</b>	<b>\$ 203,000</b>	<b>\$ 54,000</b>	<b>\$ 88,000</b>	<b>\$ 37,000</b>	<b>\$ 88,000</b>	<b>\$ 36,000</b>

### Changes from 2020 CIP



### Major Changes

- Vehicle Replacement  
2021 budget to purchase new equipment including equipment for Wilson St Garage (\$29,000)
- Lake Street Garage Replacement  
Project moved to the Horizon List

# Parking Utility

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Machinery and Equipment	203,000	54,000	88,000	37,000	88,000	36,000
<b>Total</b>	<b>\$ 203,000</b>	<b>\$ 54,000</b>	<b>\$ 88,000</b>	<b>\$ 37,000</b>	<b>\$ 88,000</b>	<b>\$ 36,000</b>

### 2021 CIP by Funding Source

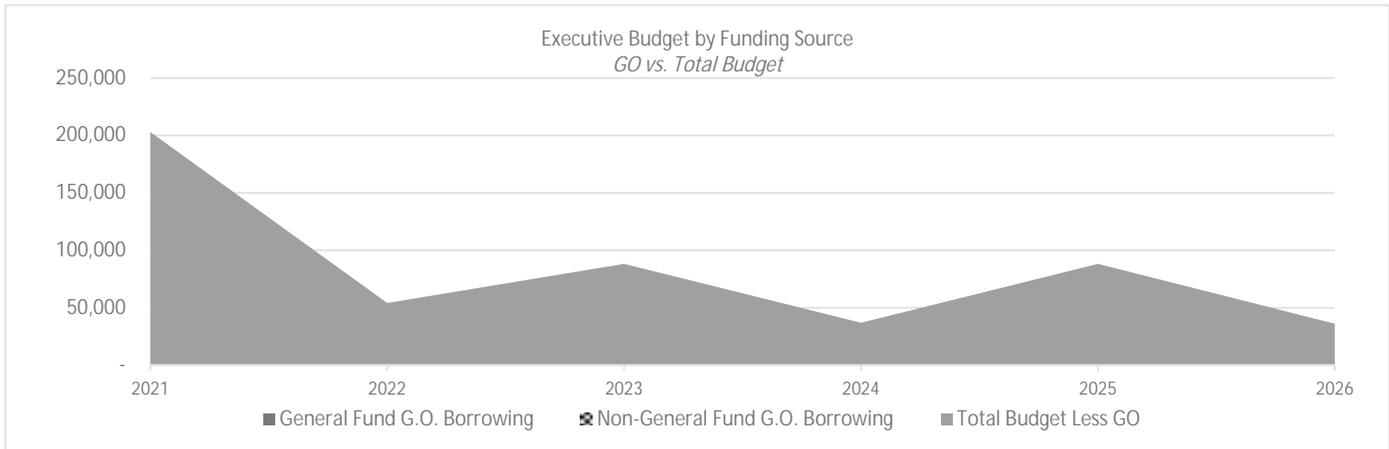
	2021	2022	2023	2024	2025	2026
Reserves Applied	203,000	54,000	88,000	37,000	88,000	36,000
<b>Total</b>	<b>\$ 203,000</b>	<b>\$ 54,000</b>	<b>\$ 88,000</b>	<b>\$ 37,000</b>	<b>\$ 88,000</b>	<b>\$ 36,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>					

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Parking Utility

## Project Overview

Project	Vehicle Replacement	Project #	17600
Citywide Element	Green and Resilient	Project Type	Program

### Project Description

This program funds the replacement of Parking Utility vehicles. The goal of the program is to replace vehicles on a ten year cycle, realizing savings on maintenance, repairs, and fuel. Planned purchases in 2021 include three vehicles, snow blowers, a replacement trailer, and a scissor lift for the new Wilson Street garage that opened in 2020.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Reserves Applied	203,000	54,000	88,000	37,000	88,000	36,000
<b>TOTAL</b>	<b>\$ 203,000</b>	<b>\$ 54,000</b>	<b>\$ 88,000</b>	<b>\$ 37,000</b>	<b>\$ 88,000</b>	<b>\$ 36,000</b>

# Parking Utility

## 2021 Appropriation Schedule

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### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Vehicle Replacement	203,000	-	203,000	203,000
<b>Total 2021 Appropriation</b>	<b>\$ 203,000</b>	<b>\$ -</b>	<b>\$ 203,000</b>	<b>\$ 203,000</b>

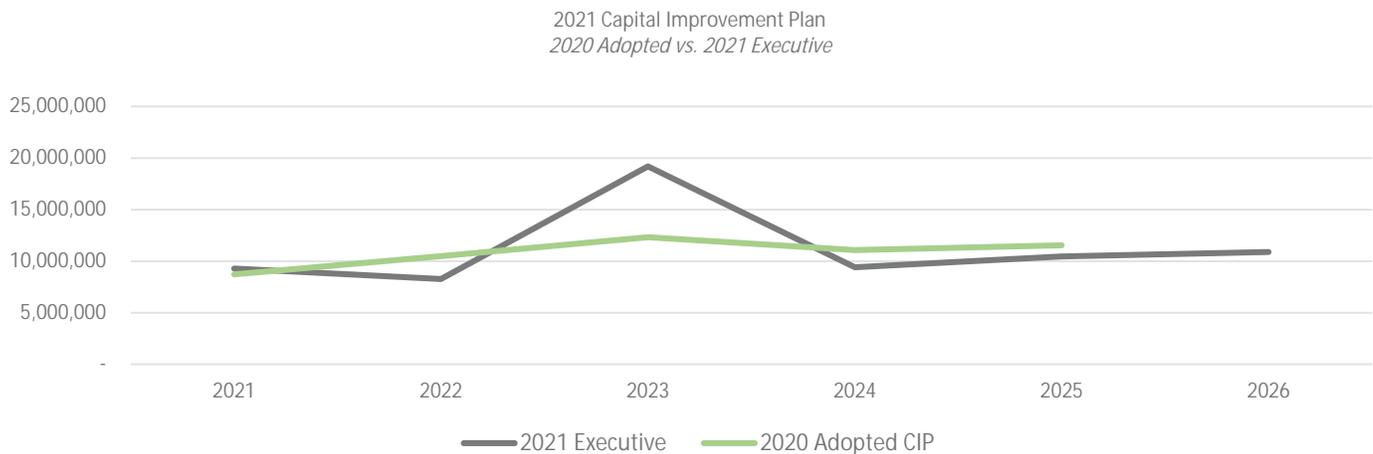
# Parks Division

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Athletic Field Improvements	515,000	410,000	110,000	940,000	520,000	285,000
Beach and Shoreline Improvements	655,000	664,000	155,000	615,000	310,000	1,015,000
Conservation Park Improvements	275,000	325,000	330,000	450,000	815,000	415,000
Disc Golf Improvements	35,000	60,000	340,000	40,000	40,000	40,000
Dog Park Improvements	50,000	25,000	88,000	50,000	150,000	50,000
Elver Park Improvements	-	480,000	620,000	150,000	1,520,000	-
Emerald Ash Borer Mitigation	450,000	300,000	100,000	-	-	-
Forest Hill Cemetery Improvements	-	-	-	-	1,575,000	-
James Madison Park Improvements	-	75,000	50,000	300,000	-	-
Land Acquisition	520,000	300,000	6,300,000	300,000	300,000	300,000
Law Park Improvements	-	-	-	150,000	350,000	-
McPike Park (Central Park)	-	-	-	-	-	500,000
Park Equipment	425,000	300,000	425,000	425,000	425,000	300,000
Park Land Improvements	2,289,000	2,200,000	2,525,000	4,024,500	1,648,000	5,131,000
Parks Facility Improvements	2,823,300	1,127,500	720,100	405,500	1,750,000	1,755,000
Playground/Accessibility Improvements	880,000	1,495,200	1,625,000	1,550,000	1,043,000	1,086,000
Vilas Park Improvements	350,000	-	1,500,000	-	-	-
Warner Park Community Center	15,000	500,000	4,300,000	-	-	-
<b>Total</b>	<b>\$ 9,282,300</b>	<b>\$ 8,261,700</b>	<b>\$ 19,188,100</b>	<b>\$ 9,400,000</b>	<b>\$ 10,446,000</b>	<b>\$ 10,877,000</b>

### Changes from 2020 CIP



### Major Changes

- Athletic Field Improvements  
Project budget decreased by \$520k based on updated project estimates and sequencing
- Brittingham Beach House Renovation  
Project moved to Horizon List
- Conservation Park Improvements  
Program budget increased by \$140k over full CIP
- Elver Park Improvements  
Overall project budget decreased by \$1.4m based on updated project estimates  
Phase 1 of Master Plan projects advanced from 2023 to 2022
- Emerald Ash Borer  
Program budget decreased by \$480k over full CIP
- Land Acquisition  
Program budget increased by \$5.02m driven by budget increase in 2023 based on planned purchase

- Park Land Improvements  
Program budget increased by \$325.5k based on updated project estimates for the Birchwood Point Park shelter, parking lot improvements at Bowman Field, Burrows Park, and Odana Hills Golf Course, and path and court paving at Tenney Park
- Parks Facility Improvements  
Program budget increased by \$1.6m based on additional Olin Building improvements in 2021 and 2022
- Playground/Accessibility  
Program budget increased by \$603k based on updated project estimates  
Reindahl inclusive playground moved from 2022 to 2023, and Warner inclusive playground moved from 2023 to 2024
- Vilas Park Improvements  
Project budget decreased by \$1.3m based on updated project estimates
- Warner Park Community Center  
\$15k added for sidewalk improvements in 2021  
Construction delayed to 2023 (\$4.3m)

# Parks Division

## Budget Overview

### 2021 CIP by Expenditure Type

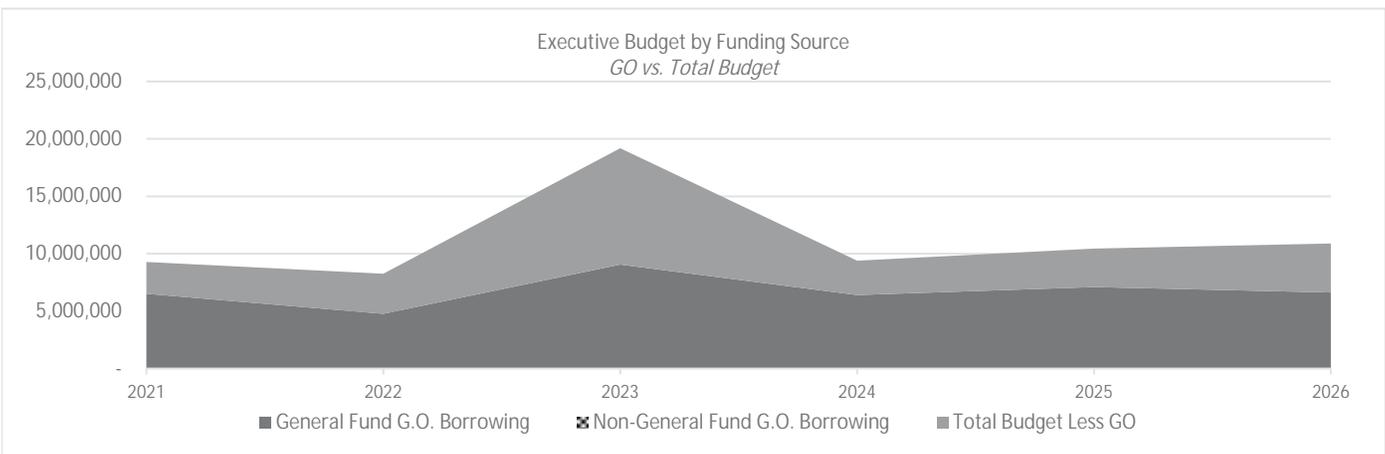
	2021	2022	2023	2024	2025	2026
Building	2,168,000	1,279,000	4,770,000	180,000	1,515,000	1,605,000
Land	520,000	300,000	6,300,000	300,000	300,000	300,000
Land Improvements	5,719,300	6,082,700	7,593,100	8,495,000	8,206,000	8,672,000
Machinery and Equipment	425,000	300,000	425,000	425,000	425,000	300,000
Other	450,000	300,000	100,000	-	-	-
<b>Total</b>	<b>\$ 9,282,300</b>	<b>\$ 8,261,700</b>	<b>\$ 19,188,100</b>	<b>\$ 9,400,000</b>	<b>\$ 10,446,000</b>	<b>\$ 10,877,000</b>

### 2021 CIP by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	6,512,300	4,765,500	9,057,100	6,412,000	7,089,000	6,631,000
Federal Sources	10,000	10,000	15,000	5,000	5,000	5,000
Impact Fees	1,965,000	3,121,200	9,186,000	2,663,000	3,122,000	3,611,000
Miscellaneous Revenue	-	-	50,000	-	-	-
Private Contribution/Donation	670,000	240,000	450,000	150,000	-	125,000
Reserves Applied	-	-	-	-	-	375,000
Transfer From Other Restricted	125,000	125,000	430,000	170,000	230,000	130,000
<b>Total</b>	<b>\$ 9,282,300</b>	<b>\$ 8,261,700</b>	<b>\$ 19,188,100</b>	<b>\$ 9,400,000</b>	<b>\$ 10,446,000</b>	<b>\$ 10,877,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	6,512,300	4,765,500	9,057,100	6,412,000	7,089,000	6,631,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 6,512,300</b>	<b>\$ 4,765,500</b>	<b>\$ 9,057,100</b>	<b>\$ 6,412,000</b>	<b>\$ 7,089,000</b>	<b>\$ 6,631,000</b>
<b>Annual Debt Service</b>						
General Fund G.O. Borrowing	846,599	619,515	1,177,423	833,560	921,570	862,030
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



## Parks Division

### Project Overview

Project	<b>Athletic Field Improvements</b>	Project #	<b>17235</b>
Citywide Element	<b>Culture and Character</b>	Project Type	<b>Program</b>

#### Project Description

This program funds the maintenance, restoration and improvement of athletic fields in the parks system, including those utilized by Madison Ultimate Frisbee Association (MUFA) under an agreement. The goal of the program is to increase accessibility to and utilization of the fields by a broad range of users. Projects funded under this program include lighting, field, and turf improvements. These projects are supported by borrowing, impact fees, and revenue generated by a contract with the Madison Ultimate Frisbee Association (MUFA) for non-exclusive use of city parkland. Funding in 2021 is for field improvements at Warner Park and turf management city-wide. Funding in 2024 will increase to cover planned lighting projects at Olin Park, Hiestand Park, and North Star Park. Additional operating costs of \$60,000 annually are anticipated for field maintenance, and the City would incur an additional \$15,000 in operating costs in 2021 and 2022, before the full operating costs are realized in 2023.

#### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	275,000	170,000	70,000	685,000	340,000	195,000
Impact Fees	200,000	200,000	-	175,000	140,000	50,000
Transfer From Other Restricted	40,000	40,000	40,000	80,000	40,000	40,000
<b>TOTAL</b>	<b>\$ 515,000</b>	<b>\$ 410,000</b>	<b>\$ 110,000</b>	<b>\$ 940,000</b>	<b>\$ 520,000</b>	<b>\$ 285,000</b>

Project	<b>Beach And Shoreline Improvements</b>	Project #	<b>10605</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Program</b>

#### Project Description

This program funds improvements of beaches, shorelines, and public access to the water. The goals of the program are to provide boat launches that are safe and useable, minimize shoreline erosion, and ensure piers that are safe, accessible, and useable. Projects funded in this program include building, boat, pier, and beach improvements. Funding in 2021 is for shoreline improvements at Tenney Park, and boat launch dredging and pier improvements citywide. Funding is increased in 2026 to support paving improvements at B. B. Clarke Beach Park and Filene Park.

#### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	405,000	352,000	105,000	515,000	240,000	740,000
Impact Fees	250,000	312,000	50,000	100,000	70,000	275,000
<b>TOTAL</b>	<b>\$ 655,000</b>	<b>\$ 664,000</b>	<b>\$ 155,000</b>	<b>\$ 615,000</b>	<b>\$ 310,000</b>	<b>\$ 1,015,000</b>

Project	<b>Conservation Park Improvements</b>	Project #	<b>17124</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Program</b>

*Project Description*

This program funds environmental enhancements to the City's diverse native ecosystems consistent with the adopted Land Management standards for the Parks Division. The goals of the program are to create natural landscapes and open spaces that are well-maintained and accessible to park visitors, and to preserve and protect the natural resources of the Madison-area through long-term, focused land management practices. Projects funded in this program include land management, building improvements, and installation of signage. Projects planned for 2021 include habitat and land management citywide. The funding increase proposed in 2025 would support paving improvements at the Cherokee Marsh Conservation Park. The City receives federal funding from the U.S. Fish and Wildlife Service each year to support this work.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	235,000	285,000	315,000	445,000	810,000	410,000
Federal Sources	10,000	10,000	15,000	5,000	5,000	5,000
Impact Fees	30,000	30,000	-	-	-	-
<b>TOTAL</b>	<b>\$ 275,000</b>	<b>\$ 325,000</b>	<b>\$ 330,000</b>	<b>\$ 450,000</b>	<b>\$ 815,000</b>	<b>\$ 415,000</b>

Project	<b>Disc Golf Improvements</b>	Project #	<b>17130</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Program</b>

*Project Description*

This program funds the maintenance and construction of the City's disc golf courses. The goal of the program is to meet current standards for safety. Projects funded in this program include improvements to existing disc golf courses and construction of new disc golf course locations in City parks. Improvements to existing disc golf courses and construction of new courses must be funded by revenue from the City's disc golf fees. Projects planned for 2021 include improvements at disc golf courses at Hiestand and Elver Parks and Yahara Hills. In 2023, \$300,000 is budgeted for a new disc golf course.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Transfer From Other Restricted	35,000	60,000	340,000	40,000	40,000	40,000
<b>TOTAL</b>	<b>\$ 35,000</b>	<b>\$ 60,000</b>	<b>\$ 340,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>

Project	<b>Dog Park Improvements</b>	Project #	<b>17122</b>
Citywide Element	<b>Culture and Character</b>	Project Type	<b>Program</b>

*Project Description*

This program funds maintenance and construction for the City's dog parks. The goal of the program is to provide safe facilities to meet the needs of the City's growing dog owner population. Projects funded in this program include improvements to existing dog parks and construction of new ones. Projects are supported by GO borrowing, impact fees, and dog park license revenue. Projects planned for 2021 include Warner Park and citywide dog park improvements. Funding for a new dog park in 2025 has been moved to the Horizon List.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	19,000	-	-	-
Impact Fees	-	-	19,000	-	-	-
Transfer From Other Restricted	50,000	25,000	50,000	50,000	150,000	50,000
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 25,000</b>	<b>\$ 88,000</b>	<b>\$ 50,000</b>	<b>\$ 150,000</b>	<b>\$ 50,000</b>

Project	<b>Elver Park Improvements</b>	Project #	<b>17190</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Project</b>

*Project Description*

This project funds continued improvements to Elver Park. The goals of the project are improved access to park amenities and improved stormwater management at the park. The project's scope includes replacing the existing path system throughout the park, updating the utility infrastructure for ice rinks and snowmaking for ski trails, and reconstruction of the parking lot. No projects are planned for 2021, and projects planned for 2022 include conversion of a softball field to cricket and mechanical updates to support winter snow activities. Funding in 2025 will be used for parking lot repavement near ballparks. Ongoing operating costs are estimated to be \$95,000 starting in 2025 to support a park worker and supplies and maintenance costs.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	280,000	310,000	150,000	770,000	-
Impact Fees	-	200,000	310,000	-	750,000	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 480,000</b>	<b>\$ 620,000</b>	<b>\$ 150,000</b>	<b>\$ 1,520,000</b>	<b>\$ -</b>

Project	<b>Emerald Ash Borer Mitigation</b>	Project #	<b>17148</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Program</b>

*Project Description*

This project funds Emerald Ash Borer (EAB) mitigation efforts in the City's parks. The goal of the project is the timely removal and replacement of park trees while ensuring other Forestry services are not adversely impacted. Projects funded in this program include implementing the recommendations of the EAB Task Force to proactively remove and replace ash trees throughout the city. Projects planned for 2021 include removal and replacement of ash trees in parks citywide, as well as ongoing maintenance of new trees. The capital funding for this project will decline from 2021 to 2023 as the project costs are increasingly supported with revenue from the Urban Forestry Special Charge.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	450,000	300,000	100,000	-	-	-
<b>TOTAL</b>	<b>\$ 450,000</b>	<b>\$ 300,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project	<b>Forest Hill Cemetery Improvements</b>	Project #	<b>17166</b>
Citywide Element	<b>Culture and Character</b>	Project Type	<b>Project</b>

*Project Description*

This project funds replacing the roads in Forest Hill Cemetery. The goal of the project is improved access for visitors, environmental management, and a reduction in flooding incidents. Construction is planned for 2025.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	-	-	1,575,000	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,575,000</b>	<b>\$ -</b>

Project **James Madison Park Improvements** Project # **17170**  
 Citywide Element **Green and Resilient** Project Type **Project**

*Project Description*

This project funds improvements at James Madison Park located in Madison's downtown area. The goal of the project is to improve the shoreline, as well as utilization of facilities and other park amenities. The project's scope includes repairs to the boathouse (2022), landscaping and seating improvements (2023), and replacing the failing sea wall (2024). No projects are planned for 2021. Funding sources include GO borrowing, impact fees, and revenue from sale of City-owned properties in or adjacent to the Park.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	40,000	-	200,000	-	-
Impact Fees	-	35,000	-	100,000	-	-
Miscellaneous Revenue	-	-	50,000	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ 50,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>

Project **Land Acquisition** Project # **17128**  
 Citywide Element **Green and Resilient** Project Type **Program**

*Project Description*

This program funds acquisition of new parkland. The goal of the program is to pursue opportunities to add additional land to the City's park inventory by expanding existing parks or purchasing land in park-deficient areas. Projects funded in this program include research, appraisals, title work, negotiations, and land acquisition, which is subject to final approval of the Common Council. Funding in 2021 is for potential expansions in the system. Funding in 2023 would support the acquisition of a strategic land asset in a park-deficient area. Ongoing operating costs are projected at \$18,000 to support a part-time park worker, supplies, and services to maintain the additional parkland.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Impact Fees	520,000	300,000	6,300,000	300,000	300,000	300,000
<b>TOTAL</b>	<b>\$ 520,000</b>	<b>\$ 300,000</b>	<b>\$ 6,300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>

Project **Law Park Improvements** Project # **17362**  
 Citywide Element **Culture and Character** Project Type **Project**

*Project Description*

This project funds improvements at Law Park on the City's isthmus. The goal of the project is to form a master plan including an evaluation of site constraints and the feasibility of multiple options to expand the park footprint to accommodate the potential addition of the Frank Lloyd Wright boathouse. The recommended funding level is for the master planning process that will take place in 2024 and 2025. Construction for park improvements is included on the Horizon List.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	-	50,000	100,000	-
Impact Fees	-	-	-	50,000	250,000	-
Private Contribution/Donation	-	-	-	50,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 350,000</b>	<b>\$ -</b>

Project **McPike Park (Central Park)** Project # **10646**  
 Citywide Element **Green and Resilient** Project Type **Project**

*Project Description*

This project is for improvements to McPike Park. The goal of the project is to expand McPike Park in accordance with the master plan and provide park amenities and other transportation improvements as identified in the plan. The scope of the project includes a new parking lot and bike plaza on the southeast corner of the park. Design and construction are planned for 2026.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	-	-	-	450,000
Impact Fees	-	-	-	-	-	50,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 500,000</b>				

Project **Park Equipment** Project # **17202**  
 Citywide Element **Effective Government** Project Type **Program**

*Project Description*

This program funds the purchase of new and replacement Parks equipment. The goal of the program is to provide the required equipment to allow staff to adequately maintain a growing number of park and open spaces, athletic fields, ice rinks, and snow removal operations in a timely and responsive manner. The project's scope includes equipment that supports general park maintenance, Mall/Concourse maintenance, community services, facility maintenance, conservation parks, and construction planning and development. Specific purchases for 2021 have not been indentified.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	425,000	300,000	425,000	425,000	425,000	300,000
<b>TOTAL</b>	<b>\$ 425,000</b>	<b>\$ 300,000</b>	<b>\$ 425,000</b>	<b>\$ 425,000</b>	<b>\$ 425,000</b>	<b>\$ 300,000</b>

Project **Park Land Improvements** Project # **17421**  
 Citywide Element **Culture and Character** Project Type **Program**

*Project Description*

This program funds improvements to Madison's community, neighborhood, and mini parks. The goal of this program is to provide safe and accessible recreational amenities across the park system. Projects funded in this program include bridge improvements, updates to athletic courts, fencing improvements, landscaping, and parking lot pavement replacement. Projects planned for 2021 include: bike recreation updates at Elvehjem and Walnut Grove parks, bridge improvements at Tenney Park, barn improvements at Reindahl Park, ice rink improvements at Tenney Park, paving at Warner Park, spray park improvements at Cypress Spray Park, and updates to courts, fencing, land management, landscaping, paths, paving, piers, and planning citywide. In 2026, \$3.3 million is budgeted for pavement projects at Demetral Field, Glenway Golf Course, and Odana Hills Golf Course. The Odana Hills Parking lot pavement is conditional based on the availability of capital funds from the Golf Enterprise to complete the project.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	1,739,000	1,166,000	1,908,000	2,636,500	1,004,000	2,848,000
Impact Fees	525,000	1,034,000	517,000	1,388,000	644,000	1,783,000
Private Contribution/Donation	25,000	-	100,000	-	-	125,000
Reserves Applied	-	-	-	-	-	375,000
<b>TOTAL</b>	<b>\$ 2,289,000</b>	<b>\$ 2,200,000</b>	<b>\$ 2,525,000</b>	<b>\$ 4,024,500</b>	<b>\$ 1,648,000</b>	<b>\$ 5,131,000</b>

Project **Park Facility Improvements** Project # **17443**  
 Citywide Element **Culture and Character** Project Type **Program**

*Project Description*

This program funds maintenance and improvements to existing park buildings and facilities. The goal of the program is to maintain facilities that meet the needs of park users and staff maintaining the parks. Projects funded in this program include updates to park facilities, lighting improvements, and pool improvements. Projects planned for 2021 include citywide lighting, drinking fountain, shelter, and signage improvements, as well as paving at Summit-West Maintenance, pool improvements at Goodman Pool, and a roof assessment study at the Thai Pavilion in Olbrich Gardens.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	2,128,300	1,027,500	720,100	405,500	1,350,000	1,120,000
Impact Fees	170,000	100,000	-	-	400,000	635,000
Private Contribution/Donation	525,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 2,823,300</b>	<b>\$ 1,127,500</b>	<b>\$ 720,100</b>	<b>\$ 405,500</b>	<b>\$ 1,750,000</b>	<b>\$ 1,755,000</b>

Project **Playground/Accessibility Improvements** Project # **17436**  
 Citywide Element **Culture and Character** Project Type **Program**

*Project Description*

This program funds maintenance and improvements at existing park playgrounds. The goals of this program are to replace and upgrade existing playgrounds to meet industry standards and to ensure recreational amenities are accessible to the greatest extent possible. Projects funded in this program include playground equipment, accessibility improvements, and bicycle playgrounds. Funding in 2021 is for improvements at Aldo Leopold, Elvehjem, Ekren, Norman Clayton, Olin, Paunack, Orchard Ridge, and Swallowtail parks, as well as playground equipment citywide. Ongoing operating costs are estimated to increase by \$50,000 beginning in 2024 for a part-time park worker and maintenance supplies.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	490,000	595,000	985,000	900,000	475,000	568,000
Impact Fees	270,000	660,200	640,000	550,000	568,000	518,000
Private Contribution/Donation	120,000	240,000	-	100,000	-	-
<b>TOTAL</b>	<b>\$ 880,000</b>	<b>\$ 1,495,200</b>	<b>\$ 1,625,000</b>	<b>\$ 1,550,000</b>	<b>\$ 1,043,000</b>	<b>\$ 1,086,000</b>

Project **Vilas Park Improvements** Project # **17184**  
 Citywide Element **Green and Resilient** Project Type **Project**

*Project Description*

This project funds a series of improvements in Vilas Park to be guided by the master plan that is currently in development. The goal of the project is to create a sustainable park that will provide a variety of recreational amenities and protect and enhance natural resources. The final scope for the full project will be based on the master plan when complete. Funding included in the CIP are for design and construction of parking lot improvements.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	350,000	-	750,000	-	-	-
Impact Fees	-	-	750,000	-	-	-
<b>TOTAL</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project  
Citywide Element

Warner Park Community Center  
Culture and Character

Project # 17196  
Project Type Project

*Project Description*

This project funds the expansion of the Warner Park Community Recreation Center. The goal of the project is to bring youth together via programming, classes, and other community building opportunities. The project's scope includes sidewalk replacement, along with design and construction of a new community recreation center. Sidewalk improvements will take place in 2021; design is planned for 2023; and construction is planned for 2024. Ongoing operating costs include \$116,000 for a maintenance mechanic, hourly wages, utility costs, and maintenance supplies.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	15,000	250,000	3,350,000	-	-	-
Impact Fees	-	250,000	600,000	-	-	-
Private Contribution/Donation	-	-	350,000	-	-	-
<b>TOTAL</b>	<b>\$ 15,000</b>	<b>\$ 500,000</b>	<b>\$ 4,300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Parks Division

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Athletic Field Improvements	515,000	275,000	240,000	515,000
Beach And Shoreline Improvements	655,000	405,000	250,000	655,000
Conservation Park Improvements	335,000	235,000	40,000	275,000
Disc Golf Improvements	35,000	-	35,000	35,000
Dog Park Improvements	50,000	-	50,000	50,000
Emerald Ash Borer Mitigation	450,000	450,000	-	450,000
Land Acquisition	6,520,000	-	520,000	520,000
Park Equipment	425,000	425,000	-	425,000
Park Land Improvements	2,289,000	1,739,000	550,000	2,289,000
Parks Facility Improvements	2,823,300	2,128,300	695,000	2,823,300
Playground/Accessibility Improvements	880,000	490,000	390,000	880,000
Vilas Park Improvements	350,000	350,000	-	350,000
Warner Park Community Center	15,000	15,000	-	15,000
<b>Total 2021 Appropriation</b>	<b>\$ 15,342,300</b>	<b>\$ 6,512,300</b>	<b>\$ 2,770,000</b>	<b>\$ 9,282,300</b>

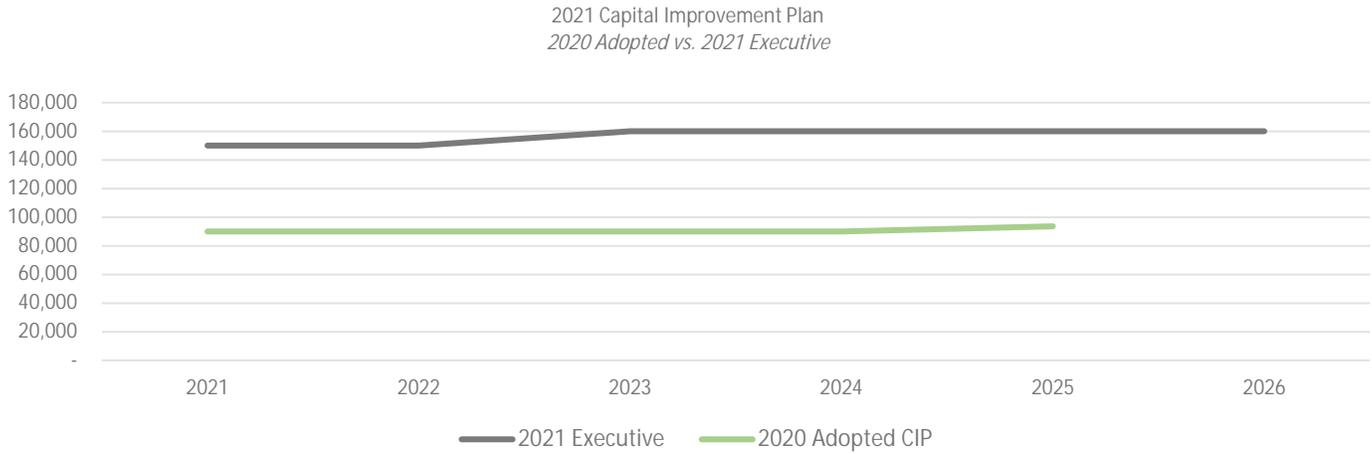
# Planning Division

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Municipal Art Fund	150,000	150,000	160,000	160,000	160,000	160,000
<b>Total</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>

### Changes from 2020 CIP



### Major Changes

- Municipal Art Fund  
Annual project amounts now include staff time that will be charged to the program starting in 2021 (\$60k)

# Planning Division

## Budget Overview

### 2021 CIP by Expenditure Type

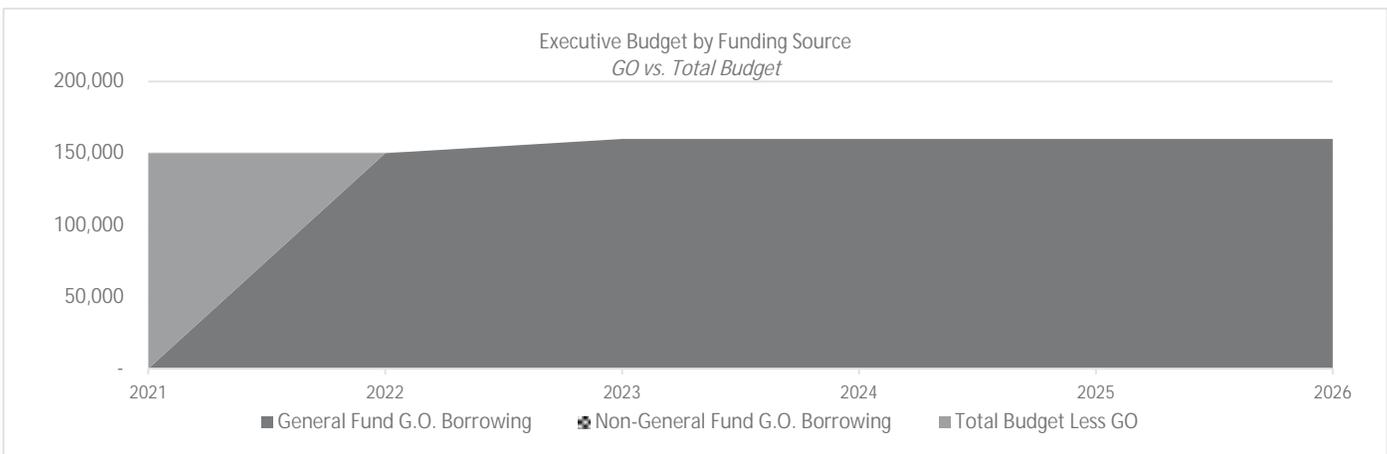
	2021	2022	2023	2024	2025	2026
Other	150,000	150,000	160,000	160,000	160,000	160,000
<b>Total</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>

### 2021 CIP by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	150,000	160,000	160,000	160,000	160,000
Transfer In From General Fund	150,000	-	-	-	-	-
<b>Total</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	150,000	160,000	160,000	160,000	160,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>
<b>Annual Debt Service</b>						
General Fund G.O. Borrowing	-	19,500	20,800	20,800	20,800	20,800
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Planning Division

## *Project Overview*

Project	<b>Municipal Art Fund</b>	Project #	<b>65001</b>
Citywide Element	<b>Culture and Character</b>	Project Type	<b>Program</b>

### *Project Description*

This program focuses on the maintenance and expansion of the City’s public art collection, emphasizing the equitable distribution of City investment in public art, involvement of residents, and increased opportunities for local artists of color. Planned projects for 2021 include a significant installation in the Darbo Neighborhood as recommended in the Darbo-Worthington-Starkweather Neighborhood Plan, the Thurber Park Public Art Residency, and Art in Public Places. The 2021 capital improvement plan includes \$60,000 of additional funding for hours spent administering this program by the Arts Administrator.

### *Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	150,000	160,000	160,000	160,000	160,000
Transfer In From General Fund	150,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>

Planning Division

*2021 Appropriation Schedule*

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2021 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Municipal Art Fund	90,000	-	150,000	150,000
<b>Total 2021 Appropriation</b>	<b>\$ 90,000</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>

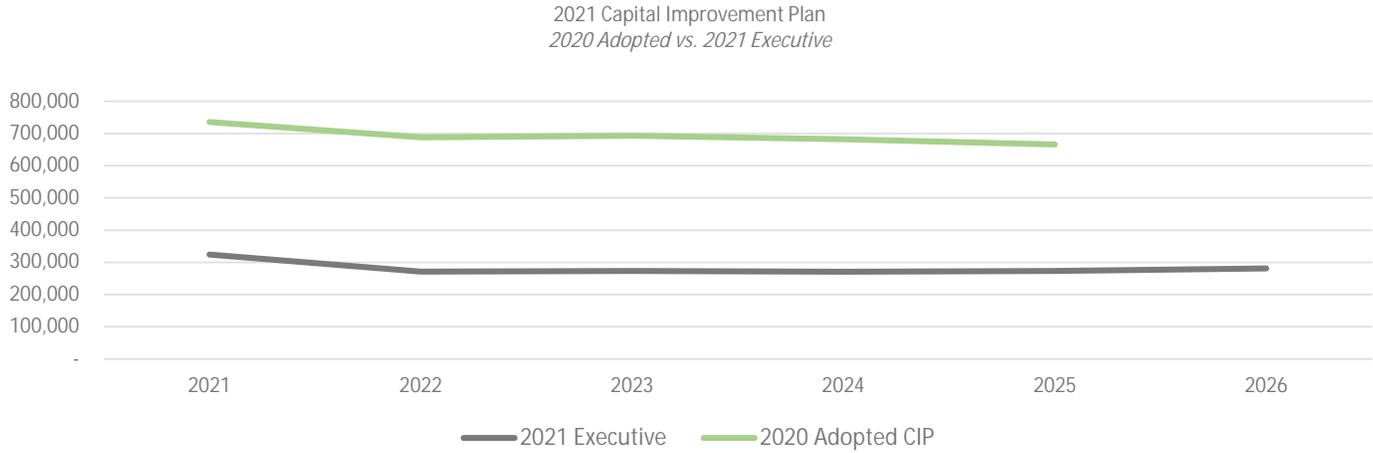
# Police Department

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Police Intervention Equipment	60,000	-	-	-	-	-
Police Technology and Equipment	264,125	271,125	272,875	270,875	272,875	281,400
<b>Total</b>	<b>\$ 324,125</b>	<b>\$ 271,125</b>	<b>\$ 272,875</b>	<b>\$ 270,875</b>	<b>\$ 272,875</b>	<b>\$ 281,400</b>

### Changes from 2020 CIP



### Major Changes

- Police Building Improvements
  - Funding for routine maintenance and improvements moved to Engineering-Facilities (\$2,525,300)
  - Program budget increased by \$100,200 over full CIP

# Police Department

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Machinery and Equipment	289,125	196,125	172,875	190,875	197,875	181,400
Software and Licenses	35,000	75,000	100,000	80,000	75,000	100,000
<b>Total</b>	<b>\$ 324,125</b>	<b>\$ 271,125</b>	<b>\$ 272,875</b>	<b>\$ 270,875</b>	<b>\$ 272,875</b>	<b>\$ 281,400</b>

### 2021 CIP by Funding Source

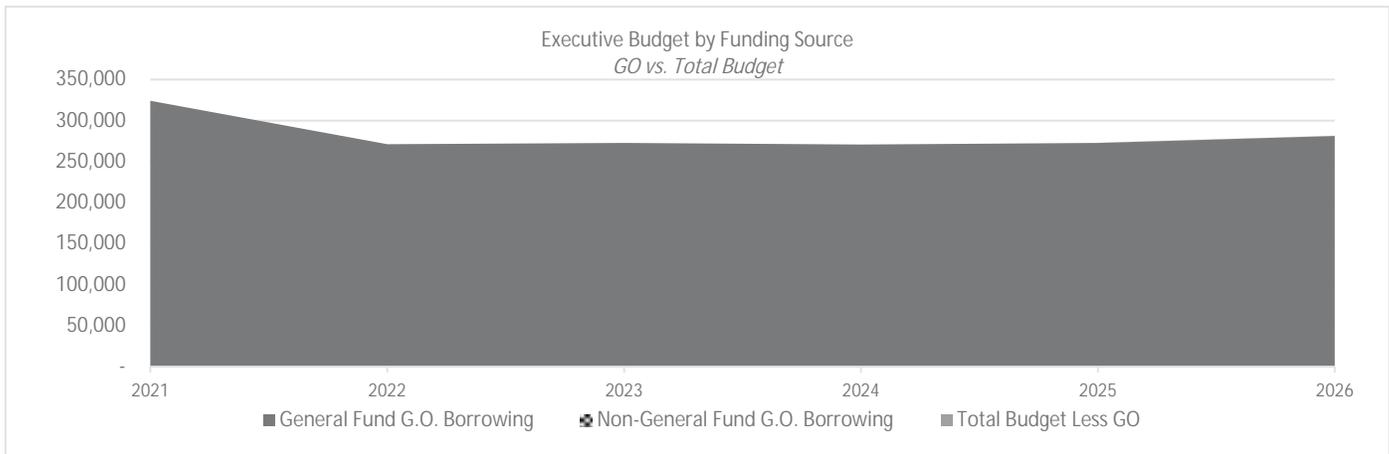
	2021	2022	2023	2024	2025	2026
GF GO Borrowing	324,125	271,125	272,875	270,875	272,875	281,400
<b>Total</b>	<b>\$ 324,125</b>	<b>\$ 271,125</b>	<b>\$ 272,875</b>	<b>\$ 270,875</b>	<b>\$ 272,875</b>	<b>\$ 281,400</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	324,125	271,125	272,875	270,875	272,875	281,400
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 324,125</b>	<b>\$ 271,125</b>	<b>\$ 272,875</b>	<b>\$ 270,875</b>	<b>\$ 272,875</b>	<b>\$ 281,400</b>

### Annual Debt Service

General Fund G.O. Borrowing	42,136	35,246	35,474	35,214	35,474	36,582
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Police Department

## Project Overview

Project	<b>Police Intervention Equipment</b>	Project #	<b>12390</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Project</b>

### Project Description

This project funds the expansion of the Police Department’s intervention equipment consistent with community recommendations and feedback to implement alternatives to resorting to deadly force. The goal of the project is to increase the immediate availability of alternate options to officers responding to critical incidents. The Madison Police Department Policy & Procedure Review Ad Hoc Committee included as one of their recommendations: “MPD should consider acquisition and training in additional well-developed less-lethal tools, such as newer options for chemical sprays and better/safer kinetic weapons.” This project will fund impact projectile launchers, tasers, ammunition, and training for new instructors or armorers. User training will be handled internally with existing resources. The first phase of funding for this project was included in the 2020 Capital Budget.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	60,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 60,000</b>	<b>\$ -</b>				

Project	<b>Police Technology and Equipment</b>	Project #	<b>17240</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Program</b>

### Project Description

This program funds technology, safety, and other operational equipment utilized by the Police Department. The goal of the program is to have adequate operational equipment to attend to emergency incidents, significant events, and other public safety and investigative concerns. Funding in 2021 will be used to begin the arbitrator replacement cycle, district AV upgrades for interview rooms, surveillance cameras, police software enhancements and upgrades to stay current with industry standards, and a 3D crime scene scanner/printer for forensic services.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	264,125	271,125	272,875	270,875	272,875	281,400
<b>TOTAL</b>	<b>\$ 264,125</b>	<b>\$ 271,125</b>	<b>\$ 272,875</b>	<b>\$ 270,875</b>	<b>\$ 272,875</b>	<b>\$ 281,400</b>

# Police Department

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Police Building Improvements	311,100	-	-	-
Police Intervention Equipment	60,000	60,000	-	60,000
Police Technology and Equipment	264,125	264,125	-	264,125
<b>Total 2021 Appropriation</b>	<b>\$ 635,225</b>	<b>\$ 324,125</b>	<b>\$ -</b>	<b>\$ 324,125</b>

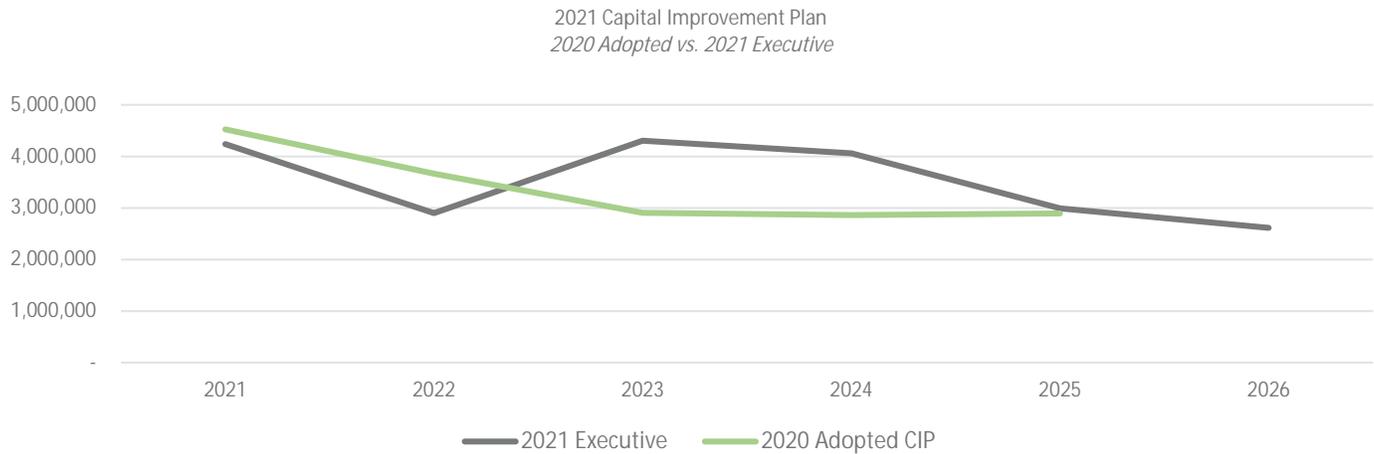
# Sewer Utility

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Citywide Pumping Stations-Emergency Power Sta	58,000	58,000	58,000	58,000	58,000	60,000
Lift Station Rehabilitation and Replacement	1,289,000	231,000	656,000	613,000	556,000	164,000
Sewer Access Improvements	220,000	130,000	130,000	130,000	135,000	142,000
Sewer Impact Fee Districts	-	-	1,200,000	1,000,000	-	-
Sewer Reconstruction	981,000	722,000	500,000	500,000	516,000	437,000
Trenchless Sewer Rehabilitation	1,690,000	1,760,000	1,760,000	1,760,000	1,724,000	1,810,000
<b>Total</b>	<b>\$ 4,238,000</b>	<b>\$ 2,901,000</b>	<b>\$ 4,304,000</b>	<b>\$ 4,061,000</b>	<b>\$ 2,989,000</b>	<b>\$ 2,613,000</b>

### Changes from 2020 CIP



### Major Changes

- Lift Station Projects  
Stand alone Lift Station projects consolidated under Lift Station Rehabilitation program-no budgetary change
- Sewer Reconstruction  
Program budget increased to reflect moving projects previously included in Major Streets-Reconstruction Streets program (\$1.3m)
- Sewer Impact Fee Districts  
Project moved from 2021/22 to 2023/24
- Trenchless Sewer Rehabilitation  
Program budget increased by \$400k over enter CIP

# Sewer Utility

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Land Improvements	220,000	130,000	130,000	130,000	135,000	142,000
Sanitary Sewer	4,018,000	2,771,000	4,174,000	3,931,000	2,854,000	2,471,000
<b>Total</b>	<b>\$ 4,238,000</b>	<b>\$ 2,901,000</b>	<b>\$ 4,304,000</b>	<b>\$ 4,061,000</b>	<b>\$ 2,989,000</b>	<b>\$ 2,613,000</b>

### 2021 CIP by Funding Source

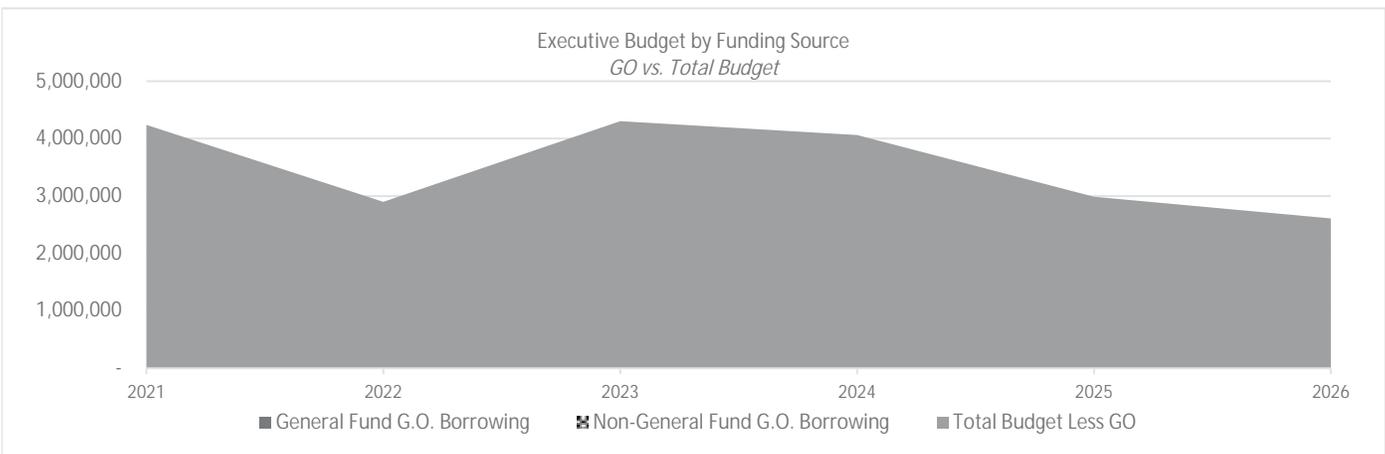
	2021	2022	2023	2024	2025	2026
Impact Fees	-	-	1,200,000	1,000,000	-	-
Reserves Applied	906,000	1,136,000	1,225,000	1,166,000	1,091,000	994,000
Revenue Bonds	2,840,000	1,760,000	1,874,000	1,890,000	1,893,000	1,614,000
Special Assessment	492,000	5,000	5,000	5,000	5,000	5,000
<b>Total</b>	<b>\$ 4,238,000</b>	<b>\$ 2,901,000</b>	<b>\$ 4,304,000</b>	<b>\$ 4,061,000</b>	<b>\$ 2,989,000</b>	<b>\$ 2,613,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>					

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



## Sewer Utility

### Project Overview

Project	<b>Citywide Pumping Stations-Emergency Power Stationary Generators</b>	Project #	<b>11510</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Program</b>

#### Project Description

This program is for emergency power stationary generators at the City's pumping stations. The goal of the program is to ensure continuous sanitary service in the event of power loss. Projects funded in this program include the purchase and installation of generators to provide continuous power to sanitary sewer lift stations. Funding in 2021 is for a back-up generator at the Arbor Hills Lift Station.

#### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Reserves Applied	58,000	58,000	58,000	58,000	58,000	60,000
<b>TOTAL</b>	<b>\$ 58,000</b>	<b>\$ 60,000</b>				

Project	<b>Lift Station Rehabilitation and Replacement</b>	Project #	<b>10268</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Program</b>

#### Project Description

This program funds rehabilitation and replacement of the Sewer Utility's 29 wastewater lift stations and force mains. The goal of this program is to maintain system reliability and to reduce the number of back-ups or emergency incidents. Projects funded in this program range from smaller repairs to full lift station replacements. Projects in 2021 include the replacement of the Truax Lift Station and smaller repairs to the Carroll and Veith Lift Stations. The 2021 Capital Improvement Plan (CIP) consolidates all lift station maintenance projects into one program. Construction of new lift stations will appear as standalone projects in future CIPs.

#### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Reserves Applied	289,000	231,000	296,000	253,000	196,000	164,000
Revenue Bonds	1,000,000	-	360,000	360,000	360,000	-
<b>TOTAL</b>	<b>\$ 1,289,000</b>	<b>\$ 231,000</b>	<b>\$ 656,000</b>	<b>\$ 613,000</b>	<b>\$ 556,000</b>	<b>\$ 164,000</b>

Project	<b>Sewer Access Improvements</b>	Project #	<b>10437</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Program</b>

#### Project Description

This program is for improving access to sanitary sewer structures. The goal of this program is to provide City Operations crews with safe access to maintain the City's sanitary sewer system. Projects funded in this program include access roads, paths, trails, and easements, and are identified by operations crews based on areas that are not accessible to perform preventative maintenance work. The primary project planned for 2021 is improving access to a sewer off of Packers Avenue south of Dovetail Drive.

#### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Reserves Applied	220,000	130,000	130,000	130,000	135,000	142,000
<b>TOTAL</b>	<b>\$ 220,000</b>	<b>\$ 130,000</b>	<b>\$ 130,000</b>	<b>\$ 130,000</b>	<b>\$ 135,000</b>	<b>\$ 142,000</b>

Project **Sewer Impact Fee Districts** Project # **11678**  
 Citywide Element **Effective Government** Project Type **Program**

*Project Description*

This program is for the extension of sanitary sewer service to developing areas of the City requiring sewer infrastructure installation. The goal of the program is to ensure developing areas of the City have access to sewage services. Projects funded in this program are reviewed annually as dictated by demand for development. No projects are planned for 2021. Funding in 2023 is for the Felland Road Neighborhood, and funding in 2024 is for the Pumpkin Hollow Neighborhood.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Impact Fees	-	-	1,200,000	1,000,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,200,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>

Project **Sewer Reconstruction** Project # **10267**  
 Citywide Element **Green and Resilient** Project Type **Program**

*Project Description*

This program is for replacing old sewers throughout the City. The goal of this program is to alleviate emergency sewer repairs and back-ups by replacing the sewer infrastructure that is past its useful life. Coordination for the replacement of these sewers often gets completed with the Reconstruct Streets and Pavement Management programs within the Engineering-Major Streets budget. Projects funded in this program are determined on a case-by-case basis based on sewer condition. Projects planned for 2021 include the Dearholt Sewer replacement in the Westgate Mall (Whitney Way) area, replacement of a sewer on Grimm Street, and other smaller repairs citywide.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Reserves Applied	99,000	217,000	241,000	225,000	211,000	111,000
Revenue Bonds	390,000	500,000	254,000	270,000	300,000	321,000
Special Assessment	492,000	5,000	5,000	5,000	5,000	5,000
<b>TOTAL</b>	<b>\$ 981,000</b>	<b>\$ 722,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 516,000</b>	<b>\$ 437,000</b>

Project **Trenchless Sewer Rehabilitation** Project # **10450**  
 Citywide Element **Green and Resilient** Project Type **Program**

*Project Description*

This program funds the rehabilitation of failing sewers by lining the existing sewer mains using cameras and remote controlled tools. The goal of this program is to repair nine miles of sewer mains annually, with priority given to backyard sewer mains. Many projects funded in this program address inflow and infiltration problems. Projects for 2021 will be identified by City staff based on the location and nature of the sewer's defects.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Reserves Applied	240,000	500,000	500,000	500,000	491,000	517,000
Revenue Bonds	1,450,000	1,260,000	1,260,000	1,260,000	1,233,000	1,293,000
<b>TOTAL</b>	<b>\$ 1,690,000</b>	<b>\$ 1,760,000</b>	<b>\$ 1,760,000</b>	<b>\$ 1,760,000</b>	<b>\$ 1,724,000</b>	<b>\$ 1,810,000</b>

# Sewer Utility

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Citywide Pumping Stations-Emergency Power Stationary Generators	58,000	-	58,000	58,000
Lift Station Rehabilitation and Replacement	1,289,000	-	1,289,000	1,289,000
Sewer Access Improvements	220,000	-	220,000	220,000
Sewer Reconstruction	981,000	-	981,000	981,000
Trenchless Sewer Rehabilitation	1,690,000	-	1,690,000	1,690,000
<b>Total 2021 Appropriation</b>	<b>\$ 4,238,000</b>	<b>\$ -</b>	<b>\$ 4,238,000</b>	<b>\$ 4,238,000</b>

# Stormwater Utility

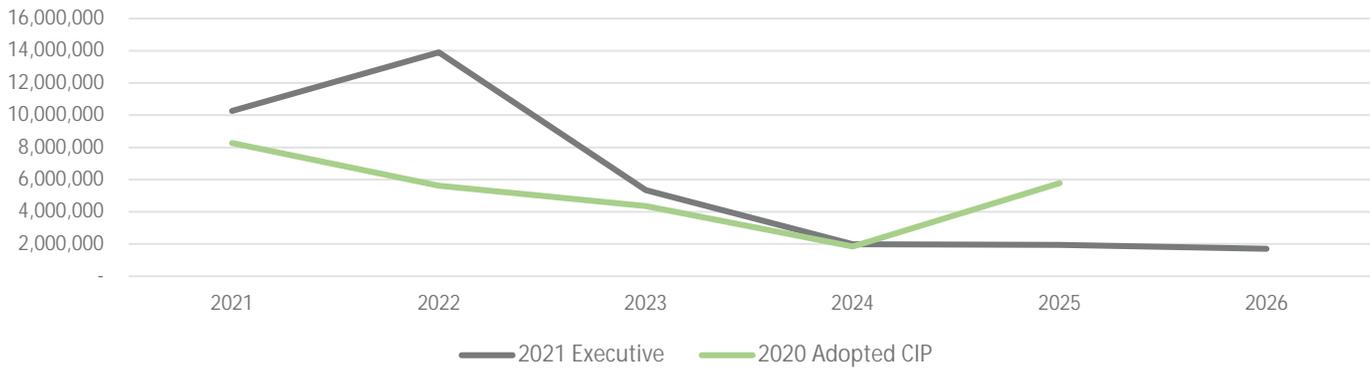
## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Citywide Flood Mitigation	6,525,000	9,537,000	3,248,000	1,120,000	1,130,000	190,000
Storm Sewer System Improvements	461,000	247,000	240,000	167,000	203,000	183,000
Stormwater Quality System Improvements	2,825,000	3,650,000	1,550,000	235,000	150,000	840,000
Street Cleaning Equipment - Streets	455,000	465,000	300,000	470,000	470,000	493,000
<b>Total</b>	<b>\$ 10,266,000</b>	<b>\$ 13,899,000</b>	<b>\$ 5,338,000</b>	<b>\$ 1,992,000</b>	<b>\$ 1,953,000</b>	<b>\$ 1,706,000</b>

### Changes from 2020 CIP

2021 Capital Improvement Plan  
2020 Adopted vs. 2021 Executive



### Major Changes

- Citywide Flood Mitigation  
Program budget increased by \$8.8m over full CIP to include additional projects resulting for Watershed studies  
  
TID 37 funding added for Winnebago/Eastwood/Amoth/Atwood in 2022 (\$3.0m)
- Stormwater Quality System Improvements  
Program budget decreased in 2021 based on planned projects (\$558k)

# Stormwater Utility

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Machinery and Equipment	455,000	465,000	300,000	470,000	470,000	493,000
Stormwater Network	9,811,000	13,434,000	5,038,000	1,522,000	1,483,000	1,213,000
<b>Total</b>	<b>\$ 10,266,000</b>	<b>\$ 13,899,000</b>	<b>\$ 5,338,000</b>	<b>\$ 1,992,000</b>	<b>\$ 1,953,000</b>	<b>\$ 1,706,000</b>

### 2021 CIP by Funding Source

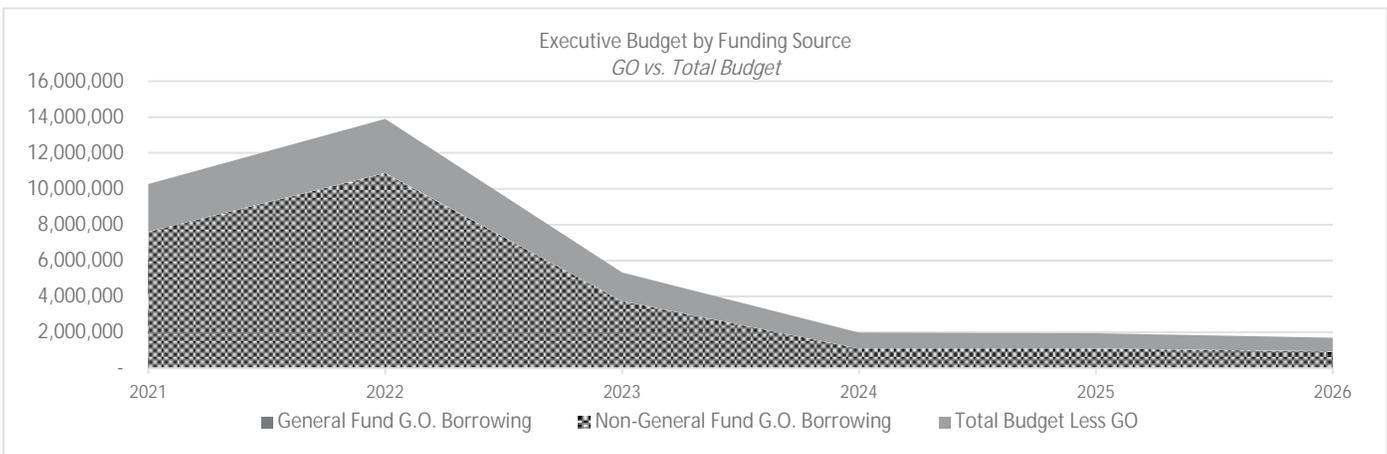
	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	7,606,850	10,880,450	3,739,000	1,095,200	1,093,800	949,500
Impact Fees	878,000	-	-	320,000	-	-
Reserves Applied	1,736,150	2,973,550	1,574,000	531,800	814,200	709,500
Trade In Allowance	45,000	45,000	25,000	45,000	45,000	47,000
<b>Total</b>	<b>\$ 10,266,000</b>	<b>\$ 13,899,000</b>	<b>\$ 5,338,000</b>	<b>\$ 1,992,000</b>	<b>\$ 1,953,000</b>	<b>\$ 1,706,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	7,606,850	10,880,450	3,739,000	1,095,200	1,093,800	949,500
<b>Total</b>	<b>\$ 7,606,850</b>	<b>\$ 10,880,450</b>	<b>\$ 3,739,000</b>	<b>\$ 1,095,200</b>	<b>\$ 1,093,800</b>	<b>\$ 949,500</b>

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	988,891	1,414,459	486,070	142,376	142,194	123,435



# Stormwater Utility

## Project Overview

Project	<b>Citywide Flood Mitigation</b>	Project #	<b>11513</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Program</b>

### Project Description

This program is for stormwater network improvements where flooding occurs during large rain events. The goal of the program is to eliminate flooding and protect property from damage. Projects funded in this program include watershed studies and improvements based on study results. Projects planned in 2021 include: the Hawks Landing North subdivision improvements, design of pond improvements, flood mitigation on South Street, land acquisition, and flood mitigation installations that are scheduled with street reconstruction projects. Increased funding in 2022 would support flood mitigation at Winnebago/Eastwood/Amoth/Atwood and the Spring Harbor Relief Phase 2 project, as well as other smaller flood mitigation projects. The Winnebago/Eastwood/Amoth/Atwood project will be supported by incremental revenue from TID 37.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	4,985,250	7,702,750	2,308,500	800,000	847,500	142,500
Impact Fees	878,000	-	-	320,000	-	-
Reserves Applied	661,750	1,834,250	939,500	-	282,500	47,500
<b>TOTAL</b>	<b>\$ 6,525,000</b>	<b>\$ 9,537,000</b>	<b>\$ 3,248,000</b>	<b>\$ 1,120,000</b>	<b>\$ 1,130,000</b>	<b>\$ 190,000</b>

Project	<b>Storm Sewer System Improvements</b>	Project #	<b>11664</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Program</b>

### Project Description

This program is for improvements to the storm sewer network. The goal of this program is to ensure a reliable storm sewer system for City residents. Projects funded in this program include ongoing preventative maintenance and repairs to the City's storm sewer network. Projects planned in 2021 include cured in place piping (CIPP), waterway improvements consisting of various low cost improvements to the stormwater network, system improvements at South Street, and storm sewer repairs at Spring Trail.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	276,600	148,200	144,000	100,200	121,800	109,800
Reserves Applied	184,400	98,800	96,000	66,800	81,200	73,200
<b>TOTAL</b>	<b>\$ 461,000</b>	<b>\$ 247,000</b>	<b>\$ 240,000</b>	<b>\$ 167,000</b>	<b>\$ 203,000</b>	<b>\$ 183,000</b>

Project  
Citywide Element

**Stormwater Quality System Improvements  
Green and Resilient**

Project # **11665**  
Project Type **Program**

*Project Description*

This program is for stormwater quality improvement projects associated with the City's WDNR/EPA stormwater discharge permit. The goal of this program is to improve the quality of the stormwater and compliance with environmental guidelines and initiatives. Projects within the program are prioritized annually and include: greenway reconstructions, storm water pond improvements, shoreline restoration, and urban water quality projects. Smaller projects include rain gardens with street reconstruction and dredging. Projects funded in 2021 include greenway improvements at Mendota Spring Harbor and Hickory Hollow, as well as Sauk Creek Phase 3 and 4 and greenway design and construction.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Non-GF GO Borrowing	2,345,000	3,029,500	1,286,500	195,000	124,500	697,200
Reserves Applied	480,000	620,500	263,500	40,000	25,500	142,800
<b>TOTAL</b>	<b>\$ 2,825,000</b>	<b>\$ 3,650,000</b>	<b>\$ 1,550,000</b>	<b>\$ 235,000</b>	<b>\$ 150,000</b>	<b>\$ 840,000</b>

Project  
Citywide Element

**Street Cleaning Equipment - Streets  
Green and Resilient**

Project # **10554**  
Project Type **Program**

*Project Description*

This program is for replacing existing street sweeping machines operated by the Streets Division in the Streetsweeping service. The goal of this program is to reduce the discharge of pollutants and solids to the lakes by removing material from the street surface before it is mixed with storm water runoff. This program funds annual equipment replacements of the City's streetsweeping equipment on a five-year cycle. Funding in 2021 will be used to replace two mechanical street cleaning vehicles.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Reserves Applied	410,000	420,000	275,000	425,000	425,000	446,000
Trade In Allowance	45,000	45,000	25,000	45,000	45,000	47,000
<b>TOTAL</b>	<b>\$ 455,000</b>	<b>\$ 465,000</b>	<b>\$ 300,000</b>	<b>\$ 470,000</b>	<b>\$ 470,000</b>	<b>\$ 493,000</b>

# Stormwater Utility

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Citywide Flood Mitigation	6,525,000	4,985,250	1,539,750	6,525,000
Storm Sewer System Improvements	461,000	276,600	184,400	461,000
Stormwater Quality System Improvements	2,825,000	2,345,000	480,000	2,825,000
Street Cleaning Equipment - Streets	455,000	-	455,000	455,000
<b>Total 2021 Appropriation</b>	<b>\$ 10,266,000</b>	<b>\$ 7,606,850</b>	<b>\$ 2,659,150</b>	<b>\$ 10,266,000</b>

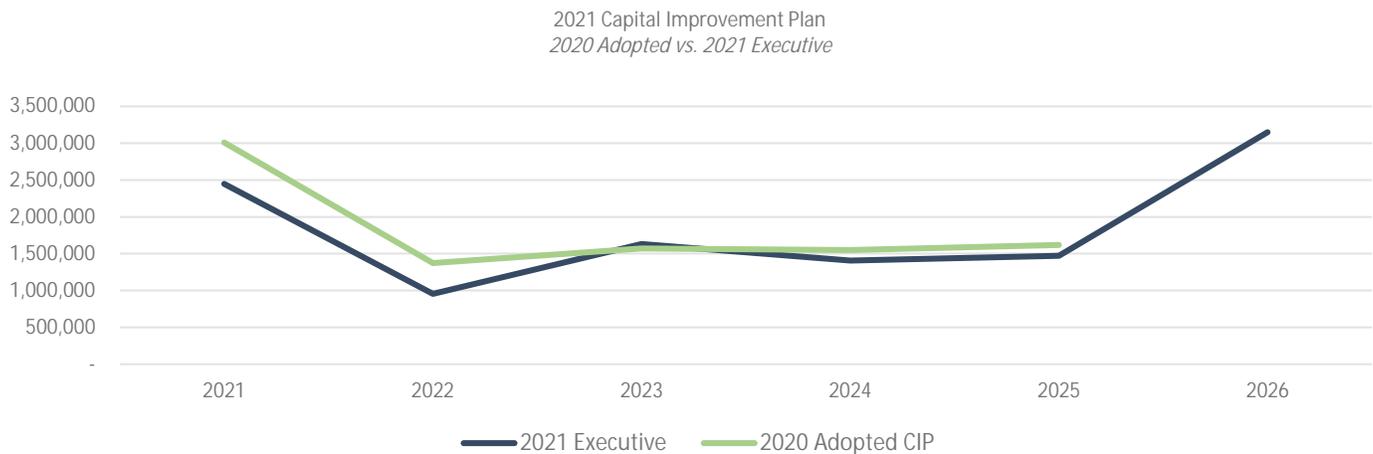
# Streets Division

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Far West Facility	-	-	-	-	-	1,600,000
Salt Storage Barn	810,000	-	-	-	-	-
Street Tree Program	340,000	340,000	340,000	340,000	340,000	360,000
Streets Equipment	800,000	615,000	843,000	818,000	870,000	915,000
Streets Yard Improvements	-	-	240,000	250,000	260,000	275,000
Transfer Station Tipping Floor	-	-	210,000	-	-	-
Urban Tree Initiatives	500,000	-	-	-	-	-
<b>Total</b>	<b>\$ 2,450,000</b>	<b>\$ 955,000</b>	<b>\$ 1,633,000</b>	<b>\$ 1,408,000</b>	<b>\$ 1,470,000</b>	<b>\$ 3,150,000</b>

### Changes from 2020 CIP



### Major Changes

- Far West Facility  
Planning funding moved to 2026; Construction anticipated in 2027
- Streets Equipment  
Program budget decreased by \$443k to reflect removing anticipated snow equipment from CIP
- Streets Minor Building Imp and Rep  
Funding for routine maintenance and improvements moved to Engineering-Facilities Management (\$3.0m)
- Transfer Station Tipping Floor  
Project delayed from 2021 to 2023

# Streets Division

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Building	810,000	-	210,000	-	-	1,600,000
Land Improvements	840,000	340,000	340,000	340,000	340,000	360,000
Machinery and Equipment	800,000	615,000	843,000	818,000	870,000	915,000
Other	-	-	240,000	250,000	260,000	275,000
<b>Total</b>	<b>\$ 2,450,000</b>	<b>\$ 955,000</b>	<b>\$ 1,633,000</b>	<b>\$ 1,408,000</b>	<b>\$ 1,470,000</b>	<b>\$ 3,150,000</b>

### 2021 CIP by Funding Source

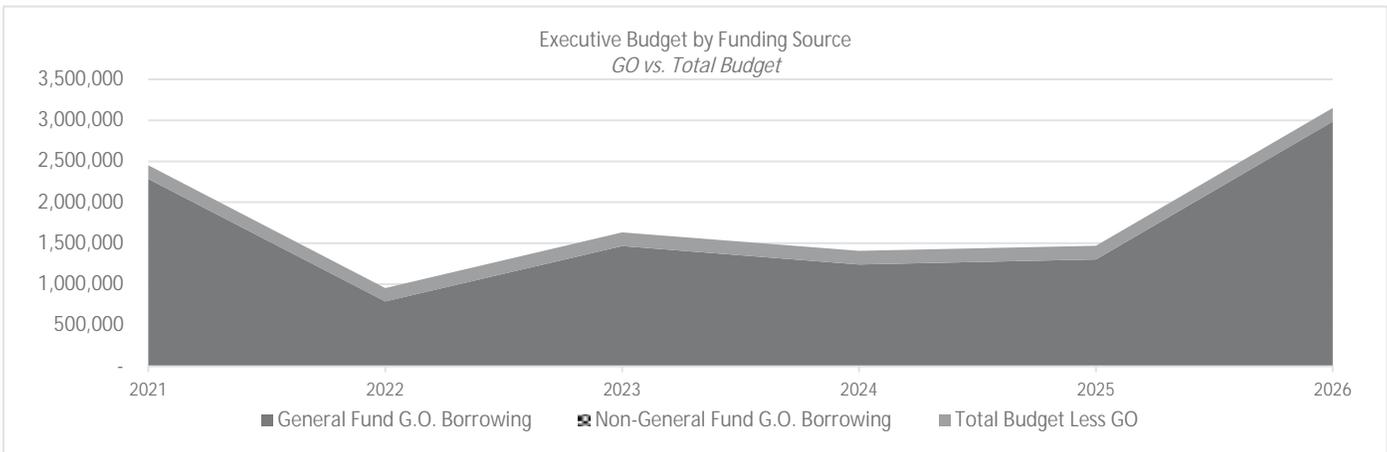
	2021	2022	2023	2024	2025	2026
GF GO Borrowing	2,285,000	790,000	1,468,000	1,243,000	1,305,000	2,985,000
Private Contribution/Donation	8,000	8,000	8,000	8,000	8,000	8,000
Special Assessment	150,000	150,000	150,000	150,000	150,000	150,000
TIF Proceeds	7,000	7,000	7,000	7,000	7,000	7,000
<b>Total</b>	<b>\$ 2,450,000</b>	<b>\$ 955,000</b>	<b>\$ 1,633,000</b>	<b>\$ 1,408,000</b>	<b>\$ 1,470,000</b>	<b>\$ 3,150,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	2,285,000	790,000	1,468,000	1,243,000	1,305,000	2,985,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 2,285,000</b>	<b>\$ 790,000</b>	<b>\$ 1,468,000</b>	<b>\$ 1,243,000</b>	<b>\$ 1,305,000</b>	<b>\$ 2,985,000</b>

### Annual Debt Service

General Fund G.O. Borrowing	297,050	102,700	190,840	161,590	169,650	388,050
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



## Streets Division

### *Project Overview*

Project	<b>Far West Facility</b>	Project #	<b>13016</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Project</b>

#### *Project Description*

This project funds the construction of a Public Works Facility to serve Madison's far west side. The goal of this project is to improve accessibility to government agencies and serve the City's rapidly growing far west community. The project scope includes design and construction of a facility to serve the City's public works agencies, including Streets, Forestry, Parks, and Fleet, on South Point. Design is scheduled for 2026, with construction in 2027. Ongoing operating costs of the facility include \$625,000 for 7 new positions and \$150,000 for purchased services, supplies, and interdepartmental charges. This project is being included in the 2021 Executive Capital Improvement Plan (CIP) after being on the 2020 CIP Horizon List.

#### *Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	-	-	-	1,600,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,600,000</b>				

Project	<b>Salt Storage Barn</b>	Project #	<b>44001</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Project</b>

#### *Project Description*

This project is for constructing a new salt storage barn at the Streets Division's operations facility at Badger Road. The goal of the project is to provide a safe and reliable structure for the Streets Division's salt supply. Funding in 2021 is for design and construction.

#### *Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	810,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 810,000</b>	<b>\$ -</b>				

Project	<b>Streets Equipment</b>	Project #	<b>10458</b>
Citywide Element	<b>Effective Government</b>	Project Type	<b>Program</b>

#### *Project Description*

This program is to purchase new Streets Division equipment. The goal of this program is to ensure the services provided by the Streets Division are completed with reliable equipment and machinery. Purchases in this program result in an overall increase in the size of the City's fleet. Funding in 2021 is for a new tandem dump truck with spreader, a toolkat, and two pick-ups, and hook lift containers. Ongoing costs associated with the annual purchases is \$120,000 realized through increased Fleet maintenance charges.

#### *Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	800,000	615,000	843,000	818,000	870,000	915,000
<b>TOTAL</b>	<b>\$ 800,000</b>	<b>\$ 615,000</b>	<b>\$ 843,000</b>	<b>\$ 818,000</b>	<b>\$ 870,000</b>	<b>\$ 915,000</b>

Project **Street Tree Program** Project # **13041**  
 Citywide Element **Green and Resilient** Project Type **Program**

*Project Description*

This program is for planting terrace trees along new streets and replacement of street trees within the City in conjunction with Emerald Ash Borer efforts. The goal of the program is to ensure the maintenance and improvement of the urban forest tree canopy in the City by replacing damaged or sick trees and planting diverse tree species to create a resilient tree canopy within the City. The budgeted amount for 2021 includes \$340,000 for citywide street tree replacements. Ongoing costs include \$53,000 to maintain newly planted trees, which will be supported by the Urban Forestry Special Charge. The program is supported by increment from TIDs 29, 36, 37, 38, 42, 44, and 45.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	175,000	175,000	175,000	175,000	175,000	195,000
Private Contribution/Donation	8,000	8,000	8,000	8,000	8,000	8,000
Special Assessment	150,000	150,000	150,000	150,000	150,000	150,000
TIF Proceeds	7,000	7,000	7,000	7,000	7,000	7,000
<b>TOTAL</b>	<b>\$ 340,000</b>	<b>\$ 360,000</b>				

Project **Streets Yard Improvements** Project # **12503**  
 Citywide Element **Effective Government** Project Type **Program**

*Project Description*

This program is for maintaining and improving the Street Division's two drop-off sites. The goal of this program is to maintain the two drop-off sites to maintain Streets service levels and employee and resident safety. Projects funded under this program include crack sealing and related yard repair work. No projects are planned for 2021.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	240,000	250,000	260,000	275,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 240,000</b>	<b>\$ 250,000</b>	<b>\$ 260,000</b>	<b>\$ 275,000</b>

Project **Transfer Station Tipping Floor** Project # **12445**  
 Citywide Element **Effective Government** Project Type **Project**

*Project Description*

This project is for replacing the transfer station tipping floor at Olin Avenue. The goal of this project is to support the Streets Division's solid waste service by replacing the tipping floor which has reached the end of its useful life. The project's scope includes replacing the transfer station floor at Olin Avenue, which is used for dumping waste from collection routes in advance of transporting it. The project is scheduled for 2023.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	210,000	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 210,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project  
Citywide Element

Urban Tree Initiatives  
Green and Resilient

Project # 12758  
Project Type Program

*Project Description*

This program is for supporting strategies identified by the Urban Forest Task Force, which was enacted on January 27, 2019. The goal of this program is to maintain and improve the City's urban forest. Projects funded in this program are selected based on the recommendations from the Urban Forest Task Force report. Key priorities include completing the post-Emerald Ash Borer inventory and canopy analysis and developing a City of Madison Tree Technical Manual.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	500,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 500,000</b>	<b>\$ -</b>				

# Streets Division

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Salt Storage Barn	810,000	810,000	-	810,000
Street Tree Program	-	175,000	165,000	340,000
Streets Equipment	800,000	800,000	-	800,000
Streets Minor Building Imp and Rep	120,000	-	-	-
Transfer Station Tipping Floor	210,000	-	-	-
Urban Tree Initiatives	500,000	500,000	-	500,000
<b>Total 2021 Appropriation</b>	<b>\$ 2,440,000</b>	<b>\$ 2,285,000</b>	<b>\$ 165,000</b>	<b>\$ 2,450,000</b>

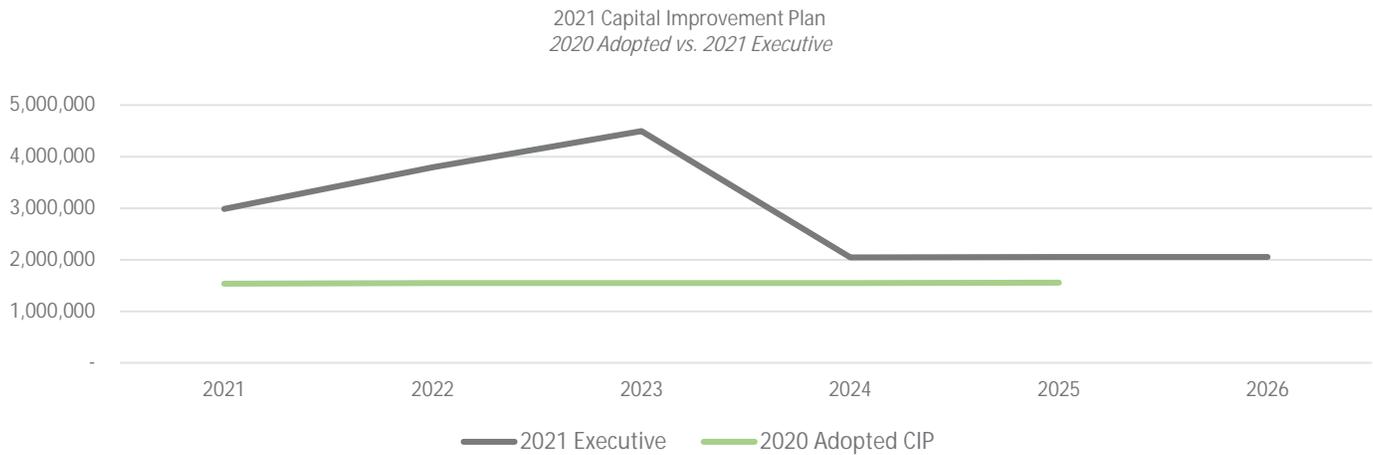
# Traffic Engineering

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Citywide LED Conversion	850,000	750,000	1,500,000	-	-	-
John Nolen Tunnel Lighting	-	1,000,000	-	-	-	-
Public Safety Radio System	50,000	50,000	1,000,000	50,000	50,000	50,000
Street Light Installation	610,000	615,000	615,000	615,000	620,000	620,000
Temporary Traffic Control & Lighting	100,000	-	-	-	-	-
Traffic Safety Infrastructure	50,000	50,000	50,000	50,000	50,000	50,000
Traffic Signal Installation	825,000	830,000	830,000	830,000	835,000	835,000
Vision Zero	500,000	500,000	500,000	500,000	500,000	500,000
<b>Total</b>	<b>\$ 2,985,000</b>	<b>\$ 3,795,000</b>	<b>\$ 4,495,000</b>	<b>\$ 2,045,000</b>	<b>\$ 2,055,000</b>	<b>\$ 2,055,000</b>

### Changes from 2020 CIP



### Major Changes

- Citywide LED Conversion  
Project added to CIP to convert all remaining Street Lights to LED (\$3.1m)
- John Nolen Tunnel Lighting  
Project added to CIP (\$1.0m)
- Public Safety Radio System  
Funding added to purchase backup system in 2023 (\$950k)
- Temporary Traffic Control & Lighting  
Project added to CIP (\$100k)
- Vision Zero  
Project added to CIP (\$3.0m)

# Traffic Engineering

## Budget Overview

### 2021 CIP by Expenditure Type

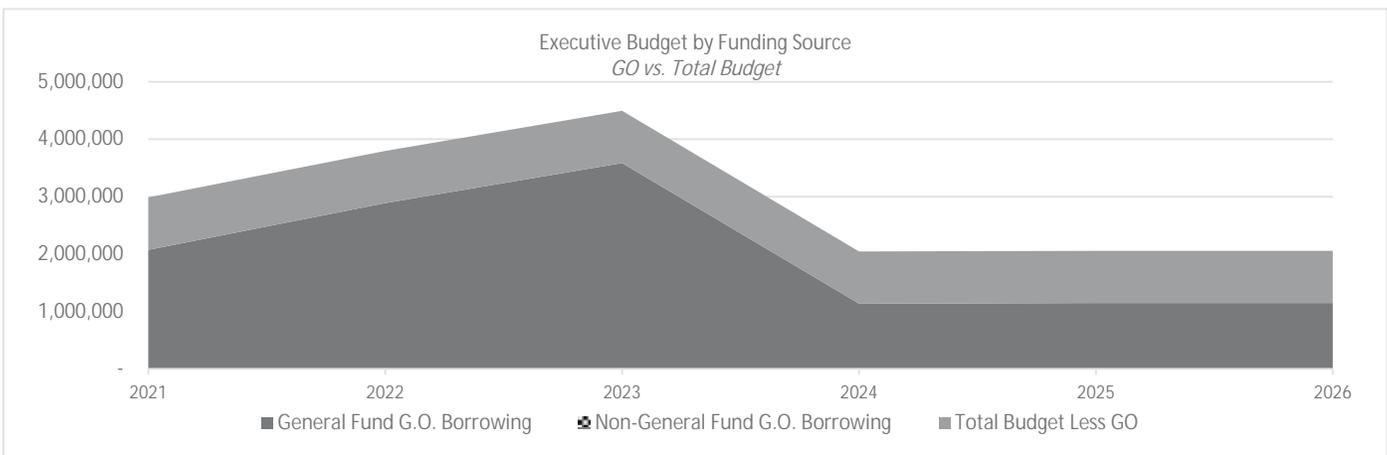
	2021	2022	2023	2024	2025	2026
Land Improvements	50,000	50,000	50,000	50,000	50,000	50,000
Machinery and Equipment	1,475,000	1,380,000	2,330,000	1,380,000	1,385,000	1,385,000
Streetlighting	1,460,000	2,365,000	2,115,000	615,000	620,000	620,000
<b>Total</b>	<b>\$ 2,985,000</b>	<b>\$ 3,795,000</b>	<b>\$ 4,495,000</b>	<b>\$ 2,045,000</b>	<b>\$ 2,055,000</b>	<b>\$ 2,055,000</b>

### 2021 CIP by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	2,075,000	2,885,000	3,585,000	1,135,000	1,145,000	1,145,000
County Sources	45,000	45,000	45,000	45,000	45,000	45,000
Developer Capital Funding	410,000	410,000	410,000	410,000	410,000	410,000
Other Govt Pmt For Services	80,000	80,000	80,000	80,000	80,000	80,000
Special Assessment	275,000	275,000	275,000	275,000	275,000	275,000
State Sources	100,000	100,000	100,000	100,000	100,000	100,000
<b>Total</b>	<b>\$ 2,985,000</b>	<b>\$ 3,795,000</b>	<b>\$ 4,495,000</b>	<b>\$ 2,045,000</b>	<b>\$ 2,055,000</b>	<b>\$ 2,055,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	2,075,000	2,885,000	3,585,000	1,135,000	1,145,000	1,145,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ 2,075,000</b>	<b>\$ 2,885,000</b>	<b>\$ 3,585,000</b>	<b>\$ 1,135,000</b>	<b>\$ 1,145,000</b>	<b>\$ 1,145,000</b>
<b>Annual Debt Service</b>						
General Fund G.O. Borrowing	269,750	375,050	466,050	147,550	148,850	148,850
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



# Traffic Engineering

## Project Overview

Project	<b>Citywide LED Conversion</b>	Project #	<b>13065</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Project</b>

### Project Description

This project is to convert all remaining City streetlights to LED. The goal of this project is to replace street light fixtures with more energy efficient LED fixtures, reducing energy usage and costs. The project's scope includes equipment costs for the replacement of all non-LED streetlight fixtures. Non-LED fixtures represent 66% of streetlight fixtures citywide. Completion of the project is estimated to save \$390,000 in electricity costs annually, the projected savings does not include debt service costs.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	850,000	750,000	1,500,000	-	-	-
<b>TOTAL</b>	<b>\$ 850,000</b>	<b>\$ 750,000</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project	<b>John Nolen Tunnel Lighting</b>	Project #	<b>12730</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Project</b>

### Project Description

This project funds replacing the current tunnel lighting on John Nolen Drive under Monona Terrace. The goal of the project is to improve safety along the existing roadway by replacing the existing lighting that has been damaged by snow and stormwater runoff. The scope of the project includes the updated lighting infrastructure and installation costs. Funding to study this project was included in the 2020 capital budget. Construction of the project is scheduled for 2022.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	1,000,000	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project	<b>Public Safety Radio System</b>	Project #	<b>10420</b>
Citywide Element	<b>Healthy and Safe</b>	Project Type	<b>Program</b>

### Project Description

This program is for digital emergency communication equipment. The program's goal is to build redundancy to ensure the continuation of operations in case of major disruptions. The program's scope is focused on purchasing equipment and the corresponding software to operate the equipment. Funding in 2023 will be used to purchase a backup system to safeguard against system interruptions. The ongoing operating costs associated with the public safety radio system that was recently implemented are estimated to be between \$600,000-\$1.0m. These costs will begin to be incurred in 2021 and will be reflected in the 2021 Executive Operating Budget.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	50,000	50,000	1,000,000	50,000	50,000	50,000
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 1,000,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>

Project **Street Light Installation** Project # **10418**  
 Citywide Element **Neighborhoods and Housing** Project Type **Program**

*Project Description*

This program is for improvements to outdated street lighting systems, including computer support; replacement or painting/refurbishing of older poles, fixtures, cable and other major street light equipment; and installation of new street lights. The program's goal is to provide adequate lighting on streets for motorists, pedestrians, and bicyclists. Projects planned in 2021 include replacement or maintenance to poles on State Street, Capitol Square, and the East Washington Ave corridor.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	170,000	175,000	175,000	175,000	180,000	180,000
County Sources	15,000	15,000	15,000	15,000	15,000	15,000
Developer Capital Funding	300,000	300,000	300,000	300,000	300,000	300,000
Other Govt Pmt For Services	30,000	30,000	30,000	30,000	30,000	30,000
Special Assessment	75,000	75,000	75,000	75,000	75,000	75,000
State Sources	20,000	20,000	20,000	20,000	20,000	20,000
<b>TOTAL</b>	<b>\$ 610,000</b>	<b>\$ 615,000</b>	<b>\$ 615,000</b>	<b>\$ 615,000</b>	<b>\$ 620,000</b>	<b>\$ 620,000</b>

Project **Temporary Traffic Control & Lighting** Project # **13067**  
 Citywide Element **Healthy and Safe** Project Type **Project**

*Project Description*

This project will purchase equipment needed to test new traffic patterns and to support emergency responses. The project goal is to allow staff evaluation and public input on new traffic patterns before permanent installation. This project also seeks to provide greater safety during emergency situations. The scope of the project includes purchasing temporary curbs, barriers, transportation equipment, and portable light towers. The project will be completed in 2021.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	100,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ -</b>				

Project **Traffic Safety Infrastructure** Project # **10428**  
 Citywide Element **Effective Government** Project Type **Program**

*Project Description*

This program is for traffic control devices used in the design for the local share of the State Highway Hazard Elimination program, signs, and traffic safety studies. The goal of this program is to improve traffic safety and accessibility for pedestrians, bicyclists, motorists, and transit users. Specific projects for 2021 have not yet been identified.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	50,000	50,000	50,000	50,000	50,000	50,000
<b>TOTAL</b>	<b>\$ 50,000</b>					

Project **Traffic Signal Installation** Project # **10427**  
 Citywide Element **Land Use and Transportation** Project Type **Program**

*Project Description*

This program is for replacing and modernizing the City’s traffic signal network. The goal of the program is to provide energy efficient and dynamic traffic signals that are readily adaptable to provide for safe, efficient traffic flow for vehicles, bicycles, and pedestrians. Projects planned for 2021 include upgrades to signal control cabinets and signal improvements at Packer Avenue and Aberg Avenue.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	355,000	360,000	360,000	360,000	365,000	365,000
County Sources	30,000	30,000	30,000	30,000	30,000	30,000
Developer Capital Funding	110,000	110,000	110,000	110,000	110,000	110,000
Other Govt Pmt For Services	50,000	50,000	50,000	50,000	50,000	50,000
Special Assessment	200,000	200,000	200,000	200,000	200,000	200,000
State Sources	80,000	80,000	80,000	80,000	80,000	80,000
<b>TOTAL</b>	<b>\$ 825,000</b>	<b>\$ 830,000</b>	<b>\$ 830,000</b>	<b>\$ 830,000</b>	<b>\$ 835,000</b>	<b>\$ 835,000</b>

Project **Vision Zero** Project # **13066**  
 Citywide Element **Land Use and Transportation** Project Type **Program**

*Project Description*

This program funds countermeasures that reduce the severity and frequency of crashes. This program’s goal is to reduce severe crashes by seeking infrastructure improvements at locations with high crash rates. The scope of the program may include a number of initiatives such as the installation of new street signage/signals/markings, street reconstruction, or hiring a consultant to perform related work. Projects in 2021 will include traffic signal structure improvements and reduce speed signage on City streets experiencing high crash injury rates.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	500,000	500,000	500,000	500,000	500,000	500,000
<b>TOTAL</b>	<b>\$ 500,000</b>					

# Traffic Engineering

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Citywide LED Conversion	1,500,000	850,000	-	850,000
Public Safety Radio System	50,000	50,000	-	50,000
Street Light Installation	610,000	170,000	440,000	610,000
Temporary Traffic Control & Lighting	100,000	100,000	-	100,000
Traffic Safety Infrastructure	50,000	50,000	-	50,000
Traffic Signal Installation	825,000	355,000	470,000	825,000
Vision Zero	500,000	500,000	-	500,000
<b>Total 2021 Appropriation</b>	<b>\$ 3,635,000</b>	<b>\$ 2,075,000</b>	<b>\$ 910,000</b>	<b>\$ 2,985,000</b>

# Transportation

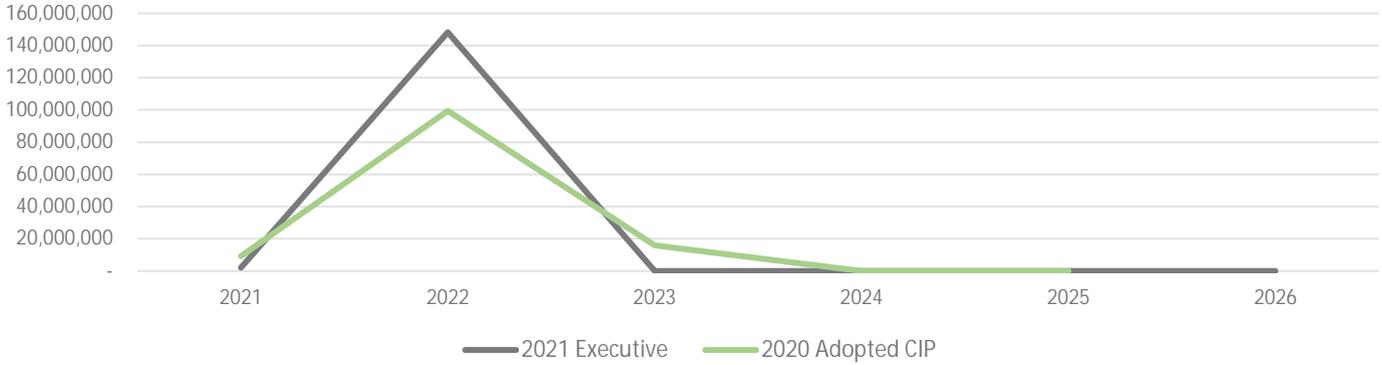
## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Bus Rapid Transit	2,000,000	148,213,422	-	-	-	-
Complete Streets	140,000	-	-	-	-	-
<b>Total</b>	<b>\$ 2,140,000</b>	<b>\$ 148,213,422</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Changes from 2020 CIP

2021 Capital Improvement Plan  
2020 Adopted vs. 2021 Executive



### Major Changes

- Bus Rapid Transit
  - Construction and equipment funding moved to 2022
  - Funding for Metro's Transit Coach program from 2021 to 2024 moved to BRT (\$31m)
  - Satellite Bus Facility project has moved from Metro's budget to BRT (\$16m)
  - Assumed federal share of the project increased from \$96m to \$109m
- Complete Streets
  - 2nd phase of project added to 2020 Capital Budget

# Transportation

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Building	-	19,088,300	-	-	-	-
Machinery and Equipment	-	52,887,815	-	-	-	-
Other	2,000,000	-	-	-	-	-
Street	140,000	76,237,307	-	-	-	-
<b>Total</b>	<b>\$ 2,140,000</b>	<b>\$ 148,213,422</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### 2021 CIP by Funding Source

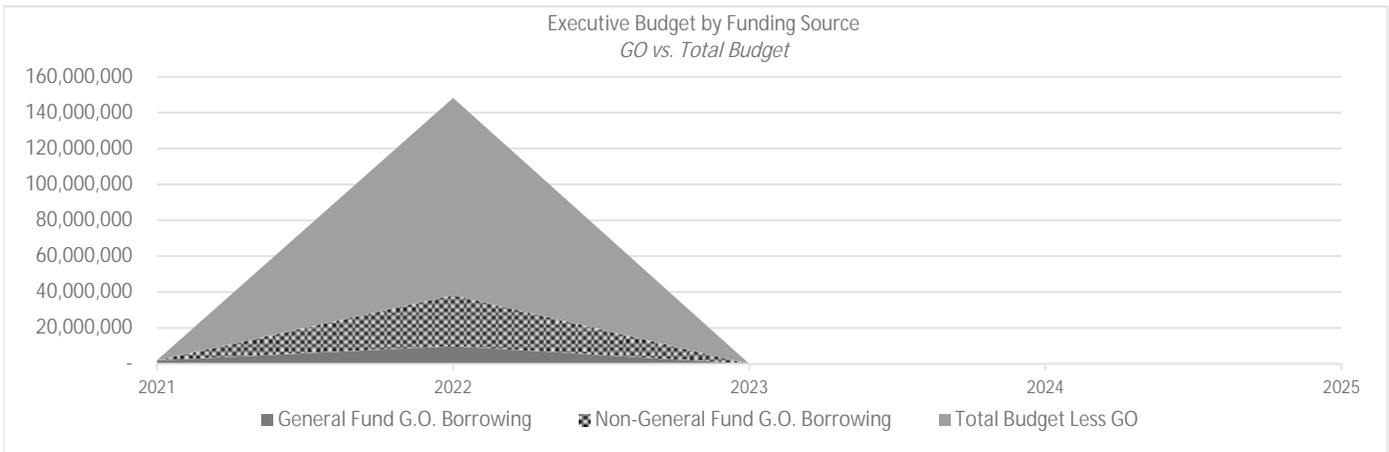
	2021	2022	2023	2024	2025	2026
GF GO Borrowing	2,000,000	9,894,287	-	-	-	-
Non-GF GO Borrowing	-	28,456,030	-	-	-	-
Federal Sources	-	105,813,105	-	-	-	-
Other Govt Pmt For Services	-	50,000	-	-	-	-
TIF Proceeds	-	4,000,000	-	-	-	-
Transfer In From General Fund	140,000	-	-	-	-	-
<b>Total</b>	<b>\$ 2,140,000</b>	<b>\$ 148,213,422</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	2,000,000	9,894,287	-	-	-	-
Non-General Fund G.O. Borrowing	-	28,456,030	-	-	-	-
<b>Total</b>	<b>\$ 2,000,000</b>	<b>\$ 38,350,317</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Annual Debt Service

General Fund G.O. Borrowing	260,000	1,286,257	-	-	-	-
Non-General Fund G.O. Borrowing	-	3,699,284	-	-	-	-



# Transportation

## Project Overview

Project	<b>Bus Rapid Transit</b>	Project #	<b>17607</b>
Citywide Element	<b>Land Use and Transportation</b>	Project Type	<b>Program</b>

### Project Description

This program is for implementation and construction costs for the first phase of Bus Rapid Transit (BRT). The goal of a BRT system is to increase the capacity of the existing Metro system while decreasing ride times. The total project budget to implement this phase of BRT is \$160 million. This phase of the project will include:

- Roadway Modifications: \$46,239,871
- Station Construction: \$32,745,011
- Maintenance Facility Construction: \$21,114,760
- Vehicles: \$52,887,815

The Executive Budget includes \$44,400,317 for the local share of the project funded by the sources listed below. TIF funding will be supported by a combination of existing increment and borrowing in TID 46-Research Park.

- General Fund Borrowing: \$11,894,287
- Non General Fund Borrowing-TIF: \$14,156,030
- TIF Proceeds: \$4,000,000
- Non General Fund Borrowing-Metro: \$14,300,000

The total project budget also assumes receiving \$50,000 for the City of Sun Prairie and \$2,774,034 in future City of Madison operating debt service payments on these bonds. Local funding for the debt service payments will be reflected in the City's operating budget based on the debt service payments for these bonds.

In addition to the appropriations outlined above, \$7,012,544 in a combination of local, state, and federal sources were appropriated in 2020.

The Executive Budget transfers appropriation for the Transit Coaches program (2021-2024) and the Satellite Bus Facility from Metro's capital budget to be part of the overall BRT project budget. As proposed, funding for these projects will be used to support BRT and will serve as a portion of the local match for anticipated federal funding.

Planning for the project is underway and will continue in 2021 with current appropriations. Funding in 2022 is for construction and equipment. Federal funds anticipated in the project are not yet secured. Annual operating costs associated with the project are estimated to be up to \$2,500,000.

### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	2,000,000	9,894,287	-	-	-	-
Non-GF GO Borrowing	-	28,456,030	-	-	-	-
Federal Sources	-	105,813,105	-	-	-	-
Other Govt Pmt For Services	-	50,000	-	-	-	-
TIF Proceeds	-	4,000,000	-	-	-	-
<b>TOTAL</b>	<b>\$ 2,000,000</b>	<b>\$ 148,213,422</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project  
Citywide Element

Complete Streets  
Land Use and Transportation

Project # 12776  
Project Type Project

*Project Description*

This project funds the second phase of the Complete Streets plan to study green infrastructure. This project is a continuation of the Complete Streets project included in the 2020 Capital Budget. The goal of this project is develop a single decision-making framework aligning several city initiatives including Complete Streets, Green Streets, Tree Canopy, and Distributed Green Infrastructure. The project scope includes a consultant study to develop the framework that can be used for allocating street right-of-way for transportation modes and green infrastructure treatments. This study will be completed in 2021.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Transfer In From General Fund	140,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 140,000</b>	<b>\$ -</b>				

# Transportation

## 2021 Appropriation Schedule

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### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Bus Rapid Transit	6,200,000	2,000,000	-	2,000,000
Complete Streets	140,000	-	140,000	140,000
<b>Total 2021 Appropriation</b>	<b>\$ 6,340,000</b>	<b>\$ 2,000,000</b>	<b>\$ 140,000</b>	<b>\$ 2,140,000</b>

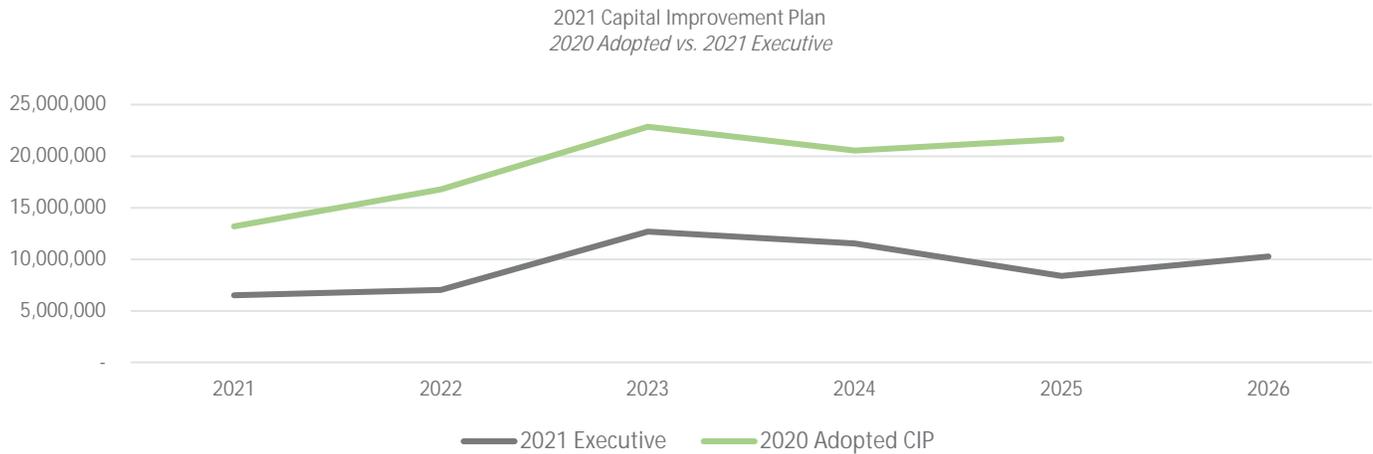
# Water Utility

## Capital Improvement Plan

### Project Summary: Executive Budget

	2021	2022	2023	2024	2025	2026
Booster Pump Station #213 Lakeview Reconstruct	-	-	-	188,000	1,161,000	-
Chlorinators & Florinators	31,000	35,000	35,000	40,000	40,000	41,000
Unit Well #15	122,000	-	-	-	-	-
Unit Well #8 Reconstruction	120,000	-	-	88,000	1,778,000	2,292,000
Unit Well 12 Conversion	-	-	263,000	3,754,000	41,000	-
Unit Well Rehab Program	240,000	330,000	247,000	340,000	254,000	350,000
UW#23 Abandonment	50,000	-	-	-	-	-
Water Hydrants Program	350,000	350,000	350,000	350,000	350,000	350,000
Water Mains - New	152,000	159,000	166,000	1,429,000	178,000	185,000
Water Mains - Pavement Mgt	1,208,000	1,586,000	1,286,000	335,000	362,000	378,000
Water Mains - Pipe Lining	1,110,000	983,000	1,111,000	1,036,000	1,077,000	1,419,000
Water Mains- Reconstruct Streets	1,848,000	392,000	593,000	1,662,000	1,169,000	2,917,000
Water Meter & Fixed Network Prg	500,000	513,000	526,000	539,000	552,000	566,000
Water Utility Facility Improvements	417,000	1,167,000	1,152,000	1,119,000	1,153,000	1,187,000
Water Utility Vehicles & Equipment	344,000	521,000	246,000	539,000	256,000	557,000
Water Valve Cut-In Program	16,000	16,000	17,000	18,000	19,000	20,000
Well 14 Mitigation	-	82,000	-	-	-	-
Well 19 Iron and Manganese Filter	-	891,000	6,691,000	81,000	-	-
<b>Total</b>	<b>\$ 6,508,000</b>	<b>\$ 7,025,000</b>	<b>\$ 12,683,000</b>	<b>\$ 11,518,000</b>	<b>\$ 8,390,000</b>	<b>\$ 10,262,000</b>

### Changes from 2020 CIP



### Major Changes

- Booster Pump Station #213 Lakeview Reconstruction  
Project moved from 2025/26 to 2024/25
- Unit Well #15  
Project moved from 2021-2025 to 2021
- Unit Well #8 Reconstruction  
Project budget increased to include full project scope in the CIP (\$4.2m)  
Project moved from 2025 to 2021 and 2023-2026
- UW#23 Abandonment  
Project added to CIP in 2021 (\$50k)
- Water Utility Facility Improvements  
Program budget increased in 2022-2025 based on scheduled facility improvements (\$2.0m)
- Well 14 Mitigation  
Project moved from 2021 to 2022

- Well 19 Iron and Manganese Filter  
Project moved from 2021-2023 to 2022-2024
- Program Budget Reductions  
Various program budgets reduced across CIP based on goals outlined in financial plan submitted to Public Service Commission  
Program budgets reduced include: Water Hydrants (\$1.3m), New Water Mains (\$12.2m), Water Main Replacements (\$12.4m), Water Main Pipe Lining (\$4.3m), Fixed Network (\$873k), and Vehicle & Equipment Purchases (\$1.5m)

# Water Utility

## Budget Overview

### 2021 CIP by Expenditure Type

	2021	2022	2023	2024	2025	2026
Building	342,000	1,770,000	7,775,000	4,956,000	2,576,000	897,000
Land	-	-	-	-	200,000	-
Machinery and Equipment	1,432,000	1,769,000	1,385,000	1,732,000	2,459,000	1,804,000
Water Network	4,734,000	3,486,000	3,523,000	4,830,000	3,155,000	7,561,000
<b>Total</b>	<b>\$ 6,508,000</b>	<b>\$ 7,025,000</b>	<b>\$ 12,683,000</b>	<b>\$ 11,518,000</b>	<b>\$ 8,390,000</b>	<b>\$ 10,262,000</b>

### 2021 CIP by Funding Source

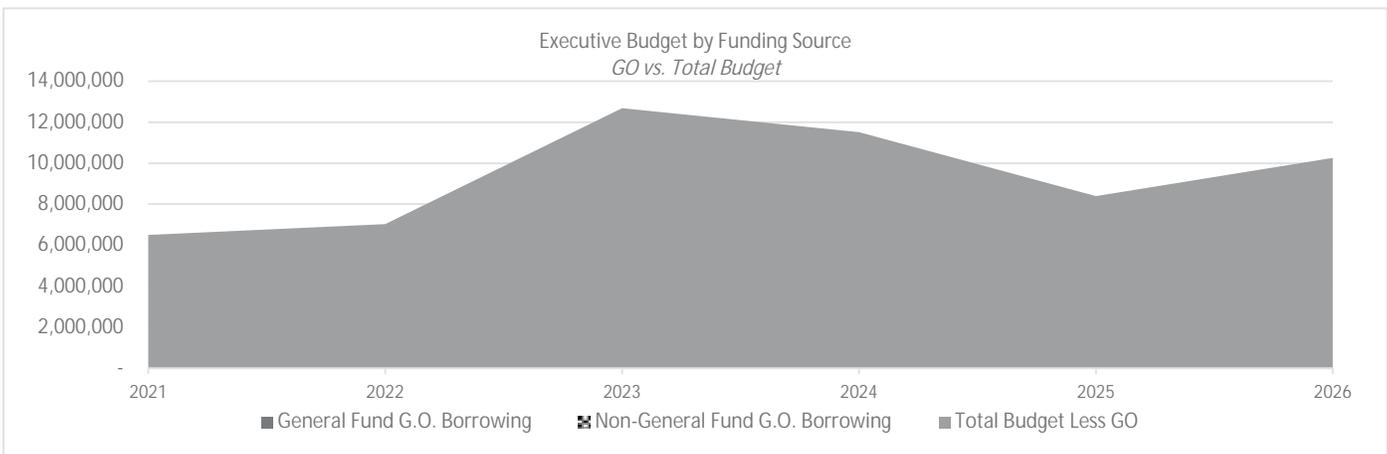
	2021	2022	2023	2024	2025	2026
Reserves Applied	1,948,000	2,932,000	2,573,000	2,945,000	2,624,000	3,071,000
Revenue Bonds	4,560,000	4,093,000	10,110,000	8,573,000	5,766,000	7,191,000
<b>Total</b>	<b>\$ 6,508,000</b>	<b>\$ 7,025,000</b>	<b>\$ 12,683,000</b>	<b>\$ 11,518,000</b>	<b>\$ 8,390,000</b>	<b>\$ 10,262,000</b>

### Borrowing Summary

	2021	2022	2023	2024	2025	2026
<b>Borrowing Schedule</b>						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>					

### Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



## Water Utility

### Project Overview

Project	<b>Booster Pump Station #213 Lakeview Reconstruction</b>	Project #	<b>12441</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Project</b>

#### Project Description

This project is for reconstructing the Lake View Booster Pumping Station on Madison's north side. The goal of the project is to meet fire fighting requirements and expansion in Zone 5. The project's scope includes adding a generator to ensure reliability of the pumping station in the event of a power outage and increasing pump capacity to 1,200 gallons per minute. Design is scheduled for 2024; construction is planned for 2025.

#### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Revenue Bonds	-	-	-	188,000	1,161,000	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 188,000</b>	<b>\$ 1,161,000</b>	<b>\$ -</b>

Project	<b>Chlorinators &amp; Florinators Program</b>	Project #	<b>12386</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Program</b>

#### Project Description

This program maintains the City's chlorinator and florinator equipment. The goal of this program is to reduce failures and service interruptions for safe and reliable water. Projects funded in this program rebuild and replace chlorinator and florinator equipment on a 10-year replacement cycle. Specific projects for 2021 have not been identified.

#### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Reserves Applied	31,000	35,000	35,000	40,000	40,000	41,000
<b>TOTAL</b>	<b>\$ 31,000</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 41,000</b>

Project	<b>Unit Well #15</b>	Project #	<b>12443</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Project</b>

#### Project Description

This project is for evaluating options and identifying a cost-effective solution to address the east-side water supply issue caused by per- and polyfluoroalkyl substances (PFAS) at Unit Well #15. The goal of the project is to prepare the City to address an emerging water contaminate of public health concern and provide an adequate water supply that achieves water quality objectives. The project's scope includes public engagement, engineering work to evaluate treatment alternatives, and potential mitigation. The project is scheduled for 2021. This project is projected to result in net operating savings of \$22,000 from identifying more cost-effective treatment for PFAS contaminants.

#### Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Revenue Bonds	122,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 122,000</b>	<b>\$ -</b>				

Project	<b>Unit Well #8 Reconstruction</b>	Project #	<b>12440</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Project</b>

*Project Description*

This project is for reconstructing Unit Well #8 on Madison's east side. The goal of the project is to reduce iron and manganese levels via filtration upgrades and to expand capacity to a three zone well. The project's scope includes public engagement, property acquisition, and pipeline improvements. A sentinel well will be constructed in 2021; public engagement and property acquisition are planned in 2025; pipeline improvements are planned for 2026.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Revenue Bonds	120,000	-	-	88,000	1,778,000	2,292,000
<b>TOTAL</b>	<b>\$ 120,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 88,000</b>	<b>\$ 1,778,000</b>	<b>\$ 2,292,000</b>

Project	<b>Unit Well 12 Conversion to a Two Zone Well</b>	Project #	<b>10452</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Project</b>

*Project Description*

This project is for rebuilding and expanding Well #12 located on South Whitney Way. The goal of the project is to provide water supply capacity to five existing pressure zones that represent the majority of the City's west side. The project's scope will include adding system flexibility that improves service reliability and maximizes water supply. Funding in 2023 is for design; construction is planned for 2024. Ongoing operating costs are estimated to be \$21,000 to support electrical power.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Revenue Bonds	-	-	263,000	3,754,000	41,000	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 263,000</b>	<b>\$ 3,754,000</b>	<b>\$ 41,000</b>	<b>\$ -</b>

Project	<b>Unit Well Rehab Program</b>	Project #	<b>12341</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Program</b>

*Project Description*

This program is for the 10-year unit well upgrade projects as recommended by the Wisconsin Department of Natural Resources (WI DNR). The goal of this program is to ensure that all unit wells are functioning at an efficient level and to reduce annual maintenance costs. The project scope includes pulling and inspecting pumps every 10 years. The Water Utility maintains a list of all unit wells and their corresponding maintenance schedule. The unit wells selected for maintenance each year are taken from this list. Funding in 2021 is for unit wells 15, 20, and 24.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Reserves Applied	240,000	330,000	247,000	340,000	254,000	350,000
<b>TOTAL</b>	<b>\$ 240,000</b>	<b>\$ 330,000</b>	<b>\$ 247,000</b>	<b>\$ 340,000</b>	<b>\$ 254,000</b>	<b>\$ 350,000</b>

Project	<b>UW#23 Abandonment</b>	Project #	<b>13063</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Project</b>

*Project Description*

This project is for abandoning UW#23. The goal is to safely close an outdated and poorly performing well with poor water quality. The project's scope includes filling and sealing the municipal well in a safe manner while complying with state code. The project is scheduled for 2021.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Reserves Applied	50,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ -</b>				

Project	<b>Water Hydrants Program</b>	Project #	<b>12385</b>
Citywide Element	<b>Neighborhoods and Housing</b>	Project Type	<b>Program</b>

*Project Description*

This program is for maintaining the City's network of water hydrants. The goal of this program is to maintain reliable service for fire suppression. Projects funded in this program include replacing, raising, or relocating aging fire hydrants. Specific projects for 2021 are not yet identified.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Reserves Applied	350,000	350,000	350,000	350,000	350,000	350,000
<b>TOTAL</b>	<b>\$ 350,000</b>					

Project	<b>Water Mains - New</b>	Project #	<b>12507</b>
Citywide Element	<b>Green and Resilient</b>	Project Type	<b>Program</b>

*Project Description*

This program is for installing new water mains throughout the City. The goal of the program is to strengthen and expand the existing distribution system, improve water pressure, improve fire protection, allow transfer of water between pressure zones, and to serve the growing areas of the City. Projects funded in this program include improving water system hydraulics, pressures, fire protection, and supporting ongoing development and water supply/facility improvements. Planned projects in 2021 include hydraulic improvements.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Revenue Bonds	152,000	159,000	166,000	1,429,000	178,000	185,000
<b>TOTAL</b>	<b>\$ 152,000</b>	<b>\$ 159,000</b>	<b>\$ 166,000</b>	<b>\$ 1,429,000</b>	<b>\$ 178,000</b>	<b>\$ 185,000</b>

Project **Water Mains Replace Rehab Improve - Pavement Management** Project # **11894**  
 Citywide Element **Green and Resilient** Project Type **Program**

*Project Description*

This program is for replacing existing water mains in conjunction with the repaving of roads as part of the City's Engineering-Major Streets Pavement Management program. The goal of the program is to update the water infrastructure and reduce the risk of pipe failure. Projects funded in this program replace or rehabilitate aging pipes to renew and maintain the system. Planned projects in 2021 include: Old Middleton Road/Craig Avenue, West Washington Avenue, Kroenke Drive/Lanett Circle/Tanager Trail, North Brooks Street/Fahrenbrook Court/College Court, and hydraulic improvements.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Revenue Bonds	1,208,000	1,586,000	1,286,000	335,000	362,000	378,000
<b>TOTAL</b>	<b>\$ 1,208,000</b>	<b>\$ 1,586,000</b>	<b>\$ 1,286,000</b>	<b>\$ 335,000</b>	<b>\$ 362,000</b>	<b>\$ 378,000</b>

Project **Water Mains Replace Rehab Improve - Pipe Lining** Project # **11892**  
 Citywide Element **Green and Resilient** Project Type **Program**

*Project Description*

This program is for cured-in-place-pipe lining (CIPP) to improve the quality of existing pipes in the water network throughout the City. The goal of the program is to lengthen the useful life of pipes at a lower cost than replacing the pipe. Projects funded in this program include lining pipes to rehabilitate existing pipes, as well as funding temporary water service during projects and associated storage. 2021 funding is for rehabilitating approximately 3,100 feet of existing deteriorated water mains.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Revenue Bonds	1,110,000	983,000	1,111,000	1,036,000	1,077,000	1,419,000
<b>TOTAL</b>	<b>\$ 1,110,000</b>	<b>\$ 983,000</b>	<b>\$ 1,111,000</b>	<b>\$ 1,036,000</b>	<b>\$ 1,077,000</b>	<b>\$ 1,419,000</b>

Project **Water Mains Replace Rehab Improve - Reconstruct Streets** Project # **11893**  
 Citywide Element **Green and Resilient** Project Type **Program**

*Project Description*

This program is for replacing existing water mains in conjunction with the reconstruction of roads as part of the City's Engineering-Major Streets Reconstruct Streets program. The goal of the program is to update the water infrastructure and diminish the risk of pipe failure. Projects funded in this program rehabilitate or replace existing pipes under the City's streets. Planned projects in 2021 include: Helena/Russell/Jenifer Streets, Starkweather Drive, Hill Crest Drive/Standish Court/Alden Drive, Davies Street/Major Avenue/Dempsey Road/Maher Avenue, Pontiac Trail/Nokomis Court/Rosewood Circle/Boston Court, and hydraulic improvements.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Revenue Bonds	1,848,000	392,000	593,000	1,662,000	1,169,000	2,917,000
<b>TOTAL</b>	<b>\$ 1,848,000</b>	<b>\$ 392,000</b>	<b>\$ 593,000</b>	<b>\$ 1,662,000</b>	<b>\$ 1,169,000</b>	<b>\$ 2,917,000</b>

Project **Water Meter and Fixed Network Program** Project # **12340**  
 Citywide Element **Green and Resilient** Project Type **Program**

*Project Description*

This program is for the water meter and fixed network advanced metering infrastructure (AMI) improvements. The goal of the program is to maximize the accuracy of the municipal services statements issued to customers. This project funds testing and replacement of water meters on the Public Service Commission's prescribed 20-year schedule. Funding in 2021 is to replace a portion of meters based on the citywide replacement schedule.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Reserves Applied	500,000	513,000	526,000	539,000	552,000	566,000
<b>TOTAL</b>	<b>\$ 500,000</b>	<b>\$ 513,000</b>	<b>\$ 526,000</b>	<b>\$ 539,000</b>	<b>\$ 552,000</b>	<b>\$ 566,000</b>

Project **Water Utility Facility Improvements** Project # **10440**  
 Citywide Element **Green and Resilient** Project Type **Program**

*Project Description*

This program is for repairing and upgrading Water Utility facilities. The goal of the program is to maintain the facilities for reliable service and reducing emergency repairs. Projects funded in this program include building, mechanical, and safety upgrades. Funding in 2021 is for SCADA system upgrades and expansion, fiber optic installation and upgrade, deep well variable frequency drive (VFD) installs, facility safety and security upgrades, and other miscellaneous upgrades.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Reserves Applied	417,000	1,167,000	1,152,000	1,119,000	1,153,000	1,187,000
<b>TOTAL</b>	<b>\$ 417,000</b>	<b>\$ 1,167,000</b>	<b>\$ 1,152,000</b>	<b>\$ 1,119,000</b>	<b>\$ 1,153,000</b>	<b>\$ 1,187,000</b>

Project **Water Utility Vehicles & Equipment** Project # **12339**  
 Citywide Element **Green and Resilient** Project Type **Program**

*Project Description*

This program is for the Water Utility's annual vehicle and equipment replacements and additions. The goal of this program is to provide reliable vehicles and equipment for Water Utility's operations. Replacement schedules are based on age and mileage of the vehicles and equipment. Projects funded in this program range from upgrades of electrical vehicles to purchasing updated equipment to support Water Utility services. In 2021, funds will be used to purchase four new vehicles, a new towable lift, and other various tools and equipment, as well as to modernize mapping and service equipment.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Reserves Applied	344,000	521,000	246,000	539,000	256,000	557,000
<b>TOTAL</b>	<b>\$ 344,000</b>	<b>\$ 521,000</b>	<b>\$ 246,000</b>	<b>\$ 539,000</b>	<b>\$ 256,000</b>	<b>\$ 557,000</b>

Project **Water Valve Cut-In Program** Project # **12387**  
 Citywide Element **Green and Resilient** Project Type **Program**

*Project Description*

This program is for installing new valve cut-ins to the existing water infrastructure. The goal of this program is to eliminate areas of the city where water service is negatively impacted during water system maintenance and repair. Specific projects for 2021 have not been identified.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Reserves Applied	16,000	16,000	17,000	18,000	19,000	20,000
<b>TOTAL</b>	<b>\$ 16,000</b>	<b>\$ 16,000</b>	<b>\$ 17,000</b>	<b>\$ 18,000</b>	<b>\$ 19,000</b>	<b>\$ 20,000</b>

Project **Well 14 Mitigation** Project # **11900**  
 Citywide Element **Green and Resilient** Project Type **Project**

*Project Description*

This project is for studying potential improvements to Well 14 on University Avenue near Spring Harbor on the City's west side. The goal of this project is to determine the source of increasing chloride concentration levels at Well 14 and improvements that may mitigate these increases. The project's scope includes public engagement and engineering costs to study the increasing salt levels in 2022. Ongoing operating costs are estimated to be \$250,000 annually for a 0.5 FTE and utility costs.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Revenue Bonds	-	82,000	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 82,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project **Well 19 Iron and Manganese Filter** Project # **10448**  
 Citywide Element **Green and Resilient** Project Type **Project**

*Project Description*

This project is for a new iron, manganese, and radium treatment system at Well 19 located on Lake Mendota Drive on the City's west side. The goal of this project is to improve water quality in the area. The project's scope includes a full system replacement that can meet water quality standards. Funding in 2022 is for public engagement; construction is planned 2023. Ongoing operating costs are projected to be \$31,000 for power and water treatment chemicals, as well as \$8,700 for an existing staff position.

*Project Budget by Funding Source*

	2021	2022	2023	2024	2025	2026
Revenue Bonds	-	891,000	6,691,000	81,000	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 891,000</b>	<b>\$ 6,691,000</b>	<b>\$ 81,000</b>	<b>\$ -</b>	<b>\$ -</b>

# Water Utility

## 2021 Appropriation Schedule

### 2021 Appropriation

### Executive Budget

	Request	GO Borrowing	Other	Total
Chlorinators & Florinators Program	31,000	-	31,000	31,000
Unit Well #15	122,000	-	122,000	122,000
Unit Well #8 Reconstruction	120,000	-	120,000	120,000
Unit Well Rehab Program	240,000	-	240,000	240,000
UW#23 Abandonment	50,000	-	50,000	50,000
Water Hydrants Program	350,000	-	350,000	350,000
Water Mains - New	152,000	-	152,000	152,000
Water Mains Replace Rehab Improve - Pavement Management	1,208,000	-	1,208,000	1,208,000
Water Mains Replace Rehab Improve - Pipe Lining	1,110,000	-	1,110,000	1,110,000
Water Mains Replace Rehab Improve - Reconstruct Streets	1,848,000	-	1,848,000	1,848,000
Water Meter and Fixed Network Program	500,000	-	500,000	500,000
Water Utility Facility Improvements	417,000	-	417,000	417,000
Water Utility Vehicles & Equipment	344,000	-	344,000	344,000
Water Valve Cut-In Program	16,000	-	16,000	16,000
<b>Total 2021 Appropriation</b>	<b>\$ 6,508,000</b>	<b>\$ -</b>	<b>\$ 6,508,000</b>	<b>\$ 6,508,000</b>





# *Cash Flow Statements*

2021 Capital Improvement Plan:  
Executive Budget

## Impact Fee Statements

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### Background & Purpose

Impact fees are paid by developers to support costs associated with the future development of public infrastructure. The City of Madison collects impact fees for Parks and Engineering. The City of Madison currently has 16 Impact Fee Districts: 6 Parks districts and 10 Engineering districts. The City began using an impact fee model for collecting development fees following the adoption of a 1993 Wisconsin state statute that guides the program.

Funds collected in the various districts are reinvested for public infrastructure projects within the district where they were collected, with the exception of the Citywide Parkland fee. Funds for this district are collected from developers that opt out of dedicating land to open space as part of new development.

Effective January 1, 2017, the City's park-related impact fees were repealed and replaced by a combined "Park Impact Fee." This new Park Impact Fee continues to apply to all development in the City, and will consist of two parts: the Park-Land Impact Fee (replacing the Parkland Impact Fee) and the Park-Infrastructure Impact Fee (replacing the Park Development Impact Fee). The Park-Infrastructure Impact Fee rate will be adjusted annually based on the Construction Cost Index. The Park-Land Impact Fee rate will be adjusted annually based on City Assessor land value data.

The previous 11 districts, which were centered around the City's large neighborhood/community parks, have been recreated as four districts: north, east, central and west. The larger districts provide increased flexibility in the expenditure of park development impact fees. In addition, 20% of all Park-Infrastructure Impact Fees will be placed into a City-wide benefit district to be used throughout the City. The previous 11 districts will be closed as the funds are expended.

### 2021 Highlights

Key Impact Fee-funded projects in the 2021 CIP include:

- Funding for courts, paths, and paving improvements in parks located within the North and West districts
- Funding for athletic field improvements at Warner Park and shoreline improvements at Tenney Park in the North district
- Anticipated funding to acquire land for a new park

**Impact Fees**  
**Citywide Summary - All Active Impact Fee Funds**  
**2021 Executive Budget**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
Cash Balance (Deficit), January 1	\$ 11,803,722	\$ 11,501,118	\$ 5,960,428	\$ 5,750,685	\$ -
<b>Fund Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	311,730	162,700	152,900	124,100	-
Revenue - Impact Fees	955,963	494,500	722,000	762,000	-
Park Dev. / Impact Fees	2,952,095	2,400,000	4,978,000	4,321,512	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	1,214	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 4,221,002</u>	<u>\$ 3,057,200</u>	<u>\$ 5,852,900</u>	<u>\$ 5,207,612</u>	<u>\$ -</u>
<b>Fund Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	9,013,572	8,184,000	5,603,600	1,965,000	-
Major Streets	-	-	-	-	-
Storm Utility	629,827	-	150,000	878,000	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	382,293	266,182	266,182	215,243	-
Debt Service - Interest	38,605	32,192	32,860	22,340	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	10,000	10,000	-	-
<b>Total Outflows:</b>	<u>\$ 10,064,296</u>	<u>\$ 8,492,374</u>	<u>\$ 6,062,642</u>	<u>\$ 3,080,583</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (5,843,294)</u>	<u>\$ (5,435,174)</u>	<u>\$ (209,742)</u>	<u>\$ 2,127,029</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 5,960,428</u>	<u>\$ 6,065,944</u>	<u>\$ 5,750,685</u>	<u>\$ 7,877,714</u>	<u>\$ -</u>

**Impact Fees  
Parks Subtotal**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 16,139,190	\$ 15,606,203	\$ 10,253,246	\$ 9,746,348	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	311,520	162,700	152,700	123,900	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	2,952,095	2,400,000	4,978,000	4,321,512	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 3,263,615</u>	<u>\$ 2,562,700</u>	<u>\$ 5,130,700</u>	<u>\$ 4,445,412</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	9,013,572	8,184,000	5,603,600	1,965,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	135,987	19,998	19,998	19,998	-
Debt Service - Interest	-	4,000	4,000	3,200	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	10,000	10,000	-	-
<b>Total Outflows:</b>	<u>\$ 9,149,559</u>	<u>\$ 8,217,998</u>	<u>\$ 5,637,598</u>	<u>\$ 1,988,198</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (5,885,944)</u>	<u>\$ (5,655,298)</u>	<u>\$ (506,898)</u>	<u>\$ 2,457,214</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 10,253,246</u>	<u>\$ 9,950,905</u>	<u>\$ 9,746,348</u>	<u>\$ 12,203,562</u>	<u>\$ -</u>

**Impact Fees  
12405101 Parks - Warner**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 66,882	\$ (2,618)	\$ (50,113)	\$ (120,113)	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	116,995	-	70,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 116,995</u>	<u>\$ -</u>	<u>\$ 70,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (116,995)</u>	<u>\$ -</u>	<u>\$ (70,000)</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (50,113)</u>	<u>\$ (2,618)</u>	<u>\$ (120,113)</u>	<u>\$ (120,113)</u>	<u>\$ -</u>

**Impact Fees**  
**12405102 Parks - Reindahl**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 299,110	\$ 178,710	\$ 201,376	\$ 121,276	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	6,177	2,500	1,900	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 6,177</u>	<u>\$ 2,500</u>	<u>\$ 1,900</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	103,911	184,000	82,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 103,911</u>	<u>\$ 184,000</u>	<u>\$ 82,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (97,734)</u>	<u>\$ (181,500)</u>	<u>\$ (80,100)</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 201,376</u>	<u>\$ (2,790)</u>	<u>\$ 121,276</u>	<u>\$ 121,276</u>	<u>\$ -</u>

Includes 2020 amounts as follows:

**Parks Division:**

Park Land Improvements, Path	cash	\$ 100,000
Park Land Improvements, Sport Court	cash	\$ 14,000
Park Land Improvements, Sun Shelter	cash	\$ 70,000
		<u>\$ 184,000</u>

**Impact Fees**  
**12405105 Parks - Olbrich**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 13,461	\$ (16,069)	\$ (19,157)	\$ (19,257)	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	279	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 279</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	32,897	-	100	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 32,897</u>	<u>\$ -</u>	<u>\$ 100</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (32,618)</u>	<u>\$ -</u>	<u>\$ (100)</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (19,157)</u>	<u>\$ (16,069)</u>	<u>\$ (19,257)</u>	<u>\$ (19,257)</u>	<u>\$ -</u>

**Impact Fees**  
**12405106 Parks - Law - Tenney**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 173,320	\$ 139,561	\$ (71,923)	\$ (96,421)	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	4,038	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	16,339	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 20,377</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	129,633	-	500	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	135,987	19,998	19,998	19,998	-
Debt Service - Interest	-	4,000	4,000	3,200	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 265,620</u>	<u>\$ 23,998</u>	<u>\$ 24,498</u>	<u>\$ 23,198</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (245,243)</u>	<u>\$ (23,998)</u>	<u>\$ (24,498)</u>	<u>\$ (23,198)</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (71,923)</u>	<u>\$ 115,563</u>	<u>\$ (96,421)</u>	<u>\$ (119,619)</u>	<u>\$ -</u>

**Impact Fees**  
**12405107 Parks - Vilas - Brittingham**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 413,684	\$ (33,316)	\$ 226,549	\$ 51,649	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	7,615	-	2,100	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 7,615</u>	<u>\$ -</u>	<u>\$ 2,100</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	194,750	-	177,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 194,750</u>	<u>\$ -</u>	<u>\$ 177,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (187,135)</u>	<u>\$ -</u>	<u>\$ (174,900)</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 226,549</u>	<u>\$ (33,316)</u>	<u>\$ 51,649</u>	<u>\$ 51,649</u>	<u>\$ -</u>

**Impact Fees**  
**12405108 Parks Olin - Turville**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 46,113	\$ (13,387)	\$ 47,075	\$ 47,575	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	962	-	500	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 962</u>	<u>\$ -</u>	<u>\$ 500</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 962</u>	<u>\$ -</u>	<u>\$ 500</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 47,075</u>	<u>\$ (13,387)</u>	<u>\$ 47,575</u>	<u>\$ 47,575</u>	<u>\$ -</u>

**Impact Fees**  
**12405109 Parks - Garner**

	2019 Actual	2020 Budget	2020 Projected	2021 Executive	2021 Budget
<b>Cash Balance (Deficit), January 1</b>	\$ 15,784	\$ (13,666)	\$ (20,656)	\$ (60,656)	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	695	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<b>\$ 695</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	37,135	-	40,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<b>\$ 37,135</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Annual Net Cash Flow</b>	<b>\$ (36,440)</b>	<b>\$ -</b>	<b>\$ (40,000)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ (20,656)</b>	<b>\$ (13,666)</b>	<b>\$ (60,656)</b>	<b>\$ (60,656)</b>	<b>\$ -</b>

**Impact Fees**  
**12405110 Parks - Far West**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 134,378	\$ 56,543	\$ 62,253	\$ 48,853	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	3,704	2,000	1,600	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	28,146	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 31,850</u>	<u>\$ 2,000</u>	<u>\$ 1,600</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	103,975	65,000	15,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 103,975</u>	<u>\$ 65,000</u>	<u>\$ 15,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (72,125)</u>	<u>\$ (63,000)</u>	<u>\$ (13,400)</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 62,253</u>	<u>\$ (6,457)</u>	<u>\$ 48,853</u>	<u>\$ 48,853</u>	<u>\$ -</u>

Includes 2020 amounts as follows:

**Parks Division:**

Park Land Improvements, Path	cash	\$ 35,000
Park Land Improvements, Court	cash	\$ 30,000
		<u>\$ 65,000</u>

**Impact Fees**  
**12405111 Parks - Elver**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
Cash Balance (Deficit), January 1	\$ 264,821	\$ 18,321	\$ 263,555	\$ 248,055	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	6,963	-	2,500	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 6,963</u>	<u>\$ -</u>	<u>\$ 2,500</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	8,229	30,000	8,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	10,000	10,000	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 8,229</u>	<u>\$ 40,000</u>	<u>\$ 18,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (1,266)</u>	<u>\$ (40,000)</u>	<u>\$ (15,500)</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 263,555</u>	<u>\$ (21,679)</u>	<u>\$ 248,055</u>	<u>\$ 248,055</u>	<u>\$ -</u>

Includes 2020 amounts as follows:

**Parks Divison:**

Park Land Improvements, Courts	cash	\$ 20,000
Park land Improvements, Ice Rink	cash	\$ 10,000
Park Facility Improvements, Shelter	cash	\$ 10,000
		<u>\$ 40,000</u>

**Impact Fees**  
**12405112 Parks - Citywide Parkland Fee**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 7,924,737	\$ 8,219,724	\$ 1,713,372	\$ (2,570,628)	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	120,426	50,000	16,000	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	125,423	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 245,849</u>	<u>\$ 50,000</u>	<u>\$ 16,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	6,457,214	6,520,000	4,300,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 6,457,214</u>	<u>\$ 6,520,000</u>	<u>\$ 4,300,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (6,211,365)</u>	<u>\$ (6,470,000)</u>	<u>\$ (4,284,000)</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 1,713,372</u>	<u>\$ 1,749,724</u>	<u>\$ (2,570,628)</u>	<u>\$ (2,570,628)</u>	<u>\$ -</u>

Includes 2020 amounts as follows:

**Parks Division:**

Land Acquisition	cash	\$ 20,000
Land Acquisition	cash	\$ 6,500,000
		<u>\$ 6,520,000</u>

**Impact Fees**  
**12405113 Parks - Citywide Infrastructure Fee**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
Cash Balance (Deficit), January 1	\$ 206,694	\$ (539,806)	\$ (451,974)	\$ (421,974)	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	1,116	2,000	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	240,704	250,000	350,000	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 241,820</u>	<u>\$ 252,000</u>	<u>\$ 350,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	900,488	-	320,000	80,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 900,488</u>	<u>\$ -</u>	<u>\$ 320,000</u>	<u>\$ 80,000</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (658,668)</u>	<u>\$ 252,000</u>	<u>\$ 30,000</u>	<u>\$ (80,000)</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (451,974)</u>	<u>\$ (287,806)</u>	<u>\$ (421,974)</u>	<u>\$ (501,974)</u>	<u>\$ -</u>

Includes 2021 amounts as follows:

**Parks Division:**

Conservation Parks	cash	\$ 30,000
Park Facility Improvements	cash	\$ 50,000
		<u>\$ 80,000</u>

**Impact Fees  
12405114 - North**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 199,829	\$ 153,629	\$ 283,115	\$ 585,215	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	5,640	2,500	4,100	5,800	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	195,785	150,000	378,000	251,496	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 201,425</u>	<u>\$ 152,500</u>	<u>\$ 382,100</u>	<u>\$ 257,296</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	118,139	95,000	80,000	703,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 118,139</u>	<u>\$ 95,000</u>	<u>\$ 80,000</u>	<u>\$ 703,000</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 83,286</u>	<u>\$ 57,500</u>	<u>\$ 302,100</u>	<u>\$ (445,704)</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 283,115</u>	<u>\$ 211,129</u>	<u>\$ 585,215</u>	<u>\$ 139,511</u>	<u>\$ -</u>

Includes 2020 amounts as follows:

**Parks Division:**

Beach and Shoreline Improvements	cash	\$ 50,000
Park Land Improvements, Courts Playground/Accessibility, Playgrounds	cash	\$ 20,000
	cash	<u>\$ 25,000</u>
		<u>\$ 95,000</u>

Includes 2021 amounts as follows:

**Parks Division:**

Athletic Field Improvements	cash	\$ 200,000
Beach and Shoreline Improvements	cash	\$ 200,000
Park Land Improvements	cash	\$ 218,000
Park Facility Improvements	cash	\$ 20,000
Playground/Accessibility, Playgrounds	cash	<u>\$ 65,000</u>
		<u>\$ 703,000</u>

**Impact Fees  
12405115 - East**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 1,299,702	\$ 1,119,202	\$ 1,390,798	\$ 1,459,798	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	30,899	15,000	23,000	14,600	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	332,769	250,000	235,000	745,645	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 363,668</u>	<u>\$ 265,000</u>	<u>\$ 258,000</u>	<u>\$ 760,245</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	272,572	195,000	189,000	190,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 272,572</u>	<u>\$ 195,000</u>	<u>\$ 189,000</u>	<u>\$ 190,000</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 91,096</u>	<u>\$ 70,000</u>	<u>\$ 69,000</u>	<u>\$ 570,245</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 1,390,798</u>	<u>\$ 1,189,202</u>	<u>\$ 1,459,798</u>	<u>\$ 2,030,043</u>	<u>\$ -</u>

Includes 2020 amounts as follows:

**Parks Division:**

Dog Park Improvements, New Dog Park	cash	\$ 50,000
Park Land Improvements, Sun Shelter	cash	\$ 25,000
Park Land Improvements, Court	cash	\$ 20,000
Playground/Accessibility, Playgrounds	cash	\$ 100,000
		<u>\$ 195,000</u>

Includes 2021 amounts as follows:

**Parks Division:**

Park Land Improvements	cash	\$ 150,000
Playground/Accessibility, Playgrounds	cash	\$ 40,000
		<u>\$ 190,000</u>

**Impact Fees  
12405116 - Central**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 41,846	\$ 42,746	\$ (316,482)	\$ (327,482)	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	1,066	900	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	69,837	150,000	220,000	85,888	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 70,903</u>	<u>\$ 150,900</u>	<u>\$ 220,000</u>	<u>\$ 85,888</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	429,231	870,000	231,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 429,231</u>	<u>\$ 870,000</u>	<u>\$ 231,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (358,328)</u>	<u>\$ (719,100)</u>	<u>\$ (11,000)</u>	<u>\$ 85,888</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (316,482)</u>	<u>\$ (676,354)</u>	<u>\$ (327,482)</u>	<u>\$ (241,594)</u>	<u>\$ -</u>

Includes 2020 amounts as follows:

**Parks Division:**

Beach and Shoreline Improvements, Path	cash	\$ 20,000
Park Land Improvements, Sun Shelter	cash	\$ 20,000
Park Land Improvements, Path	cash	\$ 15,000
Park Facility Improvements, Building	cash	\$ 50,000
Playground/Accessibility, Playgrounds	cash	\$ 85,000
Senior Center Park	cash	<u>\$ 680,000</u>
		<u>\$ 870,000</u>

**Impact Fees  
12405117 - West**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 486,771	\$ 444,571	\$ 756,148	\$ 1,351,148	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	13,352	7,800	11,000	13,500	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	364,428	300,000	675,000	673,728	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 377,780</u>	<u>\$ 307,800</u>	<u>\$ 686,000</u>	<u>\$ 687,228</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	108,403	225,000	91,000	472,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 108,403</u>	<u>\$ 225,000</u>	<u>\$ 91,000</u>	<u>\$ 472,000</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 269,377</u>	<u>\$ 82,800</u>	<u>\$ 595,000</u>	<u>\$ 215,228</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 756,148</u>	<u>\$ 527,371</u>	<u>\$ 1,351,148</u>	<u>\$ 1,566,376</u>	<u>\$ -</u>

Includes 2020 amounts as follows:

**Parks Division:**

Beach and Shoreline, Access Improvements	cash	\$ 70,000
Park Land Improvements, Fencing	cash	\$ 20,000
Playground and Accessibility, Playgrounds	cash	\$ 135,000
		<u>\$ 225,000</u>

Includes 2021 amounts as follows:

**Parks Division:**

Beach and Shoreline	cash	\$ 50,000
Park Land Improvements	cash	\$ 157,000
Park Facility Improvements	cash	\$ 100,000
Playground and Accessibility	cash	\$ 165,000
		<u>\$ 472,000</u>

**Impact Fees  
12405118 - Park Land**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 4,552,058	\$ 5,852,058	\$ 6,239,310	\$ 9,449,310	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	108,588	80,000	90,000	90,000	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	1,578,664	1,300,000	3,120,000	2,564,755	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 1,687,252</u>	<u>\$ 1,380,000</u>	<u>\$ 3,210,000</u>	<u>\$ 2,654,755</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	520,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 520,000</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 1,687,252</u>	<u>\$ 1,380,000</u>	<u>\$ 3,210,000</u>	<u>\$ 2,134,755</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 6,239,310</u>	<u>\$ 7,232,058</u>	<u>\$ 9,449,310</u>	<u>\$ 11,584,065</u>	<u>\$ -</u>

Includes 2021 amounts as follows:

**Parks Division:**

Land Acquisition

cash	\$ 520,000
	<u>\$ 520,000</u>

## Impact Fees Engineering Subtotal

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (4,335,468)	\$ (4,105,085)	\$ (4,292,818)	\$ (3,995,663)	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	210	-	200	200	-
Revenue - Impact Fees	955,963	494,500	722,000	762,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	1,214	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 957,387</u>	<u>\$ 494,500</u>	<u>\$ 722,200</u>	<u>\$ 762,200</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	629,827	-	150,000	878,000	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	246,306	246,184	246,184	195,245	-
Debt Service - Interest	38,605	28,192	28,861	19,141	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 914,737</u>	<u>\$ 274,376</u>	<u>\$ 425,045</u>	<u>\$ 1,092,385</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 42,650</u>	<u>\$ 220,124</u>	<u>\$ 297,155</u>	<u>\$ (330,185)</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (4,292,818)</u>	<u>\$ (3,884,961)</u>	<u>\$ (3,995,663)</u>	<u>\$ (4,325,848)</u>	<u>\$ -</u>
	\$ 252,232				
	703,730				

**Impact Fees**  
**12404020 Engr. - Door Creek North Phase 2**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (384,414)	\$ (284,414)	\$ (250,932)	\$ (150,932)	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	133,482	100,000	100,000	100,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 133,482</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 133,482</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (250,932)</u>	<u>\$ (184,414)</u>	<u>\$ (150,932)</u>	<u>\$ (50,932)</u>	<u>\$ -</u>

**Impact Fees**  
**12404021 Engr. - Valley View Road**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (679,962)	\$ (692,325)	\$ (692,351)	\$ (700,149)	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	10,709	2,000	15,000	15,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	524	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 11,232</u>	<u>\$ 2,000</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	22,026	21,974	21,974	-	-
Debt Service - Interest	1,595	536	824	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 23,621</u>	<u>\$ 22,510</u>	<u>\$ 22,798</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (12,389)</u>	<u>\$ (20,510)</u>	<u>\$ (7,798)</u>	<u>\$ 15,000</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (692,351)</u>	<u>\$ (712,835)</u>	<u>\$ (700,149)</u>	<u>\$ (685,149)</u>	<u>\$ -</u>

**Impact Fees**  
**12404022 Engr. - Upper Badger Mill Creek**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (75,405)	\$ (73,305)	\$ (60,966)	\$ (45,966)	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	14,439	2,000	15,000	15,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 14,439</u>	<u>\$ 2,000</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 14,439</u>	<u>\$ 2,000</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (60,966)</u>	<u>\$ (71,305)</u>	<u>\$ (45,966)</u>	<u>\$ (30,966)</u>	<u>\$ -</u>

**Impact Fees**  
**12404023 Engr. - Felland Road Impact Fee**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (1,640,818)	\$ (1,615,818)	\$ (1,616,364)	\$ (1,591,364)	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	24,454	25,000	25,000	25,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 24,454</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 24,454</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (1,616,364)</u>	<u>\$ (1,590,818)</u>	<u>\$ (1,591,364)</u>	<u>\$ (1,566,364)</u>	<u>\$ -</u>

**Impact Fees**  
**12404024 Engr. - Elderberry Neighborhood**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (85,375)	\$ (94,151)	\$ (81,657)	\$ (79,657)	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	3,717	500	2,000	2,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 3,717</u>	<u>\$ 500</u>	<u>\$ 2,000</u>	<u>\$ 2,000</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 3,717</u>	<u>\$ 500</u>	<u>\$ 2,000</u>	<u>\$ 2,000</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (81,657)</u>	<u>\$ (93,651)</u>	<u>\$ (79,657)</u>	<u>\$ (77,657)</u>	<u>\$ -</u>

**Impact Fees**  
**12404025 Engr. - Northeast Neighborhood**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (602,017)	\$ (607,418)	\$ (600,304)	\$ (615,356)	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	32,160	15,000	15,000	20,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	690	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 32,850</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>\$ 20,000</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	29,035	28,965	28,966	-	-
Debt Service - Interest	2,102	706	1,086	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 31,137</u>	<u>\$ 29,671</u>	<u>\$ 30,052</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 1,713</u>	<u>\$ (14,671)</u>	<u>\$ (15,052)</u>	<u>\$ 20,000</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (600,304)</u>	<u>\$ (622,089)</u>	<u>\$ (615,356)</u>	<u>\$ (595,356)</u>	<u>\$ -</u>

**Impact Fees**  
**12404026 Engr. - Lower Badger Mill Creek Sanitary Sewer and Stormwater**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
Cash Balance (Deficit), January 1	\$ (867,594)	\$ (747,746)	\$ (388,121)	\$ (260,316)	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	723,540	350,000	500,000	500,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 723,540</u>	<u>\$ 350,000</u>	<u>\$ 500,000</u>	<u>\$ 500,000</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	13,915	-	150,000	878,000	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	195,245	195,245	195,245	195,245	-
Debt Service - Interest	34,907	26,950	26,950	19,141	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 244,067</u>	<u>\$ 222,195</u>	<u>\$ 372,195</u>	<u>\$ 1,092,385</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 479,473</u>	<u>\$ 127,805</u>	<u>\$ 127,805</u>	<u>\$ (592,385)</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (388,121)</u>	<u>\$ (619,941)</u>	<u>\$ (260,316)</u>	<u>\$ (852,701)</u>	<u>\$ -</u>

Includes 2021 amounts as follows:

**Stormwater Utility**

Citywide Flood Mitigation	borrow	<u>\$ 878,000</u>
		<u>\$ 878,000</u>

**Impact Fees**  
**12404028 Engr. - Jeffy Trail**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 10,092	\$ 10,092	\$ 10,302	\$ 10,502	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	210	-	200	200	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 210</u>	<u>\$ -</u>	<u>\$ 200</u>	<u>\$ 200</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 210</u>	<u>\$ -</u>	<u>\$ 200</u>	<u>\$ 200</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 10,302</u>	<u>\$ 10,092</u>	<u>\$ 10,502</u>	<u>\$ 10,702</u>	<u>\$ -</u>

**Impact Fees**  
**12404029 Engr. - West Elderberry**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (9,976)	\$ -	\$ (612,425)	\$ (562,425)	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	13,462	-	50,000	50,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 13,462</u>	<u>\$ -</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	615,911	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 615,911</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (602,449)</u>	<u>\$ -</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (612,425)</u>	<u>\$ -</u>	<u>\$ (562,425)</u>	<u>\$ (512,425)</u>	<u>\$ -</u>

**Impact Fees**  
**12404030 Engr. - Westside Drainage**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Budget</u>
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Project Inflows:</b>					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	35,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 35,000</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 35,000</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 35,000</u>	<u>\$ -</u>

## Tax Increment Financing

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### Background & Purpose

Tax Increment Financing (TIF) is a financing tool utilized by the City of Madison to fund public infrastructure, promote development opportunities, and expand future tax base. All of the existing districts, and future districts, must demonstrate that development is not possible without a form of City assistance. Currently, Madison has 13 districts.

Beginning in 2009, State law began allowing the use of TIF proceeds to support Affordable Housing. Under the revised policy, jurisdictions can keep a TIF district open for an additional year and utilize the additional increment to fund affordable housing developments. Incremental revenue from TID 33 were appropriated to Affordable Housing in 2016. Incremental revenue from TIDs 27, 32, and 43 were appropriated to Affordable Housing in the 2018.

The information outlined in the TIF cash flow statements is provided for informational purposes and is not intended to serve as budget.

### 2021 Highlights

Key TIF-funded projects in the 2021 CIP include:

- Construction of Old Middleton and Craig Avenue (TIF District: 41-University/Whitney)
- Stormwater improvements and flood mitigation at Old Middleton and Craig Avenue (TIF District: 41-University/Whitney)
- Design and land acquisition for the Cannonball Path (TIF District: 42-Wingra)
- Economic development loans in Research Park (TIF District: 46-Research Park)

**Tax Incremental Financing  
Citywide Summary - All Active TIDs  
2021 Executive Budget**

<u>No.</u>	<u>Name</u>	<u>Year of Inception</u>	<u>Base Value</u>	<u>2020 Value</u>	<u>Accumulated TIF Increment Change August 15, 2020</u>	<u>2021 Ratio of Debt Svc. and Cap. Leases to Annual Revenues (Excluding Borrowing)</u>	<u>Dec. 31, 2021 Budgeted Cash Balance</u>	<u>Dec. 31, 2021 Balance of Unrecovered Costs (Fav.)</u>	<u>2021 Capital Budget Executive</u>
25	Wilson Street	1995	\$38,606,700	\$236,001,600	511%	17%	\$26,610,119	(\$25,790,120)	-
29	Allied Terrace	2000	41,741,400	73,784,600	77%	0%	(177,022)	177,023	500
35	Todd Drive	2005	25,800,600	79,634,400	209%	8%	2,401,596	(1,848,584)	-
36	Capitol Gateway	2005	97,652,400	505,488,400	418%	34%	8,470,480	1,304,707	52,000
37	Union Corners	2006	43,466,900	162,740,800	274%	11%	3,027,276	(1,284,926)	31,000
38	Badger/Ann/Park	2008	54,203,700	56,390,600	4%	0%	(58,933)	58,933	-
39	Stoughton Road	2008	263,256,500	378,027,200	44%	5%	6,542,919	(4,327,192)	30,000
41	University/Whitney	2011	18,703,300	69,765,100	273%	41%	3,071,674	2,793,278	5,250,000
42	Wingra	2012	50,866,200	108,393,400	113%	37%	2,867,966	(461,196)	180,500
44	Royster Clark	2013	30,448,400	66,325,000	118%	58%	(627,494)	2,575,615	1,000
45	Capitol Square West	2015	79,304,000	182,438,600	130%	85%	(5,368,486)	13,381,247	1,500
46	Research Park	2015	118,934,300	370,410,400	211%	19%	9,793,281	3,803,978	7,000,000
47	Silicon Prairie	2017	10,032,600	28,263,500	182%	16%	676,072	(315,676)	-
							\$ 57,229,449	\$ (9,932,914)	\$ 12,546,500

**Tax Incremental Financing  
Citywide Summary - All Active TIDs  
2021 Executive Budget**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 21,533,020	\$ 24,022,709	\$ 20,513,533	\$ 31,022,646	\$ -
<b>Project Inflows:</b>					
Incremental Revenues	19,241,269	28,568,307	25,533,534	33,396,016	-
Computer Reimbursement	791,156	1,039,352	789,490	781,054	-
Personal Property Aid	183,564	105,233	887,709	1,591,859	-
Payment on Advance	-	-	-	-	-
Interest Income	812,418	182,046	401,780	359,241	-
Proceeds from Borrowing	2,897,000	1,600,000	2,920,000	12,250,000	-
Developer Capital Funding	-	251,772	251,772	215,946	-
Application Fees	-	-	-	-	-
Other	1,808,538	500,000	4,007,165	-	-
<b>Total Inflows:</b>	<u>\$ 25,733,945</u>	<u>\$ 32,246,709</u>	<u>\$ 34,791,450</u>	<u>\$ 48,594,116</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	4,817	-	28,000	150,000	-
Engineering: Major Streets	3,382,960	800,000	2,120,000	2,250,000	-
Engineering: Storm Water	-	800,000	800,000	3,000,000	-
Engineering: Sewer Utility	3,994	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	4,863	7,000	7,000	7,000	-
Parking	5,823,971	-	-	-	-
PCED: Payments to Developers	4,908,000	-	-	7,000,000	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	22,456	7,140,000	7,090,000	90,000	-
Traffic Engineering	531	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	9,436,223	9,662,831	8,744,377	7,790,414	-
Debt Service-Interest	1,454,561	1,545,011	1,296,940	1,041,359	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	765,000	785,000	785,000	800,000	-
Capital Lease-Interest	77,828	61,380	61,380	42,540	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	219,710	235,000	212,838	190,000	-
Audit Costs	14,690	26,000	26,000	26,000	-
Other	1,809,364	500,000	3,110,802	-	-
<b>Total Outflows:</b>	<u>\$ 27,928,968</u>	<u>\$ 21,562,222</u>	<u>\$ 24,282,337</u>	<u>\$ 22,387,313</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (2,195,023)</u>	<u>\$ 10,684,487</u>	<u>\$ 10,509,113</u>	<u>\$ 26,206,803</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 19,337,997</u>	<u>\$ 34,707,197</u>	<u>\$ 31,022,646</u>	<u>\$ 57,229,449</u>	<u>\$ -</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	<u>\$ 29,732,793</u>	<u>\$ 13,212,836</u>	<u>\$ 12,614,303</u>	<u>\$ (9,932,914)</u>	<u>\$ -</u>

**Tax Incremental Financing  
TID #25 - Wilson Street Corridor  
Inception 1995**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 20,708,485	\$ 17,928,348	\$ 18,533,063	\$ 22,399,313	\$ -
<b>Project Inflows:</b>					
Incremental Revenues	3,592,976	4,219,442	4,219,442	4,605,124	-
Computer Reimbursement	29,242	28,551	28,551	28,551	-
Personal Property Aid	27,632	26,238	12,182	(3,268)	-
Payment on Advance	-	-	-	-	-
Interest Income	443,019	125,498	217,165	223,993	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	332,708	251,772	251,772	215,946	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 4,425,577</u>	<u>\$ 4,651,501</u>	<u>\$ 4,729,112</u>	<u>\$ 5,070,346</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	(85,853)	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	3,994	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking -- Ramp at Judge Doyle	5,823,971	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	765,000	785,000	785,000	800,000	-
Capital Lease-Interest	77,828	61,380	61,380	42,540	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	14,779	15,000	14,482	15,000	-
Audit Costs	1,130	2,000	2,000	2,000	-
Other	150	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 6,600,999</u>	<u>\$ 863,380</u>	<u>\$ 862,862</u>	<u>\$ 859,540</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (2,175,422)</u>	<u>\$ 3,788,121</u>	<u>\$ 3,866,250</u>	<u>\$ 4,210,806</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 18,533,063</u>	<u>\$ 21,716,469</u>	<u>\$ 22,399,313</u>	<u>\$ 26,610,119</u>	<u>\$ -</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	<u>\$ (16,128,064)</u>	<u>\$ (20,701,185)</u>	<u>\$ (20,779,314)</u>	<u>\$ (25,790,120)</u>	<u>\$ -</u>

**Tax Incremental Financing  
TID #29 - Allied Terrace  
Inception 2000**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (1,741,999)	\$ (2,440,877)	\$ (1,439,533)	\$ (964,452)	\$ -
<b>Project Inflows:</b>					
Incremental Revenues	432,385	583,502	583,502	747,622	-
Computer Reimbursement	9,516	9,516	9,516	9,516	-
Personal Property Aid	5,150	5,150	23,971	42,792	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	2,930	-	759	-	-
<b>Total Inflows:</b>	<b>\$ 449,981</b>	<b>\$ 598,168</b>	<b>\$ 617,748</b>	<b>\$ 799,930</b>	<b>\$ -</b>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	93	500	500	500	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. - Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	123,247	122,953	122,953	-	-
Debt Service-Interest	8,925	4,611	4,611	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	13,507	10,000	12,603	10,000	-
Audit Costs	1,130	2,000	2,000	2,000	-
Other	613	-	-	-	-
<b>Total Outflows:</b>	<b>\$ 147,515</b>	<b>\$ 140,064</b>	<b>\$ 142,667</b>	<b>\$ 12,500</b>	<b>\$ -</b>
<b>Annual Net Cash Flow</b>	<b>\$ 302,466</b>	<b>\$ 458,104</b>	<b>\$ 475,081</b>	<b>\$ 787,430</b>	<b>\$ -</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ (1,439,533)</b>	<b>\$ (1,982,773)</b>	<b>\$ (964,452)</b>	<b>\$ (177,022)</b>	<b>\$ -</b>
<b>Memo: Unrecovered Costs (Fav.)</b>	<b>\$ 1,562,487</b>	<b>\$ 981,430</b>	<b>\$ 964,453</b>	<b>\$ 177,023</b>	<b>\$ -</b>

Note: Not included in the operating statement is a note due from Gorman Companies regarding Avalon Village for \$1M plus accrued interest, due 10/5/22.

Includes 2021 amounts as follows:

Parks: Street Tree Replacements	Cash	500	-
<b>TOTAL</b>		<b>\$ 500</b>	<b>\$ -</b>

**Tax Incremental Financing**  
**TID #35 - Todd Drive / West Beltline**  
 Inception 2005

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 2,221,818	\$ 1,297,280	\$ 1,331,226	\$ 1,123,952	\$ -
<b>Project Inflows:</b>					
Incremental Revenues	910,503	1,196,187	1,196,187	1,255,916	-
Computer Reimbursement	78,329	76,478	78,329	76,478	-
Personal Property Aid	8,169	8,169	32,418	56,667	-
Payment on Advance	-	-	-	-	-
Interest Income	44,597	9,081	19,659	7,868	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 1,041,598</u>	<u>\$ 1,289,915</u>	<u>\$ 1,326,594</u>	<u>\$ 1,396,928</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	531	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	92,168	92,168	92,168	92,168	-
Debt Service-Interest	19,079	17,097	17,097	15,116	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	18,702	10,000	12,603	10,000	-
Audit Costs	1,130	2,000	2,000	2,000	-
Other - Transfer to TID 38	1,800,580	500,000	1,410,000	-	-
<b>Total Outflows:</b>	<u>\$ 1,932,190</u>	<u>\$ 621,265</u>	<u>\$ 1,533,868</u>	<u>\$ 119,284</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (890,592)</u>	<u>\$ 668,650</u>	<u>\$ (207,274)</u>	<u>\$ 1,277,644</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 1,331,226</u>	<u>\$ 1,965,930</u>	<u>\$ 1,123,952</u>	<u>\$ 2,401,596</u>	<u>\$ -</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	<u>\$ (593,878)</u>	<u>\$ (1,354,696)</u>	<u>\$ (478,772)</u>	<u>\$ (1,848,584)</u>	<u>\$ -</u>

Note: A resolution (RES-14-00388) adopted 5/20/14 authorizes amendment of the project plan to provide for a "donor-recipient" arrangement between TIDs #35 and #38, whereby TID #35, as a donor TID, will, starting in 2016, transfer \$500,000 per year to TID #38 for five years, or a total of \$2,500,000. Another resolution (RES-19-00566) adopted 8/6/19 authorizes an additional \$2,210,000 to be donated from TID #35 to TID #38, starting in 2019.

**Tax Incremental Financing  
TID #36 - Capitol Gateway Corridor  
Inception 2005**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 572,110	\$ 5,024,604	\$ 5,090,751	\$ 2,144,792	\$ -
<b>Project Inflows:</b>					
Incremental Revenues	7,933,366	7,489,133	7,489,133	9,514,610	-
Computer Reimbursement	78,514	76,659	78,514	78,514	-
Personal Property Aid	14,926	14,926	31,171	47,417	-
Payment on Advance	-	-	-	-	-
Interest Income	127,441	-	19,970	21,448	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<b>\$ 8,154,247</b>	<b>\$ 7,580,718</b>	<b>\$ 7,618,788</b>	<b>\$ 9,661,989</b>	<b>\$ -</b>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	2,838	2,000	2,000	2,000	-
Parking Utility	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	7,050,000	7,000,000	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	3,150,188	3,150,188	3,150,188	3,006,497	-
Debt Service-Interest	466,982	389,175	389,175	310,803	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	14,231	15,000	21,384	15,000	-
Audit Costs	1,130	2,000	2,000	2,000	-
Other	237	-	-	-	-
<b>Total Outflows:</b>	<b>\$ 3,635,606</b>	<b>\$ 10,608,363</b>	<b>\$ 10,564,747</b>	<b>\$ 3,336,300</b>	<b>\$ -</b>
<b>Annual Net Cash Flow</b>	<b>\$ 4,518,641</b>	<b>\$ (3,027,645)</b>	<b>\$ (2,945,959)</b>	<b>\$ 6,325,689</b>	<b>\$ -</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ 5,090,751</b>	<b>\$ 1,996,959</b>	<b>\$ 2,144,792</b>	<b>\$ 8,470,480</b>	<b>\$ -</b>
<b>Memo: Unrecovered Costs (Fav.)</b>	<b>\$ 10,841,121</b>	<b>\$ 10,718,578</b>	<b>\$ 10,636,892</b>	<b>\$ 1,304,707</b>	<b>\$ -</b>

Includes 2021 amounts as follows:

Parks: Street Tree Replacements	Cash	2,000	-
<u>Economic Development: Property Holding Costs</u>	<u>Cash</u>	<u>50,000</u>	<u>-</u>
<b>TOTAL</b>		<b>\$ 52,000</b>	<b>\$ -</b>

**Tax Incremental Financing  
TID #37 - Union Corners  
Inception 2006**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (1,193,150)	\$ (764,901)	\$ (804,042)	\$ 524,762	\$ -
<b>Project Inflows:</b>					
Incremental Revenues	1,213,208	2,023,199	2,023,199	2,782,600	-
Computer Reimbursement	8,727	8,520	8,727	8,727	-
Personal Property Aid	12,520	12,520	37,907	63,294	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	5,312	5,248	-
Proceeds from Borrowing	1,597,000	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 2,831,455</u>	<u>\$ 2,044,239</u>	<u>\$ 2,075,145</u>	<u>\$ 2,859,869</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	1,613,995	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	152	1,000	1,000	1,000	-
Parking	-	-	-	-	-
PCED: Payments to Developers	322,000	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	595	30,000	30,000	30,000	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	443,663	603,227	603,227	247,362	-
Debt Service-Interest	45,861	96,956	96,956	61,993	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	14,951	15,000	13,158	15,000	-
Audit Costs	1,130	2,000	2,000	2,000	-
Other	-	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 2,442,347</u>	<u>\$ 748,183</u>	<u>\$ 746,341</u>	<u>\$ 357,355</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 389,108</u>	<u>\$ 1,296,056</u>	<u>\$ 1,328,804</u>	<u>\$ 2,502,514</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (804,042)</u>	<u>\$ 531,155</u>	<u>\$ 524,762</u>	<u>\$ 3,027,276</u>	<u>\$ -</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ 3,396,981	\$ 1,497,698	\$ 1,464,950	\$ (1,284,926)	\$ -

Includes 2021 amounts as follows:

Parks: Street Tree Replacements	Cash	1,000	-
<u>Economic Development: Property Holding Costs</u>	<u>Cash</u>	<u>30,000</u>	<u>-</u>
		<u>\$ 31,000</u>	<u>\$ -</u>

**Tax Incremental Financing**  
**TID #38 - Badger / Ann / Park Street**  
**Inception 2008**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (3,735,025)	\$ (2,254,147)	\$ (2,254,463)	\$ (56,998)	\$ -
<b>Project Inflows:</b>					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	10,065	9,827	10,065	10,065	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other - Transfer from TID 35/41	1,800,000	500,000	2,305,000	-	-
<b>Total Inflows:</b>	<u>\$ 1,810,065</u>	<u>\$ 509,827</u>	<u>\$ 2,315,065</u>	<u>\$ 10,065</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	299,263	99,507	99,507	-	-
Debt Service-Interest	15,446	3,483	3,483	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	13,514	10,000	12,610	10,000	-
Audit Costs	1,130	2,000	2,000	2,000	-
Other	150	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 329,503</u>	<u>\$ 114,990</u>	<u>\$ 117,600</u>	<u>\$ 12,000</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 1,480,562</u>	<u>\$ 394,837</u>	<u>\$ 2,197,465</u>	<u>\$ (1,935)</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (2,254,463)</u>	<u>\$ (1,859,310)</u>	<u>\$ (56,998)</u>	<u>\$ (58,933)</u>	<u>\$ -</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	<u>\$ 2,353,970</u>	<u>\$ 1,859,626</u>	<u>\$ 56,998</u>	<u>\$ 58,933</u>	<u>\$ -</u>

Note: A resolution (RES-14-00388) adopted 5/20/14 authorizes amendment of the project plan to provide for a "donor-recipient" arrangement between TIDs #35 and #38, whereby TID #35, as a donor TID, will, starting in 2016, transfer \$500,000 per year to TID #38 for five years, or a total of \$2,500,000. A resolution (RES-19-00566) adopted 8/6/19 authorizes an additional \$2,210,000 to be donated from TID #35 to TID #38, starting in 2019. Another resolution (RES-19-00567) adopted 8/6/19 authorizes \$895,000 to be donated from TID #41 to TID #38 in 2020.

**Tax Incremental Financing  
TID #39 - Stoughton Road  
Inception 2008**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 1,048,986	\$ 2,877,651	\$ 2,395,295	\$ 3,189,205	\$ -
<b>Project Inflows:</b>					
Incremental Revenues	1,899,530	2,379,119	2,379,119	2,677,543	-
Computer Reimbursement	205,443	200,589	205,443	205,443	-
Personal Property Aid	50,606	9,441	359,814	669,023	-
Payment on Advance	-	-	-	-	-
Interest Income	58,582	28,777	50,147	31,892	-
Proceeds from Borrowing	1,000,000	-	1,320,000	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	5,608	-	1,406	-	-
<b>Total Inflows:</b>	<u>\$ 3,219,769</u>	<u>\$ 2,617,925</u>	<u>\$ 4,315,929</u>	<u>\$ 3,583,901</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	1,518,543	-	1,320,000	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	1,259	500	500	500	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	16,681	30,000	30,000	30,000	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	294,262	380,772	380,772	153,139	-
Debt Service-Interest	27,984	57,585	57,585	34,548	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	13,514	10,000	31,162	10,000	-
Audit Costs	1,130	2,000	2,000	2,000	-
Other - Transfer to TID 42	87	-	1,700,000	-	-
<b>Total Outflows:</b>	<u>\$ 1,873,460</u>	<u>\$ 480,857</u>	<u>\$ 3,522,019</u>	<u>\$ 230,187</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 1,346,309</u>	<u>\$ 2,137,068</u>	<u>\$ 793,910</u>	<u>\$ 3,353,714</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 2,395,295</u>	<u>\$ 5,014,719</u>	<u>\$ 3,189,205</u>	<u>\$ 6,542,919</u>	<u>\$ -</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	\$ (965,657)	\$ (3,483,497)	\$ (820,339)	\$ (4,327,192)	\$ -

Includes 2021 amounts as follows:

Parks: Street Tree Replacements	Cash	500	-
<u>Economic Development: Property Holding Costs</u>	<u>Cash</u>	<u>30,000</u>	<u>-</u>
<b>TOTAL</b>		<b>\$ 30,000</b>	<b>\$ -</b>

**Tax Incremental Financing**  
**TID #41 - University - Whitney (UW Clinic Project)**  
 Inception 2011

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 1,492,248	\$ 1,868,960	\$ 1,892,181	\$ 2,361,490	\$ -
<b>Project Inflows:</b>					
Incremental Revenues	895,432	969,629	969,629	1,191,246	-
Computer Reimbursement	5,881	5,742	5,881	5,881	-
Personal Property Aid	5,263	5,263	5,921	6,579	-
Payment on Advance	-	-	-	-	-
Interest Income	42,827	18,690	23,372	23,615	-
Proceeds from Borrowing	-	-	-	5,250,000	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<b>\$ 949,403</b>	<b>\$ 999,324</b>	<b>\$ 1,004,803</b>	<b>\$ 6,477,321</b>	<b>\$ -</b>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	2,250,000	-
Engineering: Storm Water	-	-	-	3,000,000	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	480,480	480,480	480,480	477,665	-
Debt Service-Interest	49,826	38,649	38,649	27,472	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	17,486	10,000	14,163	10,000	-
Audit Costs	1,130	2,000	2,000	2,000	-
Other	548	-	202	-	-
<b>Total Outflows:</b>	<b>\$ 549,470</b>	<b>\$ 531,129</b>	<b>\$ 535,494</b>	<b>\$ 5,767,137</b>	<b>\$ -</b>
<b>Annual Net Cash Flow</b>	<b>\$ 399,933</b>	<b>\$ 468,195</b>	<b>\$ 469,309</b>	<b>\$ 710,184</b>	<b>\$ -</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ 1,892,181</b>	<b>\$ 2,337,155</b>	<b>\$ 2,361,490</b>	<b>\$ 3,071,674</b>	<b>\$ -</b>
<b>Memo: Unrecovered Costs (Fav.)</b>	<b>\$ (319,084)</b>	<b>\$ (1,267,759)</b>	<b>\$ (1,268,873)</b>	<b>\$ 2,793,278</b>	<b>\$ -</b>

Includes 2021 amounts as follows:

Eng Major Streets: Old Middleton/Craig Ave	Borrowing	2,250,000
Engineering - Stormwater: Old Middleton	Borrowing	3,000,000
<b>TOTAL</b>		<b>\$ 5,250,000</b>

**Tax Incremental Financing  
TID #42 - Wingra (Wingra Clinic Project)  
Inception 2012**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 387,175	\$ 1,187,990	\$ 344,321	\$ 2,158,203	\$ -
<b>Project Inflows:</b>					
Incremental Revenues	511,808	646,950	646,950	1,342,081	-
Computer Reimbursement	41,233	40,258	40,258	40,258	-
Personal Property Aid	8,421	3,991	38,719	69,018	-
Payment on Advance	-	-	-	-	-
Interest Income	26,204	-	12,708	-	-
Proceeds from Borrowing	300,000	1,600,000	1,600,000	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other - Transfer from TID 39	-	-	1,700,000	-	-
<b>Total Inflows:</b>	<u>\$ 887,666</u>	<u>\$ 2,291,199</u>	<u>\$ 4,038,635</u>	<u>\$ 1,451,357</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	150,000	-
Engineering: Major Streets	336,275	800,000	800,000	-	-
Engineering: Storm Water	-	800,000	800,000	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	200	500	500	500	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	5,180	30,000	30,000	30,000	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	475,535	505,535	505,535	504,036	-
Debt Service-Interest	49,991	50,380	50,380	35,058	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	56,215	20,000	36,338	20,000	-
Audit Costs	1,130	2,000	2,000	2,000	-
Other	5,994	-	-	-	-
<b>Total Outflows:</b>	<u>\$ 930,520</u>	<u>\$ 2,208,415</u>	<u>\$ 2,224,753</u>	<u>\$ 741,594</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (42,854)</u>	<u>\$ 82,784</u>	<u>\$ 1,813,882</u>	<u>\$ 709,763</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 344,321</u>	<u>\$ 1,270,774</u>	<u>\$ 2,158,203</u>	<u>\$ 2,867,966</u>	<u>\$ -</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	<u>\$ 1,472,020</u>	<u>\$ 2,483,701</u>	<u>\$ 752,603</u>	<u>\$ (461,196)</u>	<u>\$ -</u>
Includes 2021 amounts as follows:					
Engineering - Ped Bike: Cannonball Path			Cash	150,000	-
Economic Development: Property Holding Costs			Cash	30,000	-
<u>Parks: Street Tree Replacements</u>			<u>Cash</u>	<u>500</u>	<u>-</u>
<b>TOTAL</b>				<u>\$ 180,500</u>	<u>\$ -</u>

**Tax Incremental Financing**  
**TID #44 - Royster Clark**  
 Inception 2013

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (895,793)	\$ (712,869)	\$ (1,048,707)	\$ (973,381)	\$ -
<b>Project Inflows:</b>					
Incremental Revenues	380,227	593,884	593,884	836,983	-
Computer Reimbursement	5,582	5,450	5,582	5,450	-
Personal Property Aid	3,066	1,658	12,301	21,537	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<b>\$ 388,875</b>	<b>\$ 600,992</b>	<b>\$ 611,767</b>	<b>\$ 863,970</b>	<b>\$ -</b>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	321	1,000	1,000	1,000	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	433,420	433,420	433,420	433,420	-
Debt Service-Interest	93,165	84,767	84,767	71,663	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	13,516	10,000	15,104	10,000	-
Audit Costs	1,130	2,000	2,000	2,000	-
Other	237	-	150	-	-
<b>Total Outflows:</b>	<b>\$ 541,789</b>	<b>\$ 531,187</b>	<b>\$ 536,441</b>	<b>\$ 518,083</b>	<b>\$ -</b>
<b>Annual Net Cash Flow</b>	<b>\$ (152,914)</b>	<b>\$ 69,805</b>	<b>\$ 75,326</b>	<b>\$ 345,887</b>	<b>\$ -</b>
<b>Cash Balance (Deficit), December 31</b>	<b>\$ (1,048,707)</b>	<b>\$ (643,064)</b>	<b>\$ (973,381)</b>	<b>\$ (627,494)</b>	<b>\$ -</b>
<b>Memo: Unrecovered Costs (Fav.)</b>	<b>\$ 3,863,668</b>	<b>\$ 3,360,443</b>	<b>\$ 3,354,922</b>	<b>\$ 2,575,615</b>	<b>\$ -</b>

Includes 2021 amounts as follows:

Parks: Street Tree Replacements	Cash	1,000	-
TOTAL		\$ 1,000	\$ -

**Tax Incremental Financing  
TID #45 - Capitol Square West  
Inception June 2015**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (3,681,276)	\$ (5,256,712)	\$ (5,260,520)	\$ (5,729,674)	\$ -
<b>Project Inflows:</b>					
Incremental Revenues	543,199	1,644,117	1,644,117	2,406,079	-
Computer Reimbursement	45,505	44,430	45,505	45,505	-
Personal Property Aid	10,683	9,892	6,909	3,135	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 599,387</u>	<u>\$ 1,698,439</u>	<u>\$ 1,696,531</u>	<u>\$ 2,454,719</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	4,817	-	28,000	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	1,500	1,500	1,500	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	1,837,541	1,837,541	1,837,541	1,837,541	-
Debt Service-Interest	321,390	283,882	283,882	242,490	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	13,516	10,000	12,612	10,000	-
Audit Costs	1,130	2,000	2,000	2,000	-
Other	237	-	150	-	-
<b>Total Outflows:</b>	<u>\$ 2,178,631</u>	<u>\$ 2,134,923</u>	<u>\$ 2,165,685</u>	<u>\$ 2,093,531</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (1,579,244)</u>	<u>\$ (436,484)</u>	<u>\$ (469,154)</u>	<u>\$ 361,188</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ (5,260,520)</u>	<u>\$ (5,693,196)</u>	<u>\$ (5,729,674)</u>	<u>\$ (5,368,486)</u>	<u>\$ -</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	<u>\$ 16,948,363</u>	<u>\$ 15,547,306</u>	<u>\$ 15,579,976</u>	<u>\$ 13,381,247</u>	<u>\$ -</u>

Includes 2021 amounts as follows:

Parks: Street Tree Replacements	<u>Cash</u>	<u>1,500</u>	<u>-</u>
TOTAL		<u>\$ 1,500</u>	<u>\$ -</u>

**Tax Incremental Financing  
TID #46 - Research Park  
Inception September 2015**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ 6,432,235	\$ 2,633,691	\$ 1,712,917	\$ 4,517,764	\$ -
<b>Project Inflows:</b>					
Incremental Revenues	751,719	3,411,572	3,411,572	5,610,894	-
Computer Reimbursement	273,119	266,666	273,119	266,666	-
Personal Property Aid	37,128	3,993	326,396	615,665	-
Payment on Advance	-	-	-	-	-
Interest Income	68,959	-	50,262	45,178	-
Proceeds from Borrowing	-	-	-	7,000,000	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 1,130,925</u>	<u>\$ 3,682,231</u>	<u>\$ 4,061,349</u>	<u>\$ 13,538,403</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	4,586,000	-	-	7,000,000	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	981,390	978,520	978,520	978,520	-
Debt Service-Interest	265,650	259,213	259,213	232,365	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	15,779	50,000	16,619	50,000	-
Audit Costs	1,130	2,000	2,000	2,000	-
Other	294	-	150	-	-
<b>Total Outflows:</b>	<u>\$ 5,850,243</u>	<u>\$ 1,289,733</u>	<u>\$ 1,256,502</u>	<u>\$ 8,262,885</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ (4,719,318)</u>	<u>\$ 2,392,498</u>	<u>\$ 2,804,847</u>	<u>\$ 5,275,518</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 1,712,917</u>	<u>\$ 5,026,189</u>	<u>\$ 4,517,764</u>	<u>\$ 9,793,281</u>	<u>\$ -</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	<u>\$ 6,841,382</u>	<u>\$ 3,470,364</u>	<u>\$ 3,058,015</u>	<u>\$ 3,803,978</u>	<u>\$ -</u>

Includes 2021 amounts as follows:

<u>Economic Development: Developer Loans</u>	<u>Borrowing</u>	<u>7,000,000</u>	<u>-</u>
TOTAL		\$ 7,000,000	\$ -

**Tax Incremental Financing  
TID #47 - Silicon Prairie  
Inception 2017**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2020 Projected</u>	<u>2021 Executive</u>	<u>2021 Adopted</u>
<b>Cash Balance (Deficit), January 1</b>	\$ (82,794)	\$ 20,071	\$ 21,044	\$ 327,671	\$ -
<b>Project Inflows:</b>					
Incremental Revenues	176,916	376,799	376,799	425,318	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	789	-	3,187	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Inflows:</b>	<u>\$ 177,705</u>	<u>\$ 376,799</u>	<u>\$ 379,985</u>	<u>\$ 425,318</u>	<u>\$ -</u>
<b>Project Outflows:</b>					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	60,066	60,066	60,066	60,066	-
Debt Service-Interest	12,434	11,142	11,142	9,851	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	-	5,000	-	5,000	-
Audit Costs	1,130	2,000	2,000	2,000	-
Other	237	-	150	-	-
<b>Total Outflows:</b>	<u>\$ 73,867</u>	<u>\$ 78,208</u>	<u>\$ 73,358</u>	<u>\$ 76,917</u>	<u>\$ -</u>
<b>Annual Net Cash Flow</b>	<u>\$ 103,838</u>	<u>\$ 298,591</u>	<u>\$ 306,627</u>	<u>\$ 348,401</u>	<u>\$ -</u>
<b>Cash Balance (Deficit), December 31</b>	<u>\$ 21,044</u>	<u>\$ 318,662</u>	<u>\$ 327,671</u>	<u>\$ 676,072</u>	<u>\$ -</u>
<b>Memo: Unrecovered Costs (Fav.)</b>	<u>\$ 459,484</u>	<u>\$ 100,827</u>	<u>\$ 92,791</u>	<u>\$ (315,676)</u>	<u>\$ -</u>





# *Glossary*

## 2021 Capital Improvement Plan: Executive Budget

## Glossary

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**AGENCY:** A unit of organization within the City. Agencies include departments, divisions, and utilities. Each agency is responsible for submitting to the Finance Director capital and operating budget requests outlining projected costs of operation for the upcoming fiscal year.

**APPROPRIATION:** The legislative authority to spend and obligate a specified amount from a designated fund account for a specific purpose.

**BORROWING SCHEDULE:** The plan for General Fund and Non-General Fund General Obligation (GO) borrowing during the period of the Capital Improvement Plan (CIP).

**CANCELLATION:** The removal of budget authority for a project or program. Authority may be cancelled because a project is delayed, the project is not moving forward, implementation is slowed, the project is completed under budget, or there is a change in the scope of the project.

**CAPITAL BUDGET:** The appropriations for capital projects, which comprise the first year of the Capital Improvement Plan.

**CAPITAL IMPROVEMENT PLAN (CIP):** The capital projects planned for the next six years in the capital budget. Only the first year of the Capital Improvement Plan is appropriated with the adoption of the capital budget. The remaining five years of budgeted information is presented as a plan for the future.

**CAPITAL PROGRAM:** A large scale *continuing* work plan which provides for lasting improvements to the City's infrastructure, assets, and services oftentimes funded by notes, bonds, and other borrowing methods.

**CAPITAL PROJECT:** A large scale work plan with a *defined start date and end date* which provides for lasting improvements to the City's infrastructure, assets, and services oftentimes funded by notes, bonds, and other borrowing.

**CITYWIDE ELEMENT:** Major topic areas that influence the quality of life in Madison. The Citywide Elements are:

- Culture and Character
- Economy and Opportunity
- Effective Government
- Green and Resilient
- Land Use and Transportation
- Neighborhoods and Housing

**COMPENSATION GROUP:** A grouping of job classifications based on similar attributes, professional and supervisory requirements, and work functions that are assigned to established salary ranges in the compensation plan.

**DEBT SERVICE:** Principal and interest payments on debt incurred by the City.

**DEVELOPMENT IMPACT FEE ZONE:** Geographically defined areas of the City that have been designated by the Common Council as areas in which development has created or may create the need for capital improvements to be funded in whole or in part by impact fees. The areas may be referenced in the Comprehensive Plan or Master Plan, and are shown on a Development Impact Fee Zones Map.

**DIRECT APPROPRIATION:** Budget appropriations made for a specific activity or initiative but not housed within a specific agency. These appropriations fall under the purview of the Mayor.

**EXECUTIVE BUDGET:** The Mayor’s plan for expenditures and funding sources during the fiscal year. The plan reflects potential appropriations and is presented to the Common Council for their amendments and adoption at which time the funds are legally appropriated.

**EXPENDITURE RESTRAINT PROGRAM:** A state aid program that provides funding to municipalities that keep the growth in property tax supported spending to a calculated limit based on mills, the consumer price index, and net new construction.

**EXPENDITURE TYPE:** The category that describes the type of expenditure being made, for example, Building, Machinery and Equipment, Fiber Network.

**FULL TIME EQUIVALENT POSITION (FTE):** A term used to express the position count. A person working in a half-time position is considered to be working at 0.5 FTE.

**FUNCTION:** A grouping of agencies that provide like services. The functions identified within Madison’s operating budget include: Administration, General Government, Library, Planning and Development, Public Safety and Health, and Public Works and Transportation.

**FUND:** A sum of money segregated for specific activities. Use of this money requires adherence to special regulations established for each fund. The funds identified within the City of Madison’s Adopted Budget include: Capital Projects Fund, General Fund, Community Development Grants, Convention Center, Debt Service, Fleet Services, Golf Courses, Impact Fees, Insurance, Library, Loans, Metro Transit, Other Grants, Other Restricted, Parking Utility, Public Health Madison & Dane County, Sewer Utility, Stormwater Utility, Water Utility, Worker’s Compensation, and Community Development Authority.

**FUNDING SOURCE:** Income received which supports an appropriation. Funding sources include General Obligation borrowing, federal and state grants, special assessments, etc.

**GENERAL FUND:** A central fund into which most of the City’s tax and unrestricted revenues are budgeted to support basic City operations.

**GENERAL OBLIGATION (GO) BORROWING:** A type of municipal borrowing that is secured by the City’s available resources, including tax revenues, to repay the debt.

**General Fund GO Borrowing:** General Obligation Borrowing that is funded by the City’s General Fund which comprises most of the City’s tax revenues and unrestricted revenues.

**Non-General Fund GO Borrowing:** General Obligation Borrowing that is funded by sources other than the General Fund. These include enterprise funds such as Stormwater and Metro.

**HOLDING COSTS:** Expenses for upkeep and maintenance of the unoccupied areas of the Tax Increment Financing (TIF) district properties throughout Madison.

**HORIZON LIST:** A list of projects not included in the Capital Improvement Plan but that will continue to be studied and analyzed for inclusion in a future CIP. Projects on this list have specific outstanding items that must be addressed prior to inclusion in a future CIP.

**IMAGINE MADISON:** Madison’s Comprehensive Plan (most recently updated in 2018), outlining policies and actions impacting City budgets, ordinances, and growth. The plan update, which was guided by community input, looks 20 years into the future and seeks opportunities to address long term issues, but focuses on action steps to guide the City’s near term efforts.

**IMPACT FEE:** A fee imposed on developers in order to pay the capital costs to construct, expand or improve public facilities which are necessary to accommodate new development or any improvements made to existing development in the City as a whole or in designated development impact fee zones. The City currently receives fees from 16 zones that pay for park infrastructure, parkland acquisitions, transportation improvements, Stormwater facilities and sanitary sewer improvements.

**LEVY (PROPERTY TAX):** Taxes levied on all taxable property within the City of Madison. The annual levy is determined by the amount of funding needed to support ongoing operating functions of the City. The property tax represents 73% of Madison’s total General Fund budget.

**LEVY LIMIT:** A state law providing the maximum amount a municipality may implement as property tax calculated as the prior year levy plus the percentage increase in equalized value from net new construction, with certain exceptions such as general obligation debt service.

**MAJOR:** A set of like accounts defining the nature of expenditures. Major objects within the City of Madison’s chart of accounts include:

- Revenue
- Salaries
- Fringe Benefits
- Supplies
- Purchased Services
- Debt & Other Financing
- Inter-Departmental Billings
- Inter-Departmental Charges
- Transfer Out

**MILL RATE:** A figure used to represent the amount per \$1,000 of the assessed value of property which then is used to determine the amount of property tax.

**NEIGHBORHOOD RESOURCE TEAM:** Staff teams that work together to focus on priorities identified by a specific neighborhood. The mission of Neighborhood Resource Teams is to encourage and enhance communication, coordination, and relationship building among City staff, residents, and other stakeholders to promote equity and improve the quality of life for Madison residents.

**NET NEW CONSTRUCTION:** The percentage calculated from the ratio of new construction value to the total equalized property value in the City, used in calculating state levy limits and expenditure restraint program limits.

**OPERATING BUDGET:** A plan, approved by the Mayor and Common Council, appropriating funds to agencies for operating costs during the upcoming year. This plan establishes legal expenditure authority for agencies to carry out business as authorized in the adopted budget. Amendments to the operating budget that exceed \$5,000 are subject to super majority approval by the Common Council.

**PAVEMENT RATING:** A scale for measuring roadway quality ranging from 0-10, used to document the roadway condition throughout the City of Madison. Pavement ratings are updated biennially.



**PAYMENT IN LIEU OF TAX:** A payment made by entities exempt from the property tax to reflect services received from the City.

**RACIAL EQUITY AND SOCIAL JUSTICE (RESJI):** An initiative within the City of Madison focused on establishing racial equity and social justice as core principles in all decisions, policies and functions of the City of Madison.

**REAUTHORIZATION:** Funding appropriated in one year that will not be received in that year and is appropriated by the Common Council in the following year's budget for the same purpose.

**REVENUE BONDS:** Debt funding for capital projects and programs that is secured by a specified revenue source, for example, payments made by rate payers for water or sewer services.

**SERVICE:** An activity or set of activities performed by an agency that has identifiable costs for budgetary purposes and a clear purpose with measurable objectives.

**SPECIAL ASSESSMENTS:** Charges designated for improvements and services provided to real property within the City and charged to the property owners. Examples of improvements funded by special assessments include sewer repair and sidewalk replacement.

**TAX INCREMENT:** The amount obtained by multiplying the total county, city, school and other local general property taxes levied on all taxable property within a tax incremental district in a year by a fraction having as a numerator the value increment for that year in the TID and as a denominator that year's equalized value of all taxable property in the TID. In any year, a tax increment is "positive" if the value increment is positive.

**TAX INCREMENTAL BASE (BASE VALUE):** The aggregate value, as equalized by the Wisconsin Department of Revenue, of all taxable property located within a Tax Increment District (TID) on the date as of which the TID is created.

**TAX INCREMENT DISTRICT (TID):** A geographical area, made up of contiguous whole units of property. A TID does not include any area identified as a wetland, as defined in State Statute.

**TAX INCREMENT FINANCING (TIF):** TIF is a public financing method that serves two primary functions. The first function is to fund certain capital improvements. The second function is, when a private project has demonstrated financial need and met the "but for" test as proscribed in State Statute, to provide public financial assistance to private developments in a tax increment district. (For a full list of eligible project costs, consult State Statute 66.1105.)

**TAXES ON AVERAGE VALUE HOME (TOAH):** A calculation used to reflect the impact of budgetary decisions on the property tax levy by calculating the impact on the average assessed property value of a single family home.

**VALUE INCREMENT:** The equalized value of all taxable property in a TID in any year minus the tax incremental base. In any year "value increment" is positive if the tax incremental base is less than the aggregate value of taxable property as equalized by the Wisconsin Department of Revenue; it is negative if that base exceeds the aggregate value.



# FINANCE DEPARTMENT

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