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**To:** [Dan Melton](#); [Bruce Mayer](#); [Madeline Gotkowicz](#); [Cnare, Lauren](#); [Palm, Larry](#)  
**Cc:** [Schlenker, Thomas](#); [Heikkinen, Tom](#); [Robb, Amy](#)  
**Subject:** Water Board Meeting for March 22  
**Date:** Tuesday, March 15, 2011 10:53:44 AM  
**Attachments:** [Chapter 7 - Ends Policies - Reinventing Your Board.pdf](#)  
[Chapter 5 - Ends Policies - Policy Governance Fieldbook.pdf](#)  
[Outcomes Policies for 2-23 Meeting - to use in homework assignment.pdf](#)

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Greetings:

As you all know, we have a board meeting next week Tuesday. Because our last meeting finished at 5:15 due to loss of quorum, we were unable to get to ends/outcomes policies last month. We also agreed to run next week's meeting to 7:30 pm because of the ground we lost last month.

Attached is the homework material that Amy distributed before the February meeting. Please take another look at that material and develop your thoughts before we meet next week. The first page of this material is an "outcomes policy formula." We need to adhere to this formula for our global outcomes policy. Subparts of the formula are ok for Level 2 and Level 3 outcomes policies. Carver states that "Ends policies, then, are policies that address a threefold concept: your organization's results, recipients, and cost of results. To qualify as an ends statement, a proposition must describe at least one of the three components. Taken as a whole, of course, your ends policies will describe all three."

If you find yourself asking "what would a Carver board do?" in developing ends/outcomes, please look through the attached chapters (you've seen these before, so it should be review). If all board members read this material, then we will all be able to bring our different interpretations of the material to the meeting.

I hope you are all enjoying the return to spring weather.

Best regards,  
Greg

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