Program Area Goal & Priority Children and Families B1: Specialized Train/Consult

		Totals				
Agency	Program Name	2012 Funding	2013 Request	\$ change	% change	2014 Request
Rainbow Project	C. PRIDE Project	\$16,910	\$17,467	\$557	3.29%	\$17,467
TOTALS		\$16,910	\$17,467	\$557	3.29%	\$17,467

PROPOSAL REVIEW: Staff Review for 2013-2014

For Community Resources Proposals to be Submitted to the Community Services Committee, Early Childhood Care and Education Committee and Committee on Aging

2.	Agency Name: The Rainbow Project, Inc.
3.	Requested Amounts: 2013: \$17,467 2014: \$17,991 Prior Year Level: \$16,910
4.	Project Type: New ☐ Continuing ⊠
5.	Framework Plan Objective Most Directly Addressed by Proposed by Activity: I. Youth Priority VI Children & Families III. Access VII Seniors III Crisis Comment: Fits with Program Area VI Children and Families- Provision of specialized training and consultation.
6.	Anticipated Accomplishments (Proposed Service Goals) To increase the capacity of childcare staff to better serve children and families who are at-risk, targeting 237 staff and children in accredited centers. (Numbers and who served needs clarification.)
7.	To what extent does the proposal meet the Objectives of the Community Development Division, Community Resources Program Goals and Objectives for 2013-2014? Staff Comments: Intermediate Priority: (B1) PRIDE Project clearly meets the objective to provide specialized training and consultation services for accredited programs providing quality services to at-risk children.

8. Does the proposal incorporate an innovative and/or research based <u>program design</u>? Staff Comments:

The program adheres to researched based design which captures the long term benefits of quality early child care on children who are at-risk. (HighScope Longitudinal Study) as well as early intervention capturing strengths children gain in early childhood quality education that will stay with them as they grow into adults, "Child Delinquency: Early Intervention & Prevention", Office of Juv. Justice, U.S. Dept of Justice.

9. Does the proposal include service goals and outcome objectives that are realistic and measurable and are likely to be achieved within the proposed timeline? What will be the impact on the identified need or problem?

Staff Comments:

1.

Program Name: C PRIDE Project

The estimate of 237 consultations is significantly higher than the 173 contracted for in 2011-2012. (This is also disconcerting due to the loss in funding from United Way.) Objectives include increasing child care staff capacity to serve high risk children and identifying concerns in specific children's development. As an impact, child care providers will be better prepared to meet the challenging needs of the children and families they are serving.

10. Does the agency, staff and/or Board <u>experience</u>, <u>qualifications</u>, <u>past performance</u> and <u>capacity</u> indicate probable success of the proposal?

Staff Comments: Rainbow Project holds a State of Wisconsin Dept. of Regulation & License as Outpatient Mental Health Clinic and has a solid reputation of serving families and children. The board of directors provides guidance; the staff has a variety of expertise and credentials. Consistency in the program coordinator position this past year has positively impacted the agency ability to communicate and provide stable services for staff in City of Madison Accredited programs. The 20 +year old partnership between Rainbow and centers has been critical is helping child care staff deal with the trauma and challenging

behaviors of children and families in their care. Although previous to 2011 goals were not consistently met, the PRIDE Program met their service goals and surpassed outcome objectives stated in the 2011 contract. Financial administration has been a challenge for the agency in the past. A new finance director has been hired.

11. Is the agency's proposed <u>budget reasonable and realistic</u>, able to <u>leverage additional resources</u>, and demonstrate <u>sound fiscal planning</u> and management?

Staff Comments: In 2011-2012 contract, the program was supported by both the City of Madison and United Way. The United Way allocation does not appear in the 2013 proposed budget, therefore making the City the sole funder of PRIDE. This is a loss of \$16,522.00. No hourly wage is included.

Agency appeared to struggle with completion of the budget pages in the application. Application submitted on deadline is included in Committee packets. Budget pages as submitted contained multiple errors and some omissions. Agency submitted another version of application and an attachment that addressed some additional budget information after the deadline. This version also contains error messages and omissions. Staff will continue to work with agency to complete this information.

12. Does the agency's proposal demonstrate efforts and success at securing a <u>diverse array of support</u>, <u>including volunteers, in-kind support</u> and securing <u>partnerships</u> with <u>agencies and community groups?</u>

Staff Comments: Yes, volunteers and interns assist in completing onsite classroom observations and consultations for identified children and classrooms. The PRIDE Project is a leader in providing support, guidance, and training in areas such as family violence, secondary trauma, child abuse, neglect, children in crisis, and childhood mental health to the child care providers in City of Madison Accredited programs. Partnerships with centers have been successful in creating common goals to support children and families.

13. To what extent does the applicant propose services that are accessible and appropriate to the needs of low-income-individuals, culturally diverse populations and/or populations with specific language barriers and/or physical or mental disabilities?

Staff Comments:

Recommend with Qualifications

71% of children and families served are low to moderate income. The program provides service to specific City of Madison Accredited programs to support them in addressing the needs of children with challenging behaviors.

Follow up questions for Agency: Are other funds being used to support the PRIDE Project? Who is included in the outcome objectives, 237 participants?	
Staff Recommendation	
☐ Not recommend for consideration	
☐ Recommend for consideration	

Suggested Qualifications: Budget needs clarification.

Program Description:

Rainbow Project PRIDE Project

Program Synopsis

The PRIDE Project provides consultation/training/support services & resources to assist in meeting the special needs of children/families in Madison Accredited early childhood centers and programs.

Goa		Cι	ustomer / Participant	G	eography
O C	risis Intervention/	\odot	Children	0	County or greater
S	afety	0	Youth	\odot	Madison
⊙ C	hildren/Families	0	Family	0	CD Target Area
O W	orkforce Preparedness	0	Older Adult	0	Neighborhood
0 0	lder Adults			0	NRT Neighborhood
O A	ccess to Resources				
O Y	outh				
O N	eighborhoods				

Agency and Management History

The Rainbow Project consists of staff, interns, volunteers and language interpreters, who are celebrating 30 years as a state licensed, independent non-profit. They have experience in the areas of cultural competency, strength and evidence-based services for young children (infants-10 years) and their adult caregivers, and families who have experienced trauma. The agency philosophy of addressing core issues rather than superficial symptoms is significant as is the goal of maximizing healthy independence for consumers and building capacity through community education/training presentations. Comprehensive services provided are based on sound theoretical knowledge.

Benchmarks/Outcome Measure to comparable Projects

Increased capacity of early childhood/childcare program staff, children and parents accredited with city of Madison to serve children and families at risk for mental health, child abuse and other traumas, including social emotional development and behavior problems to occur in the future.

Individual evaluations/feedback from specific training presentations/consultations provided in each center; year-end annual evaluation of overall project effectiveness completed by participating centers; results of pre/post observation/assessment of individual children involved in receiving project services.

Performance History	2009	2010	2011	2012 (est.)					
# of participants			17 sites 173 staff	20 sites 160 staff					
CD funds expended	\$21,910	\$21,910	\$16,910	\$16,910					

Sources: CR Allocations, Agency Service Reports

Program Development

Rainbow clinicians receive increasing #'s of requests for consultation/training/support services & resources to assist in meeting the special needs of children/families participating in early childhood centers and child care/education programs; economically challenging times have increased stress in children/families; exposure to family/community violence/trauma increasing for some young children/families; life transitions of divorce, grief/loss, chronic physical illness, serious accidents, natural disasters often result in children being discharged from centers due to behavior problems. Experienced early childhood/preschool teachers report unprecedented special needs. Success of 20 year project indicates cost-effective resources invested & directed early on to enrich early childhood environments, preventing suffering & increased future costs. This project was presented as a model program this year at the UW Whitewater Early Childhood Conference & think this should be a #1 priority.

Program Design

Well developed, established and successfully utilized program services include: 1) Outreach and orientation for new Madison accredited centers that have not received PRIDE Project services in the past; 2) Reconnection with past PRIDE Preschool Project recipient centers/programs annually to accept requests for specialized training or consultation/observation services 3) Coordination with city childcare specialists on topics, issues, focus for each identified center receiving PRIDE services 4) Evaluation/feedback on project services. Topics include "Understanding Impact of Trauma on Young Children and Their Families"; Recognizing & Responding to Normal Challenging Behaviors of Young Children & When to Seek Outside Help"; Early Childhood Professionals: Roles, Challenges, Possibilities; Helping Young Children Manage Stress; Team-building for Professionals in Early Childhood and School Age Care/Education; "Making the Most of Parent-Teacher Conferences"; "Recognizing Child Abuse, Neglect Indicators in Children"; "Punishment VS Discipline: What Children Are Telling Us"; Social-Emotional Development; Infant Mental Health; "Developmental Stages of Cultural Identity and Self Concept" "Normal Stages of Sexual Development in Young Children"

Reward

Increased knowledge, resources, awareness, understanding of needs/responses in work with vulnerable children/families.

Risk

Public funds may be decreased based on other priorities.

PROGRAM DESCRIPTION

CITY OF MADISON

ORGANIZATION:
PROGRAM/LETTER:

ORGANIZATION

C PRIDE Project

OBJECTIVE STATEMENTS:

OCS: Domestic Violence, Sexual Assault, Crisis Intervention B1: Prevention-Abuse and Neglect (C

DESCRIPTION OF SERVICES

1. NEED FOR PROGRAM: Please identify local community need or gap in service that the proposed program will address.

Rainbow clinicians receive increasing #'s of requests for consultation/training/support & resources to assist in meeting the special needs of children/families participating in early childhood care/education programs. Economic challenges have increased stress for children/families; exposure to family/community violence/trauma increases and life transitions of divorce, grief/loss, chronic physical illness, serious accidents, natural disasters often result in children being disenrolled from centers due to behavior problems. Experienced early childhood/preschool teachers report unprecedented special needs. Success of this 22 year partnership indicates cost-effective resources invested & directed early on to enrich early childhood environments, prevent suffering & increased future costs. This project was presented as a model program at the UW Whitew ater Early Childhood Conference. New research on Adverse Childhood Events also validates child environments can alter impact of trauma.

2. SERVICE DESCRIPTION - Describe the service(s) provided including your expectations of the impact of your activities.

Well developed, established and successfully utilized program services include: 1) Outreach and orientation for new Madison accredited centers that have not received PRIDE Project services in the past; 2) Reconnection with past PRIDE Preschool Project recipient centers/programs annually to accept requests for specialized training or consultation/observation services 3) Coordination with city childcare specialists on topics, issues, focus for each identified center receiving PRIDE services 4) Evaluation/feedback on project services. Topics include "Understanding Impact of Trauma on Young Children and Their Families"; Recognizing & Responding to Normal Challenging Behaviors of Young Children & When to Seek Outside Help"; Early Childhood Professionals: Roles, Challenges, Possibilities; Helping Young Children Manage Stress; Team-building for Professionals in Early Childhood and School Age Care/Education; "Making the Most of Parent-Teacher Conferences"; "Recognizing Child Abuse, Neglect Indicators in Children"; "Punishment VS Discipline: What Children Are Telling Us"; Social-Emotional Development; Infant Mental Health; "Developmental Stages of Cultural Identity and Self Concept" "Normal Stages of Sexual Development in Young Children"

3. PROPOSED PROGRAM CONTRACT GOALS: Include clearly defined service goals and process objectives: number of unduplicated clients to be served, number of service hours to be provided etc.

Increase capacity of early childhood/childcare program staff, children and parents accredited with city of Madison to serve children and families at risk for mental health, child abuse and other traumas, including social emotional development and behavior problems to occur in the future.

4. SERVICE HOURS: Frequency, duration of service and hours and days of service availability.

Available Monday thru Friday during regular 8 a.m. - 6 pm w ork w eek; also flexible for early childhood and childcare staff schedules to provide training in the evenings and Saturdays, w hich has occurred in past years; observation/consultation onsite provided during regular w ork w eek flexible to meet caregiver/staff schedules. 2011 provided 167.75 hours of service for 227 children/staff/caregives.

CR PROGRAM STANDARD - 1 MAY 2, 2012

PROGRAM DESCRIPTION

CITY OF MADISON

ORGANIZATION:	ORGANIZATION
PROGRAM/LETTER:	C PRIDE Project
5. POPULATION SERVED: Ple	ase describe in terms of age, income level, LEP, literacy, cognitive or physical disabilities
or challenges).	
eligible to receive PRIDE Predirectly assisting children (in center parents and Board m	ccredited early childhood edcuation/childcare centers and inhome family programs school services. At least 30-40 programs served over past 20 years indirectly and if ants through after school program ages) enrolled in these centers. In addition, tembers have also participated in PRIDE training presentations. Center populations of broad range in age, income, literacy, disability, cultural/ethnic backgrounds.
6. LOCATION: Location of servi	ce and intended service area.
	d on site at specific early childhood education programs, some training presentations oject Clinic, or Water Utility training conference room.
7. OUTREACH PLAN: Describe	your outreach and marketing strategies to engage your intended service population.
Beginning of calendar year a centers and programs In col Programs Coordinator; throu	announcment of project services available to identified directors of city accredited laboration with City Daycare Specialists Unit and Rainbow Referral and Community aghout year, Referral Coordinator initiates regular contact with new and past project Daycare Specialists Unit to provide outreach/awareness particularly to Spanish
8. COORDINATION: Describe he	ow you coordinate your service delivery with other community groups or agencies.
School of Medicine Dept. of Social Work, Counseling Psy	+ accredited centers in City of Madison as well as City Childcare Specialists, UW Psychiatry Child & Adolescent Residents; UW Madison Graduate Interns School of vchology, Psychology; Instructors from Madison College Early Childhood courses a specific classes throughout the year) and UW Madison School of Education courses
9. VOLUNTEERS: How are volu	nteers utilized in this program?
1	doctoral and M.D. level) who assist in completing onsite classroom observations and or specific, identified children as well as observation of general classroom structure,
10. Number of volunteers utilized	d in 2011?
Number of volunteer hours utilize	ed in this program in 2011?

ORGANIZATION:	ORGANIZAT	ΓΙΟΝ	
PROGRAM/LETTER:	С	PRIDE Project	

11. BARRIERS TO SERVICE: Are there populations that are experiencing barriers to the service you are proposing,i.e, cultural differences, language barriers and/or physical or mental impairments or disabilities? Describe the ability of proposed program to respond to the needs of diverse populations.

As a result of fewer community early intervention services available for children and families, more serious behaviors and developmental concerns arising for an increasingly vulnerable population. Economic challenges add additional stress to families with young children. These challenging economic times impact resources for early childhood programs/centers with fewer dollars for training and less planning and resources for teachers. Another barrier is the fact that funding sources are not prioritizing these services. Directors, teachers, childcare providers and caregivers report seeing more serious presenting issues with children and families in centers and programs experiencing stress, trauma, life transitions in severity and quantity. This results in over-stressed staff and stretching resources. There are also fewer Spanish speaking providers and parents served through this project.

12. EXPERIENCE: Please describe how your agency, and program staff experience, qualifications, and past performance will contribute to the success of the proposed program?

In addition to foundation of experience outlined for Programs A,B.D, Rainbow clinicians all have backgrounds in early childhood & school-age education and childcare, as teachers & program coordinators, as well as formal training in child development, mental health and trauma prevention/intervention. Original community needs precipitating the beginning of the Rainbow Project came from the early childhood care and education community. 4C survey identified 10-20% of children in childcare in City of Madison and Dane County as at risk and vulnerable requiring specialized support and early intervention/prevention in order to prevent problems from becoming more serious in the future. The Rainbow Project PRIDE model, established 22 years ago, shines as model project nationally and shared at the 2010 UW Whitew ater Early Childhood Conference.

13. LICENSING OR ACCREDITATION: Report program licensing, accreditation or certification standards currently applied.

Approval of continuing education credits in CORE Knowledge Areas; State of Wisconsin Dept. of Regulation & License as Outpatient Mental Health Clinic

14. STAFF: Program Staff: Staff Titles, FTE dedicated to this program, and required qualifications for program staff.

Staff Title	FTE	Credentials/Qualifications
Executive Director		Masters Degree, Licensed Professional Counselor
Child, Adult & Family Therapists		Masters level related fields of social work, psychology, early childhood development, chi
Financial Coordinator		Bachelors Degree and experience in non-profit
Executive Assistant		Bachelors Degree and experience in non-profit
Referral/Community Prog Coord		Bachelors Degree and experience in non-profit

CR PROGRAM STANDARD - 3 MAY 2, 2012

PROGRAM DESCRIPTION

CITY OF MADISON

ORGANIZATION:	ORGANIZAT			
PROGRAM/LETTER:	С	PRIDE Project		
15. CONTRIBUTING RESEARC	CH			
Please identify research or best	practice frame	works you have utilized in	developing this program.	
In addition to references list children gain in early childho "Child Delinquency: Early In generations of criminology s likely to become child deling	ed for Progra bod quality ed tervention & I studies show uents in conju violence, pe	m A,B,D also add: High ucation that will stay wing revention, Office of Jung children during presunction with other risks for rejection. These issuer	scope Longitudinal Study capturin th them as they grow into adults; v. Justice,U.S. Dept of Justice revelonol years, antisocial, disruptive factors,such as substance abuse les can be addressed early on with the substance and the substance actives.	Research paper views behaviors are , poor parenting
16. ACCESS FOR LOW-INCOM What percentage of this program What framework do you use to d	n's participants determine or de	do you expect to be of loescribe participant's or hou	usehold income status? (check all th	71.0% at apply)
	Number of ch	ildren enrolled in free and	reduced lunch	
	Individuals or	families that report 0-50%	of Dane County Median Income	X
	Individual or f	amily income in relation to	Federal Poverty guidelines	X
	Other			
17. HOW IS THIS INFORMATION	ON CURRENT	Y COLLECTED?		
Data collected from director PRIDE Project	s of each ear	ly childhood/school-age	education/childcare program part	ticpating in
18. PLEASE DESCRIBE YOUR	USER FEE S	TRUCTURE AND ANY AC	CCOMMODATIONS MADE TO ADDI	RESS
ACCESS ISSUES FOR LOW IN	ICOME INDIVI	DUALS AND FAMILIES.		
Centers and consumers elig Specialists	gible for PRIDE	services required to be	e approved w ith city of Madison C	hildcare

CR PROGRAM STANDARD - 4 MAY 2, 2012

PROGRAM DESCRIPTION

CITY OF MADISON

ORGANIZATION: ORGANIZATION

PROGRAM/LETTER: C PRIDE Project

DEMOGRAPHICS

Complete the following chart for unduplicated participants served by this program in 2011. Indicate the number and percentage for the following characteristics. For new programs, please estimate projected participant numbers and descriptors.

	Part.	Part.	Staff	Staff		Part.	Part.	Staff	Staff
DESCRIPTOR	#	%	#	%	DESCRIPTOR	#	%	#	%
TOTAL	ERRO	0%	0	0%	RESIDENCY				
MALE		0%	0	0%	CITY OF MADISON		0%	\times	\times
FEMALE		0%	0	0%	DANE COUNTY (NOT IN CITY)		0%	\times	\times
UNKNOWN/OTHER		0%	0	0%	OUTSIDE DANE COUNTY		0%	${\times}$	${\mathbb X}$

Part. = Participant

Note: Race and ethnic categories are stated as defined in HUD standards

OUTSIDE DANE COUNTY		0%	\times	\geq
TOTAL RESIDENCY	0	0%	$\geq <$	$\geq <$
AGE				
<2		0%	$\geq \!$	\geq
2 - 5		0%	$\geq \!$	\times
6 - 12		0%	$\geq \!$	\geq
13 - 17		0%	\geq	\geq
18 - 29	0	0%	\times	\geq
30 - 59		0%	$>\!\!<$	\times
60 - 74		0%	$\geq \!$	\times
75 & UP	0	0%	$\geq \!$	\times
TOTAL AGE	0	0%	\times	\geq
RACE				
WHITE/CAUCASIAN		0%	0	0%
BLACK/AFRICAN AMERICAN		0%	0	0%
ASIAN	0	0%	0	0%
AMERICAN INDIAN/ALASKAN NATIVE		0%	0	0%
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER	0	0%	0	0%
MULTI-RACIAL:	0	0%	0	0%
Black/AA & White/Caucasian		0%	0	0%
Asian & White/Caucasian		0%	0	0%
Am Indian/Alaskan Native & White/Caucasian		0%	0	0%
Am Indian/Alaskan Native & Black/AA	0	0%	0	0%
BALANCE/OTHER	1	0%	0	0%
TOTAL RACE	1	0%	0	0%
ETHNICITY				
HISPANIC OR LATINO	5	0%	0	0%
NOT HISPANIC OR LATINO	-5	0%	0	0%
TOTAL ETHNICITY	0	0%	0	0%
PERSONS WITH DISABILITIES	3	0%	0	0%

ISON

COMMUNITY DEVELOPMENT	DIVISION PROGRAM DESCRIPT	ION <u>CIT</u>	TY OF MAD
ORGANIZATION:	ORGANIZATION		
PROGRAM/LETTER:	C PRIDE Project		
PROGRAM OUTCOMES			
	Number of unduplicated individual partic	sipants served during 2011. ERROR]
		Total to be served in 2013. 237]
Complete the following for each	n program outcome. No more than two outcomes pe	er program will be reviewed.	
If applying to OCS, please refer	r to your research and/or posted resource documen	ts if appropriate.	
Refer to the instructions for deta	ailed descriptions of what should be included in the	table below.	
Outcome Objective # 1:	Increased capacity of early childhood & scholinhome providers to effectively serve special		
Performance Indicator(s):	Participating early childcare indicate success special needs of children and caregivers the		enging
Proposed for 2013:	Total to be considered in 237	Targeted % to meet perf. measures	90%
	perf. measurement	Targeted # to meet perf. measure	213.3
Proposed for 2014:	Total to be considered in 237	Targeted % to meet perf. measures	90%
	perf. measurement	Targeted # to meet perf. measure	213.3
Explain the measurement tools or methods:	Individual evaluatons/feedback from specific each center; year-end annual evaluaton of or participating centers; results of pre/post observeceiving project services.	verall project effectiveness completed by	
Outcome Objective # 2:	Classsroom, onsite Observation/Consultation 12-20 identified as presenting concerns in be		children
Performance Indicator(s):	Completed assessments/recommendations knowledge, skill for teachers/caregivers in ne	, ,	
Proposed for 2013:	Total to be considered in 237	Targeted % to meet perf. measures	90%
	perf. measurement	Targeted # to meet perf. measure	
Proposed for 2014:	Total to be considered in 237	Targeted % to meet perf. measures	L
	perf. measurement	Targeted # to meet perf. measure	213.3
Explain the measurement	Ages and Stages SE (Social Emotional Dev Checklist; Parenting Stress Index, PRIDE sp		d Behavior
toolo or mothodo.	oncomist, i arenting offess index, FRIDE sp	come activity evaluation and year-end	

evaluation/feedback questionnaire completed by both caregivers and teachers and offered in

CR PROGRAM STANDARD - 6

spanish

tools or methods:

AGENCY OVERVIEW

CITY OF MADISON

ORGANIZATION:	The Rainbow	Project, Inc.
PROGRAM/LETTER:	С	PRIDE Project

10. PROGRAM BUDGET

a. 2012 BUDGETED		ACCOUNT (CATEGORY		
	SOURCE				SPECIAL
REVENUE SOURCE	TOTAL	PERSONNEL	OPERATING	SPACE	COSTS
DANE CO HUMAN SVCS	0	0	0	0	0
DANE CO CDBG	0	0	0	0	0
MADISON-COMM SVCS	17,420	13,000	2,545	1,875	0
MADISON-CDBG	0	0	0	0	0
UNITED WAY ALLOC	16,522	12,340	2,400	1,782	0
UNITED WAY DESIG	0	0	0	0	0
OTHER GOVT	0	0	0	0	0
FUNDRAISING DONATIONS	0	0	0	0	0
USER FEES	0	0	0	0	0
OTHER	0	0	0	0	0
TOTAL REVENUE	33,942	25,340	4,945	3,657	0

b. 2013 PROPOSED BUDGET

	SOURCE				SPECIAL
REVENUE SOURCE	TOTAL	PERSONNEL	OPERATING	SPACE	COSTS
DANE CO HUMAN SVCS	0	0	0	0	0
DANE CO CDBG	0	0	0	0	0
MADISON-COMM SVCS	17,467	13,390	2,242	1,835	0
MADISON-CDBG	0	0	0	0	0
UNITED WAY ALLOC	0	0	0	0	0
UNITED WAY DESIG	0	0		0	0
OTHER GOVT*	0	0	0	0	0
FUNDRAISING DONATIONS	0	0	0	0	0
USER FEES	0	0	0	0	0
OTHER**	0	0	0	0	0
TOTAL REVENUE	17,467	13,390	2,242	1,835	0

*OTHER GOVT 2013

Source	Amount	Terms
	0	
	0	
	0	
	0	
	0	
TOTAL	0	

**OTHER 2013

Source	Amount	Terms
	0	
	0	
	0	
	0	
	0	
TOTAL	0	

AGENCY OVERVIEW

CITY OF MADISON

ORGANIZATION:	The Rainbo	w Project, Inc.	
PROGRAM/LETTER:	С	PRIDE Project	

11. 2014 PROGRAM CHANGE EXPLANATION

Complete only if you are requesting more than your 2013 request.

Note: Additional funding should only be requested where services or programming will change or expand in the second year.

a. PROGRAM UPDATE: If requesting more than 2013, describe any major changes being proposed for the program/service in 2014,

i.e., expansions or narrowing in target population, scope and level of services, geographic area to be served, etc.).

200 characters (with spaces) (2 lines max.) We will request cost of living increases & want to clarify that the City PRIDE Project is a self-contained program single funded program.

b. 2014 COST EXPLANATION

Complete only if significant financial changes are anticipated between 2013-2014.

Explain specifically, by revenue source, any significant financial changes that you anticipate between 2013 and 2014.

For example: unusual cost increases, program expansion or loss of revenue.

200 characters (with spaces) (2 lines max.)

c. 2014 PROPOSED BUDGET		ACCOUNT CATEGORY			
	BUDGET				SPECIAL
REVENUE SOURCE	TOTAL	PERSONNEL	OPERATING	SPACE	COSTS
DANE CO HUMAN SVCS	0	0	0	0	0
DANE CO CDBG	0	0	0	0	0
MADISON-COMM SVCS	0	0	0	0	0
MADISON-CDBG	17,991	13,852	2,249	1,890	0
UNITED WAY ALLOC	0	0	0	0	0
UNITED WAY DESIG	0	0	0	0	0
OTHER GOVT*	0	0	0	0	0
FUNDRAISING DONATIONS	0	0	0	0	0
USER FEES	0	0	0	0	0
OTHER**	0	0	0	0	0
TOTAL REVENUE	17,991	13,852	2,249	1,890	0

*OTHER GOVT 2014

Source	Amount	Terms
	0	
	0	
	0	
	0	
	0	
TOTA	0	

**OTHER 2014

Source		Amount	Terms
		0	
		0	
		0	
		0	
		0	
	TOTAL	0	

APPLICATION FOR 2013-2014 FUNDS

1. AGENCY CONTACT INFORMATION Organization The Rainbow Project, Inc. Mailing Address 831 EAST WASHINGTON AVE. Telephone (608)255-7356 X 321 (608)255-0457 FAX **Admin Contact** Sharyl Kato **Financial Contact** Jode Rettschlag Website http://www.therainbowproject.net **Email Address** skato@therainbowproject.net Legal Status Private: Non-Profit Federal EIN: 39-1422626 State CN DUNS

2. SIGNATURE PAGE

AFFIRMATIVE ACTION

If funded, applicant hereby agrees to comply with City of Madison Ordinance 39.02 and file either an exemption or an affirmative action plan with the Department of Civil Rights. A Model Affirmative Action Plan and instructions are available at www.cityofmadison.com/dcr/aaForms.cfm.

LIVING WAGE ORDINANCE

If funded, applicant hereby agrees to comply with City of Madison Ordinance 4.20. The Madison Living Wage for 2013 will be **\$12.19** (hourly). This reflects a 3% increase over Madison Living Wage for 2012, and is consistent with prior annual increases.

CITY OF MADISON CONTRACTS

If funded, applicant agrees to comply with all applicable local, State and Federal provisions. A sample contract that includes standard provisions may be obtained by contacting the

Community Development Division at (608) 266-6520.

If funded, the City of Madison reserves the right to negotiate the final terms of a contract with the selected agency.

3. SIGNATURE

Enter n	ame: Sharyl J. Kato	
	By entering your initials in the box sjk	you are electronically signing your name and agreeing to the terms listed above
DATE	5/28/2012	

COVER PAGE - 1 MAY 2, 2012

AGENCY CONTACT INFORMATION

ORGANIZATION The Rainbow Project, Inc.

1. AGENCY CONTACT INFORMATION

A Early Intervention and Prevention	OCS: Domestic Violer	OCS: Domestic Violence, Sexual Assault, Crisis Intervention B1: Prevention-Abuse and Neglect (CSC)			
Contact: Sharyl Kato	New Prg? No	Phone: 608.255.7356 x3	Email: skato@therainbowproject.net		
B Children of Violent Homes	OCS: Domestic Violence, Sexual Assault, Crisis Intervention B2: Trauma-Children and Youth (CSC)				
Contact: Darren LeCount	New Prg? No	Phone: 608.255.7356 x3	Email: dlecount@therainbowproject.net		
C PRIDE Project	OCS: Children and Fa	milies B1: Specialized Train/Con	sult (ECCEC)		
Contact: Kat Koslov	New Prg? No	Phone: 608.255.7356 x3	Email: kkoslov@therainbowproject.net		
D Grandparents & Other Relatives As Parents	OCS: Children and Families A2: Parent Education (ECCEC)				
Contact: Kat Koslov	New Prg? No	Phone: 608.255.7356 x3	Email: kkoslov@therainbowproject.net		
E Program E	Select an Objective St	atement from the Drop-Down			
Contact:	New Prg?	Phone:	Email:		
F Program F	Select an Objective St	atement from the Drop-Down			
Contact:	New Prg?	Phone:	Email:		
G Program G	Select an Objective St	atement from the Drop-Down			
Contact:	New Prg?	Phone:	Email:		
H Program H	Select an Objective Statement from the Drop-Down				
Contact:	New Prg?	Phone:	Email:		

2. AGENCY REVENUE DETAILED BY PROGRAM

REVENUE	2011	2012	2013-14	2013-14 PR	2013-14 PROPOSED PROGRAMS									
SOURCE	ACTUAL	BUDGET	PROPOSED	Α	В	С	D	E	F	G	Н	Non-City		
DANE CO HUMAN SVCS	218,620	436,000	455,621	224,720	0	0	6,181	0	0	0	0	224,720		
DANE CO CDBG	0	0	0	0	0	0	0	0	0	0	0	0		
MADISON-COMM SVCS	164,227	138,857	169,669	116,262	28,140	17,467	7,800	0	0	0	0	0		
MADISON-CDBG	0	0	0	0	0	0	0	0	0	0	0	0		
UNITED WAY ALLOC	109,00	147,522	155,000	0	15,000	0	15,000	0	0	0	0	125,000		
UNITED WAY DESIG	0	0	0	0	0	0	0	0	0	0	0	0		
OTHER GOVT	0	0	0	0	0	0	0	0	0	0	0	0		
FUNDRAISING DONATIONS	150,980	251,680	247,548	120,000	4,580	0	2,968	0	0	0	0	120,000		
USER FEES	121,980	78,700	103,000	50,000	3,000	0	0	0	0	0	0	50,000		
OTHER	0	115,313	123,400	60,000	4,000	0	5,500	0	0	0	0	53,900		
TOTAL REVENUE	655,807	1,168,072	1,254,238	570,982	54,720	17,467	37,449	0	0	0	0	573,620		

AO: REVENUE - 1 MAY 2, 2012

3. AGENCY ORGANIZATIONAL PROFILE

a. AGENCY MISSION STATEMENT

Vision: A safe, healthy and nurturing world for children and families. Mission: The Rainbow Project provides restorative healing & hope for young children & their families who have experienced trauma, building a foundation for the mastery of life sustaining skills. VALUES - Respect, Growth, Compassion, Collaboration, Excellence; Services for families with young children, in Dane Co & surrounding areas. Rainbow staff provide individualized, consumer-centered & responsive services within a variety of settings & include short/long term counseling, prevention, early intervention.

b. AGENCY EXPERIENCE AND QUALIFICATIONS

The Rainbow Project consists of staff (15 staff = 11.2 FTE positions) plus interns, volunteers and language interpreters, who are celebrating 32 years as a state licensed, independent non profit. We have an accummulated wealth of qualifications and experience (100+ years) in the areas of culturally competency, strength and evidence-based services for young children (infants-10 years) and their adult caregivers and families who have experienced trauma. In addition to experience/qualifications, the agency philosophy of addressing core issues rather than superficial symptoms is significant as is the goal of maximizing healthy independence for consumers and building capacity through community education/training presentations. Comprehensive services provided are based on sound theoretical knowledge: Erickson, Plaget within a psychosocial, developmental theory, ecological, systemic model. What makes the agency unique are "Areas of Core Competency...Building Resiliency": particularly in: EARLY ATTACHMENT OF CHILDREN W/ PRIMARY CAREGIVERS: Agency clinicians have expertise in INFANT & EARLY CHILDHOOD MENTAL HEALTH, as well as PROFESSIONAL ETHICS/BOUNDARIES; COORDINATION WITH OTHER SYSTEMS & SERVICE PROVIDERS; ADDRESSES SECONDARY TRAUMA BEST-PRACTICE WITH CLINICIANS; HIGH COMPETENCY IN PLAY THERAPY; LONGITUDINAL PERSPECTIVE IN SEEING CHANGE AS A PROCESS NOT AN EVENT: COMMUNITY COLLABORATION & NETWORKING CONSISTENT PRIORITY FOR 30 YEARS; COMMUNITY OUTREACH & TEAMING; REDEFINING MENTAL HEALTH SERVICES AS A POSITIVE PROACTIVE HEALTHY EXPERIENCE TO PREVENT MENTAL ILLNESS: EXPERTISE IN COMPLEX-MULTI TRAUMA; FAMILY-CENTERED APPROACH vs IDENTIFIED PATIENT: FAMILY CHANGE PERSPECTIVE IN DIVORCE & LIFE TRANSITIONS; EXPERTISE IN TRAUMA TREATMENT & RECOVERY THROUGH LIFE SPAN, INCLUDING NATURAL DISASTERS, CHILD ABUSE, NEGLECT, DOMESTIC VIOLENCE, CHILD SEXUAL ABUSE, COMMUNITY VIOLENCE; EMOTIONAL ABUSE/NEGLECT. CLINICIANS LICENSED WITH STATE OF WISCONSIN, MAINTAIN EXCEPTIONAL ABILITY TO DEVELOP TRUST & FACILITATE CHANGE, INSTILL HOPE FOR FAMILIES BEYOND DEALING WITH SYMPTOMS, PLANTING SEEDS PROVIDING CAPACITY FOR FUTURE GROWTH AND RESILIENCY. Agency-wide, Rainbow staff served a total of 1,095 children and 660 adults, in 2011, within 8 direct service programs.

4. AGENCY GOVERNING BODY

12 How many Board meetings were held in 2011? How many Board meetings has your governing body or Board of Directors scheduled for 2012? 12 9 to 13 How many Board seats are indicated in your agency by-laws? Please list your current Board of Directors or your agency's governing body. Ellen Schwartz Name Home Address W5411 Highland Dr New Glarus, WI 53574 Retired Police Officer, City of Madison Occupation Representing Term of Office From 03/2009 To: 03/2015 Name Jason Speich 1112 Garfield St; Madison, WI 53711 Home Address Occupation Financial Advisor Representing Term of Office 07/2008 To: 06/2014 From Name Sandra Rivera Home Address 201 Crystal Lane Madison, WI 53714 Occupation School Social Worker, MMSD Representing Term of Office From: 01/2001 To: 01/2013 Name Robert Cramer Jr. Home Address 3207 Parmenter St Middleton, WI 53562 Occupation Finance Officer, Middleton Bank Representing Term of Office From: 04/2010 To: 04/2013 Steven Koslov, M.D. Name Home Address 1365 Boundary Rd Middleton, WI 53562 Occupation Clinical Professor Pediatrics, Uiniversity of Wisconsin Representing Term of Office From: 04/2008 To: 03/2014 Name **Sharyl Kato** Home Address 206 Winnequah Rd Madison WI 53716 Director, Child & Family Therapist, The Rainbow Project Occupation Representing Term of Office From 08/1980 To: 08/2013 Allison Cooley Name 308 Melissa Lane Cottage Grove, WI 53527 Home Address Occupation Organization Effectiveness Consultant, American Family Insurance Representing Term of Office From: 07/2009 To: 06/2015 Erica Serlin Name 6714 Colony Dr Madison, WI 53717 Home Address Occupation **Psychologist**

10/2007

From:

To:

10/2013

Representing Term of Office

AGENCY GOVERNING BODY cont.

Name	James Campbell											
Home Address	1829 Barrington Dr Sun Prairie, WI 53590											
Occupation	Professor/Department Chair; UW Dept. of Liberal Studies & Arts											
Representing	Troiseast Separation Chair, CT Separation Chairs Carlotte											
Term of Office	From: 03/2008 To: 02/2014											
Name	Jessica Strong											
Home Address	714 Notting Hill Way; Madison, WI 53718											
Occupation	Human Resources Asst; Goodwill Industries											
Representing	Human Resources Assi, Coodwin mudsines											
Term of Office	From: 10/2011 To: 10/2014											
Name	Paula Doyle											
Home Address	6904 North Ave; Middleton, WI 53562											
Occupation Occupation	Attorney; Doyle Law Offices											
	Alloney, Doyle Law Offices											
Representing Term of Office	From: 00/2014 To: 00/2014											
	From: 09/2011 To: 09/2014											
Name	Juan Colas											
Home Address	112 Frisch Rd; Madison, WI 53711											
Occupation	Circuit Court Judge; Dane County											
Representing												
Term of Office	From: 02/2012 To: 02/2015											
Name	Deirdre Hargrove-Krieghoff											
Home Address	802 Eagle Crest Dr Madison, WI 53704											
Occupation	Director, St. Mary's Childcare Center											
Representing												
Term of Office	From: 08/2008 To: 08/2014											
Name	Carol Gapen											
Home Address	8399 County Hwy G Verona WI 53593											
Occupation	Attorney, Law Center for Kids & Families											
Representing												
Term of Office	From: 10/2009 To: 09/2012											
Name	Omi Baldwin											
Home Address	839 South Shore Dr Madison , WI 53715											
Occupation	Assistant Director, Counseling & Consultation Center, University of Wisconsin											
Representing												
Term of Office	From: 01/2008 To: 12/2013											
Name	Barry Callen											
Home Address	2720 Sommers Ave #2 Madison, WI 53704											
Occupation	Consultant											
Representing												
Term of Office	From: 01/2008 To: 12/2013											
Name	Susan Carnell											
Home Address	453 Orchard Dr, Madison, WI 53711											
Occupation	Police Officer, City of Madison											
Representing												
Term of Office	From: 01/2009 To: 12/2014											
												

AGENCY GOVERNING BODY cont.

Name	Robert Cramer Sr
Home Address	4821 Woodburn Dr Madison, WI 53711
Occupation	Visiting professor, University of Wisconsin
Representing	
Term of Office	From: 01/2009 To: 12/2014
Name	Carola Gaines
Home Address	5705 Claredon Dr Madison WI 53711
Occupation	Badger Care Health Outreach Manager, UW Hospitals
Representing	
Term of Office	From: 01/2008 To: 12/2013
Name	Sue Albert
Home Address	21 Mountain Ash Trail Madison WI 53717
Occupation	Retired Early Education Director, MMSD
Representing	
Term of Office	From: 03/2010 To: 02/2013
Name	Sue Sheeran
Home Address	8810 Nelson Crossing Verona WI 53593
Occupation	Attorney, Melli Walker Pease & Ruhley, S.C.
Representing	Autoritory, monit vitamor i odob di redinory, o.o.
Term of Office	From: 02/2010 To: 01/2013
Name	Tony Keshena
Home Address	585 Toepfer Madison WI 53711
Occupation	Retired Social Worker, DCHS
Representing	Netired Godiai Worker, Dorio
Term of Office	From: 01/2010 To: 12/2012
Name	Carole McGuire
Home Address	502 Glenview Dr Madison WI 53716
Occupation	Administrator, University of Wisconsin
Representing	Administrator, Oniversity of Wisconsin
Term of Office	From: 01/2009 To: 12/2014
	From: 01/2009 To: 12/2014 Richard Rieselbach
Name	
Home Address	1022 Hillside Ave Madison WI 53705
Occupation	Professor Emeritus, University of Wisconsin Medical School
Representing	
Term of Office	From: 06/2010 To: 05/2015
Name	Carol Stotlar
Home Address	9 Gray Fox Circle Madison WI 53717
Occupation	Certified Public Accountant, Stotlar & Stotlar, S.C.
Representing	
Term of Office	From: 01/2009 To: 12/204
Name	Teresa Tellez-Giron
Home Address	5325 Brody Dr Madison WI 53705
Occupation	Specialist, DCHS Social Services
Representing	
Term of Office	From: 01/2010 To: 12/2012

5. STAFF-BOARD-VOLUNTEER DEMOGRAPHICS

Indicate by number the following characteristics for your agency's current staff, board and volunteers.

Refer to application instructions for definitions. You will receive an "ERROR" until completing the demographic information.

DESCRIPTOR	ST	AFF	ВО	ARD	VOLUNTEER			
DESCRIPTOR	Number	Percent	Number	Percent	Number	Percent		
TOTAL	ERROR	0%	32	100%	99	100%		
GENDER								
MALE	7	25%	9	28%	45	45%		
FEMALE	21	75%	23	72%	54	55%		
UNKNOWN/OTHER	0	0%	0	0%	0	0%		
TOTAL GENDER	28	100%	32	100%	99	100%		
AGE								
LESS THAN 18 YRS	0	0%	0	0%	5	5%		
18-59 YRS	24	86%	22	69%	76	77%		
60 AND OLDER	4	14%	10	31%	18	18%		
TOTAL AGE	28	100%	32	100%	99	100%		
RACE*						0		
WHITE/CAUCASIAN	19	68%	30	94%	83	84%		
BLACK/AFRICAN AMERICAN	3	11%	2	6%	11	11%		
ASIAN	1	4%	0	0%	0	0%		
AMERICAN INDIAN/ALASKAN NATIVE	0	0%	0	0%	0	0%		
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER	0	0%	0	0%	0	0%		
MULTI-RACIAL:	0	0%	0	0%	5	5%		
Black/AA & White/Caucasian	0	0%	0	0%	5	100%		
Asian & White/Caucasian	0	0%	0	0%	0	0%		
Am Indian/Alaskan Native & White/Caucasian	0	0%	0	0%	0	0%		
Am Indian/Alaskan Native & Black/AA	0	0%	0	0%	0	0%		
BALANCE/OTHER	0	0%	0	0%	0	0%		
TOTAL RACE	23	82%	32	100%	99	100%		
ETHNICITY								
HISPANIC OR LATINO	3	11%	3	9%	27	27%		
NOT HISPANIC OR LATINO	25	89%	29	91%	72	73%		
TOTAL ETHNICITY	28	100%	32	100%	99	100%		
PERSONS WITH DISABILITIES	1	4%	0	0%	2	2%		

^{*}These categories are identified in HUD standards.

AO: DEMOGRAPHICS - 1 MAY 2, 2012

6. AGENCY EXPENSE BUDGET

This chart describes your agency's total expense budget for 3 separate years.

Where possible, use audited figures for 2011 Actual.

The subtotals for the 2012 BUDGET and 2013-14 PROPOSED must equal the amounts entered in the ACCOUNT CATEGORIES on the NonCityBudget and program budget worksheets. The "ERROR" message appears until the sum of the line items equals the amount of the subtotals that have aggregated from your NonCityBudget and program budget worksheets.

Ċ	33 2 ,	2011	2012	2013-14
Acco	unt Description	ACTUAL	TUAL BUDGET PROP 435,300 415,000 70,600 62,000 52,200 58,000 558,100 907,979 ERROR ERROR 108,040 92,200 108,040 141,096 ERROR ERROR 32,770 61,000 46,517 26,000 79,287 118,997 ERROR ERROR 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	PROPOSED
A.	PERSONNEL			
	Salary	435,300	415,000	0
	Taxes	70,600	62,000	0
	Benefits	52,200	58,000	0
	SUBTOTAL A.	558,100	907,979	984,585
			ERROR	ERROR
B.	OPERATING			
	All "Operating" Costs	108,040	92,200	0
	SUBTOTAL B.	108,040	141,096	155,900
			ERROR	ERROR
C.	SPACE			
	Rent/Utilities/Maintenance	32,770	61,000	0
	Mortgage (P&I) / Depreciation / Taxes	46,517	26,000	0
	SUBTOTAL C.	79,287	118,997	113,753
			ERROR	ERROR
D.	SPECIAL COSTS			
	Assistance to Individuals	0	0	0
	Subcontracts, etc.	0	0	0
	Affiliation Dues	0	0	0
	Capital Expenditure	0	0	0
	Other:	0	0	0
	SUBTOTAL D.	0	0	0
	SPECIAL COSTS LESS CAPITAL EXPENDITURE	0	0	0
	TOTAL OPERATING EXPENSES	745,427	1,168,072	1,254,238
E.	TOTAL CAPITAL EXPENDITURES	0	0	0

7. PERSONNEL DATA: List Percent of Staff Turnover 6.0%

Divide the number of resignations or terminations in calendar year 2011 by total number of budgeted positions. Do not include seasonal positions. Explain if you had a 20% or more turnover rate in a certain staff position/category. Discuss any other noteworthy staff retention issues, or policies to reduce staff turnover.

AO: EXPENSE BUDGET - 1 MAY 2, 2012

8. PERSONNEL DATA: Personnel Schedule

a. Personnel Schedule

List each staff position by title. Seasonal Employees should be entered in seasonal section. Indicate if the position meets the Living Wage Exception with an asterisk (*).

Indicate the number of 2013 Proposed Full-Time Equivalents (FTEs) in each staff position, across all agency programs.

Indicate the total salaries for all FTEs in that staff position. Do NOT include payroll taxes or benefits in this table.

Indicate base hourly wage for each position. All positions in city funded programs must meet City Living Wage requirements.

The Madison Living Wage for 2013 will be \$12.19 (hourly).

	2012			3-14	2013-14 PROPOSED FTEs DISTRIBUTED BY PROGRAM									
	Est.	Est.	Proposed	Proposed	Hourly	Α	В	С	D	E	F	G	Н	Non-City
Staff Position/Category	FTE	Salary	FTE	Salary	Wage	FTE								
Executive Director	1.00	76,660	0.80	0	0.00	0.60	0.10	0.05	0.05	0.00	0.00	0.00	0.00	0.00
Clinical Manager	1.00	56,101	0.70	0	0.00	0.60	0.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Financial Coordinator	1.00	38,255	0.87	0	0.00	0.65	0.12	0.07	0.03	0.00	0.00	0.00	0.00	0.00
Referral Coordinator	0.80	26,400	0.95	0	0.00	0.60	0.20	0.15	0.00	0.00	0.00	0.00	0.00	0.00
Child, Family & Adult Therapists	5.00	213,137	5.00	0	0.00	3.75	1.10	0.15	0.00	0.00	0.00	0.00	0.00	0.00
Program Coordinator	0.15	10,313	0.95	0	0.00	0.60	0.20	0.15	0.00	0.00	0.00	0.00	0.00	0.00
Language Interpretors	0.10	2,338	0.07	0	0.00	0.07	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Executive Assistant	0.58	18,582	0.62	0	0.00	0.40	0.12	0.07	0.03	0.00	0.00	0.00	0.00	0.00
Event Admin Assist	0.00	2,400	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00		0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL	9.63	444,185	9.96	0		7.27	1.94	0.64	0.11	0.00	0.00	0.00	0.00	0.00

TOTAL PERSONNEL COSTS:

AO: PERSONNEL DATA - 1 MAY 2, 2012

b. Seasonal Employees

	Nbr of	Total	Hourly	Seasonal	Α	В	С	D	Е	F	O	Н	Non-City
Seasonal/Project Employee ONLY	Weeks	Hours	Wage	Earnings	# HRS								
Special event admin assist	40	0	12.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0	0	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL	40	0		0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00