

Title

Accepting the Community Development Division (CDD) Neighborhood Center Support Policy Paper” and “School-Age Child and Youth Development Policy Paper” as the bases for structuring and conducting two Request for Proposals (RFP) processes, and authorizing the CDD to undertake those processes and recommend, for approval by the Common Council, funding allocation plans for each regarding awards and contracts to take effect on January 1, 2020.

Body

The proposed resolution accepts the “Neighborhood Center Support Policy Paper” and “School-Age Child and Youth Development Policy Paper” and authorizes the Community Development Division to utilize these documents to undertake a funding process that will make recommendations to the Council for the allocation of funding in 2020.

In 2016, Forward Community Investments (FCI) completed, on behalf of the Common Council, an evaluation of CDD funding practices and offered recommendations to improve them. Center Support payments for neighborhood centers and School-Age Child and Youth Development funding are two of the last remaining major program areas to be subjected to an RFP process since its completion. Among the FCI-recommended modifications to RFP processes to which these policy papers will be responsive are:

- Establish clear, specific and standardized goals that reflect identified best practices and priorities
- Provide greater opportunity for input in developing goals and priorities
- Use data to help ensure funding is responsive to community needs
- Lengthen funding cycles (from two years to up to 5 years)

Neighborhood Centers and the broader system of child and youth development programming provide a network of valuable supports, particularly to low- and moderate-income families. City investments in these efforts improve the availability of quality out-of-school-time programming, access to experiences and relationships that contribute to positive youth engagement and development, and the presence in neighborhoods of organizations that focus on building community and improving the quality of life for City residents.

The goal of the Neighborhood Center and School-Age Child and Youth funding processes is to establish frameworks that better articulate performance expectations for contracted agencies, reflect best practices and community input, and improve transparency in funding structures that more clearly describe expectations for funded agencies.

WHEREAS, the City of Madison has a long-standing commitment of financial support to a group of 15 neighborhood centers as part of its strategy to build community, strengthen neighborhoods and improve the quality of life for disadvantaged individuals and families; and

WHEREAS, the City's 2019 Adopted Operating Budget appropriates more than \$1.3 million for Center Support payments made to 15 neighborhood centers located throughout the city, a sum that represents 51% of the City's total annual financial commitments to neighborhood centers; and

WHEREAS, the School-Age Child and Youth Development Policy Paper incorporates a set of effective practices, developed through the Madison Out-of-School-Time Initiative in consultation with numerous stakeholders and community groups; and

WHEREAS, since Neighborhood Center Support and School-Age Child and Youth Development program allocations have not been subject to an RFP process since 2013, there has not been opportunity for agencies to seek funding to offset cost increases or program changes; and

WHEREAS, in recent years, there has been an influx of new organizations performing high quality services in support of child and youth development through CDD's Emerging Opportunities Program and other short-term grants, and staff anticipate these organizations will seek further City funding; and

WHEREAS, based on staff estimates, fully implementing the Center Support and School-Age Child and Youth Development RFP processes, as outlined in the accompanying policy papers, will require an additional resource commitment in the 2020 Operating Budget of between \$320,000 and \$475,000 over current funding levels.

NOW, THEREFORE BE IT RESOLVED, that the Common Council accepts and approves the Neighborhood Center Support Policy Paper and the School-Age Child and Youth Development Policy Paper as the bases for developing corresponding Request for Proposals processes; and,

BE IT FURTHER RESOLVED, that the Council authorizes CDD staff to conduct those RFP processes in 2019 and return funding allocation recommendations to the Common Council, for its approval, that would take effect on January 1, 2020.

City of Madison
Community Development Division
Neighborhood Center Support
2019 Policy Paper

I. INTRODUCTION

This policy paper introduces the proposed conceptual framework for 2020 City of Madison Community Development Division Center Support funding for Neighborhood Centers.

The City of Madison's Community Development Division (CDD) seeks to create the necessary conditions for Madison residents to realize their full potential through the strengthening of social capital and neighborhood assets. An important element of that work is the provision of ongoing support to a group of 15 neighborhood centers located throughout the city. This support, along with funds from other entities, helps those centers function as neighborhood focal points, providing physical places within which residents can gather, interact with one another and build a sense of community. They also serve as safe venues for programs, services and other activities that enrich the lives of neighborhood residents and improve access to basic services and resources, particularly for low- and moderate-income individuals and families. The City's financial commitment to these centers acknowledges the key roles they play in strengthening neighborhoods and improving the quality of life in Madison. It is but one element of collaborative partnerships that serve to make neighborhoods more supportive, connected, resilient and livable for all residents.

City funding for neighborhood centers has not been the subject of a funding process since 2013 (for 2014 allocations). Individual allocations to centers have remained largely unchanged since that time. In reviewing our current funding framework for neighborhood centers and contemplating potential modifications, CDD staff gathered input from a number of sources. They consulted with, the Forward Community Investment (FCI) Funding Process Study Report, Imagine Madison, and the work underway within the Madison Out-of-School-Time (MOST) Initiative. They also gathered input through conversations with neighborhood center directors, stakeholders, policy makers, and center users. In seeking resident input, CDD staff made a concerted effort to use settings and locations accessible to low-income individuals and families and people of color. The engagement process included:

- Polling over 1,000 community members at sites across the City to hear what programs and services were most important to them at neighborhood centers.
- Polling over 200 community members online to hear what programs and services were most important to them at neighborhood centers.
- Holding a series of 10 presentations and listening sessions for the public and stakeholders to gather feedback on the neighborhood center funding allocation model and hear about resident visions for neighborhood centers.
- Collaborating with neighborhood center directors, city officials, and City committee members through numerous meetings to gain insight and feedback on the neighborhood center funding allocation model.

While some of the strategies to gather feedback proved more effective than others, the input they generated informed many of the ideas that are reflected in this document. The community engagement processes

The City currently allocates Center Support funding to 15 neighborhood center operators that own, or lease, and operate facilities, which are typically located in neighborhoods with higher concentrations of low- and moderate-income residents. The City derives great value from these investments, largely from their contributions toward helping sustain a network of physical spaces in Madison that are accessible to the public and vital to promoting a sense of community; that offer safe and convenient venues for an array of services, programs and activities, many of which benefit under resourced populations; and that afford residents a meaningful role in shaping what happens within the facilities. (Notably, these are generally the same attributes that residents and facility users cite as important to them.) And though each center varies greatly one from the next – in terms of size, budget, range of programming, etc. – they also have much in common with respect to the impacts they have on the families and neighborhoods they serve. The City’s funding relationship with centers, therefore, should strive to better reflect these considerations as it allocates scarce resources.

The proposed Center Support payment structure seeks to strengthen the partnerships between the City and each of the 15 centers currently receiving Center Support payments. It more clearly describes a common set of expectations that are both fundamental to the effectiveness of individual centers and aligned with objectives identified by residents as important to them. The proposed payment model also increases equity in allocations made to individual centers, recognizing both the similarities and the variation that exist, but doing so through a simplified and transparent approach. Finally, and importantly, by insulating centers from any reduction in their funding, and precluding any redistribution of funds between centers, the new model reaffirms the value the City places on its partnerships with these centers and the roles they play.

In addition to meeting standard City contracting requirements, organizations receiving Center Support funds will be asked to:

1. Ensure that residents living proximate to the centers, particularly lower-income residents, are a primary focus of facility programs and activities.
2. Use neighborhood and community data and resident input to inform decisions about operations and programming at the center.
3. Commit to meeting applicable licensing and accreditation standards as well as quality standards established in contracts for all programming provided by the organization.
4. Track and report usage and outcome data.

Performance Goals for Neighborhood Centers Receiving Center Support

There is a richness and diversity of strategies utilized by currently funded neighborhood centers in their approaches to neighborhood engagement, programming and operations. In many ways, this is a reflection of the diversity of the neighborhoods within which centers operate. At the same time, there is a set of basic expectations of centers, or standards that have not previously been well articulated, that should accompany the receipt of ongoing financial support from the City. Engaging and serving the residents of neighborhoods within which centers are situated, ensuring that facilities are accessible to residents, providing staff development opportunities – these are standards most centers currently meet. Others, e.g., broadening program offerings, or adding weekend or evening hours may require more time and effort but are worth pursuing based on the desires or aspirations expressed by community members and stakeholders. The goal for the new funding structure is that these standards will become more directly tied to continued Center Support allocations. They include the following:

Support payments made to centers under the existing structure range from a low of \$50,000 to nearly \$170,000. There is no clear rationale for those differences and little, if any, correlation between payment levels and center characteristics, such as facility size or range of programming.

As the City seeks to standardize more of the administrative and process expectations it places on all centers, it makes sense to do the same with Center Support payments. Toward that end, and to create more consistency and transparency in this funding structure, the proposed funding model introduces a simpler, two-tiered Center Support payment structure. Each center would be identified as either a Tier 1 or Tier 2 facility based on specified criteria. All Tier 1 centers would receive the same Center Support payment; Tier 2 centers would receive a standardized slightly higher payment. A center's placement in either Tier 1 or Tier 2 would depend on specific facility characteristics, e.g., size, budget, the number of people who use the center, as well as operational parameters, e.g., its level of community engagement, the days and hours in which the facility is open, range of programming and services, etc.

Each center, regardless of its tier placement, will be expected to meet specific identified benchmarks, or develop a plan to do so. These will address such issues as the type or range of programming offered, the hours of operation, how centers involve residents in decision-making or the policies governing access to the facility. The expectations for Tier 2 centers would be a bit higher, particularly with respect to hours of operation and range of programming. The levels for Tier 1 and Tier 2 payments will ultimately be a function of resource availability but likely amounts range from \$70,000 to \$90,000 for Tier 1 and \$90,000 to \$110,000 for Tier 2 centers.

The point of establishing some level of performance benchmarks within the network of facilities to which the City extends ongoing financial support is to achieve a degree of consistency among centers while recognizing that they operate under very different circumstances. To the extent that some centers may be unable to meet one or more of the benchmarks, they should be afforded time to devise a plan to meet them.

City funded Neighborhood Centers – Tier Benchmarks:

The following table presents the benchmarks that would guide tier placements.

Requirement:	Benchmark:	Tier 1 Expectation:	Tier 2 Expectation:
Engage and Connect with the Community	Resident involved planning or governance	<ul style="list-style-type: none"> At least 4 events or processes that provide documented resident input into planning for center functions. Center staff should reflect the demographics of the participants served. Center board should reflect the demographics of the participants served. 	
Engage and Connect with the Community	Community outreach	<ul style="list-style-type: none"> At least 2 resident informed community building events per year. 	<ul style="list-style-type: none"> At least 4 resident informed community building events per year.
Ensure Surrounding Neighborhoods and Stakeholders have Access to the Facility	Square footage	5,000-9,999 square feet	10,000+ square feet

Requirement:	Benchmark:	Tier 1 Expectation:	Tier 2 Expectation:
Build Organizational and Administrative Capacity	Total Agency FTE	3-7.9 FTE	8.0+ FTE
Build Organizational and Administrative Capacity	Policy and Planning	<ul style="list-style-type: none"> • Have a current strategic plan. • Submit annual reports on board and staff demographics. • Have an existing personnel policy that addresses key elements required in contract. 	
Collect and Use Data	Sampling and Data Informed Decision-Making	<ul style="list-style-type: none"> • Participate in sampling. • Use data in decision-making (data toolkit and other resources). • Collect data to track program outcomes. 	

III. 2020 Budget Implications

The City of Madison's 2019 Adopted Operating Budget allocates approximately \$2.6 million that supports purchase of service contracts between the City and 15 neighborhood centers. Just over half of that total (\$1,307,339) goes toward Center Support allocations and about a third (\$870,287) supports Child and Youth Development program contracts. The balance (\$400,241) supports payments to neighborhood centers for other types of programs—employment, parent and family support, etc. In addition, the Operating Budget allocates \$157,987 for School-Age Child and Youth Development program contracts with organizations that are not neighborhood centers.

In 2019, CDD is preparing to conduct RFP processes that will determine new funding allocations beginning in 2020 for Center Support (\$1,307,339) and for all School-Age Child and Youth Development funds (\$1,028,274). Several factors suggest additional funding may be needed to make these processes successful. As previously noted, Center Support and Child and Youth Development funds have not been the subject of an RFP process since 2013. Traditionally, the occasion of an RFP process presents the opportunity for the City to consider funding adjustments that reflect rising program costs and the emergence of new programs and/or agency providers. Furthermore, neighborhood center directors will be more receptive to the proposed new Center Support payment structure if it does not redistribute funds among centers.

The appropriate level of added funding depends on whether, and how, the new Center support model is implemented, and whether funding is adjusted to accommodate cost pressures and new school-age child and youth service providers. CDD staff have modeled a scenario in which these considerations are accommodated and project a total needed funding increase, for both Center Support and Child and Youth Development, of between \$320,000 and \$473,000. The estimate assumes:

- Center Support payment amounts will be established between \$70,000 and \$90,000 for Tier 1 centers and between \$90,000 and \$110,000 for Tier 2 centers.
- A neighborhood center's funding allocation will not decline as the result of the application of the new Center Support payment structure. If a center's current Center Support payment exceeds the payment called for under the new structure, the center can retain and apply the difference toward any City-supported programming.

Potential Budget Impacts Associated with Implementing Center Support and School-Age Child and Youth Development RFPs

Cost of converting to a two-tiered Center Support system depends on the funding provided at each tier and where neighborhood centers fall within the model.

Option 1: Center Support Tiers Set at \$70,000 and \$90,000	
Added Center Support costs	\$158,000
Neighborhood centers receive at least a 5% growth from 2019 allocations	\$62,000
Increase for Non-NC Child and Youth Programming	\$100,000
Total	\$320,000

Option 2: Center Support Tiers Set at \$80,000 and \$100,000	
Added Center Support costs	\$235,000
Neighborhood Centers receive at least a 5% growth from 2019 allocations	\$58,000
Increase for Non-NC Child and Youth Programming	\$100,000
Total	\$393,000

Option 3: Center Support Tiers Set at \$90,000 and \$110,000	
Added Center Support Costs	\$315,000
Neighborhood Centers receive at least a 5% growth from 2019 allocations	\$58,000
Increase for Non-NC Child and Youth Programming	\$100,000
Total	\$473,000

Neighborhood Center & Child and Youth Programming Timelines		
Activity	Neighborhood Center	Child and Youth
Concept Paper/ Intro to CC	May 21st	May 21st
Concept Paper/ CSC	May 22nd	May 22nd
Concept Paper/ CDBG	June 6th	June 6th
Concept Paper/ Finance Com.	June 10th	June 10th
Concept Paper/ CC Approval	June 11th	June 11th
App Published	June 14th	June 14th
Workshops	Week of June 17th or 24th	Week of June 17th or 24th
App Due	July 29th	Aug 12th
Agency Presentations to review group	Week of August 12	Week of September 9

Neighborhood Center and School-Age Child and Youth Development Funding Process Community Engagement Results

The Neighborhood Center and School-Age Child and Youth Development funding processes involved multiple methods of community engagement between November 2018 and April 2019. Feedback provided information on what programs and resources residents think should be at neighborhood centers as well as the vision for child and youth programming. In addition to the community engagement process, staff also sought ongoing feedback from and worked in partnership with, the City funded neighborhood centers, and built on the work of the Madison Out-of-School Time Initiative (MOST).

Method 1- Interactive Community Poll: Community Development Division (CDD) staff went to 25 events around the City, polling over 1,000 community members on the programs and services that matter most to them and the community at neighborhood centers. CDD staff prioritized holding the poll for both youth and adults at geographically diverse locations, reaching individuals and families with low-income and people of color at community events, food pantries, youth groups, and events for service providers. The poll was well received by the community.

Method 2- Online Poll: CDD staff sent out a survey including questions related to neighborhood centers. Over 200 community members voted for the programs and services that matter most to them and the community at neighborhood centers.

Method 3- Community and Stakeholder Meetings and Presentations: CDD staff held 10 presentations and facilitated discussions to get feedback on the specific details of the proposed neighborhood center plan and school-age child and youth programming from stakeholders and the community. Although the feedback gathered at meetings was useful, many meetings were sparsely attended with 1 to 18 attendees per event totaling 64 individuals. CDD staff are evaluating this process to consider how to most effectively gather this type of in-depth feedback from the community.

Results: In the interactive and online polls, each programming and service choice was selected by at least 30% of respondents. This indicates the importance of providing services and programming for all ages at neighborhood centers. Programming for children and youth as well as access to food received the highest votes. The online poll results were similar to the interactive poll although they showed higher interest in adult programming and information and referral services.

The results from the presentations and facilitated discussions indicated that community members want neighborhood centers to be focal points serving a wide variety of ages, have clear facility use policies, be open on evenings and weekends when possible, and prioritize community ownership over programs,

activities, and spaces. Feedback on child and youth programming centered around the importance of youth voice and ownership of programs and activities; increased evening hours for middle and high school age youth, especially on Friday and Saturday night; program activities based on the interest of the participants; and the availability of both unstructured and structured program times.

How the Results are Incorporated:

The table below identifies how the community input is incorporated into documents guiding the Neighborhood Center and Child and Youth funding processes:

Neighborhood Center Benchmarks	Child and Youth Policy Paper	Incorporated Results
X		City funded neighborhood centers will have child and youth programming as well as programming that serves a variety of age groups and reflect the needs and interests of the community.
X		Facility use policies need to be clear and rooms need to be available at little or no cost. Centers must have facility use available until at least 7 pm two days per week and several weekends per year.
X	X	Youth will have a voice in the child and youth programs at City funded neighborhood centers. Programs are encouraged to have both structured and unstructured time.
	X	The City is seeking proposals for summer and weekend evening programming for Middle and High School age youth.
X		City funded neighborhood centers must have either a food pantry in-house or a close relationship with a food pantry in the area.
X	X	City funded neighborhood centers and school-age child and youth programs must have a plan to connect residents and participants with needed resources and services.
X		City funded neighborhood center boards will be diverse and match the community served. Residents will be able to provide input into planning for center functions through multiple events per year.

Neighborhood Center & Child and Youth Funding Processes

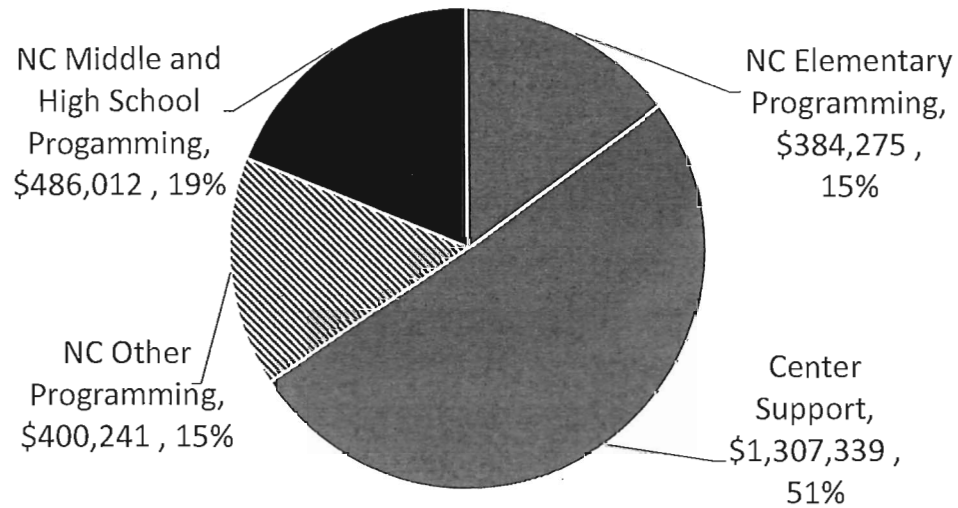
City of Madison's Community Development Division

Mission: All Madison residents and neighborhoods have access to resources and opportunities necessary to help them realize their full potential.

- In total, CDD funds close to 100 different organizations with a budget of \$13,537,789.
- CDD allocates funding to a network of nonprofit organizations to carry out the work we support. This happens through ongoing Request for Proposals in 4 areas:
 - Early Childhood
 - Community Development Block Grant (CDBG)
 - Senior Center
 - Community Resources



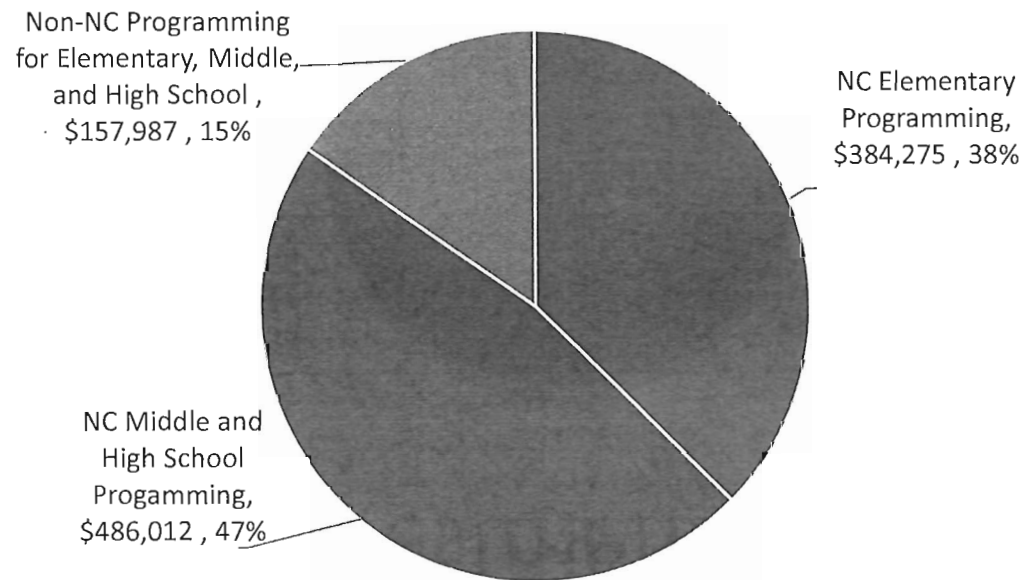
City Investment in Neighborhood Centers



Total Neighborhood Center Funding from City is \$2,577,867.

- City funding accounts for 17% of Neighborhood Centers' collective budgets.
- Center support payments represent 51% of City funds that go to Neighborhood Centers.
- Child and youth program dollars account for another 34% of City funding to Neighborhood Centers.

City Investment in Child and Youth Programming



Total Child and Youth Out-of-School Time Program Funding from City is \$1,028,274.

- Neighborhood Centers receive a total of \$870,287 or 85% of the City's investment in Child and Youth Programming.
- Five non-Neighborhood Centers receive a total of \$157,987 which is 15% of the City's investment in Child and Youth Programming.

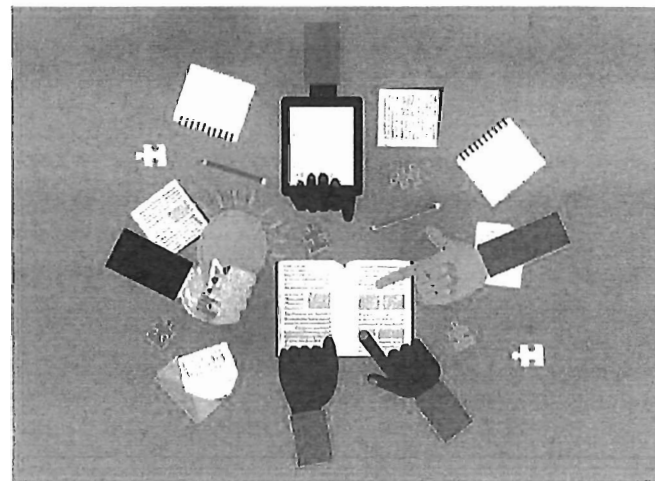
FCI Inspired Changes in Funding Processes

In 2016 Forward Community Investments completed an evaluation of CDD funding practices and offered recommendations to improve them.

Neighborhood Centers and Child and Youth funding are two of the last major funding areas to be allocated since the funding study.

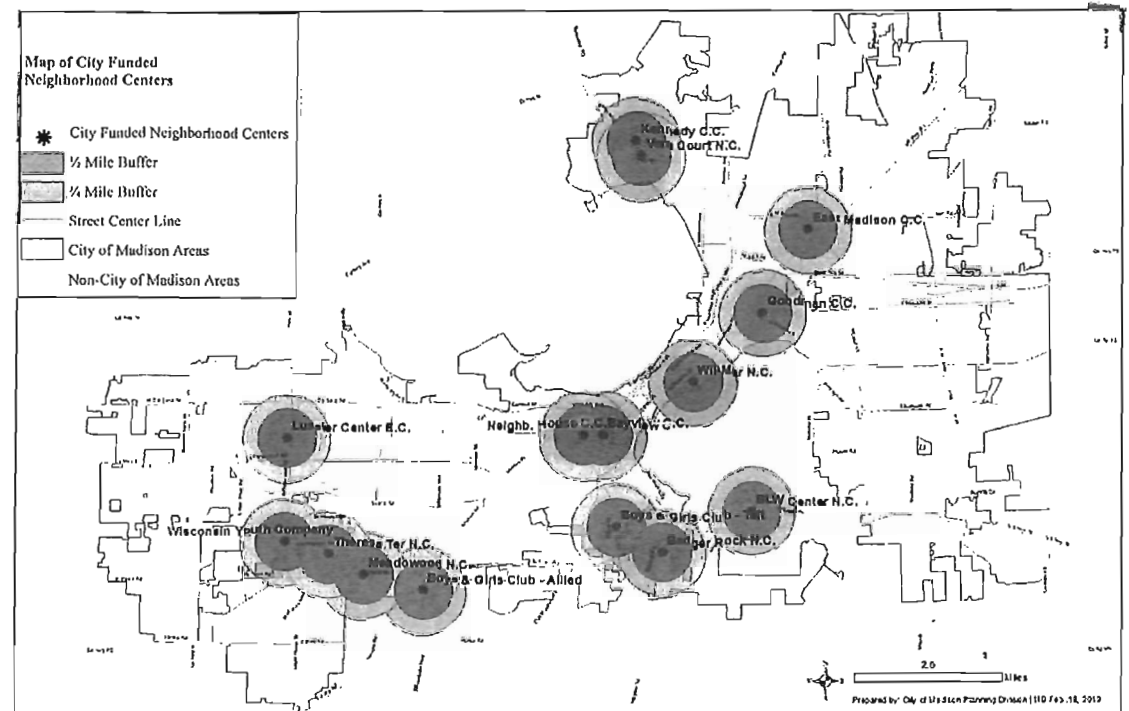
Updates to the upcoming funding process based on FCI recommendations include:

- Establishing **clear, specific** and **standardized goals** that reflect identified best practices and priorities
- Providing **greater opportunity for input** in developing goals and priorities
- **Using data** to help ensure funding is responsive to community needs



City Funded Neighborhood Centers

- Currently, 15 Centers receive City funding.
- Map shows $\frac{1}{2}$ mile and $\frac{3}{4}$ mile radius around each Neighborhood Center.
- This process will set center payments for 2020, for the 15 existing centers, and establish a funding framework for them and any new centers.



Current Center Support Allocations and Process

2019 Center Support Allocation	
Bayview*	\$ 50,000
Boys and Girls Club-Allied	\$ 121,418
Boys and Girls Club-Taft	\$ 167,637
Bridge Lake Point Waunona	\$ 119,002
Center for Resilient Cities	\$ 51,838
East Madison Community Center	\$ 78,102
Goodman Community Center	\$ 56,750
Kennedy Heights*	\$ 50,000
Lussier Community Education Center	\$ 55,683
Meadowood**	\$ 28,661
Neighborhood House	\$ 72,738
Theresa Terrace**	\$ 122,293
Vera Court Neighborhood Center	\$ 128,521
Wilmar Neighborhood Center	\$ 154,696
Wisconsin Youth Co-Elver Park*	\$ 50,000

- Allocations vary widely with little apparent rationale.
- Expectations and performance metrics are unclear and not consistent from one center to another.
- 2019 budget established a \$50,000 floor for center support payments.

**Payment levels modified in the City's 2019 budget.*

***The City pays lease and building costs for Theresa Terrace and Meadowood.*

Creating a Neighborhood Center Funding Framework



Simplifying Center Support Allocations

Through this funding process, Center Support payments will be standardized for the 15 currently funded Neighborhood Centers. Each will receive a payment amount that hinges on their placement in one of two “tiers” that reflect characteristics pertaining to physical space, service capacity, and breadth of programming, etc.

Parameters of Proposed 2020 Allocation Plan:

- Center Support funding **will not be reallocated** among Neighborhood Centers.
- In situations in which a Center’s 2019 Center Support allocation is less than its payment under the new tiered structure, that Center’s payment will rise to the tiered amount in 2020.
- Any Center for which the 2019 allocation is greater than the payment called for under the tiered structure will be allowed to retain the excess amount but will be required to use the increment to support City-funded programming.



What we will ask of City Funded Neighborhood Centers:

1. Prioritize serving individuals and families in neighborhoods adjacent to the center, with a focus on low-income residents.
2. Meaningfully engage those residents to ensure that the services, programs, and activities the Center offers reflect the residents' priorities.
3. Increase access on nights and weekends.
4. Provide Child and Youth Programming that aligns with identified City standards.



2020 Budget Implications

Projected 2020 funding needs for Neighborhood Center and Child and Youth Programming total \$300,000 to \$500,000:

- Neither program area has undergone an RFP process since 2014, and have not received meaningful increases since then.
- The estimate assumes the new center support payment structure will not cause any redistribution of funds between centers.
- The estimate provides funding sufficient to ensure all Centers receive at least a 5% increase over 2019 levels.
- The estimate does not contemplate expanding the group of centers that receive Center Support in 2020.
- The estimate includes \$100,000 in added funding for non-neighborhood center Child and Youth Programs. This provides an ability to support new and expanded programs and/ or providers that have emerged in recent years.

Highlights

1. There will be specific expectations for City Funded Neighborhood Centers.
2. Neighborhood Centers will receive one of two payment amounts depending on the level of service and breadth of programs they provide.
3. Staff will recommend that all City funded Neighborhood Centers receive at least a 5% increase from 2019 City funding amounts.
4. If a current Center Support allocation exceeds the assigned tier amount, the overage can be shifted into City funded programming.
5. There are budget implications in order to implement this proposed process. We project the cost will range will be between \$300,000-\$500,000.



Goals for Child and Youth Program Funding

- Provide for the availability of affordable, stable, quality neighborhood-based elementary school-age care (5 to 12 years) for low-income children, children of color, and homeless children; and
- Provide low-income middle and high school age youth and youth of color access to programs that complement in-school learning or support positive youth development during out-of-school time.



Out-of-School Time Program Practices and Expected Outcomes

Effective Out-of-School Time Program Practices

- Racial & cultural inclusion
- Intentional program design
- Organizational management & staff support
- Environment & Safety
- Supportive relationships with youth
- Family and Community Engagement
- Youth voice and Leadership

High Quality Out-of-School-Time Programs

Expected Outcomes

- Life skills & social-emotional competency
- Sense of belonging & attachment to school and community
- Relationships with adults & community
- Decrease high-risk behaviors
- Academic achievement

City Funded School-age Child and Youth Development Program Types by Age



Elementary Aged Programming

- Afterschool or summer multi-focus
- Topical, skill, or population focus



Middle School Aged Programming

- Afterschool or summer multi-focus
- Topical, skill, or population focus
- Summer or weekend evenings

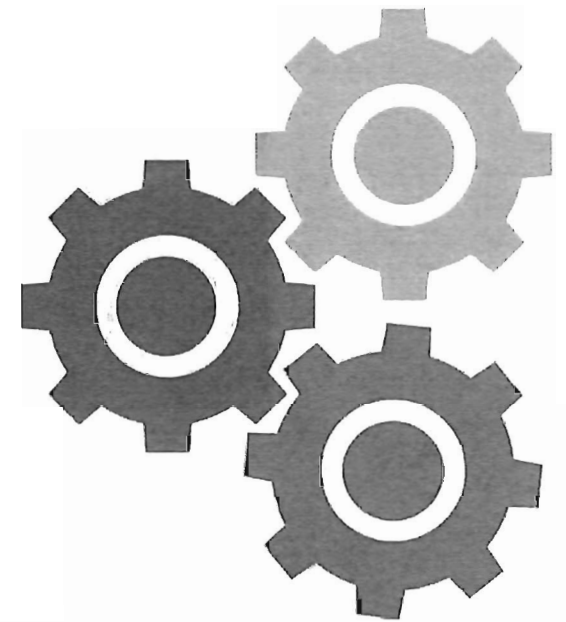


High School Aged Programming

- Afterschool or summer multi-focus
- Topical, skill, or population focus
- Summer or weekend evenings

City Funded Child and Youth Programming Expectations

- The City is establishing expectations for Child and Youth programming in the following areas:
 - Frequency: Number of days per week or month
 - Program hours: Number of hours per session
 - Annual duration: Number of weeks per year
 - Adult to child/youth ratio
 - Average attendance



Draft Timeline: Neighborhood Center and School-Aged Child and Youth Funding Process

November 2018-April 2019: Collect community feedback

April 2019: Update funding process parameters based on community feedback

May/June 2019: Gain approval from city committees and council

June 2019: Release School-Aged Child & Youth and Neighborhood Center RFP

August 2019: Proposals due

September 2019: Review proposals and make allocation recommendations

November 2019: Final approval in City budget process

January 2020: Contracts begin



Questions?

