## CITY OF MADISON INTER-DEPARTMENTAL CORRESPONDENCE

DATE:

December 5, 2012

To: From: CDA Board Agustin Olvera

Subject:

Information for Strategic Planning Discussions

## Background/HUD

Low Rent Public Housing: HUD has stopped the funding of new construction under the Low Rent Public Housing Program which built most of the Public Housing across the country. Except in the cases involving the demolition of large scale developments in urban areas, HUD is allowing the replacement of a reduced number of low rise units. Vouchers are being given to cities to replace most of the demolished units. Housing Authorities (and not for profits) continue to develop subsidized housing using a variety of funding sources which can vary by location, though nationally sources are very limited.

HUD wants to transform Public Housing as it is viewed as inefficient. Housing Authorities argue HUD rules make Housing Authorities inefficient and that comparisons to private sector costs are not valid. HUD recommends Housing Authorities go beyond property management but marginally fund programs to address the multitude of needs (case management, employment and training, education, medical and mental health care, etc) of public housing residents.

Locally the CDA Housing Operations demographics are similar to housing authorities at the statewide and national levels. At HUD conferences and seminars we find we have a lot in common with other housing authorities. The CDA is the largest subsidized housing provider in Dane County, serving approximately 2400 households.

Capital Fund Program: The Capital Fund program is a formula allocation awarded to housing authorities to make major capital improvements (roofs, boilers, etc) to its portfolio. HUD recognizes that the needed improvements are significantly underfunded, however there is no expectation that funding will be increased. HUD will be requiring that all housing authorities have a Green Physical Needs Assessment performed, to document the need. This may lead to additional funding or the demolition or disposal of existing public housing.

Housing Choice Voucher (HCV) program: Congress had been appropriating more money to the HCV (better known as Section 8) program. They decided to get away from the troubled hi rise "projects", promote more dispersions of low income, allow for people to move throughout the country to go where the jobs were, and involve the private sector in housing the low income. This approach proved to be popular with Congress and so appropriations grew. They grew to the point that Congress pulled back and limited the budgets allocated to Housing Authorities. In previous years a certain number of vouchers were allocated to housing authorities with a reimbursement of whatever those expenses were. Spending, however, increased to the point HUD/Congress decided to also limit the reimbursement, which resulted in fewer vouchers being issued.

Wisconsin Housing and Economic Development (WHEDA) Multi Family Housing – Parkside and Karabis: These are generally included when we refer to CDA's public housing, however they are funded differently and are not included under HUD's Low Rent Public Housing program. Under HUD's program the CDA receives a per unit subsidy amount based on a formula that estimates regional

costs to operate a development, then subtracts out rental income earned by the housing authority. The housing authority is supposed to receive the difference between the two. However, if Congress does not appropriate sufficient funding then a pro-rated subsidy is awarded to the housing authority. Under WHEDA's program the CDA receives Housing Assistance Payment (HAP) funding for each unit similar to what we pay landlords under the Section 8 program. The HAP payments are significantly higher than the subsidy.

City Policy Issue: What is the role of the CDA's Public Housing?

The CDA and HUD have always maintained that public housing is not the housing of last resort. The courts have on occasion not permitted an eviction as the household would have nowhere to go. One of our not for profit partners has suggested an approach of never evicting, but instead to provide more services to those in danger of eviction.

In 2011 the CDA provided Housing Assistance to approximately 2,448 families, 1,582 Vouchers and 866 Public Housing units. The CDA is required by HUD to screen for criminal activity. The CDA does so at the initial applicant certification for eligibility. Many are denied, most often for criminal background or poor landlord histories. Once in CDA's programs, the number of families who face the loss of their housing assistance is relatively small. It is unfortunate when this happens. The CDA works with a variety of social service agencies to try and head off these situations. However, when they occur, the CDA must act to insure the integrity of the program and the safety of Madison's residents. This is especially true in regards to criminal matters, the CDA works closely with the Madison Police Department and the City Attorney's Office in this area.

Table 1 below outlines by year the number of households which have been terminated under the Housing Choice Voucher Program (Section 8) or which have been evicted from Public Housing due to criminal activity in the household.

Table 1

	2005	2006	2007	2008	2009	2010	2011
HCV	4	13	13	9	9	5	5
PH	0	2	0	0	2	0	0

The numbers above do not reflect the number of families who have faced eviction or termination for other reasons such as unreported income or unauthorized guests, hoarding, some families who face eviction or termination voluntarily leave the program. Also the CDA may initiate terminations and eviction action, but may drop proceedings based on a resolution of the matter. Additionally the CDA may initiate a termination or eviction action but in our appeal process a hearing officer may reverse the decision of the CDA to terminate. Finally, in addition to the CDA's appeal process a local court may reverse the CDA decision to evict or terminate.

Demographics of who we serve: See attached Resident Characteristics Report

CDA Properties: See attached chart of Public Housing & Multi Family Housing

Financial History: See attached chart of 2007-2011 Income/Expense

## 2007-2011 CDA Housing Income/Expense

<u>Revenue</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Rental Income	2,397,251	2,390,695	2,433,635	2,425,097	2,397,248
HUD Operating Subsidy	2,041,078	2,126,623	2,210,102	2,010,396	2,144,785
HUD Capital Grant	1,402,241	894,244	1,168,964	2,252,957	1,241,134
Investment Income	75,689	71,018	74,465	34,495	114,503
Other rental Income	193,446	160,588	194,480	149,699	176,058
Operating Transfer In	50,329	48,819	102,987	47,172	369,774
Other Income	143,302	(8,038)	(6,504)	<u>144,602</u>	<u>33,817</u>
Total Revenue	6,303,336	5,683,949	6,178,129	7,064,418	6,477,319
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<u>Expenses</u>					
Salaries	1,512,990	1,547,475	1,517,455	1,437,144	1,363,592
Benefits	547,211	563,491	531,058	560,870	556,610
Utilities	774,867	867,920	786,286	814,100	836,759
Insurance	51,497	55,116	58,607	50,340	58,775
Other Purchased Services	1,259,827	1,252,597	1,793,759	2,709,667	1,744,350
Supplies	416,997	439,696	356,154	400,146	341,196
PILOT	162,945	146,257	163,203	158,628	147,477
Inter-D Charges	287,932	255,116	282,839	250,837	269,221
Transfers out	0	0	0	14,221	227,231
Interest	174,831	169,920	150,844	<u>172,706</u>	<u> 265,560</u>
Total Expenses	5,189,097	5,297,588	5,640,205	6,568,659	5,810,771
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			-		
Net Profit (Excluding Depreciation)	1,114,239	386,361	537,924	495,759	666,548
Depreciation ·	<u>1,183,410</u>	<u>1,162,141</u>	<u>1,096,824</u>	<u>1,054,790</u>	<u>1,260,083</u>
Net Profit	(69,171)	(775,780)	(558,900)	(559,031)	(593,535
					ALC ANNUAL PROPERTY AND ALC AN
Cash - Parkside	(215,315)	(194,682)	(177,031)	(146,478)	(28,502
Parkside cash held at WHEDA	853,572	909,397	954,866	898,418	828,805
Cash Karabis	634,311	714,754	807,526	908,446	742,982
Cash - Public Housing	190,308	224,105	139,933	1,425,465	608,152
Note - 2010 Cash Public Housing reflects	Trust Fund Loan I	Revenue, but no	ot expense whic	h occurred in 20	11

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	haracteristics		Land the state of the state of	ber 31 2012		<u> </u>					, , ·	
	Housing Cho		&	Low Rent I	ublic Housi	ng						
Household	ls being assist	ed	2306					:			***	
Distribution	on <mark>of Avera</mark> ge	Annual Inc	ome as a %									
INCOME	Extremely Lo	ow .	Very Low		Low		Above		Unavailable	e		
	1865	81%	350	15%	53	2%	- 8	0%	31	. 1%		
<b>Ave</b> rage A	nnual Income	\$14,231							•		, .	
Distribution	on of Annual I	<u></u>	The state of the s									
	\$0	\$1-\$5000_	\$5001-\$10	\$10001-\$1	\$15001-\$2	\$20001=\$2	Above \$25	000				
	4%	6%	31%	25%	14%	9%	12%					]:
Distribution	on of Total Te	nant Payme	nt as a %									
	\$0	\$1-\$25	\$26-\$50	\$51-\$100	\$101-\$200	\$201-\$350	\$351-\$500	Above \$50	)1			
	0%	0%	.7%	3%	9%	48%	15%	17%	:		٠.	
<b>Avera</b> ge M	lonthly TTP (	\$ \$331										
FAMILY RA	ACE/ETHNICIT	TY CATEGOR	ŧΫ									
Distributio	n by Head of	Household's	Race as a '	%		Distributio	n by Head c	of Househol	d's Ethnicity	as a %		* .
	White	Black/AAn	NatAm	Asian			Latino	Non-Latin	o ·			
	44%	50%	- 1%	5% ،			4%	96%				
Distribution	on by Househ	old Membe	rs Age as a	% of Total N	lumber of I	lousehold N	/lembers					
	Age 0-5 year		Age 6-17 y		Age 18-50	years	Age 51-61	years	Age 62-82y	ears/	Age 83+ y	ears
	627	12%	1714	33%	1853	35%	572	11%	464	9%	29	1%
Distribution	on by Househ	old Size as a	1%									
	1 person	2 persons	3 persons	4 persons	5 persons	6 persons	7 persons					
	46%	19%	14%	10%	6%	2%	1%					
Distribution	on by Number	r of Bedroor	ns as a %					1.				
	0 Bedrm	1 Bedrm	2 Bedrms	3 Bedrms	4 Bedrms	5+ Bedrms	7					
1 1 3 3 4	3%	33%	33%	25%	7%	1%						
Distribution	on by Length	of Stay as a	%									
Distribution.	less than 1 y	ear -	1+ to 2 ye	ars	2+ to 5yea	ars	5+ to 10 y	ears	10+ to 20	years	Over 20 y	ears
	100-1	13%	165	7%	542	23%	675	29%	583	25%	41	2%
	307	1		<del></del>			1	T	T		<del>                                     </del>	+
	307 on by Source	1	s %								•	

	CDA LOW RENT PUBLIC HOUSING (HUD)	& MULTI FAMIL HOUSING (WHI												-		
<b>AM</b> P	site		address	built	unit type	elderly	family	disabled	efficiency	1BDR	2BDR	3BDR	4BDR	5BDR		
EAST	3-1 A site	1601-1671 Wrig	ht St		townhouse		35		0	8	2	16	4	5		
AST	3-1 B site	Webb-Rethke	1.	1965	townhouse		36		0	0	8	16	12	0		
AST	3-5-Tenney	Baldwin-Gorhan	n	1968	townhouse-	<u>-41</u>	1 2 2 2 2	<u> </u>	0	41	0	0	0	0		
EAST		Stein/Thompsor			duplex		4		0	0	0	. 4	0	Ö		entra de la companya
EAST	3-8 Truax	Straubel/Wright		1948	flat		115		0	0	114	0	0	1		
EAST	3-9 Scattered Sites	Williamson		1994	townhouse		9		0	. 0	7	2	0	0		
	3-1 C site (Gay Braxton)	604-762 Braxtor	ı Pl	1965	the state of the s			59	31	24	4	Ó	0	0		
	3-6 Brit	755 Braxton PI			hi rise			167	. 0	166	1	0	0	0		
RIANGLE	Karabis	201 S Park St		1977	slab			20	0	2	16	2	0	0		
TRIANGLE		245 S Park St		1978	hi rise	83		in the second	0	82	1	0	Ó	0	•	
TRIANGLE	Parkside Townhouse	- 802-824 W Was	sh.		townhouse		12		0	0	8	4	0	.0		
WEST	3-1 D site	Baird/Fisher			townhouse		28		0	4	2	16	4	2	-31	1.00 1.00 1.00 1.00
WEST	Romnes	540 W Olin Ave		1968	low rise	167			0	166	1	0	0	0		1
WEST	3-7 Scattered Sites	Catalpa/ Greenv Harvey/ Sequoia Traceway/ Turbo	a/	1981	townhouse		26		0	0	16	9	1	0		
WEST	3-9 Scattered Sites	Britta/ Chester/ Frazier/ Shaw		1981	single fam		41		0	0	40	1	0	0	•	
		Blackhawk/ Cap Doncaster/ Elde Hammersley/ Manitowoc/ Mar Raymond/ Russ	r/ coni/													
	3-13 Scattered	Shaw/ Temkin/											, .			
WEST	Sites	Theresa/ Whitne	<u>∍y  </u>	1991	single fam	664	34	0.46	0	0	6	24	4	. 0		
ALL (	totals					291	340	246		493			25	8		100
	as % of total			<u> </u>		55%	139%	28%	4%	57%	26%	11%	3%	1%		