(A Component Unit of the City of Madison, Wisconsin)
Madison, Wisconsin

FINANCIAL STATEMENTS

Including Independent Auditors' Report

December 31, 2009

(A Component Unit of the City of Madison, Wisconsin)

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### INDEPENDENT AUDITORS' REPORT

To the Board of Commissioners Community Development Authority of the City of Madison Madison, Wisconsin

We have audited the accompanying financial statements of the business-type activities, each major fund, and the aggregate remaining fund information of the Community Development Authority (CDA) of the City of Madison, Wisconsin, as of and for the year ended December 31, 2009, which collectively comprise the CDA's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the CDA's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Governmental Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities, each major fund, and the aggregate remaining fund information of the CDA as of December 31, 2009, and the respective changes in its financial position and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated June 28, 2010 on our consideration of the CDA's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The management's discussion and analysis is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.



To the Board of Commissioners Community Development Authority of the City of Madison

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the CDA's basic financial statements. The combining financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Baker Tilly Virchow Krown, UP Madison, Wisconsin

June 28, 2010

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MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) For Year Ended December 31, 2009

The Community Development Authority of the City of Madison's (the "CDA") management's discussion and analysis is designed to (a) assist the reader in focusing on significant financial issues, (b) provide an overview of the CDA's financial activity, (c) identify changes in the CDA's financial position (its ability to address the next and subsequent years' challenges), and (d) identify individual fund issues or concerns.

Since the Management's Discussion and Analysis (MD&A) is designed to focus on the current year's activities, resulting changes and currently known facts, please read it in conjunction with the CDA's financial statements.

#### **OVERVIEW OF THE FINANCIAL STATEMENTS**

#### **CDA-WIDE FINANCIAL STATEMENTS**

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The CDA-wide financial statements are designed to be corporate-like in that all business type activities are consolidated into columns, which add to a total for the entire CDA.

These Statements include a <u>Statement of Net Assets</u>, which is similar to a Balance Sheet. The Statement of Net Assets reports all financial and capital resources for the CDA. The statement is presented in the format where assets, minus liabilities, equal "Net Assets", formerly known as equity. Assets and liabilities are presented in order of liquidity, and are classified as "Current" (convertible into cash within one year), and "Non-current".

The focus of the Statement of Net Assets (the "<u>Unrestricted</u> Net Assets") is designed to represent the net available liquid (non-capital) assets, net of liabilities, for the entire CDA. Net Assets (formerly equity) are reported in three broad categories:

Net Assets, Invested in Capital Assets, Net of Related Debt: This component of Net Assets consists of all Capital Assets, reduced by the outstanding balances of any bonds, mortgages, notes or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.

Restricted Net Assets: This component of Net Assets consists of restricted assets, when constraints are placed on the asset by creditors (such as debt covenants), grantors, contributors, laws, regulations, etc.

<u>Unrestricted Net Assets</u>: Consists of Net Assets that do not meet the definition of "Net Assets Invested in Capital Assets, Net of Related Debt", or "Restricted Net Assets".

The CDA-wide financial statements also include a <u>Statement of Activities</u>, which include a functional breakdown of revenues and expenditures. The CDA's functions for this statement are Housing Projects and General Government (Planning and Community and Economic Development).

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
For Year Ended December 31, 2009

### **OVERVIEW OF THE FINANCIAL STATEMENTS (cont.)**

#### **FUND FINANCIAL STATEMENTS**

Traditional users of governmental financial statements will find the Fund Financial Statements presentation more familiar. The focus is now on Major Funds, rather than fund types. The CDA consists exclusively of Enterprise Funds. Enterprise funds utilize the full accrual basis of accounting. The Enterprise method of accounting is similar to accounting utilized in private sector accounting.

Many of the funds maintained by the CDA are required by the U.S. Department of Housing and Urban Development. Others are segregated to enhance accountability and control.

The Fund Financial Statements include a <u>Statement of Net Assets</u>, which is similar to a Balance Sheet and reports all financial and capital resources by major fund.

Also included in the Fund Financial Statements is a <u>Statement of Revenues</u>, <u>Expenses and Changes in Net Assets</u>. This statement is similar to a Statement of Net Income or Loss.

The last statement included in the Fund Financial Statements is a <u>Statement of Cash Flows</u> that discloses net cash provided by, or used for operating activities, non-capital financing activities, capital and related financing activities, and investing activities.

#### THE CDA'S FUNDS

General Operating Fund - This fund accounts for the operation of the CDA's programs and tools to promote neighborhood revitalization, economic development, downtown revitalization, redevelop, rehabilitate, and construct housing properties, and issue tax-exempt housing revenue and redevelopment bonds. The tax-exempt revenue bonds are used to construct or rehabilitate buildings for rental housing. The tax-exempt bonds are issued through public offering or private placement. Twenty percent of the units are set-aside for lower income households. While the bonds are issued in the CDA's name, the bonds are limited obligations of the CDA, and except to the extent payable from bond proceeds or from credit enhancements described, the bonds are payable solely from, and secured by, revenues derived from payments made under a project contract and mortgage note and related security documents delivered by each developer undertaking a project. The CDA issues lease revenue bonds in the context of TIF, where the CDA owns the property that is then leased to the City which then leases it to a private developer. The lease revenue bonds are limited obligations of the CDA secured by the City's lease payments. A \$3,000 application fee is charged and a one-third of one percent fee of the aggregate amount of the bond issue is collected at bond closing. If the applicant applies for redevelopment bonds. which require the creation of a redevelopment district to accommodate the bond issue, then the above described \$3,000 fee shall be \$5,000. These fees are deposited in the General Operating Fund and will be used, in part, to defray any expenses, including staff time, incurred by the CDA and the City in consideration and issuance of the bonds. There were \$500,000 in bond fees collected in 2009.

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) For Year Ended December 31, 2009

### **OVERVIEW OF THE FINANCIAL STATEMENTS (cont.)**

THE CDA'S FUNDS (cont.)

Allied Drive Fund - This fund accounts for the activities in the neighborhood revitalization project in the Allied Drive area.

Housing Voucher Fund - This fund includes the Housing Choice Voucher Program. Under the Housing Choice Voucher Program, the CDA administers contracts with independent landlords that own the property. The CDA subsidizes the family's rent through a Housing Assistance Payment made to the landlord. The program is administered under an Annual Contributions Contract with HUD. HUD provides Annual Contributions Funding to enable the CDA to structure a lease that sets the participants' rent at 30% of household income.

The Villager Fund - This fund accounts for the activities of The Villager located on Madison's South Side that was purchased by the CDA in 2004.

Other Non-Major Funds – In addition to the major funds above, the CDA also maintains the following nonmajor funds.

Karabis Fund:

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This fund accounts for activities related to a 20-unit housing project for disabled individuals ("Karabis"). HUD subsidizes the rents through monthly housing assistance payments.

Parkside Fund:

This fund accounts for activities related to a 95-unit housing project for elderly and disabled individuals ("Parkside"). HUD subsidizes the rents through monthly housing assistance payments. The Wisconsin Housing and Economic Development Authority (WHEDA) holds the mortgage on the project. The CDA has a cooperation agreement with WHEDA for the operation of the project.

HUD Projects Fund - West: This fund is part of the Conventional Public Housing Program. In 2008, the CDA adopted HUD's asset management program and created 3 AMP's by location and a central cost center. Previously, all of the Conventional Public Housing was contained in one fund. Under the Conventional Public Housing Program, the CDA rents units that it owns to low-income households. The Conventional Public Housing Program is operated under an Annual Contributions Contract with HUD, and HUD provides an Operating Subsidy to enable the Authority to provide the housing at a rent that is based upon 30% of household income. The Conventional Public Housing Program also includes the Capital Fund Program, which is the primary funding source for physical and management improvements to the CDA's properties.

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
For Year Ended December 31, 2009

### **OVERVIEW OF THE FINANCIAL STATEMENTS (cont.)**

THE CDA'S FUNDS (cont.)

HUD Projects Fund - East: This fund is part of the Conventional Public Housing
Program. In 2008, the CDA adopted HUD's asset management program
and created 3 AMP's by location and a central cost center. Previously, all
of the Conventional Public Housing was contained in one fund. Under the
Conventional Public Housing Program, the CDA rents units that it owns to
low-income households. The Conventional Public Housing Program is
operated under an Annual Contributions Contract with HUD, and HUD
provides an Operating Subsidy to enable the CDA to provide the housing
at a rent that is based upon 30% of household income. The Conventional
Public Housing Program also includes the Capital Fund Program, which is
the primary funding source for physical and management improvements to

HUD Projects Fund - Triangle - This fund is part of the Conventional Public Housing Program. In 2008, the CDA adopted HUD's asset management program and created 3 AMP's by location and a central cost center. Previously, all of the Conventional Public Housing was contained in one fund. Under the Conventional Public Housing Program, the CDA rents units that it owns to low-income households. The Conventional Public Housing Program is operated under an Annual Contributions Contract with HUD, and HUD provides an Operating Subsidy to enable the CDA to provide the housing at a rent that is based upon 30% of household income. The Conventional Public Housing Program also includes the Capital Fund Program, which is the primary funding source for physical and management improvements to the Authority's properties.

the CDA's properties.

Internal Service Fund – In addition to the major and non-major funds above, the CDA also maintains the following internal service fund.

Central Cost Center – This fund was created as part of the 2008 adaptation of HUD's asset management program. The Central Cost Center contains the costs and revenues associated with managing the Conventional Public Housing Program, the Section 8 Voucher Program, Karabis, and Parkside.

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MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) For Year Ended December 31, 2009

### **FINANCIAL HIGHLIGHTS AND ANALYSIS**

## COMMUNITY DEVELOPMENT AUTHORITY OF THE CITY OF MADISON'S NET ASSETS

	Business-Type Activities 2009			Business-Type Activities 2008		
Current and Other Assets Capital Assets	\$	47,640,867 35,736,483	\$	49,265,998 28,196,342		
Total Assets		83,377,350		77,462,340		
Long-term Liabilities Other Liabilities	<del></del>	49,242,073 6,779,569		54,126,436 4,679,379		
Total Liabilities		56,021,642		58,805,815		
Net Assets Invested in Capital Assets,						
Net of Related Debt		22,700,695		14,926,698		
Restricted Unrestricted (Deficit)		2,183,461		1,936,757		
Unrestricted (Deficit)		2,471,552		1,793,070		
Total Net Assets	<u>\$</u>	27,355,708	\$	18,656,525		

MANAGEMENT'S DISCUSSION AND ANALYSIS For Year Ended December 31, 2009

### FINANCIAL HIGHLIGHTS AND ANALYSIS (cont.)

## COMMUNITY DEVELOPMENT AUTHORITY OF THE CITY OF MADISON STATEMENT OF ACTIVITIES

	Business-Type Activities 2009	Business-Type Activities 2008	
Revenues Program Revenues Charges for services Operating grants and contributions Capital grants and contributions	\$ 4,909,042 15,042,371 9,076,055	\$ 4,276,961 16,868,066 163,129	
General Revenues Investment income Miscellaneous Total Revenues	135,854 2,398,374 31,561,696	291,787 2,427,432 24,027,375	
Expenses Community development Housing projects Total Expenses	4,004,492 18,858,021 22,862,513	1,936,650 18,703,552 20,640,202	
Increase in Net Assets	8,699,183	3,387,173	
Beginning net assets	18,656,525	15,269,352	
Ending Net Assets	\$ 27,355,708	<u>\$ 18,656,525</u>	

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MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
For Year Ended December 31, 2009

### FINANCIAL HIGHLIGHTS AND ANALYSIS (cont.)

- > The CDA's total net assets increased by \$8,699,183 or 46.62%, during 2009. Since the CDA engages only in business-type activities, the increase is all in the category of business-type net assets. Net Assets were \$18.65 million and \$27.36 million for 2008 and 2009, respectively. The net asset changes of each fund are discussed in the specific fund financial highlights.
- Seneral Operating Fund This fund recognized a gain of \$465,470 before capital contributions. Capital contributions totaled \$84,791. In 2009, the CDA received \$500,000 fee from a revenue bond issue.
- Fannie Mae Loan In 2009, development of the Lake Point Drive property continues. The CDA secured a line of credit with Fannie Mae to fund the construction of the project in the amount of \$4,100,000. At the end of 2009, \$1,752,774 was advanced to the developer of Lake Point from this line of credit. At the end of 2009, \$1,255,091 was advanced to the developer for the Allied Redevelopment Project.
- > The Villager Fund The Villager was purchased by the CDA for \$9 million in December 2004 to provide stability and create opportunities for community and economic development activities to support the greater South Madison community and its revitalization efforts.

Currently, approximately 107,000 of the approximately 150,000 net rentable square footage of The Villager is rented. Current tenants include the University of Wisconsin, Madison Area Technical College, the South Madison Branch of the Madison Public Library, the South Madison Health & Family Center (Harambee), Dane County Human Services, and a variety of retail outlets, including a full-service grocery store.

Since the purchase of The Villager in 2004, the CDA has been working in the following areas in order to build upon the efforts of the South Madison community:

- 1. <u>Stabilization / Lease-Up</u>: Siegel-Gallagher Management Company continues as the leasing and property management agent for the CDA.
- 2. Master Planning: As the result of a Request for Proposal process, the CDA retained the team of The Kubala Washatko Architects (Cedarburg, Wisconsin), Vandewalle & Associates (Madison, Wisconsin), and Strand Engineering (Madison, Wisconsin) to prepare a Master Plan for the site. The Master Plan examined existing challenges and opportunities, future opportunities to be explored, and short-, mid- and long-term physical redevelopment of the site, including the potential for new buildings, structured parking, etc. The Master Plan was adopted by the CDA in December 2005 and the Common Council in February 2006.

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
For Year Ended December 31, 2009

### FINANCIAL HIGHLIGHTS AND ANALYSIS (cont.)

3. Redevelopment Planning & Implementation: Subsequent to the adoption of the Master Plan, the CDA retained the services of The Bower Group, LLC / Forward Community Investments and Strang Architects, to help implement redevelopment activities on the site. The Kubala Washatko Architects were also retained to assist in design development for renovations associated with the "Atrium" portion of The Villager. These efforts will result in approximately 155,000 square feet of new and renovated space at The Villager.

The Common Council approved as part of its capital budget \$1.0 million for the acquisition and demolition of two gas stations respectively located in the southwest quadrant of Ridgewood Way and South Park Street intersection and in the northwest quadrant of Hughes Place and South Park Street intersection. Both gas stations were acquired and demolished in 2008. A Certified Survey Map incorporated the gas station parcels into The Villager property.

In April 2008, following the release of Requests for Proposals, the CDA engaged Strang, Inc., to prepare architectural, site planning, and construction documentation services for Phase 1 improvements to The Atrium at The Villager. In addition, Strang, Inc. was hired by the CDA to prepare tenant improvements for users within The Atrium.

In May 2008, the CDA released Requests for Statements of Qualifications and Fee Proposals for construction management/contractor services for the reconstruction of The Atrium at The Villager. Interviews were held with three finalists and upon the recommendation of the interview panel, the CDA entered into a contract with J. H. Findorff and Son, Inc., to provide the construction management services. The CDA approved the contract in July 2008.

In June 2008 the CDA unanimously adopted the First Amendment to The Villager Site Development and Master Plan, which amended the adopted 2005 Master Plan to take into consideration the retention of The Atrium as the core element of the revitalization of The Villager, the removal of the underground parking on the site, and a re-working of the site plan once the CDA had acquired both gas stations abutting The Villager site. The adoption of the Master Plan provided an opportunity to review all of these changes as a coherent whole.

In July 2008, the CDA executed a Development Agreement with the Urban League of Greater Madison for the sale of an approximately 20,000 square foot parcel within The Villager property for the construction of a two- or three-story commercial condominium building containing a minimum of 30,000-36,000 gross square foot building. Once completed the new building will house a 12,000 square foot South Madison Public Library branch, a 14,000 square foot Urban League Center for Economic Development, and a 4,000 square foot Planned Parenthood of Wisconsin health facility. The Development Agreement requires that construction be completed within twelve (12) months of closing on the parcel. During 2008 CDA and City staff worked with the Urban League of Greater Madison on land use and design issues associated with the project.

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MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) For Year Ended December 31, 2009

### FINANCIAL HIGHLIGHTS AND ANALYSIS (cont.)

In November 2008, the initial contracts were amended to include Phase A of improvements to The Atrium at The Villager. Approximately \$1.1 million in contracts were awarded for the build-out of space in the lower level of The Atrium, the installation of a new elevator to meet ADA accessibility standards, and the installation or upgrade of plumbing, electrical, and mechanical systems at The Villager. Work on Phase A commenced in December 2008.

Leasing of space within The Atrium continued in 2008. Three (3) leases were executed: One for an existing tenant for 3,100 square feet, one for a new telecommunications retailer for 3,015 square feet, (a five-year lease with renewal options), and one updated four-year lease with renewal options for over 8,000 square feet to the Madison Area Technical College. Other leases were under negotiation, but none executed before end of 2008.

In 2009 the adopted Capital Budget included \$5.708 million for Villager improvements. These included continued work on The Atrium, site improvements, and other capital improvements.

In 2009 Phases B-D of The Atrium work commenced which were to cover final work in The Atrium, the allocation of Dane County Human Services from one part of The Villager to The Atrium, site improvements to the parking lots of the project. This also included the development of "white box" space suitable for new tenants to finish to their specifications.

In March 2009 work began on the Urban League of Greater Madison's Center for Economic Development. This site will house the Urban League, Planned Parenthood of Wisconsin, and South Madison Public Library Branch. The estimated completion date of the shell and core is first quarter of 2010. The Library branch is scheduled to open third or fourth quarter of 2010.

Leasing of space within the Villager continued in 2009. Seven (7) leases were renewed in 2009 covering 36,731 square feet. Prospects for the new commercial retail space at the Atrium were identified, although by the end of 2009, no lease had been executed.

Allied Drive Neighborhood- In May 2006, the City of Madison purchased 129 apartment units and now owns 145 units on approximately 11.5 acres of land on Allied Drive south of Jenewein Road in the City portion of the Allied neighborhood ("Allied Drive Property"). In the fall of 2006, the City, partnering with the neighborhood and the American Institute of Architects, Southwest Wisconsin Chapter, held a 4-day community design process to begin to develop a master plan for the entire Allied Drive Property ("Allied Redevelopment Project"). Following the completion of the 4-day community design process, the City began the process of identifying ways to implement the recommendations; based upon market realities and other aspects of the project that could not be as fully developed during the community design process. The goal was to maintain close conformity with the overall goals from the community design process.

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
For Year Ended December 31, 2009

### FINANCIAL HIGHLIGHTS AND ANALYSIS (cont.)

In 2007, the CDA entered into discussions with the City regarding the CDA serving as master developer of the Allied Drive Property. With its experience in Broadway-Lake Point, and experience as part of the redevelopment of Monona Shores, the CDA approached the City about being the Master Developer of the site; particularly focused upon Phase 1 as the development of affordable rental housing, and a Phase 2 project centered on creating home ownership opportunities with the Allied neighborhood.

The CDA released Requests for Proposals and Requests for Qualifications and entered into contracts with consultants for site planning/architectural and cost estimating services, preparation of a housing market study, and provision of financial packaging and development consulting services for the Allied Drive property.

The CDA contracted with Schreiber/Anderson Associates, Inc., Eppstein Uhen Architects, and Stevens Construction to begin to layout the potential site plan, unit mix, architectural features, and cost estimates for the project.

The CDA also contracted with Dimension Development, LLC to help with the financial packaging, and Baker Tilly Virchow Krause, LLP to help with the market study for a potential Low-Income Housing Tax Credit project, and to better understand the market for owner-occupied housing in Allied.

All of these elements were produced in order to gain support from the Common Council to make the application for the Low-Income Housing Tax Credits and to craft a Cooperation Agreement between the City and the CDA for the CDA to act as the Master Developer.

In January 2008, the Common Council authorized a cooperative agreement between the City and the CDA. Key to this was the need for the CDA to secure Section 42 Low-Income Housing Tax Credits that are operated through the Wisconsin Housing and Economic Development Authority (WHEDA). An application for tax credits was made in February 2008.

On a separate track, the City, in its adopted Capital Budget, provided \$2.2 million to assist in demolition of 11 buildings located on the Allied Drive property.

In April 2008 the CDA was notified by WHEDA that it had received over \$9.0 million dollars in tax credits. Fannie Mae also approved the use of \$2.1 million from the CDA's revolving line-of-credit to provide a construction loan to the project. An additional \$6.0 million was also extended to the Allied Drive Redevelopment, LLC (LLC), of which the CDA is the managing member, to help in constructing the project.

In April 2008 the LLC entered into a contract with Dimension IV Architects to provide construction documentation services and payment processing.

In May 2008, the LLC released an Request for Proposal to solicit a construction management firm to oversee, on behalf of the CDA, to manage the construction of the five (5) building, 49 (49)-unit project. Other amenities included a plaza, public art opportunity, community room, and underground parking, etc. After a thorough review process, a \$4.7 guaranteed maximum price contract was entered into with McGann Construction of Madison, Wisconsin.

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MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
For Year Ended December 31, 2009

### FINANCIAL HIGHLIGHTS AND ANALYSIS (cont.)

In June 2008, the Allied Redevelopment Project received all land use approvals for the Planned Unit Development for the Phase 1 activities.

In July 2008, demolition of the buildings and construction of the necessary infrastructure (roads, sewer, water, and curb/gutter/sidewalk) began. Through an aggressive demolition management and recycling process, over 85% of the material demolished was diverted from the landfill.

In December 2008 construction of the project began, with an estimated completion date of October 2009.

In 2009, a number of activities occurred. The following major categories of events provide an analysis of 2009 activity:

### Categories

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### a) Financing

- > The CDA and the LLC closed on the Tax Credit and construction loan on December 4, 2008.
- > An FNMA Revolving Line-of-Credit was 100% allocated to the construction financing.

#### b) Design/Sustainability

- > The CDA pursued LEED for Homes Silver designation, but costs to register activity exceeded \$35,000. The CDA decided to meet LEED for Homes Silver criteria without actually applying. The project does meet Energy Star requirements.
- > The CDA received \$68,000 from MG&E for energy related improvements.
- > The CDA received \$46,138.52 from Focus on Energy (FOE) for energy-related improvements.

### c) Relocation

- The CDA worked with the neighborhood and the Community Action Coalition regarding the relocation of residents to either Revival Ridge or elsewhere.
- > All residents/tenants were successfully out of the property by October 31, 2009.

### d) Public Works

- > Phase 2 work was completed on the demolition of the two last remaining buildings from the acquisition in 2009.
- > The City's adopted 2010 Capital Budget of approved \$1.3 million for Phase 2 infrastructure work. For the single-family phase of the project.

#### e) Neighborhood Process

> The CDA continues to meet with the Allied Area Task Force on a regular basis to discuss progress and issues for Revival Ridge, Phase 2 projects, and larger community issues.

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)
For Year Ended December 31, 2009

### FINANCIAL HIGHLIGHTS AND ANALYSIS (cont.)

- f) Construction
  - The dates of "delivery" for the Tax Credit apartment buildings of Revival Ridge were as follows:
    - Building A: Certificate of Occupancy issued on June 19
    - Building B: Certificate of Occupancy issued on July 17
    - Building C: Certificate of Occupancy issued on September 1
    - Building E: Certificate of Occupancy issued on September 24
    - Building F: Certificate of Occupancy issued on September 23
  - > A few remaining site amenities, e.g., bike racks, benches, tot lot, and trash receptacles to be installed spring 2010.
  - > Project came in ahead of schedule and within budget.
- > <u>HUD Projects East AMP</u> The net assets of the East AMP Fund decreased by \$368,040 to a total of \$3,630,273.
- > <u>HUD Projects West AMP</u> The net assets of the West AMP Fund decreased by \$405,370 to a total of \$4,777,116.
- > <u>HUD Projects Triangle AMP</u> The net assets of the Triangle AMP Fund increased by \$4,572 to a total of \$2.926.676.
- > <u>HUD Projects Central Cost Center</u> The net assets of the Central Cost Center Fund increased by \$13,377 to a total of \$234,595.
- > <u>HUD Projects Fund Capital Fund Grant Program</u> In 2009 \$1,041,164 was received under this grant program. These funds were used for Public Housing physical and management improvements.
- HUD Projects Fund Service Coordinator Grant \$127,800 was received in 2009 under this grant program. This program provides for a contracted services coordinator who assists elderly and disabled CDA residents in accessing services which will help to keep them in Public Housing units.
- Karabis The net assets of the Karabis Fund increased by \$68,173 in 2009. Unrestricted net assets in this fund are \$787,267.
- Parkside The net assets of the Parkside Fund increased by \$120,509 in 2009. This increased the net asset total to \$29,268.

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MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) For Year Ended December 31, 2009

### FINANCIAL HIGHLIGHTS AND ANALYSIS (cont.)

Section 8 Program – The net assets of the Housing Choice Voucher program increased by \$215,858. This was due in part to receiving \$1.2 million in emergency funding and \$600,000 in extraordinary admin fee. The additional funds were received after HUD had originally not funded the additional vouchers put into place in 2008.

Intergovernmental grants from the Department of Housing to support the program increased from \$8.5 million in 2008 to \$9.8 million (including emergency funding) in 2009. This was due to the increase in subsidized housing units funded by the Annual Contributions Contract with the Department of Housing and Urban Development. This program supported an average of 1,375 housing units per month in 2008. In 2009, the program supported an average of 1,493 housing units per month.

### **CAPITAL ASSETS AND LONG-TERM DEBT**

#### CAPITAL ASSETS

At the end of 2009, the CDA had \$27.4 million invested in a variety of capital assets as reflected in the following schedule. This represents a net increase (addition, deductions and depreciation) of \$2.1 Million or 8.4% from the end of the previous year. The major capital asset purchases by the CDA in 2008 were land and building improvements for the Villager Mall. The schedule below summarizes the 2008 capital asset activity.

### CDA-WIDE CHANGE IN CAPITAL ASSETS

	2009			2008		
Beginning Balance		28,196,342	\$	25,266,902		
Additions		9,192,448		4,664,147		
Deletions		(298,233)		(324,318)		
Depreciation	<del></del>	(1,354,074)		(1,410,389)		
Ending Balance	<u>\$</u>	35,736,483	\$	28,196,342		

Additional information on the CDA's capital assets can be found in Note II.D. of this report.

#### LONG-TERM DEBT

During 2009, the CDA's long-term debt decreased by \$5.8 million due to principal payoffs on existing debt. No new long-term debt was issued in 2009.

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) For Year Ended December 31, 2009

### CAPITAL ASSETS AND LONG-TERM DEBT (cont.)

LONG-TERM DEBT (cont.)

## CDA-WIDE CHANGE IN OUTSTANDING DEBT – 2009

	Beginning Balance	Increases	Decreases	Ending Balance		
Revenue bonds Mortgage notes Other loans/notes	\$ 39,580,000 2,681,687 10,590,319	\$ - - -	\$ 4,800,000 179,299 346,919	\$ 34,780,000 2,502,388 10,243,400		
Total Long-Term Debt	\$ 52,852,006	\$	\$ 5,326,218	\$ 47,525,788		

Additional information on the CDA's long-term debt can be found in Note II.F. of this report.

### **ECONOMIC FACTORS**

Significant economic factors affecting the CDA are as follows:

- > Federal funding of the Department of Housing and Urban Development.
- Local labor supply and demand, which can affect salary and wage rates.
- > Local inflationary, and employment trends, which can affect resident incomes and therefore the amount of rental income.
- > Inflationary pressure on utility rates, supplies and other costs.

#### **REQUESTS FOR INFORMATION**

The financial report is designed to provide our citizens, customers, investors and creditors with general overview of the CDA's finances. If you have questions about this report or need any additional information, contact the CDA's Office, Attn: Executive Director, 215 Martin Luther King, Jr. Blvd., Ste. LL-100, Madison, Wisconsin, 53703.

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# OF THE CITY OF MADISON

### STATEMENT OF NET ASSETS December 31, 2009

	Business-
	type
	Activities
ASSETS	
Current Assets Cash and investments	ф гоороо
Accounts receivable	\$ 5,332,030
Interest receivable	495,619
	554,740
Current portion of leases receivable from primary government	2,290,000
Due from other governmental units	475,643
Prepaid items Restricted assets	942,741
Cash and investments	1,428,980
Total Current Assets	<u>11,519,753</u>
None company A a a sta	
Noncurrent Assets Property, Plant and Equipment	•
Land	12,474,569
Construction in progress	6,011,227
Land improvements	161,956
Buildings and improvements	46,714,905
Machinery and equipment	1,516,000
Less: Accumulated depreciation	(31,142,174)
Net Property, Plant and Equipment	35,736,483
Other Assets	
Restricted Assets	
Cash and investments	4,148,488
Due from primary government	1,004,346
Due from other governmental units	1,090,114
Long-term receivable	2,701,669
Leases receivable from primary government	26,978,679
Total Other Assets	35,923,296
Deferred Charges	197,818
Total Noncurrent Assets	71,857,597
TOTAL ASSETS	\$ 83,377,350

	Business- type Activities
LIABILITIES	
Current Liabilities	
Accounts payable	\$ 1,948,351
Accrued liabilities	330,642
Due to primary government - City of Madison	
pooled cash and investments	545,614
Due to other governmental units	15,353
Unearned revenue	870,737
Current portion of long-term debt	2,497,198
Accrued compensated absences	24,506
Other liabilities	237,695
Liabilities payable from restricted assets	
Accrued liabilities	274,473
Current portion of revenue bonds	35,000
Total Current Liabilities	6,779,569
Long-Term Debt Net of Current Maturities	
Mortgage notes	2,312,370
Revenue bonds	32,455,000
Line of credit	2,904,146
Other loans	10,226,220
Accrued compensated absences	450,555
Other post-employment benefits	71,208
Advance from primary government	<u>822,574</u>
Total Long-Term Debt	49,242,073
Total Liabilities	56,021,642
NET ASSETS	
Invested in capital assets, net of related debt	22,700,695
Restricted for grants	1,263,594
Restricted for debt	919,867
Unrestricted	2,471,552
Total Net Assets	27,355,708
TOTAL LIABILITIES AND NET ASSETS	\$ 83,377,350

## STATEMENT OF ACTIVITIES For the Year Ended December 31, 2009

		Р	Net (Expenses)				
Functions/Programs	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Revenues and Changes in Net Assets		
Business-type activities Community development Housing projects Total Business-type Activities	\$ 4,004,492 18,858,021 22,862,513	\$ 1,938,732 2,970,310 4,909,042	\$ - 15,042,371 15,042,371	\$ 8,906,166 169,889 9,076,055	\$ 6,840,406 (675,451) 6,164,955		
	135,854 2,398,374 2,534,228						
	8,699,183						
	18,656,525						
NET ASSETS – END OF YEAR							

STATEMENT OF NET ASSETS PROPRIETARY FUNDS December 31, 2009

	Business-type Activities - Enterprise Funds						
	General Operating Fund	Housing Voucher Fund	Villager Fund	Allied Drive Fund	Nonmajor Enterprise Funds	Totals	Central Cost Center Fund
ASSETS						1000	
Current Assets						,	
Cash and investments	\$ 217,268	\$ 1,610,717	\$ 2,294,280	\$ 110.835	\$ 830,551	\$ 5,063,651	\$ 268,379
Accounts receivable	218,828	Ψ 1,010,717	123,848	Ψ 110,000	152,943	495,619	φ 200,3 <i>1</i> 9
Interest receivable	554,740	_	120,040	_	102,343	554,740	-
Current portion of leases receivable from	001,140				_	554,740	-
primary government	2,290,000	_	_	_	_	2,290,000	
Due from other governmental units	-1-00,000	5.593	5,202		459,538	470,333	5,310
Prepaid items	_	918,087	0,202	_	18,674	936,761	5,980
Restricted assets		5.0,001			10,014	550,763	3,500
Cash and investments	1,428,980	_	_	_		1,428,980	
Total Current Assets	4,709,816	2,534,397	2,423,330	110,835	4 404 700		
Total Current Assets	4,709,010	2,534,397	<u> </u>	110,835	1,461,706	11,240,084	279,669
Noncurrent Assets Property, Plant and Equipment							
Land	357,691	-	5,274,298	4,529,532	2,313,048	12,474,569	_
Construction in progress	84,791	-	5,847,311	_	79,125	6,011,227	_
Land improvements	17,480	-	-	-	144,476	161,956	_
Buildings and improvements	1,614,782	-	6,127,336	-	38,716,252	46,458,370	256,535
Machinery and equipment	82,342	45,106	-	-	1,048,187	1,175,635	340,365
Less: Accumulated depreciation	(634,588)	(34,793)	(1,115,228)		(28,936,710)	(30,721,319)	(420,855)
Net Property, Plant and Equipment	1,522,498	10,313	16,133,717	4,529,532	13,364,378	35,560,438	176,045
Other Assets Restricted Assets					3		
Cash and investments	4,123,502	-	-	=	24,986	4.148.488	_
Due from primary government	1,004,346	~	-	-	· -	1,004,346	_
Due from other governmental units	160,233	-	-	-	929,881	1,090,114	-
Long-term receivable	1,446,578	-	-	1,255,091		2,701,669	_
Leases receivable from primary government	26,978,679	-	-	-	-	26,978,679	-
Total Other Assets	33,713,338	_	_	1,255,091	954,867	35,923,296	
Deferred Charges	195,295			-	2,523	197,818	
Total Noncurrent Assets	35,431,131	10,313	16,133,717	5,784,623	14,321,768	71,681,552	176,045
TOTAL ASSETS	\$ 40,140,947	\$ 2,544,710	\$18,557,047	\$ 5,895,458	\$ 15,783,474	\$ 82,921,636	\$ 455,714

E									
_	1800000								Business-
									type
					n	<b>6</b> (2.22 -			Activities -
						pe Activities - ise Funds		•	Internal Service Fund
			General	Housing	Citterbi		Nonmajor		
			Operating	Voucher	Villager	Allied Drive	Enterprise		Central Cost Center
7/14-mg	B=40		Fund	Fund	Fund	Fund	Funds	Totals	Fund
		LIABILITIES							
C		Current Liabilities							
		Accounts payable	\$ 11,584	\$ 124,890	\$ 1,287,296	\$ 126,300	\$ 391,014	\$ 1,941,084	\$ 7,267
		Accrued liabilities	280,267	-	46,116	-	4,259	330,642	-
		Due to primary government - City of Madison							
		pooled cash and investments	217,461	-	-	-	328,153	545,614	-
		Due to other governmental units	-	-	-	-	-		15,353
		Unearned revenue	-	861,825	-	-	8,912	870,737	-
		Current portion of mortgage notes	63,584	-	-	-	126,434	190,018	-
		Current portion of revenue bonds Current portion of other loans	2,290,000 17,180	-	-	-	-	2,290,000	-
		Accrued compensated absences	17,100	6,830	_	_	11,908	17,180 18,738	5,768
		Other liabilities	21,707	0,000	-	9,773	206,215	237,695	3,700
		Liabilities payable from restricted assets	2.,,			0,170	200,210	201,000	
	Same	Accrued liabilities	274,473	_	-	_	_	274,473	_
·		Current portion of revenue bonds	· -	_	-	-	35,000	35,000	-
		Total Current Liabilities	3,176,256	993,545	1,333,412	136,073	1,111,895	6,751,181	28,388
			1					-	
	9	Long-Term Debt Net of Current Maturities							
		Mortgage notes	945,325	-	-	-	1,367,045	2,312,370	-
		Revenue bonds	32,200,000	-	-	-	255,000	32,455,000	-
limite.	-	Line of credit	1,649,055	-	-	1,255,091	•	2,904,146	-
		Other loans	626,220	-	9,540,000	-	60,000	10,226,220	
		Accrued compensated absences	-	125,563	-	-	218,944	344,507	106,048
		Other post-employment benefits Advances from primary government	338 000	28,290		-	42,412	70,702	506
			238,000	140,795	5.545.000	4 055 004	357,602	736,397	86,177
-		Total Long-Term Debt	35,658,600	294,648	9,540,000	1,255,091	2,301,003	49,049,342	192,731
		Total Liabilities	38,834,856	1,288,193	10,873,412	1,391,164	3,412,898	55,800,523	221,119
		· · · · · · · · · · · · · · · · · · ·		1,200,100	10,010,412	1,001,104	3,412,000		221,113
		NET ASSETS							
E.		Invested in capital assets,							
		net of related debt (deficit)	(129,811)	10,313	6,593,717	4,529,532	11,520,899	22,524,650	176,045
		Restricted for grants		1,263,594	· · ·	· · ·	-	1,263,594	· -
		Restricted for debt		-	-	-	919,867	919,867	-
1000		Unrestricted (deficit)	1,435,902	(17,390)	1,089,918	(25,238)	(70,190)	2,413,002	58,550
	2500	Total Net Assets	1,306,091	1,256,517	7,683,635	4,504,294	12,370,576	27,121,113	234,595
E									
		TOTAL LIABILITIES AND NET ASSETS	\$ 40,140,947	\$ 2,544,710	\$ 18,557,047	\$ 5,895,458	\$ 15,783,474	\$ 82,921,636	\$ 455,714
		Salar Sa	10.10.10.10.10.10.10.10.10.10.10.10.10.1	1.5.0.000	,,	,,	CLAIR CONTRACTOR	,	30] 1

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STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS PROPRIETARY FUNDS

For the Year Ended December 31, 2009

			• ,	pe Activities - se Funds	·		Business- type Activities - Internal Service Fund
	General	Housing		Allied	Nonmaior		Central
	Operating	Voucher	Villager	Drive	Enterprise		Cost Center
	Fund	Fund	Fund	Fund	Funds	Totals	Fund
ODED ATIMO DEVENUES							
OPERATING REVENUES	• ~~	•		,			
Charges for services	\$ 785,324	\$ -	\$ 1,438,667	\$ -	\$ 2,538,466	\$ 4,762,457	\$ 690,480
Other revenue					146,585	146,585	
Total Operating Revenues	785,324		1,438,667		2,685,051	4,909,042	690,480
OPERATING EXPENSES							
	070 440	44 000 040	4.070.000	444.405	E 000 E00	40.050.004	
Operation and maintenance	273,149	11,386,243	1,073,808	114,495	5,202,586	18,050,281	822,291
Depreciation	42,432	4,126	210,692	₩.	1,082,452	1,339,702	14,372
Taxes			70,000		163,203	233,203	
Total Operating Expenses	315,581	11,390,369	1,354,500	114,495	6,448,241	19,623,186	836,663
Operating Income (Loss)	469,743	(11,390,369)	84,167	(114,495)	(3,763,190)	(14,714,144)	(146,183)
NONOPERATING REVENUES (EXPENSES)		•					
Investment income	00.040	e 00E	E 420		20 000	404 504	4.000
	80,212	6,825	5,139	-	39,325	131,501	4,353
Interest on capital lease	2,171,446	-	-	-		2,171,446	-
Interest and amortization	(2,073,080)	(7,532)	(475,662)	-	(145,733)	(2,702,007)	(4,609)
Intergovernmental grants	185,046	11,597,664		-	3,216,957	14,999,667	42,704
Miscellaneous revenues	-	9,270	179,319	-	34,639	223,228	3,700
Miscellaneous expenses	(367,897)		_		(18,631)	(386,528)	<u> </u>
Total Nonoperating Revenue (Expenses)	(4,273)	11,606,227	(291,204)		3,126,557	14,437,307	46,148
1 1 1 1 1 1 1 1 1 1							
Income (Loss) Before Contributions	465,470	215,858	(207,037)	(114,495)	(636,633)	(276,837)	(100,035)
CAPITAL CONTRIBUTIONS	84,791	-	5,204,834	3,616,541	169,889	9,076,055	
TRANSFERS IN	-	-	-	•	-	-	113,412
TRANSFERS OUT	<del></del>				(113,412)	(113,412)	
CHANGE IN NET ASSETS	550,261	215,858	4,997,797	3,502,046	(580,156)	8,685,806	13,377
NET ASSETS – Beginning of Year	755,830	1,040,659	2,685,838	1,002,248	12,950,732	18,435,307	221,218
NET ASSETS – END OF YEAR	\$ 1,306,091	<u>\$ 1,256,517</u>	\$ 7,683,635	\$ 4,504,294	\$12,370,576	\$27,121,113	\$ 234,595

STATEMENT OF CASH FLOWS PROPRIETARY FUNDS For the Year Ended December 31, 2009

	Business-type Activities - Enterprise Funds General Housing Allied Nonmajor Operating Voucher Villager Drive Enterprise					Business- type Activities - Internal Service Fund Central Cost Center	
	Fund	Fund	Fund	Fund	Funds	Totals	Fund
CASH FLOWS FROM OPERATING ACTIVITIES Received from customers Paid to suppliers for goods and services Paid to employees for services Paid to city for tax equivalent	\$ 784,807 (263,347)	\$ - (10,546,885) (818,375)	\$ 1,629,432 (190,066) (70,000)	\$ -	\$ 2,555,296 (3,566,468) (1,507,111) (163,203) (2,681,486)	\$ 4,969,535 (14,566,766) (2,325,486) (233,203)	\$ 690,480 (292,011) (529,966) 
Net Cash Flows From Operating Activities	521,460	(11,365,260)	1,369,366	<del></del>	(2,661,460)	(12,155,920)	(131,497)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES Deposits (refunds) with governmental agencies Intergovernmental grants Deficit cash implicitly financed Collection of long-term receivable Long-term loan to developer Receipt of advance from primary government Repayment of advance from primary government Transfers in (out) Other nonoperating items	(23,730) 185,046 6,460 347,658 (500,000) 4,877	12,453,896 	174,117	(1,255,091)	3,130 (45,471) 3,083,048 118,941 - 28,900 (645) (113,412) 34,500	3,131 (69,201) 15,721,990 118,941 6,460 28,900 347,658 (503,283) (113,412) 234,569	(69,075) 113,412 3,701
Net Cash Flows From Noncapital Financing Activities	20,311	12,460,528	174,117	(1,243,285)	3,108,991	15,775,753	187,939
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES Debt retired Interest paid Acquisition and construction of capital assets Salvage Capital contributions Lease payments received Net Cash Flows From Capital and Related Financing Activities	(5,276,731) (2,093,851) (116,588) - 84,791 <u>6,986,116</u> (416,263)	(7,532) - - - - - - - - (7,532)	(475,662) (5,302,555) 279,740 5,204,834 (293,643)	1,255,091 (98,185) 190,435 1,347,341	(153,204) (145,496) (249,014) 169,889 (377,825)	(5,429,935) (2,722,541) (5,766,342) 279,740 5,649,949 6,986,116 (1,003,013)	(4,609)
CASH FLOWS FROM INVESTING ACTIVITIES Investment income Net Cash Flows From Investing Activities	80,212 80,212	6,825 6,825	5,139 5,139		39,325 39,325	131,501 131,501	4,353 4,353
Net Increase (Decrease) in Cash and Cash Equivalents	205,720	1,094,561	1,254,979	104,056	89,005	2,748,321	56,186
CASH AND CASH EQUIVALENTS - Beginning of Year	5,564,030	516,156	1,039,301	6,779	766,532	7,892,798	212,193
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 5,769,750	\$ 1,610,717	\$ 2,294,280	\$ 110,835	\$ 855,637	\$ 10,641,119	\$ 268,379

		General Operating Fund	Housing Voucher Fund		Business-ty Enterpr Villager Fund				Nonmajor Enterprise Funds		Totals	Se	Business- type clivities - Internal ervice Fund Central ost Center Fund
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH FROM OPERATING ACTIVITIES													
Operating income (loss)	\$	469,743	\$ (11,390,369)	\$	84,167	\$	(114,495)	\$	(3,763,190)	\$	(14,714,144)	\$	(146,183)
Adjustments to reconcile operating income (loss) to net cash flows													
from operating activities Depreciation		42,432	4,126		210,692		_		1,082,452		1,339,702		14,372
Change in assets and liabilities		.2,.02	1,120		210,002				1,002,102		1,000,102		,,,,,,,,
Receivables		(517)	-		190,765		-		(129,755)		60,493		-
Prepaid items and other assets		-	(122,828)		-		-		(2,526)		(125,354)		(173)
Accounts payable		9,802	124,226		883,742		114,495		121,925		1,254,190		(1,341)
Accrued liabilities	_		19,585	_		_			9,608	_	29,193	_	1,828
NET CASH FLOWS FROM OPERATING ACTIVITIES	\$	521,460	\$ (11,365,260)	\$	1,369,366	\$		<u>\$</u>	(2,681,486)	\$	(12,155,920)	\$	(131,497)
RECONCILIATION OF CASH AND CASH EQUIVALENTS TO THE STATEMENT OF NET ASSETS													
Cash and investments	\$	217,268	\$ 1,610,717	\$	2,294,280	\$	110,835	\$	830,551	\$	5,063,651	\$	268,379
Restricted cash and investments		5,552,482			<u>-</u>				24,986		5,577,468		
CASH AND CASH EQUIVALENTS - END OF YEAR	\$	5,769,750	\$ 1,610,717	\$	2,294,280	\$	110,835	\$	855,537	\$	10,641,119	\$	268,379

#### NONCASH INVESTING, CAPITAL AND FINANCING ACTIVITIES

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The City of Madison transferred \$3,426,106 of land to the Allied Drive fund during 2009.

## INDEX TO NOTES TO FINANCIAL STATEMENTS December 31, 2009

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NOTES TO FINANCIAL STATEMENTS December 31, 2009

#### NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. REPORTING ENTITY

The Community Development Authority (CDA) of the City of Madison, Wisconsin is a component unit of the City of Madison, Wisconsin. The financial statements of the CDA have been prepared in conformity with generally accepted accounting principles. The Governmental Accounting Standards Board is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The more significant policies are described below.

The CDA is comprised of eleven individual funds which provide community development and housing assistance services to properties within the City of Madison. The CDA is reported as a component unit of the City of Madison, Wisconsin.

#### B. BASIC FINANCIAL STATEMENTS

Financial statements of the reporting entity are organized into funds each of which is considered to be a separate accounting entity. Each fund is accounted for by providing a separate set of self-balancing accounts, which constitute its assets, liabilities, net assets, revenues, and expenses.

Major individual enterprise funds are reported as separate columns in the basic financial statements.

Funds are organized as major funds or non-major funds within the statements. An emphasis is placed on major funds. A fund is considered major if it is the primary operating fund of the CDA or meets the following criteria:

- a. Total assets, liabilities, revenues, or expenses of that individual enterprise fund are at least 10% of the corresponding total for all funds of that category or type.
- b. In addition, any other enterprise fund that the CDA believes is particularly important to financial statement users may be reported as a major fund.

Enterprise funds may be used to report any activity for which a fee is charged to external uses for goods or services, and must be used for activities which meet certain debt or cost recovery criteria.

The CDA reports the following major enterprise funds:

### Major Enterprise Funds

General Operating Fund – accounts for the CDA's primary operating activities.

Housing Voucher Fund – accounts for the operations of the Housing Voucher program.

Villager Fund – accounts for the operations of Villager Mall project.

Allied Drive Fund – accounts for the operations of the Allied Drive project.

NOTES TO FINANCIAL STATEMENTS
December 31, 2009

### NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

### B. BASIC FINANCIAL STATEMENTS (cont.)

The CDA reports the following non-major enterprise funds:

Karabis Fund – accounts for the operations of the Karabis project.

Parkside Project Fund – accounts for the operations of the Parkside project.

East Housing Fund – accounts for the operations of HUD projects at East location.

West Housing Fund – accounts for the operations of HUD projects at West location.

Triangle Housing Fund – accounts for the operations of HUD projects at Triangle location.

Internal Service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the CDA on a cost-reimbursement basis. The Central Cost Center fund is reported as an internal service fund and accounts for the central operations of HUD projects.

### C. MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND FINANCIAL STATEMENT PRESENTATION

The government-wide statement of net assets and statement of activities are reported using the economic resources measurement focus and the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used. Revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

The business-type activities follow all pronouncements of the Governmental Accounting Standards Board, and have elected not to follow Financial Accounting Standards Board pronouncements issued after November 30, 1989.

Enterprise fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as previously described in this note.

The enterprise funds follow all pronouncements of the Governmental Accounting Standards Board, and have elected not to follow Financial Accounting Standards Board pronouncements issued after November 30, 1989. The enterprise funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a enterprise fund's principal ongoing operations. The principal operating revenues of the CDA are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

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NOTES TO FINANCIAL STATEMENTS December 31, 2009

### NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

### D. ASSETS, LIABILITIES, AND NET ASSETS OR EQUITY

### 1. Deposits and Investments

For purposes of the statement of cash flows, the CDA considers all highly liquid investments with an initial maturity of three months or less when acquired to be cash equivalents.

Investment of CDA funds is restricted by state statutes. Available investments are limited to:

- Time deposits in any credit union, bank, savings bank or trust company maturing in three years or less.
- b. Bonds or securities of any county, city, drainage district, technical college district, village, town, or school district of the state. Also, bonds issued by a local exposition district, a local professional baseball park district, a local professional football stadium district, a local cultural arts district, or by the University of Wisconsin Hospitals and Clinics Authority.
- c. Bonds or securities issued or guaranteed by the federal government.
- d. The local government investment pool.
- e. Any security maturing in seven years or less and having the highest or second highest rating category of a nationally recognized rating agency.
- f. Securities of an open-end management investment company or investment trust, subject to various conditions and investment options.
- Repurchase agreements with public depositories, with certain conditions.

The CDA follows the investment policy of the primary government. That policy follows the state statutes for allowable investments.

The CDA's investment policy does not cover custodial credit risk, credit risk or interest rate risk.

Investments are stated at fair value, which is the amount at which an investment could be exchanged in a current transaction between willing parties. Fair values are based on quoted market prices. No investments are reported at amortized cost. Adjustments necessary to record investments at fair value are recorded in the operating statement as increases or decreases in investment income. Investment income on commingled investments of municipal accounting funds is allocated based on average balances. The difference between the bank balance and carrying value is due to outstanding checks and/or deposits in transit.

See Note II.A. for further information.

NOTES TO FINANCIAL STATEMENTS
December 31, 2009

### NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

### D. ASSETS, LIABILITIES, AND NET ASSETS OR EQUITY (cont.)

#### 2. Receivables

Accounts receivable have been shown net of an allowance for uncollectible accounts.

During the course of operations transactions occur between individual funds that may result in amounts owed between funds. Short-term interfund loans are reported as "due to and from other funds." Long-term interfund loans (noncurrent portion) are reported as "advances from and to other funds."

Advances with the City of Madison are reported as other assets or noncurrent liabilities. No repayment schedules have been established.

### 3. Inventories and Prepaid Items

Inventories are generally used for construction and/or for operation and maintenance work. They are not for resale. They are valued at cost based on weighted average, and charged to construction and/or operation and maintenance expense when used.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in the financial statements.

#### 4. Restricted Assets

Mandatory segregations of assets are presented as restricted assets. Such segregations are required by bond agreements and other external parties. Current liabilities payable from these restricted assets are so classified. The excess of restricted assets over current liabilities payable from restricted assets will be used first for retirement of related long-term debt. The remainder, if generated from earnings, is shown as restricted net assets.

### 5. Capital Assets

Capital assets, which include property, plant, and equipment, are reported in the financial statements. Capital assets are defined by the CDA as assets with an initial cost of more than \$5,000 and an estimated useful life in excess of one year. All capital assets are valued at historical cost, or estimated historical cost if actual amounts are unavailable. Donated capital assets are recorded at their estimated fair value at the date of donation. The CDA has no infrastructure assets.

Additions to and replacements of capital assets of proprietary funds are recorded at original cost, which includes material, labor, overhead, and an allowance for the cost of funds used during construction when significant. For tax-exempt debt, the amount of interest capitalized equals the interest expense incurred during construction netted against any interest revenue from temporary investment of borrowed fund proceeds. No net interest was capitalized during the current year. The cost of renewals and betterments relating to retirement units is added to plant accounts. The cost of property replaced, retired or otherwise disposed of, is deducted from plant accounts and, generally, together with removal costs less salvage, is charged to accumulated depreciation.

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NOTES TO FINANCIAL STATEMENTS
December 31, 2009

### NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

### D. ASSETS, LIABILITIES, AND NET ASSETS OR EQUITY (cont.)

### 5. Capital Assets (cont.)

Depreciation of all exhaustible capital assets is recorded as an allocated expense in the statement of revenues, expenses, and changes in net assets, with accumulated depreciation reflected in the statement of net assets. Depreciation is provided over the assets' estimated useful lives using the straight-line method of depreciation. The range of estimated useful lives by type of asset is as follows:

Land Improvements	15	Years
Buildings and Improvements	20-40	Years
Machinery and Equipment	5-10	Years

#### 6. Other Assets

Debt issuance costs are deferred and amortized over the term of the debt issue.

### 7. Compensated Absences

City of Madison employees provide the necessary staffing to operate the CDA operations. These employees receive benefits according to the City of Madison's policies.

All vested vacation and sick leave pay is accrued when incurred.

Payments for vacation and sick leave will be made at rates in effect when the benefits are used. Accumulated vacation and sick leave liabilities at December 31, 2009 are determined on the basis of current salary rates and include salary related payments.

### 8. Long-Term Obligations/Conduit Debt

All long-term obligations to be repaid from enterprise fund resources are reported as liabilities in the financial statements. The long-term obligations consist primarily of notes and bonds payable, and accrued compensated absences.

The CDA has approved the issuance of industrial revenue bonds (IRB) for the benefit of private business enterprises. IRB's are secured by mortgages or revenue agreements on the associated projects, and do not constitute indebtedness of the CDA. Accordingly, the bonds are not reported as liabilities in the accompanying financial statements. The total amount of IRB's outstanding at December 31, 2009 is approximately \$178,065,000, made up of 10 series.

### 9. Claims and Judgments

Claims and judgments are recorded as liabilities if all the conditions of Governmental Accounting Standards Board pronouncements are met. Claims and judgments are recorded in the proprietary funds as expenses when the related liabilities are incurred. There were no significant claims or judgments at year end.

NOTES TO FINANCIAL STATEMENTS December 31, 2009

### NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

### D. ASSETS, LIABILITIES, AND NET ASSETS OR EQUITY (cont.)

### 10. Equity Classifications

Equity is classified as net assets and displayed in three components:

- a. Invested in capital assets, net of related debt Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances (excluding unspent debt proceeds) of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- Restricted net assets Consists of net assets with constraints placed on the use either by
   external groups such as creditors, grantors, contributors, or laws or regulations of other governments or, 2) law through constitutional provisions or enabling legislation.
- Unrestricted net assets All other net assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt."

When both restricted and unrestricted resources are available for use, it is the CDA's policy to use restricted resources first, then unrestricted resources as they are needed.

### NOTE II - DETAILED NOTES ON ALL FUNDS

### A. DEPOSITS AND INVESTMENTS

The CDA's cash and investments at year end were comprised of the following:

	Carrying Value	Statement Balance	Associated Risks
Deposits Guaranteed investment contract Mutual funds Petty cash	\$ 4,808,373 1,000,000 4,555,161 350	\$ 4,808,373 1,000,000 4,555,161	Custodial credit N/A Credit N/A
Total Cash and Investments	\$ 10,363,884	\$ 10,363,534	
Reconciliation to financial statements Per statement of net assets Unrestricted cash and investments Restricted cash and investments Pooled cash and investments – due to the City of Madison	\$ 5,332,030 5,577,468 (545,614)		
Total Cash and Investments	<u>\$ 10,363,884</u>		

NOTES TO FINANCIAL STATEMENTS December 31, 2009

NOTE II - DETA	ILED NOTES ON ALI	. FUNDS (	cont.)
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### A. DEPOSITS AND INVESTMENTS (cont.)

Deposits in each local and area bank are insured by the FDIC in the amount of \$250,000 for interest bearing accounts and unlimited amounts for noninterest bearing accounts.

Bank accounts are also insured by the State Deposit Guarantee Fund in the amount of \$400,000. However, due to the relatively small size of the Guarantee Fund in relationship to the total deposits covered and other legal implications, recovery of material principal losses may not be significant to individual municipalities. This coverage has not been considered in computing custodial credit risk.

#### **Custodial Credit Risk**

Deposits – Custodial credit risk is the risk that in the event of a financial institution failure, the CDA's deposits may not be returned to the CDA.

The CDA does not have any deposits exposed to custodial credit risk.

A portion of the CDA's deposits are invested in a cash and investments pool maintained by the primary government. See the primary government financial statements for further information.

Investments – For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the CDA will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party.

The CDA does not have any investments exposed to custodial credit risk.

#### Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations.

As of December 31, 2009, the CDA's investments were rated as follows:

	Moody's Investor
Investment Type	Service
Mutual funds	ΔΔΔ

See Note I.D.1. for further information on deposit and investment policies.

NOTES TO FINANCIAL STATEMENTS December 31, 2009

### NOTE II - DETAILED NOTES ON ALL FUNDS (cont.)

#### B. RECEIVABLES

Revenues of the CDA are reported net of uncollectible amounts. Total uncollectible amounts related to revenues of the current period are not material.

Proprietary funds defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, *unearned revenue* reported in the proprietary funds was as follows:

	 nearned
Rent payments received not yet due HAP payments received in advance	\$ 8,912 861,825
•	\$ 870,737

#### C. RESTRICTED ASSETS

#### 1. GENERAL OPERATING FUND

Certain proceeds of the \$20,640,000 Taxable Variable Rate Demand Redevelopment Lease Revenue Bonds, Series 1996A, as well as certain other resources which are set aside for debt repayment, are classified as restricted assets.

### **Bond Account**

The bond account is utilized for payment of principal and interest on the bonds.

### Debt Service Reserve Account

Proceeds of the bonds were placed in a debt service reserve account to be held as security for the bonds.

Certain proceeds of the \$10,870,000 Taxable Redevelopment Lease Revenue Bonds, Series 1999C, as well as certain other revenues, are classified as restricted assets.

### **Debt Service Reserve Account**

Proceeds of the bonds were placed in a debt service reserve account to be held as security for the bonds.

Certain proceeds of the \$6,800,000 Taxable Redevelopment Lease Revenue Bonds, Series 2000, as well as certain other revenues, are classified as restricted assets.

### **Bond Account**

The bond account is utilized for payment of principal and interest on the bonds.

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NOTES TO FINANCIAL STATEMENTS
December 31, 2009

### NOTE II - DETAILED NOTES ON ALL FUNDS (cont.)

- C. RESTRICTED ASSETS (cont.)
  - 1. GENERAL OPERATING FUND (cont.)

### Debt Service Reserve Account

Proceeds of the bonds were placed in a debt service reserve account to be held as security for the bonds.

Certain proceeds of the \$13,175,000 Lease Revenue Refunding Bonds, Series 2002, as well as certain other revenues, are held as a debt service reserve by the primary government as security for the bonds and are classified as restricted assets.

### Madison Mutual Housing Authority Accounts

The MMHA property management company maintains a replacement reserve account, as well as other miscellaneous accounts within the general operating fund of the CDA.

Following is a list of restricted assets for the General Operating Fund:

	 12-31-09
Bond account Debt service reserve account Debt service reserve account Bond account Debt service reserve account Due from primary government – debt service reserve MMHA accounts Due from other governmental units – replacement account	\$ 1,428,980 2,064,000 1,028,900 328,295 680,000 1,004,346 22,307 160,233
Total	\$ 6,717,061

### 2. PARKSIDE PROJECT FUND

At December 31, 2009, the Parkside maintained the following restricted escrow deposits as required by the Parkside Project Fund Regulatory Agreement with Wisconsin Housing and Economic Development Authority (WHEDA).

NOTES TO FINANCIAL STATEMENTS
December 31, 2009

### NOTE II - DETAILED NOTES ON ALL FUNDS (cont.)

- C. RESTRICTED ASSETS (cont.)
  - 2. PARKSIDE PROJECT FUND (cont.)

#### **Debt Service Reserve Fund Account**

The debt service reserve Fund had \$2,000 deposited in it on the closing date. On each interest payment date, all investment earnings on the amounts in the debt service reserve fund shall be used to pay the interest. If the earnings in the debt service reserve fund are insufficient, the original deposit may be used to pay interest. If the original deposit is depleted, the CDA is required to cure the deficiency prior to the next interest payment date.

#### Real Estate Tax Escrow Account

Monthly deposits are required to accumulate reserves for real estate taxes.

### Replacement Account

The replacement account is an account held in trust by WHEDA. Disbursements from this account are restricted to replacement of the building's structural elements or mechanical equipment and may be made only upon approval of WHEDA. Monthly deposits were made into this account in 2009.

#### Residual Receipts Account

The Parkside Project Fund is required to remit annually all cash remaining, if any, after the payment of all expenses, establishment of all required escrows and reserves and provision for allowable distributions, to a residual receipts reserve account. Remittance of residual receipts occurs upon approval of year-end financial statements by WHEDA. These residual receipts are under the control of WHEDA and can be disbursed only at WHEDA's discretion.

Following is a list of restricted assets for the Parkside Project Fund.

	12-31-09
Debt Service Reserve Fund Account Due From Other Governmental Units	\$ 24,986
Real Estate Tax Escrow Account	26,210
Replacement Account	903,309
Residual Receipts Account	362
Total	<u>\$ 954,867</u>

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NOTES TO FINANCIAL STATEMENTS December 31, 2009

### NOTE II - DETAILED NOTES ON ALL FUNDS (cont.)

### D. CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2009 was as follows:

Capital assets not being depreciated	Beginning Balance	Additions	Deletions	Ending Balance
Land	\$ 9,162,042	\$ 3.592.267	e 570.740	Ф 40 474 FCO
Construction in progress	713,518	* -,,	\$ 279,740	\$ 12,474,569
Total Capital Assets Not Being	1 13,310	5,301,400	3,691	6,011,227
Depreciated	9,875,560	8,893,667	283,431	18,485,796
Capital assets being depreciated				
Land improvements	161,956	_		161,956
Buildings and improvements	46,472,289	298,781	56,165	46,714,905
Machinery and equipment	1,516,000		-	1,516,000
Total Capital Assets Being				1,010,000
Depreciated	48,150,245	298,781	56,165	48,392,861
Less: Accumulated depreciation for				
Land improvements	(46,255)	(10,798)	-	(57,053)
Buildings and improvements	(28,346,436)	(1,308,428)	41,363	(29,613,501)
Machinery and equipment	(1,436,772)	(34,848)	-	(1,471,620)
Total Accumulated Depreciation	(29,829,463)	(1,354,074)	41,363	(31,142,174)
Total Capital Assets Being				
Depreciated Dening	18,320,782	(1,055,293)	14,802	17,250,687
Total Capital Assets	\$ 28,196,342	<u>\$ 7,838,374</u>	\$ 298,233	\$ 35,736,483

Depreciation expense was charged to functions as follows:

### **Proprietary Funds**

Housing projects	<u>\$</u>	 1,354,074
Enterprise funds Internal service fund	\$ —	1,339,702 14,372
Total <sup>®</sup> (See Francisco)	\$	1,354,074

NOTES TO FINANCIAL STATEMENTS December 31, 2009

### NOTE II - DETAILED NOTES ON ALL FUNDS (cont.)

### E. LINE OF CREDIT

The CDA has a line of credit with the Federal National Mortgage Association (Fannie Mae) in the amount of \$4,100,000. The maturity date is December 15, 2011. The interest rate is adjustable, obtained by adding ninety basis points to the three-month LIBOR, adjusted quarterly, as published in <a href="The Wall Street Journal">The Wall Street Journal</a> on the last business day of the month immediately preceding each quarter. \$2,904,146 is outstanding on the line of credit as of December 31, 2009.

	 Beginning Balance		Increases	<u>Decreases</u>		Ending Balance		D	Amounts ue Within One Year
Line of Credit	\$ 1,752,772	\$	1,255,091	\$	103,717	\$	2,904,146	\$	

#### F. LONG-TERM OBLIGATIONS

Long-term obligations activity for the year ended December 31, 2009 was as follows:

		Beginning Balance		Increases		Decreases		Ending Balance		Amounts Due Within One Year	
Bonds and Notes Payable:											
Revenue bonds	\$	39,580,000	\$	-	\$	4,800,000	\$	34.780.000	\$	2,325,000	
Mortgage notes		2,681,687		_	·	179,299	•	2,502,388	*	190,018	
Other loans/notes		10,590,319		-		346,919		10,243,400		17,180	
Subtotal		52,852,006		-		5,326,218		47,525,788	-	2,532,198	
Accrued compensated absences		457,106		277,379		259,424		475,061		24,506	
Other post-employment benefits		58,142		13,066				71.208		21,000	
Advance from primary government		1,366,032		<u> </u>		543,458		822,574		-	
Total Long-Term Liabilities	\$	54,733,286	\$	290,445	\$	6,129,100	\$	48,894,631	\$	2,556,704	

### Revenue Debt

Revenue bonds are payable only from revenues derived from the operation of the responsible fund and from lease payments received from the primary government (see Note II.G.).

The CDA has pledged future lease revenues to repay \$51,485,000 in lease revenue bonds issued in 1996 through 2002. Proceeds from the bonds provided financing for various projects of the City of Madison. The bonds are payable solely from lease revenues and are payable through 2022. Annual principal and interest payments on the bonds are expected to require 46% of net revenues. Total principal and interest remaining to be paid on the bonds is \$45,621,688. Principal and interest paid for the current year and total revenues were \$6,735,024 and \$7,593,162, respectively.

The CDA has pledged future project revenues to repay \$725,000 in project revenue bonds issued in 1986. Proceeds from the bonds provided financing for repayment of a WHEDA loan. The bonds are payable solely from project revenues and are payable through 2016. Annual principal and interest on the bonds are expected to require 7% of net revenues. Total principal and interest remaining to be paid on the bonds is \$356,012. Principal and interest paid for the current year and total revenues were \$53,580 and \$776,397, respectively.

NOTES TO FINANCIAL STATEMENTS December 31, 2009

## NOTE II - DETAILED NOTES ON ALL FUNDS (cont.)

## F. LONG-TERM OBLIGATIONS (cont.)

Revenue Debt (cont.)

Revenue debt payable at December 31, 2009 consists of the following:

General Operating Fund	Date of Issue	Final Maturity	Interest Rates	Original Indebted- ness	Balance 12-31-09
Lease revenue bonds Lease revenue bonds Lease revenue bonds Lease revenue bonds Parkside Project Fund	12/05/96 04/01/99 07/01/00 10/01/02	01/01/19 10/01/22 07/01/20 03/01/20	3.30 – 5.25% 5.50 – 7.10% 2.75 – 5.50% 3.00 – 4.375% Total General Ope	\$ 20,640,000 10,870,000 6,800,000 13,175,000 erating Fund	\$ 12,170,000 8,530,000 5,015,000 8,775,000 34,490,000
Revenue bonds  Total Revenue Debt	07/01/86	07/01/16	4.50 – 5.75%	725,000	290,000 \$ 34,780,000

Debt service requirements to maturity are as follows:

<u>Years</u>	Revenue Debt				
	Principal	Interest			
2010 2011 2012 2013 2014 2015 2019 2020 2022	\$ 2,325,000 2,500,000 2,675,000 2,860,000 3,055,000 16,665,000 4,700,000	\$ 1,530,047 1,477,940 1,406,528 1,314,582 1,206,030 3,753,909 508,664			
Totals	\$ 34,780,000	\$ 11,197,700			

NOTES TO FINANCIAL STATEMENTS December 31, 2009

## NOTE II - DETAILED NOTES ON ALL FUNDS (cont.)

## F. LONG-TERM OBLIGATIONS (cont.)

Revenue Debt (cont.)

### Mortgage Notes

Mortgage notes are payable only from revenues derived from the operation of the responsible fund.

Mortgage notes payable at December 31, 2009 consists of the following:

	Date of Issue	Final Maturity	Interest Rates	Original Indebted- ness	Balance 12-31-09
General Operating Fund					
Housing mortgage note	06/01/92	06/01/22	4.00%	\$ 2,283,492	\$ 1,008,909
Parkside Project Fund					
Housing mortgage note	08/12/77	12/01/18	6.75%	3,085,241	1,493,479
Total Mortgage Notes					\$ 2,502,388

Debt service requirements to maturity are as follows:

	Mortgage Notes			
<u>Years</u>	Principal	Interest		
2010	\$ 190,018	\$ 136,057		
2011	201,501	124,659		
2012	213,615	112,545		
2013	226,499	99,661		
2014	240,193	85,967		
2015 – 2019	1,188,620	200,191		
2020 – 2022	241,942	12,376		
Totals	\$ 2,502,388	\$ 771,456		

### Other Loans/Notes

The following loans and notes are payable to the City of Madison related to the Madison Mutual Housing Association property acquired by the CDA in 1996, to the City of Madison related to the Romnes apartments and to WCDLF.

NOTES TO FINANCIAL STATEMENTS December 31, 2009

## NOTE II – DETAILED NOTES ON ALL FUNDS (cont.)

## F. LONG-TERM OBLIGATIONS (cont.)

Other Loans/Notes (cont.)

Other loans/notes payable at December 31, 2009 consists of the following:

General Operating Fund	Date of Issue	Final Maturity	Interest Rates	_	Original Indebted- ness		Balance 12-31-09
Section 17 loans UDAG loan WHEDA WRAP note	Various 06/05/87 Unknown	N/A N/A 06/22	N/A 5.0% N/A Total General Oper	\$ atin	103,000 371,000 Unknown g Fund	\$ _	85,000 371,000 187,400 643,400
<u>Villager Fund</u>							
WCDLF note WCDLF note	12/22/04 12/22/04	12/22/11 12/22/34	5.5-7.2% 1.53% Total Villager Fund	\$.	7,000,000 2,540,000	_	7,000,000 2,540,000 9,540,000
West Housing Fund			•				
Promissory note	10/20/97	N/A	N/A	\$	60,000		60,000
Total Other Loans/Notes						\$	10,243,400

Debt service requirements to maturity are as follows:

·	WCDLF Notes				
Years	Principal		Interest		
2010	\$ -	\$	492,349		
2011	7,000,000		669,161		
2012	-		9,715		
2013	-		_		
2014	-		_		
2015 – 2019	-		-		
2020 – 2024	<del>-</del>		-		
2025 – 2029	-				
2030 – 2034	2,540,000		-		
Totals	\$ 9,540,000	\$	1,171,225		

NOTES TO FINANCIAL STATEMENTS
December 31, 2009

### NOTE II - DETAILED NOTES ON ALL FUNDS (cont.)

## F. LONG-TERM OBLIGATIONS (cont.)

#### Other Debt Information

Estimated payments of compensated absences are not included in the debt service requirement schedules. The compensated absences liability attributable to business-type activities will be liquidated by the respective funds where the liabilities are recorded. The WHEDA WRAP note, the City of Madison loans related to MMHA property and the promissory note are also not included in the debt service requirement schedules. These debts are subject to various redemption provisions.

The City of Madison has pledged the full faith and credit of the city's taxing powers in relation to the Wisconsin Community Development Legacy Fund (WCDLF) note for the CDA in the amount of \$7,000,000.

There are a number of limitations and restrictions contained in the various bond indentures and loan agreements. The CDA believes it is in compliance with all significant limitations and restrictions, including federal arbitrage regulations and the new market tax credit program.

### G. LEASE DISCLOSURES

The CDA is leasing property to the City of Madison. The annual lease payments to be received will be the same as the CDA's annual debt service payments on the Lease Revenue Bonds, Series 1996A.

The CDA is leasing a parking structure to the City of Madison. The annual lease payments to be received are equal to the CDA's annual debt service payments on the Taxable Redevelopment Lease Revenue Bonds, Series 1999C.

The CDA is leasing a parking ramp to the City of Madison. The annual lease payments to be received are equal to the CDA's annual debt service payments on the Taxable Redevelopment Lease Revenue Bonds, Series 2000.

The CDA is leasing its one-third ownership of the Monona Terrace Convention Center to the City of Madison. The annual lease payments to be received are equal to the CDA's annual debt service payments on the Lease Revenue Refunding Bonds, Series 2002.

The CDA does not have any other material capital or operating leases at December 31, 2009.

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NOTES TO FINANCIAL STATEMENTS December 31, 2009

## NOTE II - DETAILED NOTES ON ALL FUNDS (cont.)

## G. LEASE DISCLOSURES (cont.)

The annual lease payments by the city to the CDA on the leases are as follows:

	1996	Issue	1999 Issue		
	Principal	Interest	Principal	Interest	
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020	\$ 1,020,000 1,100,000 1,180,000 1,260,000 1,340,000 1,440,000 852,094	\$ 531,350 493,130 448,905 398,845 342,905 279,945 68,186	\$ 280,000 330,000 375,000 430,000 490,000 555,000 700,000 745,000 870,000 970,000	\$ 600,108 581,348 558,908 533,220 503,550 469,495 430,645 386,895 337,895 285,000 223,013	
2021	-	-	1,075,000	153,900	
2022	<u></u>		521,585	37,163	
Totals	\$ 8,192,094	\$ 2,563,266			
	2000 I		2002 1	ssue	
	2000 I Principal	ssue Interest	2002 I Principal	ssue Interest	
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022		Interest	Principal		

NOTES TO FINANCIAL STATEMENTS December 31, 2009

## NOTE II - DETAILED NOTES ON ALL FUNDS (cont.)

### H. NET ASSETS

Net assets reported on the government-wide statement of net assets at December 31, 2009 includes the following:

## **Business-Type Activities**

Invested in capital assets, net of related debt	
Land	\$ 12,474,569
Construction in progress	6,011,227
Other capital assets, net of accumulated depreciation	17,250,687
Less: Related long-term debt outstanding	(13,035,788)
Total	22,700,695
Restricted	
Grants	1,263,594
Debt	919,867
Total	2,183,461
Unrestricted	2,471,552
Total	\$ 27,355,708

## I. SEGMENT INFORMATION

The CDA issued mortgage notes and revenue bonds to finance the Parkside Project. The Parkside Project is accounted for in the Parkside Project fund, a nonmajor enterprise fund. Summary financial information for the Parkside Project fund is presented below.

	Parkside Project	
ASSETS		
Current assets	\$ 10,3	338
Restricted assets	954,8	867
Capital assets	1,206,2	258
Deferred charges	2,5	523
Total Assets	2,173,9	
LIABILITIES		
Current liabilities	435,8	301
Current liabilities payable from restricted assets	35,0	000
Noncurrent liabilities	1,673,9	917
Total Liabilities	2,144,7	718

NOTES TO FINANCIAL STATEMENTS December 31, 2009

## NOTE II - DETAILED NOTES ON ALL FUNDS (cont.)

## I. SEGMENT INFORMATION (cont.)

(,	
NET ACCETO	Parkside Project
NET ASSETS Invested in capital assets, net of related debt (deficit) Restricted for debt Unrestricted (deficit)	\$ (577,221) 919,867 (313,378)
TOTAL NET ASSETS	\$ 29,268
Operating revenue (pledged against bonds) Depreciation expense Other operating expenses Operating Income (Loss)	\$ 314,679 (106,156) (423,814) (215,291)
Nonoperating Revenues (Expenses) Investment income Intergovernmental grants Interest and amortization expense Miscellaneous expenses Total Nonoperating Revenues (Expenses)	20,957 440,761 (125,778) (140) 335,800
Change in Net Assets	120,509
Beginning Net Assets (Deficit)	(91,241)
ENDING NET ASSETS	\$ 29,268
Net Cash Provided (Used) By Operating activities Noncapital financing activities Capital and related financing activities Investing activities Net Increase (Decrease) in Cash and Cash Equivalents	\$ (36,801) 373,714 (357,870) 20,957
Beginning Cash and Cash Equivalents	24,986
ENDING CASH AND CASH EQUIVALENTS	\$ 24,986

NOTES TO FINANCIAL STATEMENTS
December 31, 2009

### NOTE III - OTHER INFORMATION

#### A. EMPLOYEES' RETIREMENT SYSTEM

All eligible City of Madison employees participate in the Wisconsin Retirement System (System), a cost-sharing multiple-employer defined benefit public employee retirement system (PERS). All permanent employees expected to work over 600 hours a year are eligible to participate in the System. Covered employees in the General category are required by statute to contribute 6.0% of their salary (3.0 % for Executives and Elected Officials, 3.4% for Protective Occupations with Social Security, and 5.1% for Protective Occupations without Social Security) to the plan. Employers generally make these contributions to the plan on behalf of employees. Employers are required to contribute an actuarially determined amount necessary to fund the remaining projected cost of future benefits.

The payroll for the City of Madison employees working for the CDA covered by the system for the year ended December 31, 2009 was \$2,090,055, the employer's total payroll was \$2,091,398. The total required contribution for the year ended December 31, 2009 was \$210,086 or 10.05% of covered payroll. Of this amount, 100% was contributed by the employer for the current year. Total contributions for the years ending December 31, 2008 and 2007 were \$213,497 and \$213,417, respectively, equal to the required contributions for each year.

Employees who retire at or after age 65 (62 for elected officials and 55 for protective occupation employees) are entitled to receive a retirement benefit. Employees may retire at age 55 (50 for protective occupation employees) and receive actuarially reduced benefits. The factors influencing the benefit are: (1) final average earnings, (2) years of creditable service, and (3) a formula factor. Final average earnings is the average of the employee's three highest years earnings. Employees terminating covered employment before becoming eligible for a retirement benefit may withdraw their contributions and, by doing so, forfeit all rights to any subsequent benefit. For employees beginning participation on or after January 1, 1990 and no longer actively employed on or after April 24, 1998, creditable service in each of five years is required for eligibility for a retirement annuity. Participants employed prior to 1990 and on or after April 24, 1998 are immediately vested.

The System also provides death and disability benefits for employees. Eligibility for and the amount of all benefits is determined under Chapter 40 of Wisconsin Statutes. The System issues an annual financial report which may be obtained by writing to the Department of Employee Trust Funds, P.O. Box 7931, Madison, WI 53707-7931.

The pension-related debt for the CDA as of December 31, 2009 was \$-0-.

#### B. RISK MANAGEMENT

The CDA participates in the same risk pools as the reporting entity. Information related specifically to the CDA is unavailable. See the risk management note in the reporting entity's financial statements for further details.

### C. COMMITMENTS AND CONTINGENCIES

The CDA has entered into a Regulatory Agreement with the Wisconsin Housing and Economic Development Authority (WHEDA) for the Parkside Project Fund. The Regulatory Agreement contains, among other things, restrictions on the conveyance, transfer or encumbrance of any of the project property, assumption of additional indebtedness and assignment of rights to manage or receive the rents and profits of the property.

NOTES TO FINANCIAL STATEMENTS December 31, 2009

## NOTE III - OTHER INFORMATION (cont.)

### C. COMMITMENTS AND CONTINGENCIES (cont.)

The CDA provides housing for the Parkside Project Fund pursuant to Section 8 of the United States Housing Act of 1974. Rentals are subsidized by the federal government through a housing assistance payments contract between WHEDA and the CDA. The contract, which expires September 1, 2018, provides for maximum annual assistance payments of \$440,761. Total assistance payments received from WHEDA were \$440,761 during 2009.

In 2005, the U.S. Department of Housing and Urban Development (HUD) changed its method of providing funding for the Housing Choice Voucher Program from a reimbursement basis to a budget basis. This resulted in \$1,263,594 of restricted net assets in the Housing Voucher fund at December 31, 2009 due to funding exceeding actual costs of the program in 2009. HUD plans to reduce future funding to recover a portion of this excess. The amount of future funding reductions is not known at this time.

The CDA is the lender to an entity called Lake Point Madison, LLC, for the Lake Point project within the city. The project went into receivership in 2008. As of December 31, 2009, the amount owed to the CDA on the project, including principal and interest, is approximately \$1,742,774. If the CDA is unable to recover this amount from sales of the property through the receivership, the CDA may be responsible to the Federal National Mortgage Association (Fannie Mae) for the amount of the loan. The loan matures December 15, 2011. At this time, it is not possible to estimate the amount, if any, for which the CDA might be liable.

The CDA has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursements to the grantor agency for expenditures disallowed under terms of the grants. Management believes such disallowances, if any, would be immaterial.

### D. OTHER POSTEMPLOYMENT BENEFITS

The City of Madison employees provide the necessary staffing to operate the CDA operations. Upon retirement, these employees receive benefits according to the City of Madison's policies. Other postemployment benefit information related specifically to the CDA is unavailable. See the other postemployment benefits note and required supplementary information in the City of Madison, Wisconsin's financial statements for further details.

### E. RELATED PARTIES

The administration and operation of the CDA is performed by employees of the City of Madison. The CDA pays the City of Madison for these services, as well as other allocated costs.

#### F. EFFECT OF NEW ACCOUNTING STANDARDS ON CURRENT-PERIOD FINANCIAL STATEMENTS

The Governmental Accounting Standards Board (GASB) has approved GASB Statement No. 51, Accounting and Financial Reporting for Intangible Assets, Statement No. 53, Accounting and Financial Reporting for Derivative Instruments, and Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. Application of these standards may restate portions of these financial statements.

SUPPLEMENTAL INFORMATION

## COMBINING STATEMENT OF NET ASSETS NONMAJOR ENTERPRISE FUNDS December 31, 2009

			***************************************	
	Karabis	Parkside Project	East Housing	West Housing
ASSETS	Fund	Fund	Fund	Fund
Current Assets		#**The and the last of the second sec	***************************************	
Cash and investments	\$ 807,526	\$ -	\$ 23.025	\$ -
Accounts receivable	918	5,488	4,706	1,339
Due from other governmental units	660	3,774	103,238	118,665
Prepaid items	269	1,076	6,626	6,514
Total Current Assets	809,373	10,338	137,595	126,518
, otal outlone, toolo	000,010	10,000	107,000	120,310
Property, Plant and Equipment				
Land	22,698	200,271	398,111	1,209,316
Construction in progress	-	79,125	-	· · · ·
Land improvements	-	-	127,526	6,964
Buildings and improvements	911,362	3,627,952	12,058,929	12,561,503
Machinery and equipment	28,423	118,043	273,870	331,568
Less: Accumulated depreciation	(742,507)	(2,819,133)	(9,012,784)	(8,927,675)
Net Property, Plant and Equipment	219,976	1,206,258	3,845,652	5,181,676
Other Assets				
Restricted assets				
Cash and investments	-	24,986	-	-
Due from other governmental units	-	929,881	-	-
Long-term receivable	-	-	-	-
Total Other Assets	-	954,867		_
Deferred charges	-	2,523	_	_
•		<u> </u>		
TOTAL ASSETS	\$ 1,029,349	\$ 2,173,986	\$ 3,983,247	\$ 5,308,194

Triangle Housing Fund	Totals
\$ -	\$ 830,551
140,492	152,943
233,201	459,538
4,189	18,674
377,882	1,461,706
482,652	2,313,048
-	79,125
9,986	144,476
9,556,506	38,716,252
296,283	1,048,187
<u>(7,434,611</u> )	(28,936,710)
<u>2,910,816</u>	13,364,378
eren Städen – Leiter Stein Städen – Leiter Stein	
	24,986
	929,881
	954,867
m 154 veljev spiperijstig si kulj. Kulture je traverske se se se je	
	2,523
	水水(T) <sub>1</sub>
\$ 3,288,698	\$ 15,783,474

## COMBINING STATEMENT OF NET ASSETS NONMAJOR ENTERPRISE FUNDS December 31, 2009

LIABILITIES	Karal Fun		Parkside Project Fund	_	East Housing Fund		West Housing Fund
Current Liabilities		4	<b>6</b> 400 F00	•	00.400	•	04.055
Accounts payable	\$ 7	,177	\$ 103,592	\$	99,132	\$	94,055
Accrued liabilities		-	4,259		-		-
Due to primary government - City of Madison pooled cash and investments			177,031				70,642
Unearned revenue		_	177,031		952		1,366
Current portion of mortgage notes		_	126,434		332		1,300
Accrued compensated absences		272	1,237		4,103		3,389
Other liabilities	4	338	23,248		54,945		70,352
Liabilities Payable from Restricted Assets	•	,000	20,2.0		0 1,0 10		10,002
Current maturities of revenue bonds		_	35,000		_		. <del>-</del>
Total Current Liabilities	11	,787	470,801		159,132	_	239,804
Total Ourient Elabinics		,,,,,		_	100,102	_	200,004
Long-Term Debt Net of Current Maturities							
Mortgage notes		_	1,367,045		-		<u>.</u>
Revenue bonds		_	255,000		-		· _
Other loans		_	,		-		60,000
Accrued compensated absences	4	,993	22,750		75,437		62,311
Other post-employment benefits		-	_		14,476		17,215
Advance from primary government	5	,326	29,122		103,929		151,748
Total Long-Term Debt	10	,319	1,673,917	_	193,842		291,274
TOTAL LIABILITIES	22	<u>,106</u>	2,144,718	_	352,974	_	531,078
NET ASSETS							
Invested in capital assets, net of related debt (deficit)	219	,976	(577,221)		3,845,652		5,121,676
Restricted for debt		_	919,867				-
Unrestricted (deficit)	787	,267	(313,378)		(215,379)		(344,560)
Total Net Assets (Deficit)	1,007	,243	29,268		3,630,273		4,777,116
TOTAL LIABILITIES AND NET ASSETS	\$ 1,029	,349	\$ 2,173,986	\$	3,983,247	\$	5,308,194

_	Triangle Housing Fund	_	Totals
\$	87,058	\$	391,014 4,259
	80,480 6,594 - 2,907 53,332		328,153 8,912 126,434 11,908 206,215
	230,371		35,000 1,111,895
· ·	53,453 10,721 67,477 131,651		1,367,045 255,000 60,000 218,944 42,412 357,602 2,301,003
<u></u>	362,022		3,412,898
•	2,910,816 - 15,860 2,926,676		11,520,899 919,867 (70,190) 12,370,576
\$_	3,288,698	\$	15,783,474

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COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS
NONMAJOR ENTERPRISE FUNDS
For the Year Ended December 31, 2009

OPERATING REVENUES Charges for services Other revenue Total Operating Revenues	Karabis Fund  \$ 62,124	Parkside Project Fund \$ 297,767 16,912 314,679
OPERATING EXPENSES		
Operation and maintenance	104,458	403,057
Depreciation Taxes	24,459	106,156
,	3,074	20,757
Total Operating Expenses	<u>131,991</u>	529,970
Operating Income (Loss)	(65,988)	(215,291)
NON-OPERATING REVENUES (EXPENSES)		
Investment income	13,611	20,957
Interest and amortization	(286)	(125,778)
Intergovernmental grants	120,836	440,761
Miscellaneous revenues	-	
Miscellaneous expenses		(140)
Total Non-Operating Revenue (Expenses)	134,161	335,800
CAPITAL CONTRIBUTIONS TRANSFERS OUT	-	-
CHANGE IN NET ASSETS	68,173	120,509
NET ASSETS (DEFICIT) - Beginning of Year	939,070	(91,241)
NET ASSETS (DEFICIT) - END OF YEAR	\$ 1,007,243	\$ 29,268

					*****		
	Coat		1411		T		
	East		West		Triangle		
	Housing		Housing		Housing		<b>.</b>
	Fund	_	Fund	-	Fund	_	Totals
_		_					
\$	630,666	\$	823,036	\$	724,873	\$	2,538,466
	44,621	_	<u>57,381</u>	_	23,792		146,585
	675,287		880,417		748,665		2,685,051
	1,609,739		1,764,153		1,321,179		5,202,586
	342,819		326,803		282,215		1,082,452
	37,402	_	58,023	_	43,947		163,203
	1,989,960		2,148,979		1,647,341		6,448,241
		_					<u> </u>
	(1,314,673)		(1,268,562)		(898,676)		(3,763,190)
		_	<u> </u>	_	(444,444)	_	(0,100,100)
	1,508		1,303		1,946		39,325
	(6,259)		(9,296)		(4,114)		(145,733)
	982,708		884,929		787,723		3,216,957
	8,493		9,093		17,053		34,639
	(3,691)		(8,339)		(6,461)		(18,631)
	982,759		877,690	-	796,147		3,126,557
			<del></del> -		,	_	
	_		29,623		140,266		169,889
	(36,126)		(44,121)		(33,165)		(113,412)
			( , , , , , , , , , , , ,	_	(00,100)		(110,412)
	(260 040)		(405.070)		4.570		/500 / <b>5</b> 00
	(368,040)		(405,370)		4,572		(580,156)
	3 008 312		5 182 496		2 022 404		40 050 700
	3,998,313	_	5,182,486		2,922,104		12,950,732
\$	3,630,273	\$	4,777,116	\$	2 026 676	<b>d</b>	10 270 570
Ψ	0,000,210	Ψ	7,111,110	Ψ	2,926,676	\$	12,370,576

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## COMBINING STATEMENT OF CASH FLOWS NONMAJOR ENTERPRISE FUNDS For the Year Ended December 31, 2009

			Parkside	East	
	Karabis		Project	Housing	)
	Fund	_	Fund	Fund	—
CASH FLOWS FROM OPERATING ACTIVITIES	<b>A</b> 00.40	_	Φ 040.000	ф ooo 4	
Received from customers	\$ 66,43		\$ 310,268	\$ 682,1	
Paid to suppliers for goods and services	(74,70		(226,139) (100,173)	(1,099,6	•
Paid to employees for services	(29,12 (3,07		(20,757)	(489,7 (37,4	
Paid to city for tax equivalent	(40,45	_	(36,801)	(944,6	
Net Cash Flows From Operating Activities	(40,40	<u>"</u>	(30,001)	(377,0	,,,,,
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES					
Deposits (refunds)	(17	0)	533	2	280
Deposits (refunds) with governmental agencies		-	(45,471)		-
Intergovernmental grants	120,17	6	436,988	963,2	47
Deficit cash implicitly financed (repayment)		-	(17,651)	The same of	. <del>-</del>
Receipt of advance from primary government	,	-	<b>-</b> .	9,7	04
Repayment of advance to primary government	(10	0)	(545)		-
Transfers in (out)			((10)	(36,1	
Other nonoperating items		<u>-</u>	(140)	8,4	
Net Cash Flows From Noncapital Financing Activities	119,90	<u>6</u>	373,714	945,5	98
CASH FLOWS FROM CAPITAL AND RELATED					
FINANCING ACTIVITIES	•				
Debt retired			(153,204)		-
Interest paid	(28	6)	(125,541)	(6,2	259)
Acquisition and construction of capital assets	,	_	(79,125)		_
Capital contributions		_	_		_
Net Cash Flows From Capital and Related Financing Activities	(28	- 6)	(357,870)	(6,2	 2591
Net Cash Flows From Capital and Nelated Financing Activities		<b>⊻</b> )	(307,070)		.00/
CASH FLOWS FROM INVESTING ACTIVITIES					
Investment income	13,61	1_	20,957	1,5	808
Net Cash Flows From Investing Activities	13,61	1	20,957	1,5	808
Net Increase (Decrease) in Cash and Cash Equivalents	92,77	2	-	(3,7	'67)
CASH AND CASH EQUIVALENTS - Beginning of Year	714,75	<u>4</u>	24,986	26,7	92
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 807,52	<u>6</u>	\$ 24,986	\$ 23,0	25

West		T	riangle	<b>)</b>		
Housin	g	Н	ousing	1		
Fund	- 		Fund			Totals
						1102
\$ 887,8		\$	608,6		\$	2,555,296
(1,159,			,006,6			(3,566,468
(559,			(328, 1			(1,507,111
(58,0			(43,9			(163,203
(889,4	187)		(770,1	25)		(2,681,486
2,4	147			40		3,130
	<b>-</b>			-		(45,471
864,1			698,4	73		3,083,048
57,0	88		79,5	04		118,941
8,8	309		10,3	87		28,900
	-		*	-		(645
(44,1	,		(33,10)			(113,412
	93		17,0			34,500
897,4	80	•••	772,29	<u>93</u>		3,108,991
	-			-		(153,204)
(9,2	96)		(4,11	14)		(145,496)
(29,6	23)	. (	140,26	36)		(249,014)
29,6	23		140,26	66		169,889
(9,2	96) _		(4,11	14)		(377,825)
1,3	03		1,94	<u>16</u>	~	39,325
1,3	03		1,94	<u>16</u>	•	39,325
	-			_		89,005
				_		766,532
;	- \$				\$	855 537

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## COMBINING STATEMENT OF CASH FLOWS NONMAJOR ENTERPRISE FUNDS For the Year Ended December 31, 2009

	Karabis Fund		Parkside Project Fund	East Housing Fund
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH FROM OPERATING ACTIVITIES				
Operating income (loss)  Adjustments to reconcile operating income (loss) to net cash flows	\$ (65,988)	\$	(215,291)	\$ (1,314,673)
from operating activities				
Depreciation	24,459		106,156	342,819
Change in assets and liabilities				
Accounts receivable	432		(4,411)	6,844
Prepaid items	. 118		6	(521)
Accounts payable	736		78,224	38,358
Accrued liabilities	 (216)		(1,485)	 (17,441)
NET CASH FLOWS FROM OPERATING ACTIVITIES	\$ (40,459)	<u>\$</u>	(36,801)	\$ (944,614)

West Housing Fund	Triangle Housing Fund	Totals
\$ (1,268,562)	\$ (898,676)	\$ (3,763,190)
326,803	282,215	1,082,452
7,426 (732) 35,707 9,871	(140,046) (1,397) (31,100) 18,879	(129,755) (2,526) 121,925 9,608
\$ (889,487)	\$ (770,125)	\$ (2,681,486)

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