

C i t y o f M a d i s o n

2020 Capital Budget & Capital Improvement Plan



E x e c u t i v e B u d g e t



S a t y a R h o d e s - C o n w a y
M a y o r

CITY OF MADISON, WISCONSIN

Satya Rhodes-Conway, Mayor

FINANCE DEPARTMENT

David Schmiedicke, Finance Director

FINANCE COMMITTEE

Satya Rhodes-Conway, Mayor

Shiva Bidar, Common Council President

Barbara Harrington-McKinney, Common Council Vice President

Keith Furman, Common Council Member

Rebecca Kemble, Common Council Member

Donna V. Moreland, Common Council Member

Michael E. Verveer, Common Council Member

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Keith Furman, District 19

Christian A. Albouras, District 20



Section Artwork: Ryan Jonely



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Introduction & Summaries

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Executive Budget

Capital Budget Policy

Guidelines for Projects to Include in the Capital Budget

The City of Madison has established a policy to remove from the Capital Budget those items with a useful life of less than the repayment term of General Obligation debt (usually ten years). Those items should be considered in the Operating Budget under MGO 4.02(6)(c)(3). The City of Madison will use the following minimum guidelines for projects included in the Capital Budget:

1. Land purchases and improvements in excess of three thousand dollars (\$3,000);
2. All projects requiring the borrowing of money including, but not limited to construction or reconstruction of public utilities, streets, sidewalks, storm and sanitary drainage facilities;
3. New construction and construction of buildings in excess of five thousand dollars (\$5,000);
4. Major alterations to buildings and facilities which are not routine repairs and which substantially enhance the value of a structure or change its use;
5. Original equipment or motor vehicle purchases exceeding twenty thousand dollars (\$20,000) in cost and having a life expectancy of ten (10) years or more, unless, for new capital projects, the repayment term of the debt coincides with the useful life of the asset.

Savings Resulting from Use of General Debt Reserves

In December 2012, the Common Council created MGO 4.17 to prohibit the use of unused balances in the debt service fund for operating expenses. The Ordinance states: "In any year when general debt reserves are applied to reduce general fund debt service, an amount at least equal to the general debt reserves applied must be directly appropriated from the general fund for capital projects, unless the Common Council, by a separate vote of two-thirds (2/3) of all members during approval of the budget, votes to do otherwise."

Projects Funded by a Direct Appropriation from the General Fund

Consistent with the Guidelines for Projects above, the 2020 Capital Budget funds certain projects and studies through a direct appropriation to capital (see table below). The funding for these projects will be shown in the 2020 Operating Budget with the associated property tax levy offset by lower General Fund debt service. The reduced General Fund debt service is the result of applying estimated General Debt Reserves generated by the projected bond issuance premium associated with the 2019 general obligation debt issuance.

Agency	Project	Amount
Fleet Service	Fleet Equipment Replacement	1,212,063
Finance	Capital Budget Administration	400,000
Total		\$1,612,063

Budget Requests: Agency Request Guidance

Agencies were instructed to put forth capital budget requests guided by the Citywide Elements and strategies identified in Imagine Madison. Agencies were given the flexibility to request new projects, not included in the 2019 Capital Improvement Plan, so long as they did not move projects into 2020. Agencies were also given the flexibility to increase annual program spending by up to 4% to account for inflationary increases in the local construction market.

Reauthorizations /Carry Forward Balances

The 2020 Capital Budget does not list reauthorization amounts by project. Appropriations shown in the Capital Budget reflect new appropriations for the upcoming year. By appropriating the 2020 Capital Budget, remaining balances from projects spanning multiple years will automatically be carried forward. Balances remaining in projects once complete will be canceled through project closure process. In the case of capital programs, project balances may be transferred to other projects within the program. Any other transfer of project balances is subject to budget amendment requirements as outlined in the budget adoption resolution.

Carry forward balances will be presented as part of the resolution authorizing the GO Borrowing, which is adopted by the Common Council in September 2019. Based on projected borrowing levels, \$66 million in GO Borrowing project balances will carry forward from 2019 to 2020. The top 20 out of 225 projects account for two-thirds of the total carry forward. See the table below for a summary of carry forward appropriations.

Agency	Project	Amount
Economic Development Division	TAX INCR DIST 36 BORROWING	5,000,000
Economic Development Division	TAX INCR DIST 39 BORROWING	1,320,000
Engineering-Facilities	STREETS EAST OFFICE REMODEL	1,772,886
Engineering-Major Streets	JOHN NOLEN DRIVE	2,880,000
Engineering-Major Streets	PAVEMENT MANAGEMENT 2019	2,000,000
Engineering-Major Streets	CTH M (MID TOWN RD AREA)	1,318,000
Engineering-Major Streets	BUCKEYE RD IMPROVEMENTS	971,314
Engineering-Major Streets	PLEASANT VIEW ROAD	715,000
Fleet Services	FLEET SERVICE RELOCATION	14,833,188
Fleet Services	2019 FLEET EQUIPMENT REPLACEMENT	1,500,000
Information Technology	HARDWARE AND SOFTWARE UPGRADES 2019	1,180,000
Information Technology	ENTERPRISE FINANCIAL SYSTEM	896,606
Metro Transit	SUSTAINABLE MADISON-EBUS DEPLOYMEN	1,000,875
Parks Division	OLBRICH BOTANICAL COMPLEX	1,246,472
Parks Division	GARVER ENVIRONMENTAL	800,000
Stormwater	STORMWATER QUALITY SYSTEM IMPR 2019	2,690,850
Stormwater	STORMWATER QUALITY SYSTEM IMPR 2018	1,094,000
Stormwater	RECONSTRUCTION STREETS 2019	1,018,273
Stormwater	TREETOPS / FEATHER EDGE DR	1,000,000
Streets Division	STREETS 2019 EMERALD ASH BORER	801,036

City of Madison: 2020 Capital Budget Comparison Schedule

Executive Budget

Agency	2019 Adopted			Request	2020 Executive		
	GO Borrowing	Other	Total		GO Borrowing	Other	Total
CDA Redevelopment	-	520,000	520,000	1,129,000	200,000	929,000	1,129,000
Community Development Division	-	5,100,000	5,100,000	5,610,000	101,000	6,009,000	6,110,000
Economic Development Division	5,000,000	1,730,000	6,730,000	2,592,000	490,000	10,602,000	11,092,000
Engineering - Bicycle and Pedestrian	3,770,700	1,018,300	4,789,000	6,897,000	5,962,000	1,035,000	6,997,000
Engineering - Facilities Management	5,715,000	20,000	5,735,000	6,455,000	3,995,000	20,000	4,015,000
Engineering - Major Streets	37,828,000	44,526,000	82,354,000	46,606,000	29,691,000	16,975,000	46,666,000
Engineering - Other Projects	185,000	1,855,500	2,040,500	2,052,000	180,000	1,872,000	2,052,000
Finance	-	400,000	400,000	-	-	400,000	400,000
Fire Department	770,000	-	770,000	1,320,000	1,070,000	-	1,070,000
Fleet Service	37,997,030	1,431,410	39,428,440	12,300,000	10,167,937	1,212,063	11,380,000
Henry Vilas Zoo	75,000	-	75,000	75,000	75,000	-	75,000
Information Technology	3,790,000	-	3,790,000	3,442,000	3,517,000	-	3,517,000
Library	430,000	700,000	1,130,000	1,940,000	1,177,500	-	1,177,500
Metro Transit	10,646,438	3,650,907	14,297,345	28,608,000	25,680,000	3,155,000	28,835,000
Monona Terrace	-	890,000	890,000	870,000	-	870,000	870,000
Parking Utility	-	2,904,300	2,904,300	223,000	-	223,000	223,000
Parks Division	7,079,000	3,196,000	10,275,000	8,524,000	6,312,000	8,087,000	14,399,000
Planning Division	150,000	-	150,000	40,000	40,000	-	40,000
Police Department	833,300	-	833,300	678,140	678,140	-	678,140
Public Health	-	-	-	190,000	190,000	-	190,000
Sewer Utility	-	4,603,900	4,603,900	6,373,000	-	6,373,000	6,373,000
Stormwater Utility	11,317,000	4,141,000	15,458,000	7,480,000	4,436,000	1,844,000	6,280,000
Streets Division	1,537,036	-	1,537,036	1,200,000	1,700,000	-	1,700,000
Traffic Engineering	735,000	935,000	1,670,000	1,515,000	605,000	910,000	1,515,000
Transportation	-	-	-	2,534,000	360,000	3,500,000	3,860,000
Water Utility	-	8,780,000	8,780,000	9,925,000	-	9,925,000	9,925,000
TOTAL	\$ 127,858,504	\$ 86,402,317	\$ 214,260,821	\$ 158,578,140	\$ 96,627,577	\$ 73,941,063	\$ 170,568,640

City of Madison: 2020 Capital Budget Expense & Funding Schedule

Executive Budget

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Bike Path	3,547,000	2,593,000	893,000	2,293,000	973,000	1,203,000
Bridge	160,000	1,670,000	170,000	170,000	1,670,000	177,000
Building	24,246,165	34,942,300	33,490,100	26,284,535	38,717,600	17,108,900
Fiber Network	209,000	250,000	300,000	300,000	250,000	200,000
Land	20,257,000	1,310,000	1,560,000	1,310,000	1,310,000	1,310,000
Land Improvements	5,054,000	6,401,000	6,013,000	8,402,000	8,259,000	7,203,000
Library Collection	700,000	720,000	720,000	720,000	740,000	740,000
Loans	6,100,000	5,870,000	5,600,000	5,600,000	5,600,000	5,624,000
Machinery and Equipment	28,370,475	33,172,125	67,279,125	44,982,875	29,408,375	29,316,875
Other	8,001,000	6,458,000	4,753,000	4,366,000	4,958,000	4,580,600
Sanitary Sewer	15,893,000	18,289,000	14,710,000	13,179,000	12,459,000	14,665,000
Software and Licenses	540,000	335,000	100,000	125,000	115,000	110,000
Stormwater Network	10,220,000	24,471,000	8,529,000	7,582,000	3,927,000	10,417,000
Street	39,111,000	43,297,000	83,565,000	29,801,000	27,768,000	44,513,000
Streetlighting	595,000	610,000	615,000	615,000	615,000	620,000
Water Network	7,565,000	10,053,000	14,104,000	13,526,000	13,101,000	11,674,000
Total	\$ 170,568,640	\$ 190,441,425	\$ 242,401,225	\$ 159,256,410	\$ 149,870,975	\$ 149,462,375

2020 CIP by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	51,707,640	47,113,425	51,936,225	54,015,410	49,882,975	61,225,375
Non-GF GO Borrowing	44,919,937	76,421,000	47,728,000	32,212,000	24,482,500	28,756,000
County Sources	1,220,000	45,000	45,000	45,000	45,000	45,000
Developer Capital Funding	410,000	410,000	410,000	410,000	410,000	410,000
Federal Sources	5,160,000	5,810,000	85,700,000	14,672,000	3,501,000	2,506,000
Impact Fees	10,920,000	2,988,000	4,507,000	2,365,000	2,090,000	2,675,000
Loan Repayment	465,000	465,000	465,000	465,000	465,000	465,000
Miscellaneous Revenue	105,000	27,000	2,000	2,000	2,000	2,000
Municipal Capital Participate	275,000	4,150,000	-	-	-	404,000
Other Govt Pmt For Services	80,000	80,000	80,000	80,000	80,000	80,000
Private Contribution/Donation	1,025,000	-	375,000	280,000	510,000	330,000
Reserves Applied	15,806,000	14,587,000	11,234,000	12,708,000	31,396,000	11,885,000
Revenue Bonds	15,621,000	23,732,000	23,340,000	29,350,000	26,191,000	28,841,000
Room Tax	870,000	830,000	845,000	960,000	304,500	980,000
Sale Property/Capital Asset	-	-	-	-	-	-
Special Assessment	7,967,000	6,198,000	6,390,000	6,416,000	6,486,000	6,853,000
State Sources	345,000	345,000	345,000	345,000	345,000	345,000
TIF Proceeds	11,625,000	4,595,000	5,925,000	1,446,000	175,000	175,000
Trade In Allowance	45,000	45,000	45,000	25,000	45,000	45,000
Transfer From Other Restricted	390,000	400,000	529,000	960,000	900,000	880,000
Transfer In From General Fund	1,612,063	2,200,000	2,500,000	2,500,000	2,560,000	2,560,000
Total	\$ 170,568,640	\$ 190,441,425	\$ 242,401,225	\$ 159,256,410	\$ 149,870,975	\$ 149,462,375

Borrowing Summary

	2019	2020	2021	2022	2023	2024
Borrowing Schedule						
General Fund G.O. Borrowing	51,707,640	47,113,425	51,936,225	54,015,410	49,882,975	61,225,375
Non-General Fund G.O. Borrowing	44,919,937	76,421,000	47,728,000	32,212,000	24,482,500	28,756,000
Total	\$ 96,627,577	\$ 123,534,425	\$ 99,664,225	\$ 86,227,410	\$ 74,365,475	\$ 89,981,375

Annual Debt Service

General Fund G.O. Borrowing	6,721,993	6,124,745	6,751,709	7,022,003	6,484,787	7,959,299
Non-General Fund G.O. Borrowing	5,839,592	9,934,730	6,204,640	4,187,560	3,182,725	3,738,280

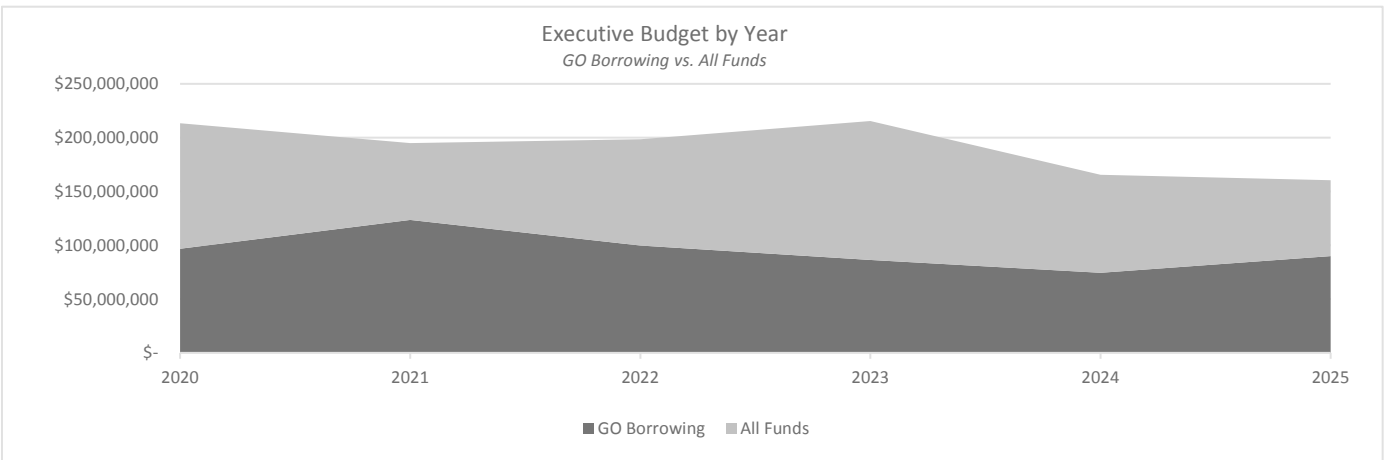
City of Madison: 2020 Capital Budget

Capital Improvement Plan: GO Borrowing

Executive Budget

GO Borrowing by Agency

	2020	2021	2022	2023	2024	2025
CDA Redevelopment	200,000	300,000	100,000	100,000	100,000	100,000
Community Development Division	101,000	365,000	2,972,000	3,909,000	5,185,000	5,282,000
Economic Development Division	490,000	490,000	1,490,000	1,190,000	1,190,000	1,190,000
Engineering - Bicycle and Pedestrian	5,962,000	4,058,000	3,308,000	4,808,000	4,249,000	3,830,000
Engineering - Facilities Management	3,995,000	2,485,000	7,230,000	10,152,000	8,500,000	3,263,000
Engineering - Major Streets	29,691,000	38,548,000	25,110,000	24,973,000	22,093,000	40,274,000
Engineering - Other Projects	180,000	172,000	263,000	175,000	230,000	187,000
Finance	-	-	-	-	-	-
Fire Department	1,070,000	720,000	1,545,000	970,000	895,000	760,000
Fleet Service	10,167,937	10,900,000	9,300,000	9,500,000	9,500,000	8,840,000
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	78,000
Information Technology	3,517,000	3,943,000	2,778,000	2,593,000	2,673,000	2,673,000
Library	1,177,500	870,000	1,707,500	1,370,000	1,312,000	1,231,000
Metro Transit	25,680,000	35,106,000	14,759,000	5,596,000	5,619,000	6,427,000
Monona Terrace	-	-	-	3,665,000	1,590,500	-
Parks Division	6,312,000	7,518,000	9,077,000	7,322,000	7,209,000	8,551,000
Planning Division	40,000	90,000	90,000	90,000	90,000	93,600
Police Department	678,140	735,425	747,725	693,410	681,975	665,775
Public Health	190,000	-	-	-	-	-
Stormwater Utility	4,436,000	6,864,000	4,144,000	2,980,000	977,000	4,611,000
Streets Division	1,700,000	2,170,000	1,033,000	1,231,000	1,211,000	1,280,000
Traffic Engineering	605,000	625,000	635,000	635,000	985,000	645,000
Transportation	360,000	7,500,000	13,300,000	4,200,000	-	-
TOTAL	\$ 96,627,577	\$ 123,534,425	\$ 99,664,225	\$ 86,227,410	\$ 74,365,475	\$ 89,981,375



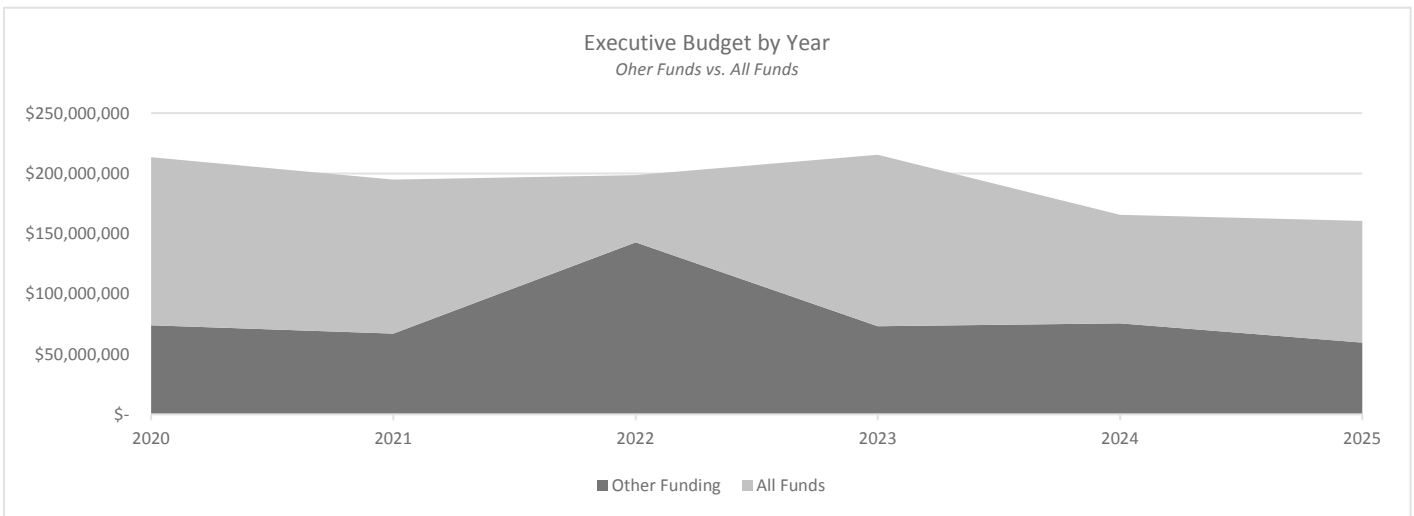
City of Madison: 2019 Capital Budget

Capital Improvement Plan: Other Funding

Executive Budget

Other Funding by Agency

	2020	2021	2022	2023	2024	2025
CDA Redevelopment	929,000	659,000	600,000	600,000	600,000	600,000
Community Development Division	6,009,000	5,737,000	2,717,000	1,738,000	467,000	467,000
Economic Development Division	10,602,000	1,295,000	345,000	345,000	345,000	345,000
Engineering - Bicycle and Pedestrian	1,035,000	3,435,000	1,140,000	1,200,000	2,010,000	1,310,000
Engineering - Facilities Management	20,000	20,000	20,000	280,000	20,000	20,000
Engineering - Major Streets	16,975,000	23,059,000	15,978,000	15,315,000	14,437,000	17,598,000
Engineering - Other Projects	1,872,000	1,967,000	2,128,000	2,323,000	2,321,000	2,383,000
Finance	400,000	400,000	400,000	400,000	400,000	400,000
Fire Department	-	-	-	-	-	-
Fleet Service	1,212,063	1,800,000	2,100,000	2,100,000	2,160,000	2,160,000
Henry Vilas Zoo	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-
Library	-	-	-	-	-	-
Metro Transit	3,155,000	3,250,000	3,090,000	2,957,000	2,746,000	2,501,000
Monona Terrace	870,000	830,000	845,000	960,000	304,500	980,000
Parking Utility	223,000	139,000	53,000	1,283,000	20,834,000	50,000
Parks Division	8,087,000	2,588,000	4,386,000	3,785,000	3,670,000	4,055,000
Planning Division	-	-	-	-	-	-
Police Department	-	-	-	-	-	-
Sewer Utility	6,373,000	4,524,000	3,662,000	2,904,000	2,861,000	2,891,000
Stormwater Utility	1,844,000	1,407,000	1,470,000	1,375,000	870,000	1,170,000
Traffic Engineering	910,000	910,000	910,000	910,000	910,000	910,000
Transportation	3,500,000	1,700,000	86,100,000	11,700,000	-	-
Water Utility	9,925,000	13,187,000	16,793,000	22,854,000	20,550,000	21,641,000
TOTAL	\$ 73,941,063	\$ 66,907,000	\$ 142,737,000	\$ 73,029,000	\$ 75,505,500	\$ 59,481,000



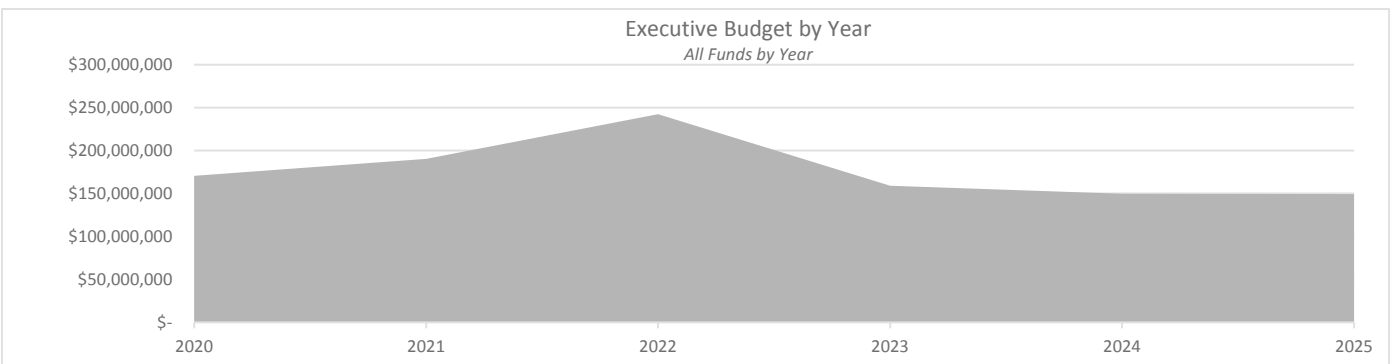
City of Madison: 2020 Capital Budget

Capital Improvement Plan: All Funds

Executive Budget

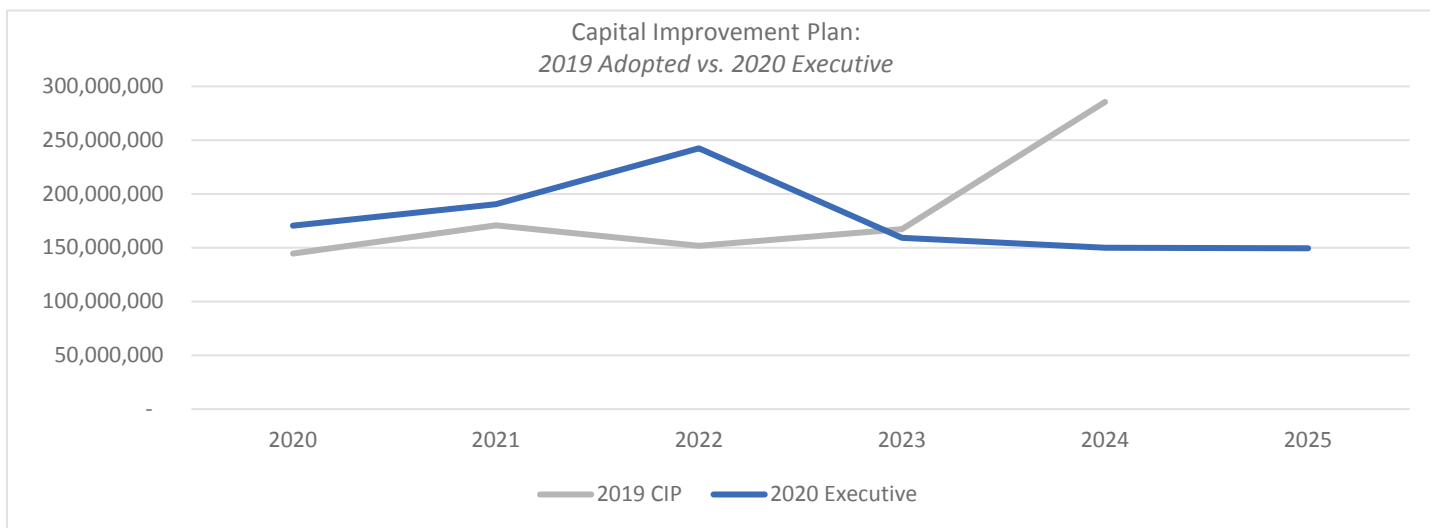
All Funding by Agency

	2020	2021	2022	2023	2024	2025
CDA Redevelopment	1,129,000	959,000	700,000	700,000	700,000	700,000
Community Development Division	6,110,000	6,102,000	5,689,000	5,647,000	5,652,000	5,749,000
Economic Development Division	11,092,000	1,785,000	1,835,000	1,535,000	1,535,000	1,535,000
Engineering - Bicycle and Pedestrian	6,997,000	7,493,000	4,448,000	6,008,000	6,259,000	5,140,000
Engineering - Facilities Management	4,015,000	2,505,000	7,250,000	10,432,000	8,520,000	3,283,000
Engineering - Major Streets	46,666,000	61,607,000	41,088,000	40,288,000	36,530,000	57,872,000
Engineering - Other Projects	2,052,000	2,139,000	2,391,000	2,498,000	2,551,000	2,570,000
Finance	400,000	400,000	400,000	400,000	400,000	400,000
Fire Department	1,070,000	720,000	1,545,000	970,000	895,000	760,000
Fleet Service	11,380,000	12,700,000	11,400,000	11,600,000	11,660,000	11,000,000
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	78,000
Information Technology	3,517,000	3,943,000	2,778,000	2,593,000	2,673,000	2,673,000
Library	1,177,500	870,000	1,707,500	1,370,000	1,312,000	1,231,000
Metro Transit	28,835,000	38,356,000	17,849,000	8,553,000	8,365,000	8,928,000
Monona Terrace	870,000	830,000	845,000	4,625,000	1,895,000	980,000
Parking Utility	223,000	139,000	53,000	1,283,000	20,834,000	50,000
Parks Division	14,399,000	10,106,000	13,463,000	11,107,000	10,879,000	12,606,000
Planning Division	40,000	90,000	90,000	90,000	90,000	93,600
Police Department	678,140	735,425	747,725	693,410	681,975	665,775
Public Health	190,000	-	-	-	-	-
Sewer Utility	6,373,000	4,524,000	3,662,000	2,904,000	2,861,000	2,891,000
Stormwater Utility	6,280,000	8,271,000	5,614,000	4,355,000	1,847,000	5,781,000
Streets Division	1,700,000	2,170,000	1,033,000	1,231,000	1,211,000	1,280,000
Traffic Engineering	1,515,000	1,535,000	1,545,000	1,545,000	1,895,000	1,555,000
Transportation	3,860,000	9,200,000	99,400,000	15,900,000	-	-
Water Utility	9,925,000	13,187,000	16,793,000	22,854,000	20,550,000	21,641,000
TOTAL	\$ 170,568,640	\$ 190,441,425	\$ 242,401,225	\$ 159,256,410	\$ 149,870,975	\$ 149,462,375



City of Madison: 2020 Capital Budget Variances from 2019 CIP

Executive Budget



Phase	2020	2021	2022	2023	2024	2025
2019 CIP	144,572,412	170,860,586	151,603,883	167,298,689	285,552,757	-
2020 Executive	170,568,640	190,441,425	242,401,225	159,256,410	149,870,975	149,462,375
Change	25,996,228	19,580,839	90,797,342	(8,042,279)	(135,681,782)	149,462,375

Variance by Year

2020: Total Change=\$26.0m Increase

• Community Development Division: Affordable Housing-Development Projects budget increased	500,000
• Economic Development Division: Funding source for Public Market modified	7,500,000
• Economic Development Division: General Land Acquisition Fund budget increased	1,267,000
• Economic Development Division: Land Banking budget added to CIP	1,000,000
• Engineering - Bicycle and Pedestrian: Bikeways Program budget decreased	(100,000)
• Engineering - Bicycle and Pedestrian: West Towne Path - Phase 1 budget decreased	(1,373,000)
• Engineering - Facilities Mgt: CCB Tenant Improvements increased	490,000
• Engineering - Facilities Mgt: Sayle Street Facility Remodel deferred to 2023	(225,000)
• Engineering - Major Streets: Blair Street, S. planning budget decreased	(240,000)
• Engineering - Cedar Street budget increased	223,000
• Engineering - Cottage Grove Road (I39 to Sprecher) budget decreased	(3,244,000)
• Engineering - Gammon Road, South budget decreased	(2,928,000)
• Engineering - High Point Road and Raymond Road budget added to 2020 capital budget	311,500
• Engineering - Major Streets: MLK Jr Blvd advanced from 2021 to 2020; sidewalks only	800,000
• Engineering - Major Streets: Park St, S. (W Wash-Olin, RR-Badger) deferred from 2020 to 2021	(1,470,000)
• Engineering - Major Streets: Pavement Management budget decreased	(856,000)
• Engineering - Major Streets: Railroad Crossings and Quiet Zones budget decreased	(100,000)
• Engineering - Major Streets: Reconstruction Streets budget decreased	(1,000,000)
• Fleet Service: Fleet Equipment Replacement budget increased to reflect police car replacements	2,980,000
• Information Technology: Program realignment and net budget decrease	(178,000)
• Library: Neighborhood Library LED Upgrade added to CIP	337,500
• Library: Reindahl Library move to the Horizon List	(1,100,000)
• Metro Transit: Facilities Repairs and Improvement budget increased	227,400
• Metro Transit: Metro Satellite Bus Facility budget advanced to 2020 and 2021 from 2023	12,893,000
• Parks Division: Program and project adjustments net increase	3,369,000
• Police Department: Police Intervention Equipment added to CIP	60,000

City of Madison: 2020 Capital Budget Variances from 2019 CIP

Executive Budget

• Public Health: Electronic Health Records added to CIP	190,000
• Sewer Utility: Harper Lift Station Replacement added to CIP	500,000
• Sewer Utility: Sewer Impact Fee Districts budget increased	2,082,000
• Sewer Utility: Sewer Reconstruction budget increased	270,000
• Stormwater Utility: Citywide Flood Mitigation budget increased	200,000
• Stormwater Utility: Starkweather Coagulant Treatment moved to the Horizon List	(100,000)
• Streets Division: Fueling Station at South Point added to CIP	500,000
• Streets Division: Streets Emerald Ash Borer program removed from CIP; moved to operating	(801,000)
• Streets Division: Streets Equipment program budget increased	100,000
• Streets Division: Streets Yard Improvements program budget decreased	(100,000)
• Traffic Engineering: URD/UCF Install program removed from CIP	(126,000)
• Transportation: Bus Rapid Transit budget advanced from 2024 to 2020-2023	3,500,000

City of Madison: 2020 Capital Budget

Variances from 2019 CIP

Executive Budget

2021: Total Change=\$19.6m Increase

• CDA Redevelopment: Mosaic Ridge Construction Financing continued to 2021	600,000
• CDA Redevelopment: Public Housing Redevelopment budget increased	200,000
• Community Development Division: Affordable Housing-Consumer Lending budget increased	100,000
• Community Development Division: Senior Center Building Improvements budget added to CIP	232,000
• Economic Development Division: Land Banking budget added to CIP	1,000,000
• Engineering - Bicycle and Pedestrian: Old Middleton Underpass budget added to CIP	1,500,000
• Engineering - Facilities Mgt: CCB Tenant Improvements budget deferred; separated projects	(2,000,000)
• Engineering - Facilities Mgt: Sayle Street Facility Remodel deferred to 2023	(520,000)
• Engineering - Facilities Mgt: Streets Facility Improvements budget decreased	(650,000)
• Engineering - Facilities Mgt: Sustainability Improvements budget increased	250,000
• Engineering - Major Streets: Blair/John Nolen Intersection deferred from 2021 to 2022	(3,183,000)
• Engineering - Major Streets: MLK Jr Blvd budget advanced from 2021 to 2020; sidewalks only.	(1,889,000)
• Engineering - Major Streets: Outer Capitol Loop Southeast budget deferred from 2021 to 2023	(2,133,000)
• Engineering - Major Streets: Park Street, South (Olin To RR) project deferred from 2021 to 2025	(3,419,000)
• Engineering - Major Streets: Park St, S. (W Wash-Olin, RR-Badger) deferred from 2020 to 2021	1,470,000
• Engineering - Major Streets: Pavement Management budget increased	5,155,000
• Engineering - Major Streets: Reconstruction Streets budget increased	2,122,000
• Engineering - Major Streets: University Ave-Funding sources updated	(7,612,000)
• Fire Department: Fire Equipment budget decreased	(550,000)
• Fleet Service: Fleet Equipment Replacement budget increased to reflect police car replacements	2,200,000
• Library: Reindahl Library move to the Horizon List	(500,000)
• Metro Transit: Facilities Repairs and Improvement budget decreased	(2,007,300)
• Metro Transit: Metro Satellite Bus Facility budget advanced to 2020 and 2021 from 2023	16,050,000
• Parks Division: Program and project adjustments net decrease	(1,754,000)
• Police Department: Police Intervention Equipment added to CIP	60,000
• Sewer Utility: Sewer Impact Fee Districts budget decreased	(200,000)
• Sewer Utility: Truax Lift Station Replacement added to CIP	1,100,000
• Stormwater Utility: Citywide Flood Mitigation budget increased	3,990,000
• Stormwater Utility: Starkweather Coagulant Treatment moved to the Horizon List	(75,000)
• Stormwater Utility: Stormwater Quality Sytem Improvements increased	1,200,000
• Streets Division: Streets Emerald Ash Borer program removed from CIP; moved to operating	(801,000)
• Streets Division: Transfer Station Tipping Floor added to CIP	210,000
• Traffic Engineering: URD/UCF Install program removed from CIP	(126,000)
• Transportation: Bus Rapid Transit budget advanced from 2024 to 2020-2023	9,200,000

City of Madison: 2020 Capital Budget

Variances from 2019 CIP

Executive Budget

2022: Total Change=\$90.8m Increase

• CDA Redevelopment: Mosaic Ridge Construction Financing continued to 2022	600,000
• CDA Redevelopment: Public Housing Redevelopment budget decreased	(100,000)
• Community Development Division: Affordable Housing-Consumer Lending budget increased	100,000
• Community Development Division: Affordable Housing-Development Projects budget increased	500,000
• Community Development Division: Senior Center Building Improvements budget added to CIP	89,000
• Economic Development Division: Capital Revolving Fund Loans budget decreased	(650,000)
• Economic Development Division: Land Banking budget added to CIP	1,000,000
• Engineering - Bicycle and Pedestrian: Bikeways Program budget decreased	(100,000)
• Engineering - Bicycle and Pedestrian: West Towne Path - Phase 2 budget deferred from 2022	(1,670,000)
• Engineering - Facilities Mgt: CCB 1st Floor Remodel added	4,000,000
• Engineering - Facilities Mgt: Sayle Street Facility Remodel deferred to 2023	(440,000)
• Engineering - Facilities Mgt: Sustainability Improvements budget increased	250,000
• Engineering - Major Streets: Blair Street, S. advanced from 2024 to 2022	1,965,000
• Engineering - Major Streets: Blair/John Nolen Intersection deferred from 2021 to 2022	1,256,000
• Engineering - Major Streets: Pavement Management budget decreased	(1,050,000)
• Engineering - Major Streets: Pleasant View Road - Phase 1 budget added for planning	250,000
• Engineering - Major Streets: Railroad Crossings and Quiet Zones budget decreased	(100,000)
• Engineering - Major Streets: Reconstruction Streets budget increased	1,015,000
• Engineering - Major Streets: Wilson St (MLK to King) budget deferred from 2022 to 2024	(1,841,000)
• Fire Department: Fire Equipment budget decreased	(100,000)
• Fleet Service: Fleet Equipment Replacement budget increased to reflect police car replacements	1,800,000
• Information Technology: Program realignment and net budget decrease	(617,000)
• Library: Reindahl Library move to the Horizon List	(15,000,000)
• Metro Transit: Facilities Repairs and Improvement budget decreased	(1,167,800)
• Parks Division: Program and project adjustments net increase	373,000
• Sewer Utility: Sewer Impact Fee Districts budget decreased	(1,882,000)
• Stormwater Utility: Citywide Flood Mitigation budget increased	2,270,000
• Streets Division: Streets Emerald Ash Borer program budget decreased	(801,000)
• Traffic Engineering: URD/UCF Install program removed from CIP	(126,000)
• Transportation: Bus Rapid Transit budget advanced from 2024 to 2020-2023	99,400,000

City of Madison: 2020 Capital Budget

Variances from 2019 CIP

Executive Budget

2023: Total Change=\$8.0m Decrease

• CDA Redevelopment: Mosaic Ridge Construction Financing continued to 2023	600,000
• CDA Redevelopment: Public Housing Redevelopment budget increased	100,000
• Community Development Division: Affordable Housing-Consumer Lending budget increased	100,000
• Community Development Division: Affordable Housing-Development Projects budget increased	500,000
• Community Development Division: Senior Center Building Improvements budget added to CIP	47,000
• Economic Development Division: Capital Revolving Fund Loans budget decreased	(650,000)
• Economic Development Division: Land Banking budget added to CIP	1,000,000
• Engineering - Bicycle and Pedestrian: Bikeways Program budget decreased	(100,000)
• Engineering - Bicycle and Pedestrian: West Towne Path - Phase 2 budget deferred from 2022	1,400,000
• Engineering - Facilities Mgt: CCB 4th Floor Remodel budget added	4,000,000
• Engineering - Facilities Mgt: CCB Improvements budget increased for window replacement	1,960,000
• Engineering - Facilities Mgt: Sayle Street Facility Remodel deferred to 2023	1,445,000
• Engineering - Facilities Mgt: Sustainability Improvements budget increased	250,000
• Engineering - Major Streets: Outer Capitol Loop Southeast budget deferred from 2021 to 2023	2,168,000
• Engineering - Major Streets: Pavement Management budget decreased	(922,000)
• Engineering - Major Streets: Pleasant View Road - Phase 1 budget increased for construction	564,000
• Engineering - Major Streets: Railroad Crossings and Quiet Zones budget decreased	(100,000)
• Engineering - Major Streets: Reconstruction Streets budget decreased	(209,300)
• Fire Department: Communications Equipment budget decreased	(725,000)
• Fire Department: Fire Station 14 moved to the Horizon List	(60,000)
• Fleet Service: Fleet Equipment Replacement budget increased to reflect police car replacements	1,800,000
• Information Technology: Program realignment and net budget decrease	(802,000)
• Metro Transit: Facilities Repairs and Improvement Phase 3c budget deferred outside of CIP	(7,288,700)
• Metro Transit: Metro Satellite Bus Facility budget advanced to 2020 and 2021 from 2023	(30,000,000)
• Sewer Utility: Badger Lift Station Replacement/ Rehabilitation added to CIP	400,000
• Stormwater Utility: Citywide Flood Mitigation budget increased	1,225,000
• Streets Division: Streets Emerald Ash Borer program budget decreased	(801,000)
• Streets Division: Streets Equipment program budget increased	150,000
• Streets Division: Streets Yard Improvements program budget decreased	240,000
• Traffic Engineering: URD/UCF Install program removed from CIP	(126,000)
• Transportation: Bus Rapid Transit budget advanced from 2024 to 2020-2023	15,900,000

City of Madison: 2020 Capital Budget

Variances from 2019 CIP

Executive Budget

2024: Total Change=\$135.7m Decrease

• CDA Redevelopment: Mosaic Ridge Construction Financing continued to 2024	600,000
• CDA Redevelopment: Public Housing Redevelopment budget increased	100,000
• Community Development Division: Affordable Housing-Consumer Lending budget increased	100,000
• Community Development Division: Affordable Housing-Development Projects budget increased	500,000
• Community Development Division: Senior Center Building Improvements budget added to CIP	52,000
• Economic Development Division: Capital Revolving Fund Loans budget decreased	(650,000)
• Economic Development Division: Land Banking budget added to CIP	1,000,000
• Engineering - Bicycle and Pedestrian: Bikeways Program budget decreased	(100,000)
• Engineering - Facilities Mgt: CCB 5th Floor Remodel budget added	5,500,000
• Engineering - Facilities Mgt: Sustainability Improvements budget increased	250,000
• Engineering - Major Streets: Atwood Avenue (Fair Oaks to Cottage Grove) removed from CIP	(9,663,000)
• Engineering - Major Streets: Blair Street, S. advanced from 2024 to 2022	(6,998,000)
• Engineering - Major Streets: John Nolen Drive deferred from 2024 to 2025	(30,275,000)
• Engineering - Major Streets: Pleasant View Rd separated; Phase 2 deferred outside of CIP	(8,600,000)
• Engineering - Major Streets: Railroad Crossings and Quiet Zones budget decreased	(100,000)
• Engineering - Major Streets: Reconstruction Streets budget decreased	(1,893,000)
• Engineering - Major Streets: Wilson St (MLK to King) budget deferred from 2022 to 2024	1,841,000
• Fire Department: Fire Station 14 moved to the Horizon List	(1,250,000)
• Fleet Service: Fire Apparatus/Rescue Vehicles budget increased	1,187,500
• Fleet Service: Fleet Equipment Replacement budget increased to reflect police car replacements	1,660,000
• Information Technology: Program realignment and net budget decrease	(722,000)
• Library: 10 Plus Year Flooring Replacement added to CIP	175,000
• Library: Technology Upgrades added to CIP	237,000
• Metro Transit: Facilities Repairs and Improvement Phase 4 budget deferred outside of CIP	(9,500,000)
• Parks Division: Program and project adjustments net increase	2,214,000
• Sewer Utility: Badger Lake Forest Lift Station Replacement/ Rehabilitation added to CIP	400,000
• Stormwater Utility: Citywide Flood Mitigation budget decreased	(525,000)
• Stormwater Utility: Stormwater Quality Sytem Improvements decreased	(1,500,000)
• Traffic Engineering: Blackhawk Water Tower Relocation added to CIP	350,000
• Traffic Engineering: URD/UCF Install program removed from CIP	(126,000)
• Transportation: Bus Rapid Transit budget advanced from 2024 to 2020-2023	(80,000,000)

City of Madison: 2020 Capital Budget

Variances from 2019 CIP

Executive Budget

2025: Projects Added

• Economic Development Division: Land Banking budget added to CIP	1,000,000
• Engineering - Bicycle and Pedestrian: Cannonball Path budget added for planning	80,000
• Engineering - Major Streets: John Nolen Drive deferred from 2024 to 2025	13,013,000
• Engineering - Major Streets: Park Street, South (Olin To RR) project deferred from 2021 to 2025	911,000
• Library: 10 Plus Year Flooring Replacement added to CIP	175,000
• Library: Technology Upgrades added to CIP	150,000
• Sewer Utility: Mayflower Lift Station Replacement/ Rehabilitation added to CIP	400,000

Horizon List

What is the Horizon List?

The Horizon List are projects that meet a clear community purpose but are not yet fully planned to the level to be considered and funded within the fiscal capacity of the 2020 CIP. Planning efforts around these projects should continue in 2020 seeking to address the identified outstanding issues. The 2020 capital budget also includes a central allocation of funding that can be used to support costs associated with analyzing these projects where necessary. With more complete information, these projects can be proposed in a future CIP planning process. Taking this action is intended to ensure the Capital Budget & CIP are built using project budgets and timelines that are consistent with the scope and overall goal of capital projects.

Horizon List Projects: Summary by Department

The table below summarizes the projects recommended to be included on the Horizon List. The estimated budget amounts are based on agency requests. Note, all program expenditures will be ongoing annual appropriations.

CAPITAL ITEM	PROJECT TYPE	ESTIMATED BUDGET	
		GO BORROWING	OTHER FUNDS
Community Development Division			
Community Facilities Capital Reserve Fund	Program	Unknown at this Time	-
Economic Development Division			
Equity Business Initiative	Program	1,150,000	0
Engineering-Major Streets			
Mineral Point Road	Project	1,160,000	100,000
Intersection Safety	Program	500,000	0
Fire Department			
Fire Station 6 Remodel	Project	3,000,000	0
Fire Station 10 Renovation/Reconstruction	Project	7,800,000	0
Library			
Reindahl Library	Project	12,100,000	4,500,000
Parks Division			
Hill Creek Park	Project	700,000	450,000
Northeast Park	Project	1,400,000	3,225,000
Police Department			
North District Renovation/Reconstruction	Project	16,500,000	0
Property & Evidence Complex	Project	21,700,000	0
Streets Division			
Far West Public Works Facility	Project	40,000,000	0
Stormwater Utility			
Starkweather Creek Coagulant Treatment	Project	1,125,000	250,000

Horizon List Projects

Community Facilities Capital Reserve Fund: Community Development Division

Description

This program will provide funding for community-based organizations to fund capital improvements of various size and scope. These funds may be designed to target serve specific neighborhoods or populations.

Estimated Budget

Unknown at this time

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- The program must complete a racial equity analysis to help inform program parameters.
- The program must establish how the funds will be administered including eligibility requirements of the new program.
- The program must establish a metric that can be used to gauge impact upon implementation.

Equity Business Initiative: Economic Development Division

Description

This program will fund grant programs geared towards supporting new entrepreneurship and expansion of new small businesses. The program will be focused on communities that have historically faced barriers to accessing capital to gain entry to the market.

Estimated Budget

\$1.2 million every other year beginning in 2021

Anticipated Operating Impact

Annualized Cost: \$95,000

Implementation of this new program will require the creation of a new Business Development Specialist in Economic Development.

Issue to be Addressed

- The program must complete a racial equity analysis, including meeting with current business owners of color, for input and insight about program guidelines.
- The program must clarify if funding will be awarded as grants or loans.
- The program must include a specific plan for how funds will be offered through the new program.
- The program must include a plan for how these programs will be marketed to targeted populations.

Mineral Point Road: Engineering-Major Streets

Description

This project funds replacement of pavement and sidewalk on Mineral Point Road from the West Beltline to High Point Road.

Estimated Budget

\$1.3 million

Anticipated Operating Impact

Annualized Cost: \$-

Completion of the project is not anticipated to have an impact on the operating budget.

Issue to be Addressed

- The project budget assumes federal funding to complete the project as intended. The project must have secured federal funding to be included in a future CIP.

Intersection Safety Program: Engineering-Major Streets

Description

This program will fund annual infrastructure improvements at City intersections with high crash rates.

Estimated Budget

\$500,000 Annually

Anticipated Operating Impact

Annualized Cost: Unknown at this Time

Operating costs associated with the program cannot be determined until the scope is clarified.

Issue to be Addressed

- The program must clarify how projects completed within this program will interact with existing programs focused on improving traffic safety.
- The program must clarify the criteria that constitutes a high crash rate intersection.
- The program must clarify the types of infrastructure improvements that would be funded through the program and the number of projects that can be completed with the requested funding.

Fire Station 6 Remodel: Fire Department

Description

This project is for the renovation of Fire Station 6 on Madison's south side.

Estimated Budget

\$3.0 million

Anticipated Operating Impact

Annualized Cost: \$-

The project is anticipated to be completed as a remodel to the existing building. One-time relocation costs during the renovation will be funded through the capital project.

Issue to be Addressed

- The project must have a complete scope outlining what will be included in the renovation.
- The project scope must include a plan to address gender equity issues associated with the facility's current footprint.

Fire Station 10 Remodel: Fire Department

Description

This project is for the renovation of Fire Station 10 on Madison's north side.

Estimated Budget

\$7.0 million

Anticipated Operating Impact

Annualized Cost: \$-

The project is anticipated to be completed as a remodel to the existing building. One-time relocation costs during the renovation will be funded through the capital project.

Issue to be Addressed

- The project must have a complete scope outlining what will be included in the renovation.
- The project's scope must include an analysis determining if the new station should be built on the existing parcel or relocated to a new location.

Reindahl Library-Library

Description

This project is for construction of a new Library branch location in Reindahl Park located on Madison's east side.

Estimated Budget

\$17.0 million

Anticipated Operating Impact

Annualized Cost: \$1.7 million

Completion of the project will require creating 20.6 new FTE positions in the Library's budget. The new Library location will also require \$400,000 in non-personnel expenditures including programming, supplies, and utility costs. These cost estimates are based on the annual operating costs for the Sequoia Library.

Issue to be Addressed

- The project must have a complete scope outlining what will be included in construction of the new Library.
- The project must identify a funding strategy to absorb the operating costs associated with the project.

Electric Busses-Metro

Description

This program is for the electrification of Metro's fleet of buses. Funding through the program will be used to fully transition from diesel buses to electric.

Estimated Budget

\$13.0 million annually

Anticipated Operating Impact

Annualized Cost: Unknown at this Time

Issue to be Addressed

- The project must complete a cost-benefit analysis outlining the full costs of converting to electric buses along with the benefits associated with the conversion.
- The project must explore cost sharing agreements with potential partners to assist in financing the project.

Hill Creek Park-Parks Division

Description

This project is for the expansion of Hill Creek Park on Madison's west side.

Estimated Budget

\$17.0 million

Anticipated Operating Impact

Annualized Cost: \$18,000 Annually

Completion of the park expansion will result in additional non-personnel expenditures.

Issue to be Addressed

- The project must clarify the scope of what will be included in the park renovation.

Northeast Park-Parks Division

Description

This project is for construction of a new park on Madison's far east side.

Estimated Budget

\$4.6 million

Anticipated Operating Impact

Annualized Cost: \$290,000 Annually

The increased operating costs assume creation of 1.75 FTEs in the Parks Division to support operations at the Park. The assumed costs also include supply and utility costs associated with the new park.

Issue to be Addressed

- The project must clarify the scope of what will be included in the new park.

- The project must include a potential cost sharing agreement with the City of Sun Prairie that will examine sharing both capital and ongoing operating costs.

Property & Evidence Complex-Police Department

Description

This project is for a consolidated facility to store Police property and evidence. The new facility would consolidate four existing facilities.

Estimated Budget

\$21.7 Million

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- The project will prepare a cost benefit analysis demonstrating the efficiencies realized through a consolidated facility.

North District Police Station-Police Department

Description

This project is for the renovation and construction of a new North District Police Station.

Estimated Budget

\$16.6 Million

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- The project's scope must include an analysis determining if the new station should be built on the existing parcel or relocated to a new location.
- The project must include a review of existing district boundaries to determine the optimal location for the north district station.

Far West Public Works Facility-Streets Division

Description

This project is for the construction of a new public works facility providing service to Madison's far west side.

Estimated Budget

\$40.0 Million

Anticipated Operating Impact

Annualized Cost: \$775,000 Annually

The increased operating costs assume creation of 7 FTEs in the Streets Division to support the expanded service delivery. The estimated budget also included \$150,000 for annual non-personnel costs associated with the new facility. The proposed budget does not include additional capital costs for additional equipment required to expand service delivery.

Issue to be Addressed

- The project's scope must include a full plan of what will be included in the new facility.
- The project must prepare a cost-benefit analysis demonstrating the efficiencies associated with completing the project.

Starkweather Coagulant Treatment: Stormwater Utility

Description

This project funds Stormwater diversion runoff from the East Branch of Starkweather Creek to an existing reconfigured pond on Madison's east side.

Estimated Budget

\$7.4 Million

Anticipated Operating Impact

Annualized Cost: \$300,000 Annually

The costs to operate the new facility is estimated to be \$300,000 annually. This cost does not include additional personnel.

Issue to be Addressed

- The project must continue a feasibility study assessing its impact.



Agency Capital Budgets

2020 Capital Improvement Plan:
Executive Budget

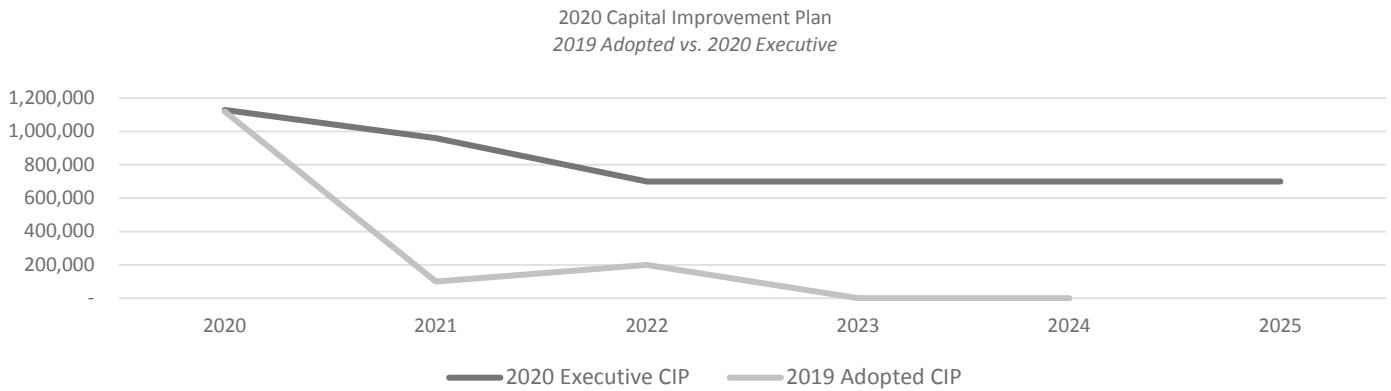
CDA Redevelopment

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Mosaic Ridge Construction Financing	600,000	600,000	600,000	600,000	600,000	600,000
Public Housing Redevelopment	250,000	300,000	100,000	100,000	100,000	100,000
Village on Park	279,000	59,000	-	-	-	-
Total	\$ 1,129,000	\$ 959,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000

Changes from 2019 CIP



Project Adjustments

- Mosaic Ridge Construction Financing: Funding for home building costs increased (\$2.48m)
- Village on Park: Funding increased (\$38k); demolition of north building removed from 2020 to focus on main building repairs

Program Adjustments

- Public Housing Redevelopment: Funding for building costs increased (\$250k)

CDA Redevelopment

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Building	1,129,000	951,000	700,000	700,000	700,000	700,000
Land Improvements	-	8,000	-	-	-	-
Total	\$ 1,129,000	\$ 959,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000

2020 CIP by Funding Source

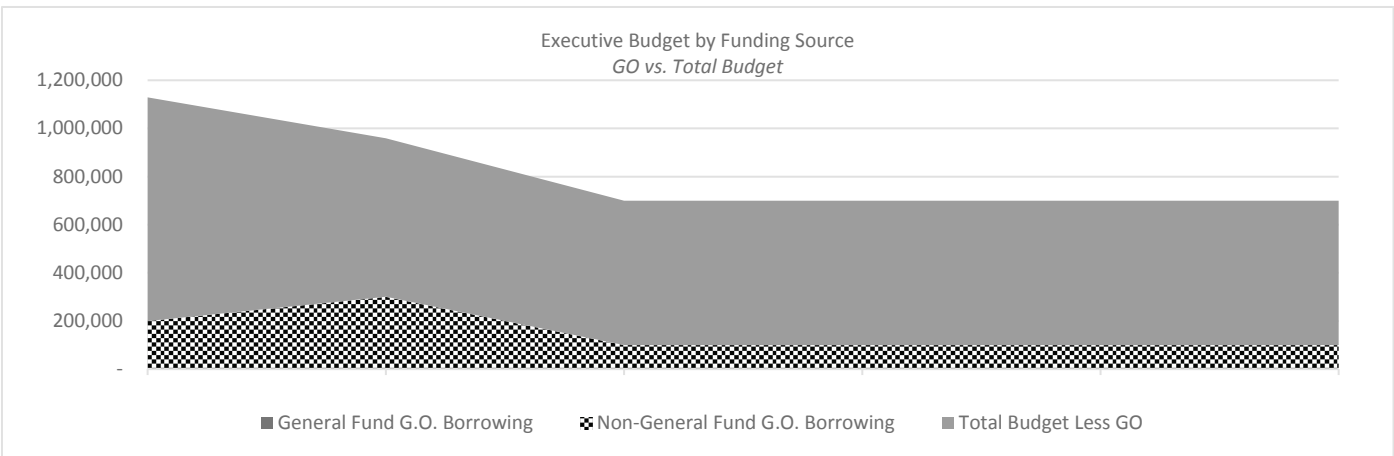
	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	200,000	300,000	100,000	100,000	100,000	100,000
Reserves Applied	929,000	659,000	600,000	600,000	600,000	600,000
Total	\$ 1,129,000	\$ 959,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	200,000	300,000	100,000	100,000	100,000	100,000
Total	\$ 200,000	\$ 300,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	26,000	39,000	13,000	13,000	13,000	13,000



CDA Redevelopment

Project Overview

Project	Mosaic Ridge Construction Financing	Project #	10079
Citywide Element	Neighborhoods and Housing	Project Type	Project

Project Description

This project funds construction at the Mosaic Ridge housing development. The goal of the project is to improve the housing stock in the Allied Drive neighborhood and maintain a variety of housing choices for both renters and owners. Progress will be measured by the successful sale of homes to low and moderate income residents, reduced resident turnover, and stable or increasing value of the homes. Since the program's inception in 2014, nine homes have been sold and 15 lots remain for sale. The requested funding is for the cost to build the homes prior to their sale with the goal of completing three new home or building lot sales in 2020.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	600,000	600,000	600,000	600,000	600,000	600,000
TOTAL	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000

Project	Public Housing Redevelopment	Project #	11817
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

This program funds planning and implementation of public housing redevelopment. The goal of this program is to provide quality, affordable housing for low-income seniors and people with disabilities. Progress will be measured by completing the renovation or new construction of modern affordable housing, resident stability, and resident satisfaction. Projects planned in 2020 include planning for the Triangle complex redevelopment and continued redevelopment of public housing duplexes on Theresa Terrace.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	200,000	300,000	100,000	100,000	100,000	100,000
Reserves Applied	50,000	-	-	-	-	-
TOTAL	\$ 250,000	\$ 300,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Project	Village on Park	Project #	10578
Citywide Element	Neighborhoods and Housing	Project Type	Project

Project Description

This project is for facility improvements and maintenance of the Village on Park commercial space. The goal of this project is the continued development and operation of the Village on Park to meet the needs of the surrounding community. Projects planned in 2020 include HVAC repairs, electrical work, elevator repairs, and a roof replacement. The improvements will address safety concerns with ice damming over an emergency exit and an elevator with no emergency phone.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	279,000	59,000	-	-	-	-
TOTAL	\$ 279,000	\$ 59,000	\$ -	\$ -	\$ -	\$ -

CDA Redevelopment

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Executive Budget			
	Request	GO Borrowing	Other	Total
Mosaic Ridge Construction Financing	600,000	-	600,000	600,000
Public Housing Redevelopment	250,000	200,000	50,000	250,000
Village on Park	279,000	-	279,000	279,000
Total 2020 Appropriation	\$ 1,129,000	\$ 200,000	\$ 929,000	\$ 1,129,000

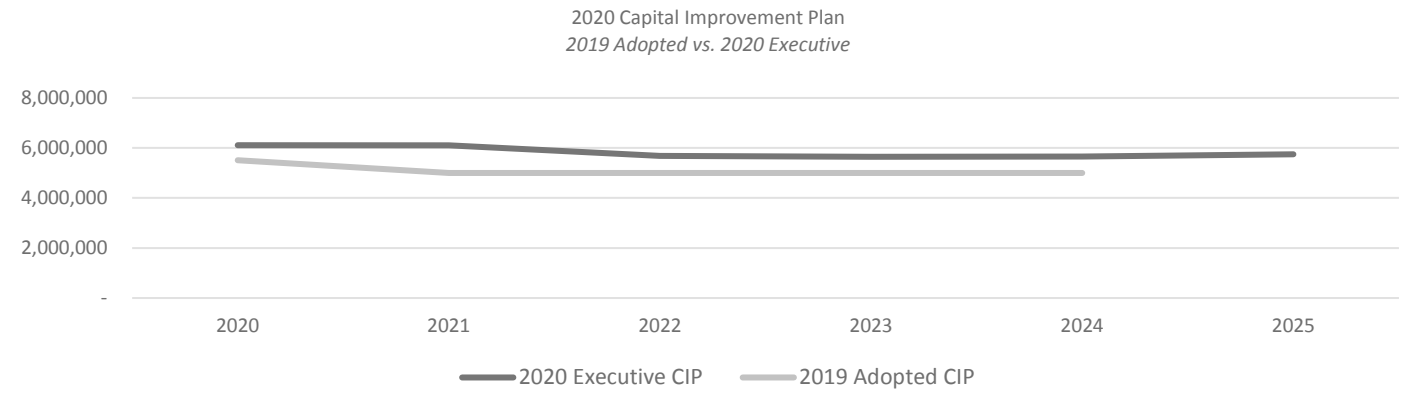
Community Development Division

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Affordable Housing-Cnsmr Lending	600,000	600,000	600,000	600,000	600,000	624,000
Affordable Housing-Dvlpmt Projects	5,000,000	5,270,000	5,000,000	5,000,000	5,000,000	5,000,000
Bridge Lake Point Community Center	500,000	-	-	-	-	-
Senior Center Building Improvements	10,000	232,000	89,000	47,000	52,000	125,000
Total	\$ 6,110,000	\$ 6,102,000	\$ 5,689,000	\$ 5,647,000	\$ 5,652,000	\$ 5,749,000

Changes from 2019 CIP



Projects Added

- Senior Center Building Improvements: Funding added for improvements and repairs (\$555k)

Program Adjustments

- Affordable Housing-Consumer Lending: Loan funding increased for home purchase assistance, housing rehabilitation services, and property tax financing for eligible seniors (\$491k)
- Affordable Housing-Development Projects: Annual funding increased from \$4.5m to \$5.0m (\$7.0m)

Community Development Division

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Building	10,000	232,000	89,000	47,000	52,000	125,000
Land Improvements	500,000	-	-	-	-	-
Loans	5,600,000	5,870,000	5,600,000	5,600,000	5,600,000	5,624,000
Total	\$ 6,110,000	\$ 6,102,000	\$ 5,689,000	\$ 5,647,000	\$ 5,652,000	\$ 5,749,000

2020 CIP by Funding Source

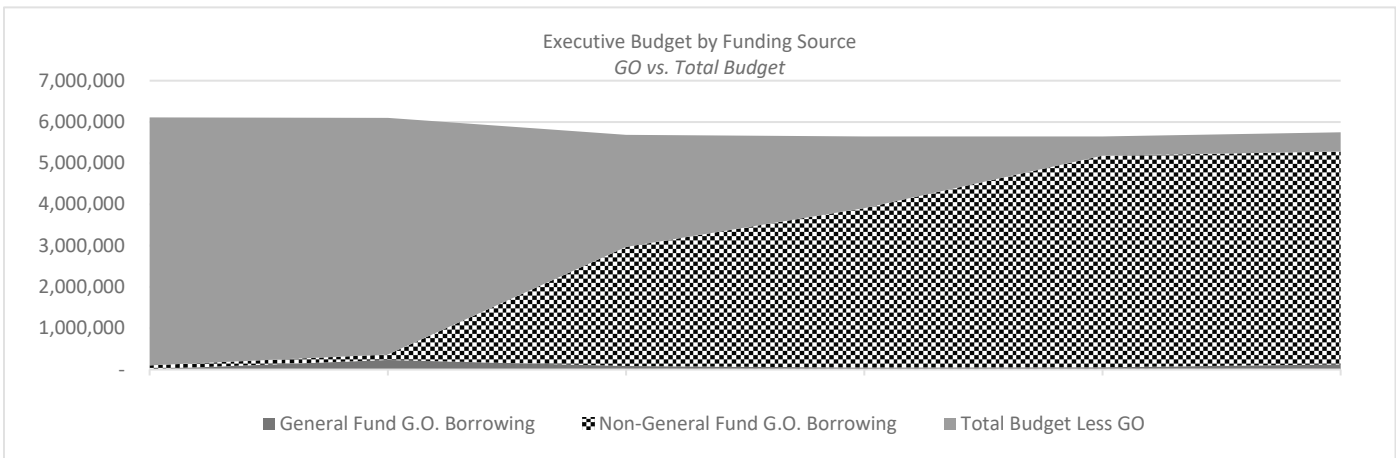
	2020	2021	2022	2023	2024	2025
GF GO Borrowing	10,000	232,000	89,000	47,000	52,000	125,000
Non-GF GO Borrowing	91,000	133,000	2,883,000	3,862,000	5,133,000	5,157,000
Loan Repayment	465,000	465,000	465,000	465,000	465,000	465,000
Miscellaneous Revenue	2,000	2,000	2,000	2,000	2,000	2,000
Private Contribution/Donation	500,000	-	-	-	-	-
Reserves Applied	542,000	2,300,000	-	-	-	-
TIF Proceeds	4,500,000	2,970,000	2,250,000	1,271,000	-	-
Total	\$ 6,110,000	\$ 6,102,000	\$ 5,689,000	\$ 5,647,000	\$ 5,652,000	\$ 5,749,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	10,000	232,000	89,000	47,000	52,000	125,000
Non-General Fund G.O. Borrowing	91,000	133,000	2,883,000	3,862,000	5,133,000	5,157,000
Total	\$ 101,000	\$ 365,000	\$ 2,972,000	\$ 3,909,000	\$ 5,185,000	\$ 5,282,000

Annual Debt Service

General Fund G.O. Borrowing	1,300	30,160	11,570	6,110	6,760	16,250
Non-General Fund G.O. Borrowing	11,830	17,290	374,790	502,060	667,290	670,410



Community Development Division

Project Overview

Project	Affordable Housing-Consumer Lending	Project #	62010
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

This program includes multiple loan programs intended to help residents purchase homes or renovate their properties. Specific loan programs include Home Purchase Assistance (Home-Buy the American Dream Fund), Housing Rehabilitation Services, and Property Tax Financing for Eligible Seniors (65+). City funding for these programs leverages state and federal funding sources included in Community Development's operating budget. The goal of these direct lending programs are to provide loans to City residents to obtain and maintain safe, quality, affordable housing. Projects for 2020 are dependent upon eligible applicants.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	91,000	133,000	133,000	133,000	133,000	157,000
Miscellaneous Revenue	2,000	2,000	2,000	2,000	2,000	2,000
Reserves Applied	42,000	-	-	-	-	-
TOTAL	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 159,000

Project	Affordable Housing-Development Projects	Project #	17110
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

This program continues a major initiative to expand and improve the supply of affordable housing in Madison. The program's goal is to leverage other public and private resources to improve and expand the supply of quality, affordable housing accessible to low and moderate-income households in the City of Madison. Progress will be measured by the production of 200 units of new rental housing serving households with incomes at or below 60 percent of the County's median income. Specific 2020 projects and locations will be determined by Wisconsin Housing and Economic Development Authority's (WHEDA) allocation decisions, which are expected in early 2020. Anticipated construction for those projects successfully receiving support from both the City and WHEDA would likely begin in 2021. The reserves applied funding is reallocated from the Public Market capital project.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	-	-	2,750,000	3,729,000	5,000,000	5,000,000
Reserves Applied	500,000	2,300,000	-	-	-	-
TIF Proceeds	4,500,000	2,970,000	2,250,000	1,271,000	-	-
TOTAL	\$ 5,000,000	\$ 5,270,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000

Project	Bridge Lake Point Community Center	Project #	17002
Citywide Element	Economy and Opportunity	Project Type	Project

Project Description

This project funds the construction of a resident-inspired community facility in the Bridge Lake Point Waunona Neighborhood. The goal of the project is to have a centrally-located facility providing adequate space to better accommodate public gatherings and broader programming that meets the needs of residents. Progress will be measured by creation of a new facility resulting in increased capacity for uses desired by neighborhood residents and a corresponding increase in the facility's rate of use. The project timeline calls for design completion and initial construction in 2020 and construction completion in 2021.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Private Contribution/Donation	500,000	-	-	-	-	-
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -

**Project
Citywide Element**

**Senior Center Building Improvements
Culture and Character**

**Project #
Project Type**

**12434
Project**

Project Description

This project funds multiple building improvements to the Madison Senior Center to address safety and other concerns. Building improvements include smoke pollution mitigation (2020), courtyard rehab/repair and external lighting improvements (2021), flooring repair, movable air-wall replacement, and exterior drive painting and sealing (2022), repair/replacement of doors and patio/rooftop repair (2023-2024), door swipe access system upgrades, exterior locks replacement, and exterior brick tuckpointing (2025), and elevator modernization and safety upgrades (2025-2027).

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	10,000	232,000	89,000	47,000	52,000	125,000
TOTAL	\$ 10,000	\$ 232,000	\$ 89,000	\$ 47,000	\$ 52,000	\$ 125,000

Community Development Division

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Affordable Housing-Consumer Lending	600,000	91,000	509,000	600,000
Affordable Housing-Development Projects	4,500,000	-	5,000,000	5,000,000
Bridge Lake Point Community Center	500,000	-	500,000	500,000
Senior Center Building Improvements	10,000	10,000	-	10,000
Total 2020 Appropriation	\$ 5,610,000	\$ 101,000	\$ 6,009,000	\$ 6,110,000

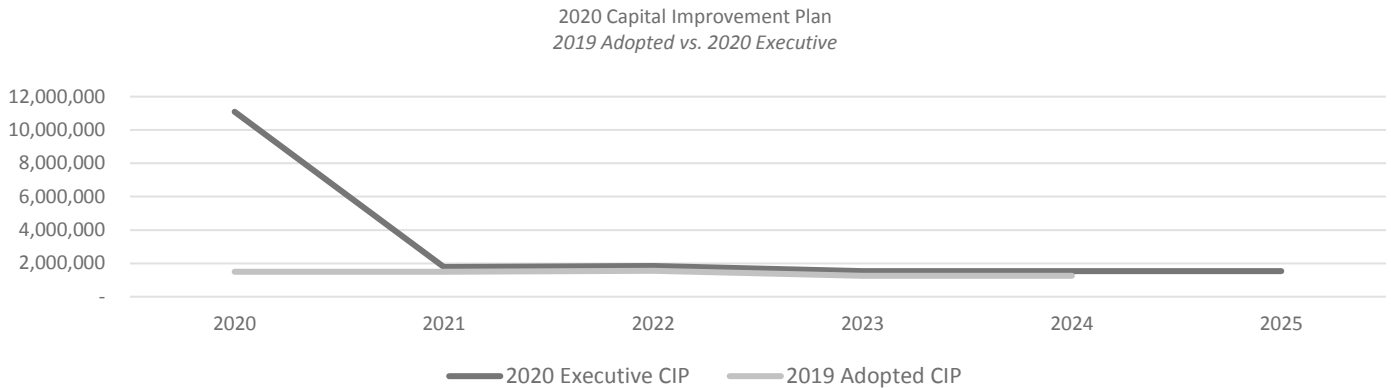
Economic Development Division

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Capital Revolving Fund Loans	500,000	-	-	-	-	-
Center for Industry and Commerce	40,000	40,000	40,000	40,000	40,000	40,000
Co-operative Enterprise Devlpmt	300,000	300,000	300,000	-	-	-
Facade Improvement Grants	125,000	125,000	125,000	125,000	125,000	125,000
General Land Acquisition Fund	1,367,000	60,000	60,000	60,000	60,000	60,000
Healthy Retail Access Program	150,000	150,000	150,000	150,000	150,000	150,000
Land Banking	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Public Market	7,500,000	-	-	-	-	-
TID 36 Capitol Gateway Corridor	50,000	50,000	100,000	100,000	100,000	100,000
TID 39 Stoughton Road	30,000	30,000	30,000	30,000	30,000	30,000
TID 42 Wingra	30,000	30,000	30,000	30,000	30,000	30,000
Total	\$ 11,092,000	\$ 1,785,000	\$ 1,835,000	\$ 1,535,000	\$ 1,535,000	\$ 1,535,000

Changes from 2019 CIP



Projects Added

- Land Banking: Funding for new program added to CIP (\$6.0m)

Project Adjustments

- Public Market: Funding source for project updated; previously authorized GO Borrowing, TIF cash balances, and transfer from General Fund removed. Local share of project now funded by assumed increment from TID 36.

Program Adjustments

- Capital Revolving Fund Loans: Funding for capital revolving loans decreased (\$2.75m); funding level was determined by currently available fund balance in the Capital Revolving Fund
- General Land Acquisition Fund: Funding for land acquisition increased (\$407k); funding level was determined by currently available fund balance in the General Land Acquisition Fund

Economic Development Division

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Building	7,500,000	-	-	-	-	-
Land	2,317,000	1,010,000	1,010,000	1,010,000	1,010,000	1,010,000
Loans	500,000	-	-	-	-	-
Other	775,000	775,000	825,000	525,000	525,000	525,000
Total	\$ 11,092,000	\$ 1,785,000	\$ 1,835,000	\$ 1,535,000	\$ 1,535,000	\$ 1,535,000

2020 CIP by Funding Source

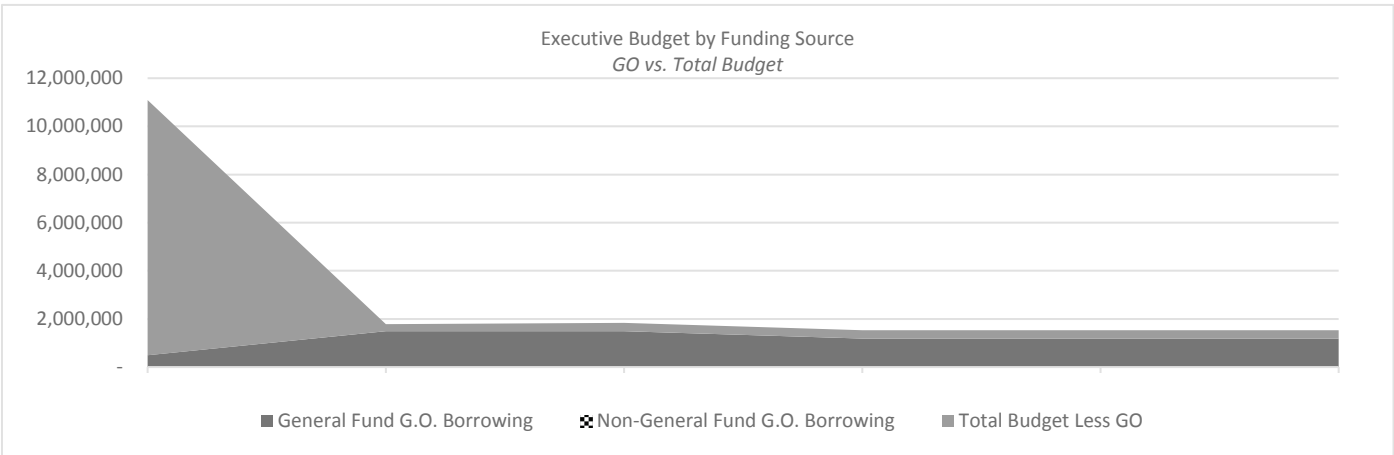
	2020	2021	2022	2023	2024	2025
GF GO Borrowing	490,000	1,490,000	1,490,000	1,190,000	1,190,000	1,190,000
Private Contribution/Donation	500,000	-	-	-	-	-
Reserves Applied	2,992,000	185,000	185,000	185,000	185,000	185,000
TIF Proceeds	7,110,000	110,000	160,000	160,000	160,000	160,000
Total	\$ 11,092,000	\$ 1,785,000	\$ 1,835,000	\$ 1,535,000	\$ 1,535,000	\$ 1,535,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	490,000	1,490,000	1,490,000	1,190,000	1,190,000	1,190,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 490,000	\$ 1,490,000	\$ 1,490,000	\$ 1,190,000	\$ 1,190,000	\$ 1,190,000

Annual Debt Service

General Fund G.O. Borrowing	63,700	193,700	193,700	154,700	154,700	154,700
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Economic Development Division

Project Overview

Project	Capital Revolving Fund Loans	Project #	63040
Citywide Element	Economy and Opportunity	Project Type	Program

Project Description

This program funds loans to encourage the expansion of new and existing businesses, housing supply programs, and redevelopment of blighted or underutilized properties. The goal of this program is to facilitate housing and business development through the provision of loans. The program is governed by guidelines developed in 1987; City staff are currently working through a process to update these guidelines. Projects planned for 2020 are dependent upon applications for support. The 2020 budget was determined by currently available fund balance for the Capital Revolving Fund. Funding in 2020 provides for one to three loans.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	500,000	-	-	-	-	-
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Center for Industry and Commerce	Project #	63022
Citywide Element	Economy and Opportunity	Project Type	Program

Project Description

This program funds the annual holding, maintenance, and marketing costs for the 96-acre Center for Industry and Commerce (CIC). The goal of the program is to attract and retain companies within the City of Madison. Progress is measured by the amount of City property sold, the number of businesses located in the CIC, and the tax base of the CIC. Planned projects for 2020 include the maintenance and marketing of parcels.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	40,000	40,000	40,000	40,000	40,000	40,000
TOTAL	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Project	Co-operative Enterprise Development	Project #	17073
Citywide Element	Economy and Opportunity	Project Type	Program

Project Description

This program funds grant and training opportunities for cooperative enterprises to support job creation and development. The goal of the program is to grow the number of business cooperatives within the community, while helping to support existing business cooperatives. Progress will be measured by the number of existing and potential business cooperatives that receive technical assistance furnished by the service provider, the dollar value of financial assistance provided to business cooperatives, and the number of jobs maintained or created. Projects planned for 2020 include disbursement of three to six grants, loans, or training funding based on eligible applicants.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	300,000	300,000	300,000	-	-	-
TOTAL	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -

Project # 63050
Project Type Program
Project Facade Improvement Grants
Citywide Element Culture and Character

Project Description

This program funds grants to businesses to restore or enhance the exterior appearance of commercial buildings. The goal of the program is to assist businesses, promote retail activities, create an attractive environment, and encourage neighborhood character and good architectural design. Progress is measured by the number of businesses receiving funds and the amount of private investment leveraged through use of the program. Projects planned for 2020 are dependent upon applications for support. The 2020 budget was determined by currently available fund balance for the Capital Revolving Fund, which funds both capital revolving fund loans and façade improvement grants. Funding in 2020 provides for five to seven façade improvement grants.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	125,000	125,000	125,000	125,000	125,000	125,000
TOTAL	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000

Project # 63060
Project Type Program
Project General Land Acquisition Fund
Citywide Element Land Use and Transportation

Project Description

This program funds land purchases for municipal purposes. Purchasing from the fund can only be completed to the extent that funds are available and specific Common Council approval is obtained. The primary revenue source for the fund is from the sale of surplus property and sites within City-owned business parks. The 2020 budget was determined by currently available fund balance for the General Land Acquisition fund. Any remaining budget authority from prior budgets will be cancelled so that the budget does not exceed available fund balance. Funding in 2020 is for general property acquisition (\$1.37m) and property holding costs (\$50,000).

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	1,367,000	60,000	60,000	60,000	60,000	60,000
TOTAL	\$ 1,367,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000

Project # 63009
Project Type Program
Project Healthy Retail Access Program
Citywide Element Neighborhoods and Housing

Project Description

This program provides grant opportunities for projects that aim to improve access to affordable, healthy, and culturally appropriate food within areas of focus, as identified in the Food Access Improvement Map. The goal of the program is to ensure increased access to healthy food. Funding in the program is used to support (1) capital and infrastructure grants that proliferate healthy food access, with priority given to food retail establishments, (2) technical assistance for entities that want to increase healthy food access, with priority given to assisting food retail establishments, (3) data collection initiatives focused on discerning the needs and desires of business owners and community residents, which will aid city staff in efficient and targeted program outreach, and (4) evaluation of both programmatic structure and individual program grants. Progress will be measured by the number of new healthy food options offered citywide and the number of individuals who have increased access to healthy food options. Planned projects for 2020 include three to five businesses receiving technical or financial assistance based on applications for support.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	150,000	150,000	150,000	150,000	150,000	150,000
TOTAL	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Project	Land Banking	Project #	12640
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for the strategic acquisition of land or buildings in targeted areas to be redeveloped or for future City use. The goal of the program is to support the creation of affordable housing, neighborhood amenities, and employment opportunities in areas that lack affordable housing or are at risk of displacement of low-income households. Specific targets for acquisition will be guided by a Land Banking Policy to be created by the Housing Strategy Committee and approved by the Common Council. It is anticipated that specific sites will be identified by the Economic Development Division in consultation with the Community Development Division and Planning Division in early 2020. The proposed funding level will support one to three purchases annually. Acquired properties will be sold or leased to developers identified through a request for proposal (RFP) process. Funding in 2020 is from a transfer from the General Fund that had previously been allocated to the Public Market.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Reserves Applied	1,000,000	-	-	-	-	-
TOTAL	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Project	Public Market	Project #	10069
Citywide Element	Economy and Opportunity	Project Type	Project

Project Description

This project provides funding for costs associated with the land acquisition, planning, design, site preparation, and construction of the Madison Public Market at First Street. The goal of the project is to: create opportunities for diverse entrepreneurs to start and grow food-based businesses and other enterprises, to strengthen Madison's food economy, to promote local food, and to create a welcoming and inclusive public gathering space for the community. Progress will be measured by the number of businesses and employees located within the Public Market, annual visitation, businesses incubated to new locations, and number of events.

The Executive Budget updates the assumed local funding for the project. The 2018 Capital Budget appropriated the local funding for the project from GO borrowing (\$1.2m), residual revenue from closing TIF districts (\$1.65m), and a transfer from the General Fund (\$4.65m). These appropriations have been transferred to Affordable Housing-Development Projects, Bus Rapid Transit, and Land Banking. The local share to continue the Public Market is replaced with assumed increment from TID 36 and a \$500,000 increase to private contributions/donations. There is no change in the assumed overall project budget.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
TIF Proceeds	7,000,000	-	-	-	-	-
Private Contribution/Donation	500,000	-	-	-	-	-
TOTAL	\$ 7,500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project TID 36 Capitol Gateway Corridor **Project #** 99002
Citywide Element Land Use and Transportation **Project Type** Program

Project Description

This program supports projects within TID 36, created in 2005. The district is located in downtown Madison and includes the area generally bounded by First Street, Dayton Street, and Blount and East Wilson Streets. The goal of this program is to attract employers and residents to the Capitol East District and grow the City’s tax base. Progress is measured by the number of residential units available, the number of businesses in the district, the total size of retail and office space available, and the growth of the district’s tax base. The current incremental value of the district is \$327 million. Projects planned for 2020 include continued implementation of the Capital Gateway Corridor BUILD Plan.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
TIF Proceeds	50,000	50,000	100,000	100,000	100,000	100,000
TOTAL	\$ 50,000	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Project TID 39 Stoughton Road **Project #** 99004
Citywide Element Economy and Opportunity **Project Type** Program

Project Description

This program supports projects within TID 39, created in 2008. The district is located within an area generally bounded by South Stoughton Road, Cottage Grove Road, Interstate 39/90 and the property line between Voges Road and the Beltline. The goal of the program is to attract and retain employers within the district and grow its tax base. Progress is measured by the sale and development of city-owned property, the number of businesses located within the district, and the district’s total tax base. The current incremental value of the district is \$103.9 million. Funding in 2020 is for property holding costs.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
TIF Proceeds	30,000	30,000	30,000	30,000	30,000	30,000
TOTAL	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000

Project TID 42 Wingra **Project #** 99005
Citywide Element Land Use and Transportation **Project Type** Program

Project Description

This program supports projects within TID 42, created in 2012. The district is located on Madison’s south side with the general boundaries of South Park Street, West Wingra Drive, and Fish Hatchery Road. The goal of the program is to develop residential and commercial space in accordance with the Wingra BUILD Plan. Progress is measured by implementation of the Wingra BUILD Plan, the number of residential units constructed, the amount of commercial space constructed, and the district’s total tax base. The current incremental value of the district is \$28.3 million. Funding in 2020 is for property holding costs.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
TIF Proceeds	30,000	30,000	30,000	30,000	30,000	30,000
TOTAL	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000

Economic Development Division

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Capital Revolving Fund Loans	500,000	-	500,000	500,000
Center for Industry and Commerce	40,000	40,000	-	40,000
Co-operative Enterprise Development	300,000	300,000	-	300,000
Facade Improvement Grants	125,000	125,000	-	125,000
General Land Acquisition Fund	1,367,000	-	1,367,000	1,367,000
Healthy Retail Access Program	150,000	-	150,000	150,000
Land Banking	-	-	1,000,000	1,000,000
Public Market	-	-	7,500,000	7,500,000
TID 36 Capitol Gateway Corridor	50,000	-	50,000	50,000
TID 39 Stoughton Road	30,000	-	30,000	30,000
TID 42 Wingra	30,000	-	30,000	30,000
Total 2020 Appropriation	\$ 2,592,000	\$ 465,000	\$ 10,627,000	\$ 11,092,000

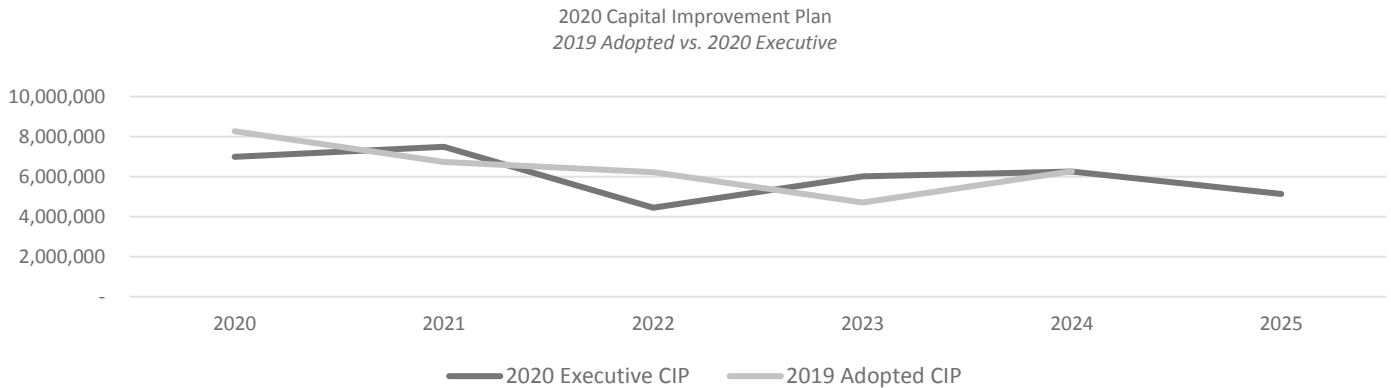
Engineering - Bicycle and Pedestrian

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Bikeways Program	650,000	650,000	650,000	650,000	650,000	680,000
Cannonball Path	-	-	-	-	80,000	270,000
Garver Path	-	1,700,000	-	-	-	-
Old Middleton Underpass	-	1,500,000	-	-	-	-
Ped/Bike Enhancement	430,000	243,000	243,000	243,000	243,000	253,000
Safe Routes Grants	100,000	100,000	100,000	100,000	100,000	104,000
Safe Routes to School	100,000	100,000	100,000	100,000	100,000	104,000
Sidewalk Program	3,050,000	3,200,000	3,355,000	3,515,000	3,586,000	3,729,000
Troy Drive Underpass	-	-	-	-	1,500,000	-
West Towne Path - Phase 1	2,467,000	-	-	-	-	-
West Towne Path - Phase 2	200,000	-	-	1,400,000	-	-
Total	\$ 6,997,000	\$ 7,493,000	\$ 4,448,000	\$ 6,008,000	\$ 6,259,000	\$ 5,140,000

Changes from 2019 CIP



Projects Added

- Cannonball Path: Funding for design and construction added in 2024-2025 (\$0.35m)
- Old Middleton Underpass: Funding for construction added in 2021 (\$1.5m)

Program Adjustments

- West Towne Path: Project separated into Phase 1 (\$2.5m) and Phase 2 (\$1.4m)
- Bikeways Program: Funding decreased each year of the program (\$0.5m)
- Ped/Bike Enhancement: Funding increased in 2020 (\$0.2m)

Engineering - Bicycle and Pedestrian

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Bike Path	3,547,000	2,593,000	893,000	2,293,000	973,000	1,203,000
Bridge	-	1,500,000	-	-	1,500,000	-
Land	200,000	-	-	-	-	-
Other	100,000	100,000	100,000	100,000	100,000	104,000
Street	3,150,000	3,300,000	3,455,000	3,615,000	3,686,000	3,833,000
Total	\$ 6,997,000	\$ 7,493,000	\$ 4,448,000	\$ 6,008,000	\$ 6,259,000	\$ 5,140,000

2020 CIP by Funding Source

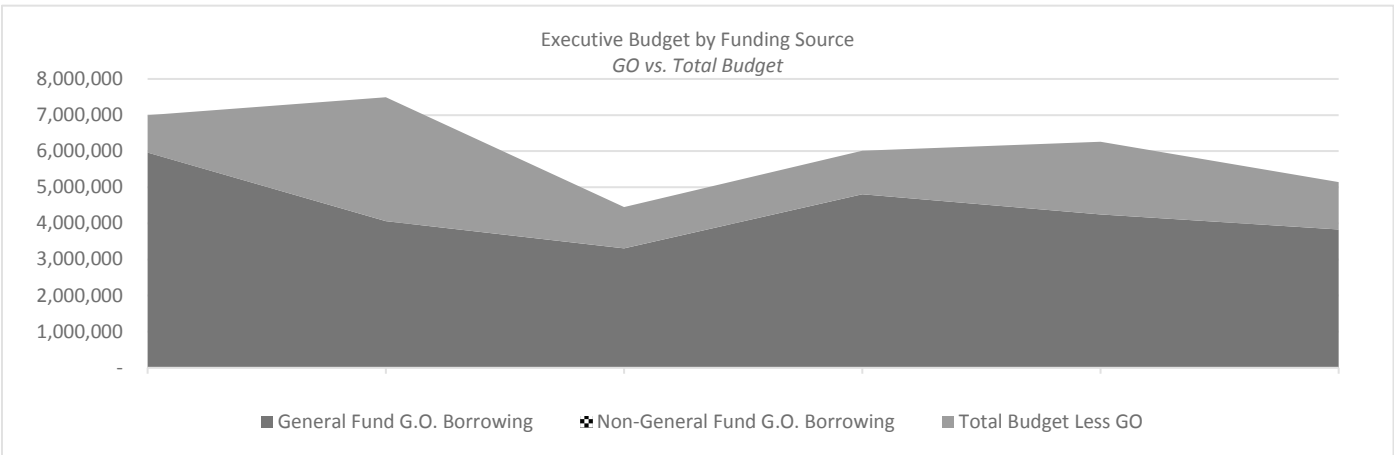
	2020	2021	2022	2023	2024	2025
GF GO Borrowing	5,962,000	4,058,000	3,308,000	4,808,000	4,249,000	3,830,000
Federal Sources	-	850,000	-	-	750,000	-
Special Assessment	1,035,000	1,085,000	1,140,000	1,200,000	1,260,000	1,310,000
TIF Proceeds	-	1,500,000	-	-	-	-
Total	\$ 6,997,000	\$ 7,493,000	\$ 4,448,000	\$ 6,008,000	\$ 6,259,000	\$ 5,140,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	5,962,000	4,058,000	3,308,000	4,808,000	4,249,000	3,830,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 5,962,000	\$ 4,058,000	\$ 3,308,000	\$ 4,808,000	\$ 4,249,000	\$ 3,830,000

Annual Debt Service

General Fund G.O. Borrowing	775,060	527,540	430,040	625,040	552,370	497,900
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Engineering - Bicycle and Pedestrian

Project Overview

Project	Bikeways Program	Project #	10138
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for bicycle related improvements and path resurfacing throughout the City. The goal of this program is to improve the pavement quality of the existing bike paths to meet City standards. Projects within this program are prioritized based on pavement quality rating of existing bikeways. Funding in 2020 is for path resurfacing.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	650,000	650,000	650,000	650,000	650,000	680,000
TOTAL	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 680,000

Project	Cannonball Path	Project #	10142
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project extends the Cannonball Trail from Fish Hatchery Road to Wingra Path. The path will parallel Fish Hatchery Road from the existing segment of Cannonball path to Plaenert Drive. When completed, this will add an additional 0.6 miles of path. The project goal is to improve neighborhood connectivity.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	-	-	80,000	270,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 270,000

Project	Garver Path	Project #	10160
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for a new path connecting to the Capital City Trail on Madison's east side. The project's scope includes one new bridge, one replacement bridge over the Starkweather Creek, and one new bridge over the wetlands in Sherry OB Park. The goals of this project are to increase bike and pedestrian mobility and to provide a connection to surrounding neighborhoods. The project will add 0.5 miles of new path. Funding in 2021 is for path construction. Federal funds for the project are secured.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	850,000	-	-	-	-
Federal Sources	-	850,000	-	-	-	-
TOTAL	\$ -	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -

Project Citywide Element **Old Middleton Underpass Land Use and Transportation** **Project # Project Type** **11959 Project**

Project Description

This project is for replacing a pedestrian and bicycle railroad underpass located west of the Old Middleton Road and Whitney Way intersection. The goal of the project is to improve pedestrian and bicycle access for the neighborhood. Construction is planned for 2021, funded by borrowing from TID 41.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
TIF Proceeds	-	1,500,000	-	-	-	-
TOTAL	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -

Project Citywide Element **Ped/Bike Enhancement Land Use and Transportation** **Project # Project Type** **10547 Program**

Project Description

This program is for installing bike boulevards and other pedestrian and bike enhancements throughout the City. The goal of the program is to increase safety for bicycle transportation to encourage the use of paths as an alternative mode of transportation. Projects and locations are prioritized annually.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	430,000	243,000	243,000	243,000	243,000	253,000
TOTAL	\$ 430,000	\$ 243,000	\$ 243,000	\$ 243,000	\$ 243,000	\$ 253,000

Project Citywide Element **Safe Routes Grants Land Use and Transportation** **Project # Project Type** **11112 Program**

Project Description

This program is for grants that pay 50% of a property owner’s sidewalk assessment. Eligible projects include those that install sidewalk adjacent to an existing street where the right of way was annexed prior to 1981 or where the properties were developed prior to being annexed to the City. The project must also be located in an area where the frontage is at least 70% single family or two family dwelling units.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	100,000	100,000	100,000	100,000	100,000	104,000
TOTAL	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 104,000

Project Citywide Element **Safe Routes to School Land Use and Transportation** **Project # Project Type** **10548 Program**

Project Description

This program is for infrastructure surrounding school zones. The goal of this project is to decrease conflict between bicyclists, pedestrians and motor vehicles, by establishing safer crossings, walkways, trails, and bikeways to promote walking and biking to school. Planned projects for 2020 include signs, lighting, and traffic calming installations.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	100,000	100,000	100,000	100,000	100,000	104,000
TOTAL	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 104,000

Project Citywide Element **Sidewalk Program Land Use and Transportation** **Project # Project Type** **10148 Program**

Project Description

This program is for repairs to defective sidewalk and new sidewalk installation. The goal of this program is to provide consistent maintenance of sidewalks for safe conditions and reduced chance of injury. Each year the Sidewalk Program repairs sidewalk in two or three Aldermanic Districts on a 10-year replacement cycle. In 2020, this program has planned sidewalk improvements for Aldermanic Districts 4 and 8.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	2,015,000	2,115,000	2,215,000	2,315,000	2,326,000	2,419,000
Special Assessment	1,035,000	1,085,000	1,140,000	1,200,000	1,260,000	1,310,000
TOTAL	\$ 3,050,000	\$ 3,200,000	\$ 3,355,000	\$ 3,515,000	\$ 3,586,000	\$ 3,729,000

Project Citywide Element **Troy Drive Underpass Land Use and Transportation** **Project # Project Type** **11868 Project**

Project Description

This project is for replacing the existing sidewalk underpass at Troy Drive on the City’s north side. The goal of the project is to expand the size of the current walkway to improve pedestrian safety. Funding in 2024 is for project construction. Federal funds for this project are not yet secured.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	-	-	750,000	-
Federal Sources	-	-	-	-	750,000	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -

Project Citywide Element **West Towne Path - Phase 1
Land Use and Transportation** **Project #
Project Type** **10168
Project**

Project Description

This project is for a new path from Struck Street to Gammon Road. The goal of this project is to increase bike and pedestrian mobility on the City’s west side. The new path will add 0.4 miles to the City’s path network. Funding in 2020 is for path construction. Federal funds for the project are secured.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	2,467,000	-	-	-	-	-
TOTAL	\$ 2,467,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project Citywide Element **West Towne Path - Phase 2
Land Use and Transportation** **Project #
Project Type** **12614
Project**

Project Description

This project is for a new path from Gammon Road to Junction Road. The goal of this project is to increase bike and pedestrian mobility on the City’s west side. The new path will add 1.0 miles to the City’s path network. Funding in 2020 is for land acquisition and construction is planned for 2023.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	200,000	-	-	1,400,000	-	-
TOTAL	\$ 200,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -

Engineering - Bicycle and Pedestrian

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Bikeways Program	750,000	650,000	-	650,000
Ped/Bike Enhancement	430,000	430,000	-	430,000
Safe Routes Grants	100,000	100,000	-	100,000
Safe Routes to School	100,000	100,000	-	100,000
Sidewalk Program	3,050,000	2,015,000	1,035,000	3,050,000
West Towne Path - Phase 1	2,467,000	2,467,000	-	2,467,000
West Towne Path - Phase 2	-	200,000	-	200,000
Total 2020 Appropriation	\$ 6,897,000	\$ 5,962,000	\$ 1,035,000	\$ 6,997,000

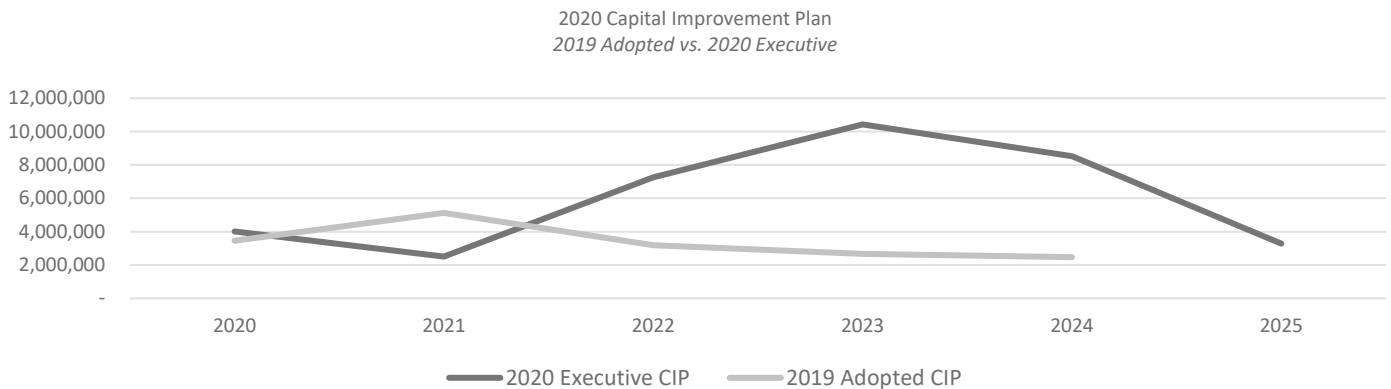
Engineering - Facilities Management

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
CCB 1st Floor-Assessor, Clerk, Treasury	150,000	-	4,000,000	-	-	-
CCB 1st Floor Remodel - Engineering	300,000	-	-	-	-	-
CCB 4th Floor Remodel	125,000	-	-	4,000,000	-	-
CCB 5th Floor Remodel	115,000	-	-	-	5,500,000	-
CCB Improvements	100,000	100,000	100,000	2,060,000	100,000	100,000
Energy Improvements	280,000	290,000	300,000	310,000	310,000	320,000
Fire Building Imprvmnts-Facilities Mgt	450,000	225,000	225,000	225,000	225,000	270,000
General Building Improvements	280,000	290,000	300,000	310,000	260,000	290,000
Horizon List Planning	300,000	300,000	300,000	300,000	300,000	300,000
Park Facility Improvements	975,000	300,000	325,000	332,000	375,000	503,000
Sayle Street Facility Remodel	-	-	200,000	1,445,000	-	-
Streets Facility Improvements	190,000	-	500,000	450,000	450,000	500,000
Sustainability Improvements	750,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total	\$ 4,015,000	\$ 2,505,000	\$ 7,250,000	\$ 10,432,000	\$ 8,520,000	\$ 3,283,000

Changes from 2019 CIP



Projects Added

- CCB Tenant Improvements increased scope and separated into four projects:
 - 1)CCB 1st Floor Remodel - Assessor, Clerk, and Treasury construction in 2022 (\$4.0m)
 - 2)CCB 1st Floor Remodel - Engineering in 2020 (\$0.3m)
 - 3)CCB 4th Floor Remodel in 2023 (\$4.0m)
 - 4)CCB 5th Floor Remodel in 2024 (\$5.5m)
- Horizon List Planning: Program added to CIP with annual funding (\$0.3m)

Program Adjustments

- CCB Improvements: Funding increased in 2023 (\$1.96m)
- Streets Facility Improvements: Funding decreased in 2021 (\$0.65m)
- Sustainability Improvements: Funding increased annually through CIP (\$0.25m)

Engineering - Facilities Management

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Building	3,715,000	2,205,000	6,950,000	10,132,000	8,220,000	2,983,000
Other	300,000	300,000	300,000	300,000	300,000	300,000
Total	\$ 4,015,000	\$ 2,505,000	\$ 7,250,000	\$ 10,432,000	\$ 8,520,000	\$ 3,283,000

2020 CIP by Funding Source

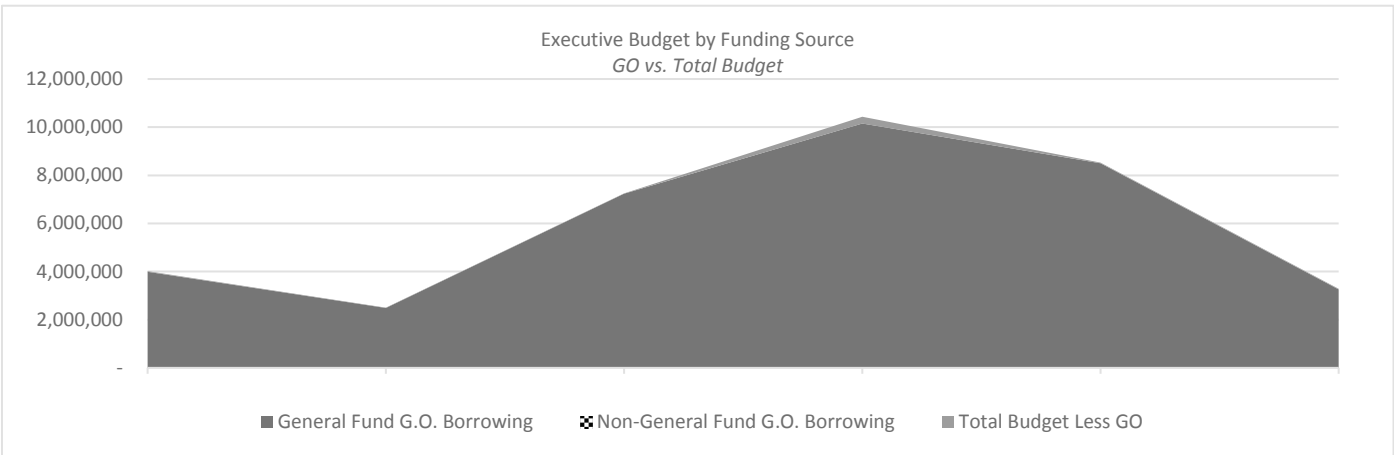
	2020	2021	2022	2023	2024	2025
GF GO Borrowing	3,995,000	2,485,000	7,230,000	10,152,000	8,500,000	3,263,000
Reserves Applied	-	-	-	260,000	-	-
State Sources	20,000	20,000	20,000	20,000	20,000	20,000
Total	\$ 4,015,000	\$ 2,505,000	\$ 7,250,000	\$ 10,432,000	\$ 8,520,000	\$ 3,283,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	3,995,000	2,485,000	7,230,000	10,152,000	8,500,000	3,263,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 3,995,000	\$ 2,485,000	\$ 7,230,000	\$ 10,152,000	\$ 8,500,000	\$ 3,263,000

Annual Debt Service

General Fund G.O. Borrowing	519,350	323,050	939,900	1,319,760	1,105,000	424,190
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Engineering - Facilities Management

Project Overview

Project	CCB 1st Floor Remodel - Assessor, Clerk, and Treasury	Project #	12393
Citywide Element	Effective Government	Project Type	Project

Project Description

This project is to design and remodel the Assessor, City Clerk, and Treasury suites on the first floor of the City County Building (CCB). The goal of the project is to optimize the usage of available space in the suite and improve work stations for staff. The project's scope includes design, construction, furniture, audiovisual equipment, moving costs, rental of temporary facilities, and staff costs. Design is planned for 2020 with construction in 2022.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	150,000	-	4,000,000	-	-	-
TOTAL	\$ 150,000	\$ -	\$ 4,000,000	\$ -	\$ -	\$ -

Project	CCB 1st Floor Remodel - Engineering	Project #	12394
Citywide Element	Effective Government	Project Type	Project

Project Description

This project is for improvements to the Engineering suite on the first floor of the City County Building (CCB). The project will include improvements to existing work stations and private offices. The goal of the project is to optimize the usage of available space in the suite and improve work stations for staff.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	300,000	-	-	-	-	-
TOTAL	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	CCB 4th Floor Remodel	Project #	11840
Citywide Element	Effective Government	Project Type	Project

Project Description

This project is for improvements to City occupied office space on the 4th floor of the City County Building (CCB). This project will remodel and renovate the current spaces for the City Attorney, Mayor, Finance, and Common Council suites. The project scope includes design, construction, furniture, audiovisual equipment, moving costs, rental of temporary facilities, and staff costs. Design is planned for 2020 with construction in 2023.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	125,000	-	-	4,000,000	-	-
TOTAL	\$ 125,000	\$ -	\$ -	\$ 4,000,000	\$ -	\$ -

Project	CCB 5th Floor Remodel	Project #	11841
Citywide Element	Effective Government	Project Type	Project

Project Description

This project is for improvements to City occupied office space on the 5th floor of the City County Building (CCB). This project will remodel and renovate the current spaces for the City IT and Department of Civil Rights including renovating the former Human Resources offices. The project scope includes design, construction, furniture, audiovisual equipment, moving costs, rental of temporary facilities, and staff costs. Design is planned for 2020 with construction in 2024.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	115,000	-	-	-	5,500,000	-
TOTAL	\$ 115,000	\$ -	\$ -	\$ -	\$ 5,500,000	\$ -

Project	CCB Improvements	Project #	10561
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for the City's portion of renovations scheduled for the City County Building (CCB). The goal of this program is to optimize the building's space and working conditions with energy savings components when appropriate. Funding in 2023 is for window replacement. Projects planned in 2020 will be determined by Dane County.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	100,000	100,000	100,000	2,060,000	100,000	100,000
TOTAL	\$ 100,000	\$ 100,000	\$ 100,000	\$ 2,060,000	\$ 100,000	\$ 100,000

Project	Energy Improvements	Project #	10562
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for energy efficiency improvements at City-owned facilities. The goal of the program is to reduce energy usage within City buildings while improving the work environment for City staff. The City's EnergyCap software measures energy usage for all electrical and natural gas meters providing data to support the progress towards the goals of the program. Projects typically include lighting upgrades and HVAC upgrades.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	260,000	270,000	280,000	290,000	290,000	300,000
State Sources	20,000	20,000	20,000	20,000	20,000	20,000
TOTAL	\$ 280,000	\$ 290,000	\$ 300,000	\$ 310,000	\$ 310,000	\$ 320,000

Project Fire Building Improvements - Facilities Management **Project #** 10560
Citywide Element Green and Resilient **Project Type** Program

Project Description

This program is for miscellaneous improvements to the City's 14 existing fire stations. The goal of this program is to maintain and improve the City's fire stations to optimize service operations and working conditions. Projects planned in 2020 include: Radiator replacements at Fire Station #3, Interior window replacements at Fire Station #5, and HVAC replacement at Fire Station #8.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	450,000	225,000	225,000	225,000	225,000	270,000
TOTAL	\$ 450,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 270,000

Project General Building Improvements **Project #** 10549
Citywide Element Green and Resilient **Project Type** Program

Project Description

This program is for improvements to City-owned buildings maintained by the Engineering Facilities Management section. The goal of the program is to address unanticipated capital repairs that occur during the year. The Facilities Management section coordinates with other City agencies to address necessary unplanned repairs and improvements.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	280,000	290,000	300,000	310,000	260,000	290,000
TOTAL	\$ 280,000	\$ 290,000	\$ 300,000	\$ 310,000	\$ 260,000	\$ 290,000

Project Horizon List Planning **Project #** 12641
Citywide Element Effective Government **Project Type** Program

Project Description

This project is for scoping projects identified on the capital budget Horizon List. The goal of this project is to provide accurate project scope with a detailed cost estimate to ensure readiness of proposed capital projects on the Horizon List.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	300,000	300,000	300,000	300,000	300,000	300,000
TOTAL	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000

Project Park Facility Improvements **Project #** 10564
Citywide Element Green and Resilient **Project Type** Program

Project Description

This program is for improvements to the City's Parks Division facilities. The goals of this program are to maintain the existing parks buildings, provide quality park facilities to the community, and to lower energy costs by implementing efficiency components within the improvement projects. 2020 funding is for the Door Creek Shelter.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	975,000	300,000	325,000	332,000	375,000	503,000
TOTAL	\$ 975,000	\$ 300,000	\$ 325,000	\$ 332,000	\$ 375,000	\$ 503,000

Project Citywide Element **Sayle Street Facility Remodel Effective Government** **Project # Project Type** **11079 Project**

Project Description

This project is for renovating the shared shop space at the Traffic Engineering and Parking Utility facility located at 1120 Sayle Street. The project scope includes space reconfiguration for the Sign Shop and replacement of the existing HVAC system. The goal of the project is to improve work safety conditions. Design will begin in 2022 with construction in 2023.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	200,000	1,185,000	-	-
Reserves Applied	-	-	-	260,000	-	-
TOTAL	\$ -	\$ -	\$ 200,000	\$ 1,445,000	\$ -	\$ -

Project Citywide Element **Streets Facility Improvements Green and Resilient** **Project # Project Type** **10565 Program**

Project Description

This program is for improvements to the four Streets Division facilities. The goal of the program is to reduce energy usage and improve the work environment for staff. Projects planned for 2020 include a hot water solar installation at the Streets East facility. Funding in 2021 was reduced due to a 2019 budget amendment that advanced the HVAC improvements for the Streets East facility at Sycamore Avenue.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	190,000	-	500,000	450,000	450,000	500,000
TOTAL	\$ 190,000	\$ -	\$ 500,000	\$ 450,000	\$ 450,000	\$ 500,000

Project Citywide Element **Sustainability Improvements Green and Resilient** **Project # Project Type** **10563 Program**

Project Description

This program is for implementing the 100% Renewable plan via solar installations and energy efficient upgrades throughout the City. Projects planned in 2020 include the Green Power training program, solar installations on city facilities, and purchase of renewable energy credits.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	750,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
TOTAL	\$ 750,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Engineering - Facilities Management

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
CCB 1st Floor Remodel - Assessor & Clerk	-	150,000	-	150,000
CCB 1st Floor Remodel - Engineering	300,000	300,000	-	300,000
CCB 4th Floor Remodel	2,730,000	125,000	-	125,000
CCB 5th Floor Remodel	200,000	115,000	-	115,000
CCB Improvements	100,000	100,000	-	100,000
Energy Improvements	280,000	260,000	20,000	280,000
Fire Building Improvements - Facilities Management	450,000	450,000	-	450,000
General Building Improvements	280,000	280,000	-	280,000
Horizon List Planning	-	300,000	-	300,000
Park Facility Improvements	975,000	975,000	-	975,000
Sayle Street Facility Remodel	200,000	-	-	-
Streets Facility Improvements	190,000	190,000	-	190,000
Sustainability Improvements	750,000	750,000	-	750,000
Total 2020 Appropriation	\$ 6,455,000	\$ 3,995,000	\$ 20,000	\$ 4,015,000

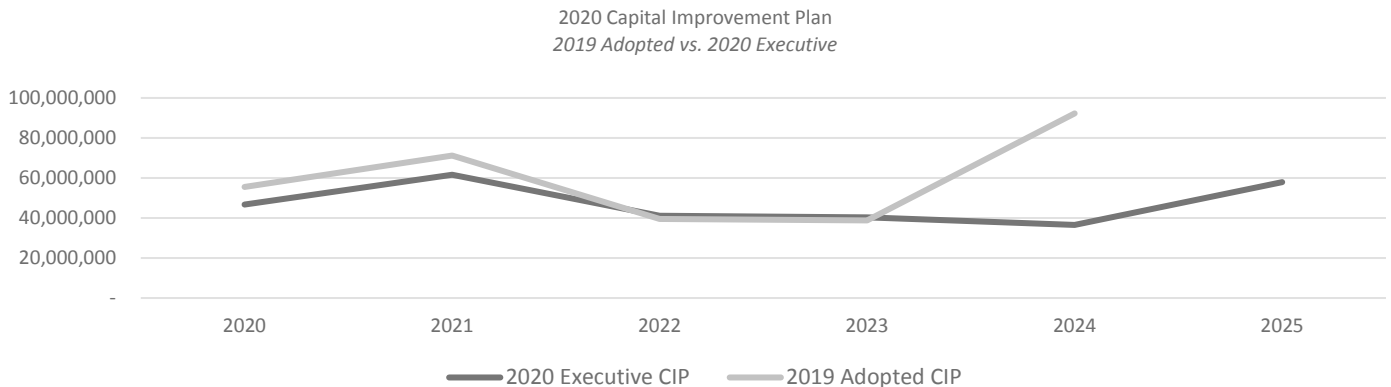
Engineering - Major Streets

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Atwood Avenue (Fair Oaks-Cottge Grv)	200,000	-	-	-	-	5,913,000
Blair Street, S.	90,000	-	1,965,000	-	-	-
Blair/John Nolen Intersection	-	-	1,256,000	-	-	-
Bridge Repair	160,000	170,000	170,000	170,000	170,000	177,000
Cedar Street	2,043,000	-	-	-	-	-
Cottage Grove Road (I39 to Sprecher)	2,870,000	-	-	-	-	-
Gammon Road, South	3,917,500	-	-	-	-	-
High Point Road and Raymond Road	311,500	-	-	-	-	-
John Nolen Drive	-	-	-	-	-	13,013,000
Martin Luther King Jr Blvd	800,000	-	-	-	-	-
Neighborhood Traffic Mgmt & Ped Impr	340,000	350,000	350,000	350,000	350,000	364,000
Outer Capitol Loop Southeast	-	-	-	2,168,000	-	-
Park Street, South (Olin to RR)	-	-	-	-	-	911,000
Park Street, S. (W Wash-Olin, RR-Badgr)	-	1,470,000	-	-	-	-
Pavement Management	18,094,000	24,152,000	18,517,000	18,680,000	18,697,000	19,445,000
Pleasant View Road - Phase 1	-	-	250,000	1,564,000	-	-
Railroad Crossings & Quiet Zones	50,000	50,000	50,000	50,000	50,000	50,000
Reconstruction Streets	17,790,000	19,637,000	18,530,000	17,306,000	15,422,000	17,999,000
University Ave (Shorewood to U-Bay)	-	15,778,000	-	-	-	-
Wilson St (MLK to King)	-	-	-	-	1,841,000	-
Total	\$ 46,666,000	\$ 61,607,000	\$ 41,088,000	\$ 40,288,000	\$ 36,530,000	\$ 57,872,000

Changes from 2019 CIP



Projects Added

- High Point and Raymond Road: Funding for planning added in 2020 (\$0.3m)

Project Adjustments

- Cedar Street: Project budget increased (\$0.2m)
- Martin Luther King Jr Blvd: Project scope and budget reduced; project advanced from 2021 to 2020 (\$1.0m)
- Outer Capitol Loop Southeast: Project deferred from 2021 to 2023, funding source changed from TIF to GO Borrowing (\$2.1m)
- Park Street, South (Olin To RR): Project deferred to 2025
- Pleasant View Road - Phase 1: Project construction advanced from 2024 to 2023
- Wilson St (MLK to King): Project deferred from 2022 to 2024, funding source changed from TIF to GO Borrowing (\$1.8m)

Program Adjustments

- Pavement Management: Program budget increased in 2021 (\$5.1m)
- Railroad Crossings & Quiet Zones: Funding decreased annually (\$0.5m)

Engineering - Major Streets

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Bridge	160,000	170,000	170,000	170,000	170,000	177,000
Land	-	-	250,000	-	-	-
Sanitary Sewer	9,650,000	13,985,000	11,178,000	10,405,000	9,728,000	11,909,000
Stormwater Network	4,395,000	16,655,000	3,380,000	3,527,000	2,550,000	5,106,000
Street	32,461,000	30,797,000	26,110,000	26,186,000	24,082,000	40,680,000
Total	\$ 46,666,000	\$ 61,607,000	\$ 41,088,000	\$ 40,288,000	\$ 36,530,000	\$ 57,872,000

2020 CIP by Funding Source

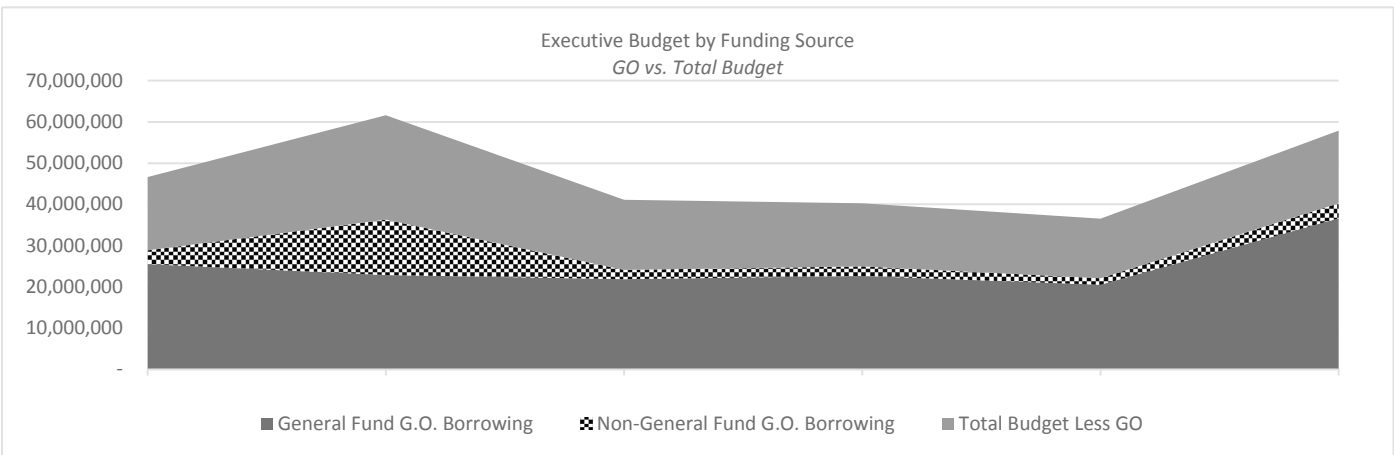
	2020	2021	2022	2023	2024	2025
GF GO Borrowing	25,536,000	22,930,000	21,868,000	22,664,000	20,530,000	36,653,000
Non-GF GO Borrowing	3,355,000	13,393,000	2,242,000	2,309,000	1,563,000	3,621,000
County Sources	1,100,000	-	-	-	-	-
Municipal Capital Participate	-	4,150,000	-	-	-	404,000
Reserves Applied	3,069,000	3,704,000	3,726,000	3,461,000	3,386,000	4,262,000
Revenue Bonds	6,079,000	10,297,000	7,207,000	6,843,000	6,030,000	7,594,000
Special Assessment	6,502,000	4,683,000	4,820,000	4,786,000	4,796,000	5,113,000
State Sources	225,000	225,000	225,000	225,000	225,000	225,000
TIF Proceeds	800,000	2,225,000	1,000,000	-	-	-
Total	\$ 46,666,000	\$ 61,607,000	\$ 41,088,000	\$ 40,288,000	\$ 36,530,000	\$ 57,872,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	25,536,000	22,930,000	21,868,000	22,664,000	20,530,000	36,653,000
Non-General Fund G.O. Borrowing	3,355,000	13,393,000	2,242,000	2,309,000	1,563,000	3,621,000
Total	\$ 28,891,000	\$ 36,323,000	\$ 24,110,000	\$ 24,973,000	\$ 22,093,000	\$ 40,274,000

Annual Debt Service

General Fund G.O. Borrowing	3,319,680	2,980,900	2,842,840	2,946,320	2,668,900	4,764,890
Non-General Fund G.O. Borrowing	436,150	1,741,090	291,460	300,170	203,190	470,730



Engineering - Major Streets

Project Overview

Project	Atwood Avenue (Fair Oaks to Cottage Grove)	Project #	11127
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for replacing pavement on Atwood Avenue between Fair Oaks Avenue and Cottage Grove Road. The goal of this project is to improve the pavement quality index of this 1.1 mile stretch to ensure safety and ride quality of the road is brought up to City standards. The current pavement quality index of the roadway is 4 of 10. Design is planned for 2020, construction is planned for 2025.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	200,000	-	-	-	-	4,464,000
Municipal Capital Participate	-	-	-	-	-	404,000
Reserves Applied	-	-	-	-	-	245,000
Revenue Bonds	-	-	-	-	-	700,000
Special Assessment	-	-	-	-	-	100,000
TOTAL	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 5,913,000

Project	Blair Street, S.	Project #	11128
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for reconstructing South Blair Street from East Washington Avenue to Williamson Street and East Washington Avenue from Blair St to Blount St. The goal of this project is to improve the pavement quality of the 0.3 mile segment to ensure transportation safety. The project scope includes a new traffic signal for the East Main Street and South Blair Street intersection. The current pavement rating of this road is 3 of 10. Design is planned for 2020 with construction in 2022.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	60,000	-	1,268,000	-	-	-
Reserves Applied	30,000	-	55,000	-	-	-
Revenue Bonds	-	-	575,000	-	-	-
Special Assessment	-	-	67,000	-	-	-
TOTAL	\$ 90,000	\$ -	\$ 1,965,000	\$ -	\$ -	\$ -

Project	Blair/John Nolen Intersection	Project #	11135
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for replacing pavement, curb, gutter, and sidewalk at the intersection of Blair Street and John Nolen Drive. The goal of the project is to improve the pavement quality rating of the intersection. The current pavement quality rating is 3 of 10. Construction is planned for 2022. Federal funding for this project is secured.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	1,040,000	-	-	-
Reserves Applied	-	-	216,000	-	-	-
TOTAL	\$ -	\$ -	\$ 1,256,000	\$ -	\$ -	\$ -

Project Citywide Element **Bridge Repair Land Use and Transportation** **Project # Project Type** **10538 Program**

Project Description

This program is for repairing, replacing, and painting bridges to maintain a safe condition. The goal of this program is to provide safe bridges measured by routine evaluation. Funding in 2020 is for applying an epoxy coat to bridge surfaces.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	160,000	170,000	170,000	170,000	170,000	177,000
TOTAL	\$ 160,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 177,000

Project Citywide Element **Cedar Street Land Use and Transportation** **Project # Project Type** **11866 Project**

Project Description

This project is for constructing a new road from South Street to South Park Street. The project is associated with new development included in the South Madison neighborhood plan. Funding in 2020 is for construction funded by special assessments and borrowing from TID 42.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Special Assessment	1,243,000	-	-	-	-	-
TIF Proceeds	800,000	-	-	-	-	-
TOTAL	\$ 2,043,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project Citywide Element **Cottage Grove Road (I39 to Sprecher) Land Use and Transportation** **Project # Project Type** **10230 Project**

Project Description

This project is for reconstructing Cottage Grove Road from North Star Drive to Sprecher Road. The goal of the project is to improve the pavement quality index of the existing roadway; the current pavement quality index is 5 of 10. The project is planned for construction in 2020. Federal funding for the project is secured.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	1,500,000	-	-	-	-	-
County Sources	1,100,000	-	-	-	-	-
Reserves Applied	20,000	-	-	-	-	-
Special Assessment	250,000	-	-	-	-	-
TOTAL	\$ 2,870,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Gammon Road, South** **Project #** **11130**
Citywide Element **Land Use and Transportation** **Project Type** **Project**

Project Description

This project is for replacing pavement on Gammon Road between Mineral Point Road and Seybold Road. The goal of this project is to improve the pavement quality rating of the existing roadway; the current pavement quality rating is 3 of 10. Funding in 2020 is for construction. Federal funds have been secured for this project.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	3,636,000	-	-	-	-	-
Reserves Applied	11,500	-	-	-	-	-
Special Assessment	270,000	-	-	-	-	-
TOTAL	\$ 3,917,500	\$ -	\$ -	\$ -	\$ -	\$ -

Project **High Point Road and Raymond Road** **Project #** **12454**
Citywide Element **Land Use and Transportation** **Project Type** **Project**

Project Description

This project is for completing the existing roadway at High Point Road and Raymond Road on the City's southwest side near Marty Road. The goal of this project is to complete the street and path network as planned in the High Point - Raymond Neighborhood Development Plan. Funding in 2020 is for design only.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	300,000	-	-	-	-	-
Reserves Applied	11,500	-	-	-	-	-
TOTAL	\$ 311,500	\$ -	\$ -	\$ -	\$ -	\$ -

Project **John Nolen Drive** **Project #** **11860**
Citywide Element **Land Use and Transportation** **Project Type** **Project**

Project Description

This project is for replacing pavement and six bridges on John Nolen Drive between North Shore Drive and Olin Avenue. The goal of this project is to improve transportation safety and pavement quality for this 1.3 mile segment. The current pavement rating of this road is 5 of 10. Funding in 2025 is for construction. Federal funding for this project has not been secured.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	-	-	-	11,508,000
Non-GF GO Borrowing	-	-	-	-	-	1,000,000
Reserves Applied	-	-	-	-	-	505,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,013,000

Project **Martin Luther King Jr Blvd** **Project #** **11164**
Citywide Element **Land Use and Transportation** **Project Type** **Project**

Project Description

This project is for replacing sidewalk along Martin Luther King Jr Boulevard from Main Street to Wilson Street. The goal of this project is to improve pedestrian experience. Funding in 2020 is for construction.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	800,000	-	-	-	-	-
TOTAL	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Neighborhood Traffic Management & Pedestrian Improvements** **Project #** **10546**
Citywide Element **Land Use and Transportation** **Project Type** **Program**

Project Description

This program is for traffic and pedestrian safety improvements on local streets. Enhancements include speed bumps, traffic circles, and installation of roadway islands. The goal of this program is to reduce the speed of traffic and improve pedestrian safety. Projects for 2020 will be identified based on existing traffic impacts and associated neighborhood traffic plans.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	340,000	350,000	350,000	350,000	350,000	364,000
TOTAL	\$ 340,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 364,000

Project **Outer Capitol Loop Southeast** **Project #** **10303**
Citywide Element **Land Use and Transportation** **Project Type** **Project**

Project Description

This project is for reconstructing East Doty Street from Martin Luther King Jr. Boulevard to South Webster Street, and South Pinckney from East Doty Street to East Wilson Street. The goal of this project is to improve the roadway's pavement quality rating and pedestrian experience. The pavement quality rating for the roadway is currently 5 of 10. Funding in 2023 is for construction.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	-	1,790,000	-	-
Non-GF GO Borrowing	-	-	-	65,000	-	-
Reserves Applied	-	-	-	151,000	-	-
Revenue Bonds	-	-	-	100,000	-	-
Special Assessment	-	-	-	62,000	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 2,168,000	\$ -	\$ -

Project Park Street, South (Olin To RR) **Project #** 11133
Citywide Element Land Use and Transportation **Project Type** Project

Project Description

This project is for reconstructing South Park Street from the railroad to Olin Avenue. The goal of the project is to improve the pavement quality of the roadway. The current pavement rating is 4 of 10. Construction is planned for 2025. Federal funding assumed in the project budget is not yet secured.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	-	-	-	600,000
Non-GF GO Borrowing	-	-	-	-	-	70,000
Reserves Applied	-	-	-	-	-	219,000
Special Assessment	-	-	-	-	-	22,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 911,000

Project Park Street, South (W Wash-Olin, RR-Badger) **Project #** 11132
Citywide Element Land Use and Transportation **Project Type** Project

Project Description

This project is for repairing deteriorated pavement joints on South Park Street from Badger Road to the Union Pacific Railroad, and from Olin Avenue to West Washington Avenue. The goal of the project is to improve the pavement quality of the existing roadway. The current pavement rating is 4 of 10. Funding in 2021 is for construction on south bound lanes.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	1,470,000	-	-	-	-
TOTAL	\$ -	\$ 1,470,000	\$ -	\$ -	\$ -	\$ -

Project Pavement Management **Project #** 10540
Citywide Element Land Use and Transportation **Project Type** Program

Project Description

This program is for resurfacing, repair, crack sealants, and chip sealing on existing streets. The goal of the program is to extend the life of existing streets. Each year the program resurfaces 10-13 lane miles of roadway, chip seals 75 miles, and crack seals 75 miles. Resurfacing projects planned in 2020 include: Toepfer Avenue, East Dayton Street, Lien Road, Anderson Street, South Brooks Street and High Crossing Boulevard.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	10,825,000	11,075,000	11,075,000	11,075,000	11,075,000	11,518,000
Non-GF GO Borrowing	1,598,000	2,153,000	827,000	964,000	1,080,000	1,098,000
Reserves Applied	1,523,000	1,823,000	1,885,000	1,911,000	1,804,000	1,903,000
Revenue Bonds	2,900,000	5,500,000	3,240,000	3,240,000	3,237,000	3,366,000
Special Assessment	1,248,000	1,376,000	1,490,000	1,490,000	1,501,000	1,560,000
TIF Proceeds	-	2,225,000	-	-	-	-
TOTAL	\$ 18,094,000	\$ 24,152,000	\$ 18,517,000	\$ 18,680,000	\$ 18,697,000	\$ 19,445,000

Project Pleasant View Road - Phase 1 **Project #** 10284
Citywide Element Land Use and Transportation **Project Type** Project

Project Description

This project is for reconstructing the existing two lane rural roadway to a four lane roadway with bike lanes and sidewalks from US-14 to Old Sauk Road. The goal of this project is to expand the existing roadway and improve the pavement quality. The current pavement rating is 5 of 10. Funding in 2022 is for land acquisition with construction in 2023. Federal funding for this project is not yet secured.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	250,000	1,564,000	-	-
TOTAL	\$ -	\$ -	\$ 250,000	\$ 1,564,000	\$ -	\$ -

Project Railroad Crossings & Quiet Zones **Project #** 10218
Citywide Element Land Use and Transportation **Project Type** Program

Project Description

This program is for repairing railroad crossings and installing infrastructure for railroad quiet zones. The goal of this program is to provide safe railroad crossings and improve the quality of the neighborhoods adjacent to railroads. The proposed funding does not anticipate construction of quiet zones from 2020-2025.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	50,000	50,000	50,000	50,000	50,000	50,000
TOTAL	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Project Reconstruction Streets **Project #** 10226
Citywide Element Land Use and Transportation **Project Type** Program

Project Description

This program is for replacing deteriorated streets to maintain neighborhood roadways. This is a continuing program with projects prioritized on an annual basis for efforts to reach Madison's goal of having less than 30% of local streets with a deficient pavement rating of less than 5 of 10. Projects planned in 2020 include: Gregory Street, Copeland Street, Cross Street, Western Avenue, Cedar Street, Vilas Avenue, Campbell Street, North Ingersoll Street, Elizabeth Street, Dunning Street, Jackson Street and LaFollette Avenue.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	7,665,000	7,665,000	7,665,000	7,665,000	7,665,000	7,972,000
Non-GF GO Borrowing	1,757,000	2,640,000	1,415,000	1,280,000	408,000	1,453,000
Reserves Applied	1,473,000	1,561,000	1,570,000	1,399,000	1,410,000	1,390,000
Revenue Bonds	3,179,000	4,275,000	3,392,000	3,503,000	2,527,000	3,528,000
Special Assessment	3,491,000	3,271,000	3,263,000	3,234,000	3,187,000	3,431,000
State Sources	225,000	225,000	225,000	225,000	225,000	225,000
TIF Proceeds	-	-	1,000,000	-	-	-
TOTAL	\$ 17,790,000	\$ 19,637,000	\$ 18,530,000	\$ 17,306,000	\$ 15,422,000	\$ 17,999,000

Project	University Ave (Shorewood To University Bay)	Project #	11168
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for reconstructing University Avenue from Shorewood Boulevard to University Bay Drive. The goal of this project is to improve the pavement quality and stormwater network. The current pavement quality rating is 5 of 10. Funding in 2021 is for construction. Federal funding for this project has been secured.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	2,150,000	-	-	-	-
Non-GF GO Borrowing	-	8,600,000	-	-	-	-
Municipal Capital Participate	-	4,150,000	-	-	-	-
Reserves Applied	-	320,000	-	-	-	-
Revenue Bonds	-	522,000	-	-	-	-
Special Assessment	-	36,000	-	-	-	-
TOTAL	\$ -	\$ 15,778,000	\$ -	\$ -	\$ -	\$ -

Project	Wilson St (MLK to King)	Project #	11543
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for replacing the pavement on Wilson Street from Martin Luther King Jr Boulevard to King Street. The goal of this project is to improve the pavement rating which is currently 4 of 10. Construction is planned for 2024.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	-	-	1,220,000	-
Non-GF GO Borrowing	-	-	-	-	75,000	-
Reserves Applied	-	-	-	-	172,000	-
Revenue Bonds	-	-	-	-	266,000	-
Special Assessment	-	-	-	-	108,000	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 1,841,000	\$ -

Engineering - Major Streets

2020 Appropriation Schedule

2020 Appropriation	Executive Budget			
	Request	GO Borrowing	Other	Total
Atwood Avenue (Fair Oaks to Cottage Grove)	200,000	200,000	-	200,000
Blair Street, S.	90,000	60,000	30,000	90,000
Bridge Repair	160,000	160,000	-	160,000
Cedar Street	2,043,000	-	2,043,000	2,043,000
Cottage Grove Road (I39 to Sprecher)	2,870,000	1,500,000	1,370,000	2,870,000
Gammon Road, South	3,917,500	3,636,000	281,500	3,917,500
High Point Road and Raymond Road	461,500	300,000	11,500	311,500
Intersection Safety Program	500,000	-	-	-
Martin Luther King Jr Blvd	-	800,000	-	800,000
Neighborhood Traffic Management & Pedestrian Improvements	340,000	340,000	-	340,000
Pavement Management	18,094,000	12,423,000	5,671,000	18,094,000
Railroad Crossings & Quiet Zones	140,000	50,000	-	50,000
Reconstruction Streets	17,790,000	9,422,000	8,368,000	17,790,000
Total 2020 Appropriation	\$ 46,606,000	\$ 28,891,000	\$ 17,775,000	\$ 46,666,000

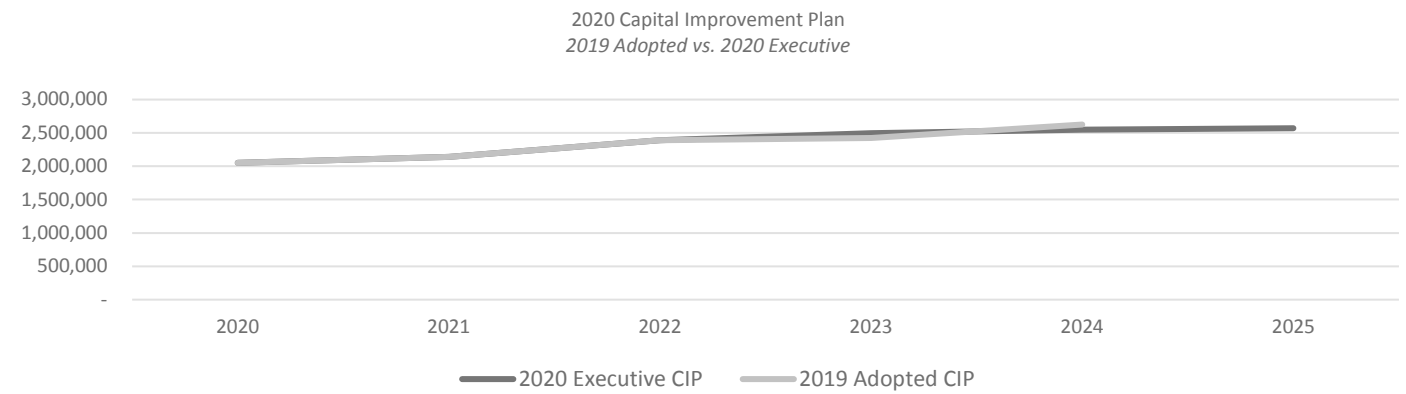
Engineering - Other Projects

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Aerial Photo / Orthophotos	50,000	-	70,000	-	50,000	-
Equipment and Vehicle Replacement	1,701,000	1,701,000	1,931,000	2,025,000	2,120,000	2,205,000
Right of Way Landscaping & Trees	160,000	172,000	175,000	175,000	180,000	187,000
Service Building Improvements	141,000	141,000	155,000	163,000	171,000	178,000
Warning Sirens	-	-	60,000	-	30,000	-
Waste Oil Collection Sites	-	125,000	-	135,000	-	-
Total	\$ 2,052,000	\$ 2,139,000	\$ 2,391,000	\$ 2,498,000	\$ 2,551,000	\$ 2,570,000

Changes from 2019 CIP



Engineering - Other Projects

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Building	141,000	141,000	155,000	163,000	171,000	178,000
Land Improvements	160,000	297,000	175,000	310,000	180,000	187,000
Machinery and Equipment	1,701,000	1,701,000	1,991,000	2,025,000	2,150,000	2,205,000
Other	50,000	-	70,000	-	50,000	-
Total	\$ 2,052,000	\$ 2,139,000	\$ 2,391,000	\$ 2,498,000	\$ 2,551,000	\$ 2,570,000

2020 CIP by Funding Source

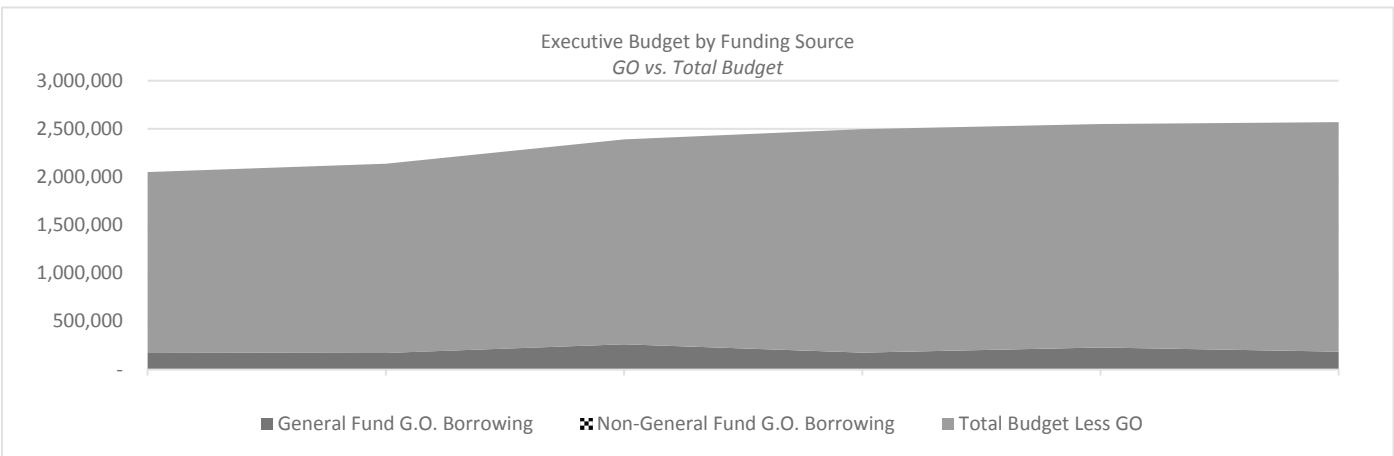
	2020	2021	2022	2023	2024	2025
GF GO Borrowing	180,000	172,000	263,000	175,000	230,000	187,000
Reserves Applied	1,872,000	1,967,000	2,128,000	2,323,000	2,321,000	2,383,000
Total	\$ 2,052,000	\$ 2,139,000	\$ 2,391,000	\$ 2,498,000	\$ 2,551,000	\$ 2,570,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	180,000	172,000	263,000	175,000	230,000	187,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 180,000	\$ 172,000	\$ 263,000	\$ 175,000	\$ 230,000	\$ 187,000

Annual Debt Service

General Fund G.O. Borrowing	23,400	22,360	34,190	22,750	29,900	24,310
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Engineering - Other Projects

Project Overview

Project	Aerial Photo / Orthophotos	Project #	11846
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for updating the City's GIS base mapping with the aerial photography of existing City lands and adjacent areas where the City may expand. The goal of this program is to provide data and imagery to inform City operations and planning efforts. Data from the program is utilized by City Utilities, Planning, and Public Safety agencies. 2020 funding is for the standard aerial collection conducted on a two-year cycle.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	20,000	-	28,000	-	20,000	-
Reserves Applied	30,000	-	42,000	-	30,000	-
TOTAL	\$ 50,000	\$ -	\$ 70,000	\$ -	\$ 50,000	\$ -

Project	Equipment and Vehicle Replacement	Project #	10576
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for the purchase of vehicles and equipment utilized by the Landfill, Sewer, and Stormwater Utilities. The goal of this program is to provide the necessary transportation and equipment resources for the services provided by these agencies. 2020 funding is for 25 replacement units.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	1,701,000	1,701,000	1,931,000	2,025,000	2,120,000	2,205,000
TOTAL	\$ 1,701,000	\$ 1,701,000	\$ 1,931,000	\$ 2,025,000	\$ 2,120,000	\$ 2,205,000

Project	Right of Way Landscaping & Trees	Project #	11082
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for landscaping on boulevards and right of ways throughout the City. The goal of the program is to increase drought resistance, add plant species diversity, increase pollinator habitat, and add native plant species. In 2020 sections of the East Washington beds be replanted with native species.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	160,000	172,000	175,000	175,000	180,000	187,000
TOTAL	\$ 160,000	\$ 172,000	\$ 175,000	\$ 175,000	\$ 180,000	\$ 187,000

Project Citywide Element **Service Building Improvements Green and Resilient** **Project # Project Type** **10192 Program**

Project Description

This program is for the replacing the existing mechanical equipment at the Engineering Services Building located at 1600 Emil Street. The goal of the program is to upgrade the aged mechanical equipment for energy efficient operations.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	141,000	141,000	155,000	163,000	171,000	178,000
TOTAL	\$ 141,000	\$ 141,000	\$ 155,000	\$ 163,000	\$ 171,000	\$ 178,000

Project Citywide Element **Warning Sirens Effective Government** **Project # Project Type** **11495 Program**

Project Description

This program is for upgrades and expansion to the City's emergency warning sirens. The goal of this program is to maintain the alert system provided by the network of warning sirens.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	60,000	-	30,000	-
TOTAL	\$ -	\$ -	\$ 60,000	\$ -	\$ 30,000	\$ -

Project Citywide Element **Waste Oil Collection Sites Green and Resilient** **Project # Project Type** **11494 Program**

Project Description

This program is for replacing the City's four Waste Oil collection sites. The goal of this program is to maintain compliance and isolate any illicit dumping of polychlorinated biphenyl (PCB) contaminated waste oil. Funding in 2021 is for construction of a new collection site at the Glenway Golf Course. Funding in 2023 is for replacement of the waste oil site at the City of Madison Monona Golf Course.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	-	125,000	-	135,000	-	-
TOTAL	\$ -	\$ 125,000	\$ -	\$ 135,000	\$ -	\$ -

Engineering - Other Projects

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Executive Budget			
	Request	GO Borrowing	Other	Total
Aerial Photo / Orthophotos	50,000	20,000	30,000	50,000
Equipment and Vehicle Replacement	1,701,000	-	1,701,000	1,701,000
Right of Way Landscaping & Trees	160,000	160,000	-	160,000
Service Building Improvements	141,000	-	141,000	141,000
Total 2020 Appropriation	\$ 2,052,000	\$ 180,000	\$ 1,872,000	\$ 2,052,000

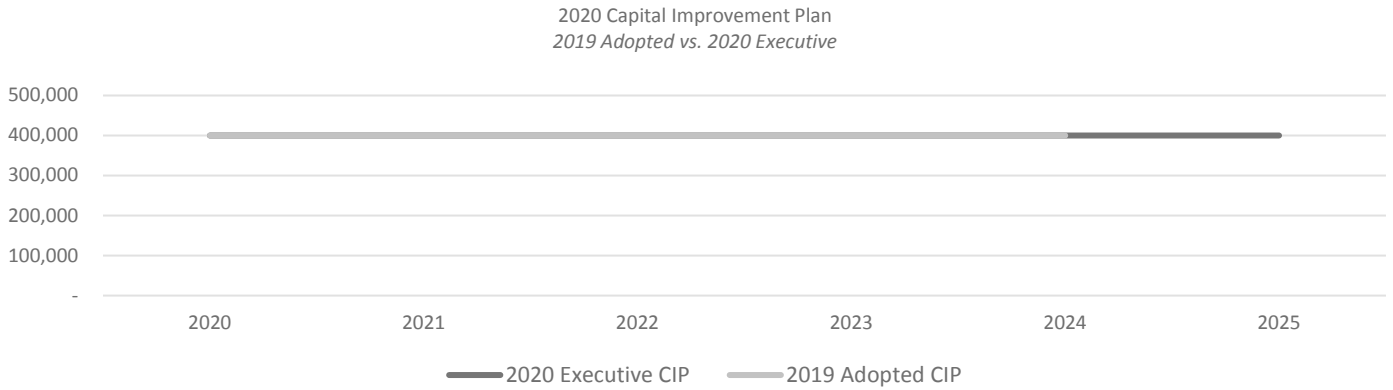
Finance

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Capital Budget Administration	400,000	400,000	400,000	400,000	400,000	400,000
Total	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000

Changes from 2019 CIP



No change from 2019 CIP

Finance

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Other	400,000	400,000	400,000	400,000	400,000	400,000
Total	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000

2020 CIP by Funding Source

	2020	2021	2022	2023	2024	2025
Transfer In From General Fund	400,000	400,000	400,000	400,000	400,000	400,000
Total	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000

Borrowing Summary

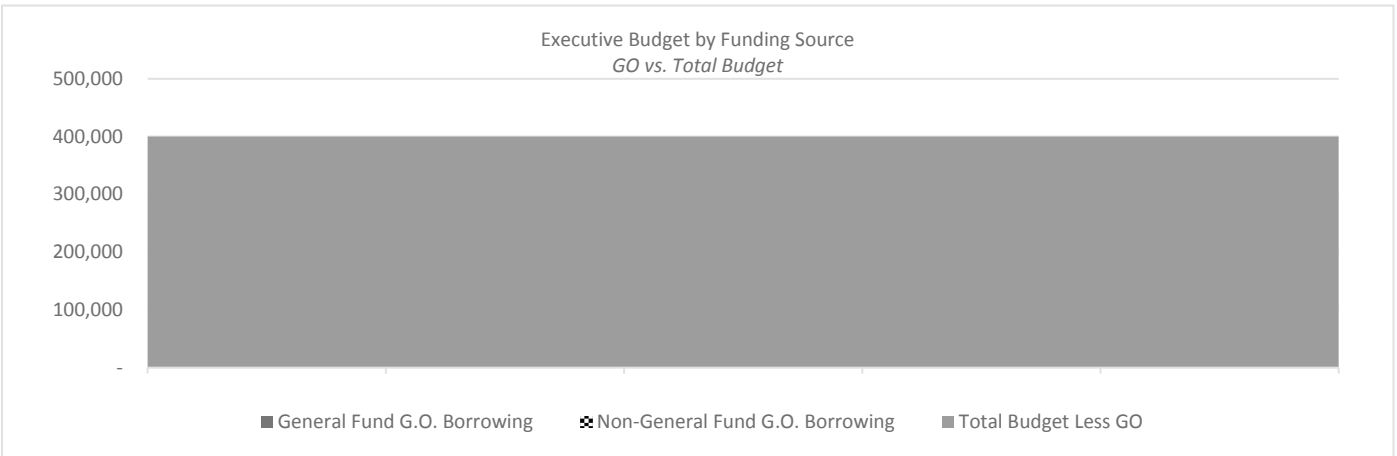
	2020	2021	2022	2023	2024	2025
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Borrowing Schedule

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Finance

Project Overview

Project	Capital Budget Administration	Project #	12509
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for costs associated with administering and overseeing the City’s capital budget and Capital Improvement Plan. These costs are primarily staffing costs from the Finance Department for time spent building the capital budget and administering the budget. The proposed amount is based on results from the Cost Allocation study that was completed in the Spring of 2019. The goal of the program is to provide accurate and timely analysis regarding capital budget items.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Transfer In From General Fund	400,000	400,000	400,000	400,000	400,000	400,000
TOTAL	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000

Finance

2020 Appropriation Schedule

2020 Appropriation	Executive Budget			
	Request	GO Borrowing	Other	Total
Capital Budget Administration	-	-	400,000	400,000
Total 2020 Appropriation	\$ -	\$ -	400,000 \$	400,000

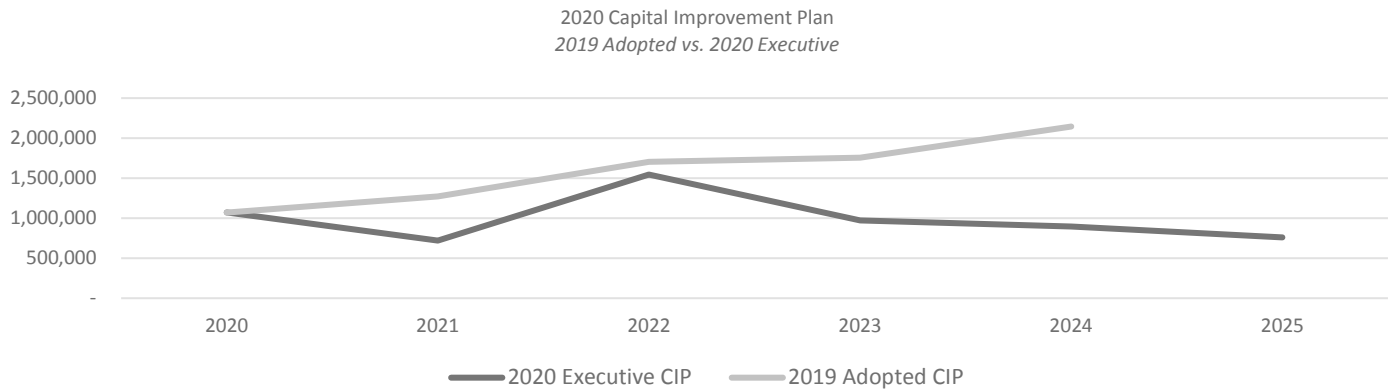
Fire Department

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Communications Equipment	500,000	150,000	300,000	300,000	165,000	170,000
Fire Building Improvements	70,000	70,000	70,000	70,000	70,000	70,000
Fire Equipment	500,000	500,000	1,175,000	600,000	660,000	520,000
Total	\$ 1,070,000	\$ 720,000	\$ 1,545,000	\$ 970,000	\$ 895,000	\$ 760,000

Changes from 2019 CIP



Projects Removed

- Building Access System: Project removed from CIP (\$60,000)
- Fire Station 14 - Burn Tower: Project removed from CIP (\$1.3m)

Program Adjustments

- Communications Equipment: Program budget reduced (\$725,000)
- Fire Equipment: Program budget reduced (\$650,000)

Fire Department

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Building	70,000	70,000	70,000	70,000	70,000	70,000
Machinery and Equipment	1,000,000	650,000	1,475,000	900,000	825,000	690,000
Total	\$ 1,070,000	\$ 720,000	\$ 1,545,000	\$ 970,000	\$ 895,000	\$ 760,000

2020 CIP by Funding Source

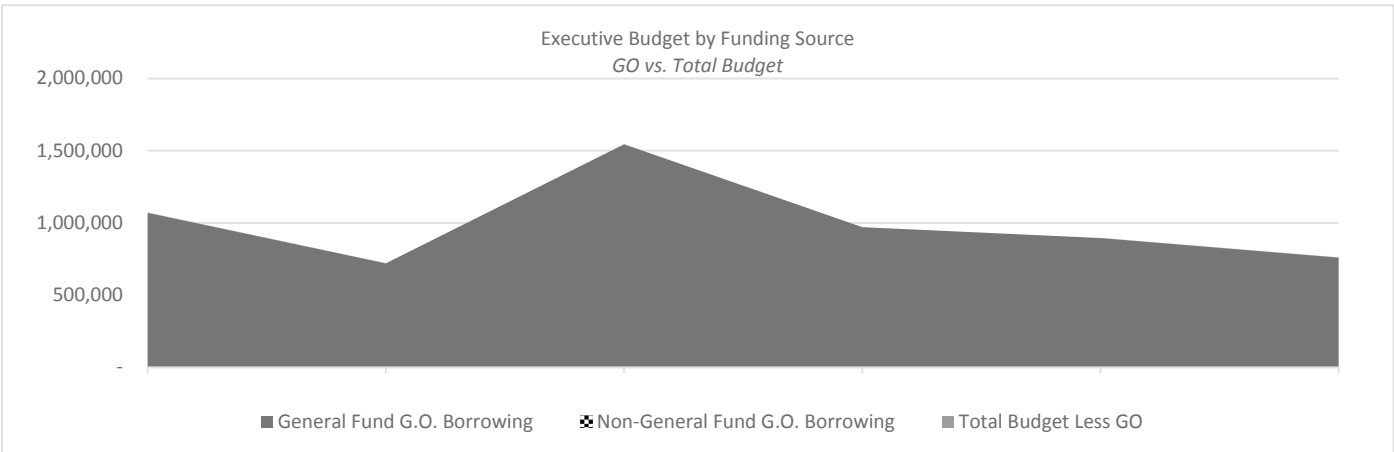
	2020	2021	2022	2023	2024	2025
GF GO Borrowing	1,070,000	720,000	1,545,000	970,000	895,000	760,000
Total	\$ 1,070,000	\$ 720,000	\$ 1,545,000	\$ 970,000	\$ 895,000	\$ 760,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	1,070,000	720,000	1,545,000	970,000	895,000	760,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 1,070,000	\$ 720,000	\$ 1,545,000	\$ 970,000	\$ 895,000	\$ 760,000

Annual Debt Service

General Fund G.O. Borrowing	139,100	93,600	200,850	126,100	116,350	98,800
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Fire Department

Project Overview

Project	Communications Equipment	Project #	17226
Citywide Element	Effective Government	Project Type	Program

Project Description

This program funds communication equipment including portable and mobile radios, upgrades and accessories. The goal of the program is to ensure seamless communication between the Command Center, responding units and personnel on the scene. Progress will be measured by communication response times and the number of calls with communication issues reviewed by the Public Safety Communications Board. Funding in 2020 is for replacing the current fire station alerting systems at Stations 8, 9 and 11, and digital radio upgrades.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	500,000	150,000	300,000	300,000	165,000	170,000
TOTAL	\$ 500,000	\$ 150,000	\$ 300,000	\$ 300,000	\$ 165,000	\$ 170,000

Project	Fire Building Improvements	Project #	17227
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds minor building improvements and repairs at existing Fire facilities. The goals of the program are to maintain the condition of the Fire Administration offices and stations, and to improve energy efficiency. Progress will be measured by the number of work orders for repairs, utility costs and building efficiency. Funding in 2020 is for flooring at Station 4, parking lot work at Station 6, and emergency power connections for Station generators.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	70,000	70,000	70,000	70,000	70,000	70,000
TOTAL	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000

Project	Fire Equipment	Project #	17225
Citywide Element	Effective Government	Project Type	Program

Project Description

This program funds the replacement of safety, rescue, and other operational equipment utilized by the Fire Department. The goal of the program is to have adequate operational equipment to attend to emergency fires, rescues and EMS incidents. Progress will be measured by the percentage of fires contained to the area of origin. Funding in 2020 is for routine replacements (turnout gear, fire hose, SCBA replacements). In addition to routine replacements, 2022 funding includes patient monitors used on the ambulances.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	500,000	500,000	1,175,000	600,000	660,000	520,000
TOTAL	\$ 500,000	\$ 500,000	\$ 1,175,000	\$ 600,000	\$ 660,000	\$ 520,000

Fire Department

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Communications Equipment	500,000	500,000	-	500,000
Fire Building Improvements	70,000	70,000	-	70,000
Fire Equipment	500,000	500,000	-	500,000
Fire Training Development	250,000	-	-	-
Total 2020 Appropriation	\$ 1,320,000	\$ 1,070,000	\$ -	\$ 1,070,000

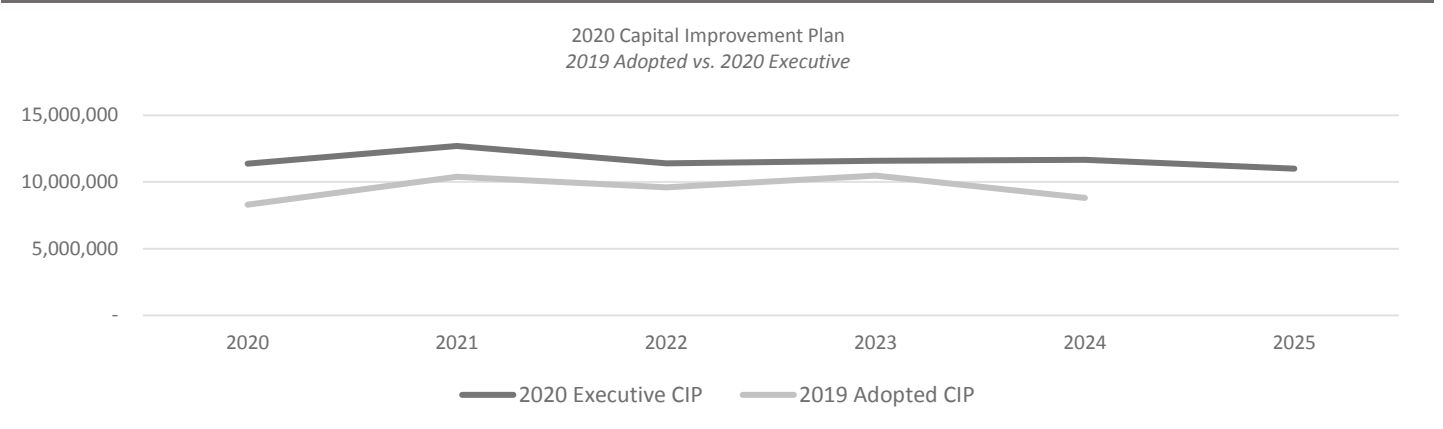
Fleet Service

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Fire Apparatus / Rescue Veh	2,300,000	4,200,000	3,100,000	3,100,000	3,100,000	2,000,000
Fleet Equipment Replacement	9,080,000	8,500,000	8,300,000	8,500,000	8,560,000	9,000,000
Total	\$ 11,380,000	\$ 12,700,000	\$ 11,400,000	\$ 11,600,000	\$ 11,660,000	\$ 11,000,000

Changes from 2019 CIP



Program Adjustments

- Fleet Equipment Replacement: Funding for police vehicles and bobcats direct transfer from General Fund reflected in each year of CIP (\$2.0m)

Fleet Service

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Machinery and Equipment	11,380,000	12,700,000	11,400,000	11,600,000	11,660,000	11,000,000
Total	\$ 11,380,000	\$ 12,700,000	\$ 11,400,000	\$ 11,600,000	\$ 11,660,000	\$ 11,000,000

2020 CIP by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	10,167,937	10,900,000	9,300,000	9,500,000	9,500,000	8,840,000
Transfer In From General Fund	1,212,063	1,800,000	2,100,000	2,100,000	2,160,000	2,160,000
Total	\$ 11,380,000	\$ 12,700,000	\$ 11,400,000	\$ 11,600,000	\$ 11,660,000	\$ 11,000,000

Borrowing Summary

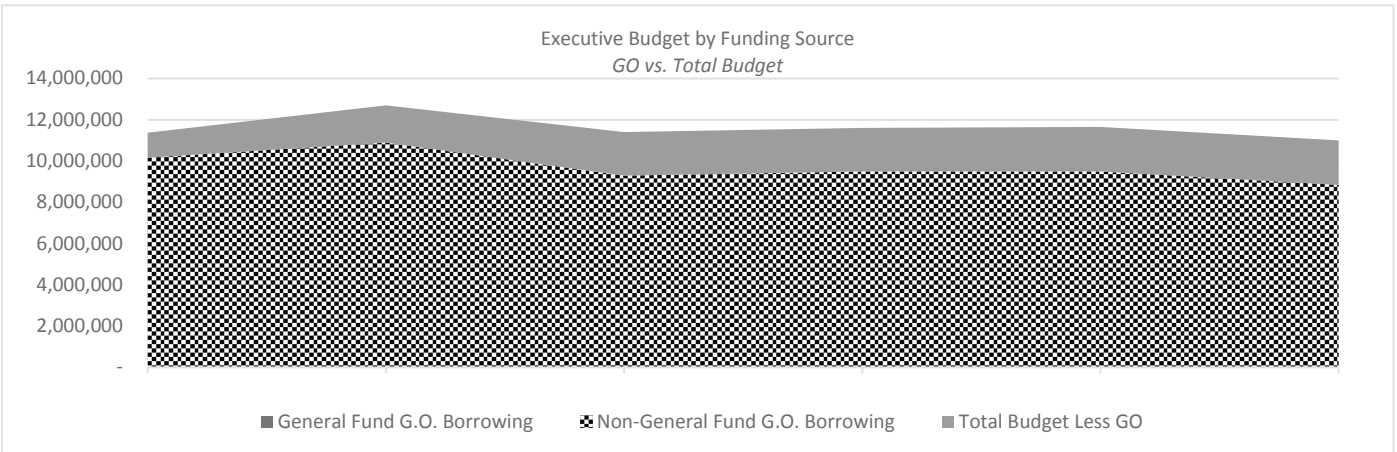
	2020	2021	2022	2023	2024	2025
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Borrowing Schedule

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	10,167,937	10,900,000	9,300,000	9,500,000	9,500,000	8,840,000
Total	\$ 10,167,937	\$ 10,900,000	\$ 9,300,000	\$ 9,500,000	\$ 9,500,000	\$ 8,840,000

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	1,321,832	1,417,000	1,209,000	1,235,000	1,235,000	1,149,200



Fleet Service

Project Overview

Project Citywide Element	Fire Apparatus / Rescue Veh Green and Resilient	Project # Project Type	12504 Program
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Project Description

This program is for purchasing fire apparatus and rescue vehicles. The goal of the program is to maintain a high quality fleet of fire apparatus and emergency vehicles. Program success is measured by analyzing daily availability rates of the fire fleet. Funding in 2020 will be used to purchase seven vehicles including two ambulances and one ladder truck.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	2,300,000	4,200,000	3,100,000	3,100,000	3,100,000	2,000,000
TOTAL	\$ 2,300,000	\$ 4,200,000	\$ 3,100,000	\$ 3,100,000	\$ 3,100,000	\$ 2,000,000

Project Citywide Element	Fleet Equipment Replacement Green and Resilient	Project # Project Type	17060 Program
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Project Description

This program funds the replacement of the City's general fleet. The program's goal is to replace vehicles in accordance with the master replacement schedule ensuring city staff have access to safe, reliable vehicles when providing their services. Funding in 2020 will be used to purchase 90 pieces of equipment.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	7,867,937	6,700,000	6,200,000	6,400,000	6,400,000	6,840,000
Transfer In From General Fund	1,212,063	1,800,000	2,100,000	2,100,000	2,160,000	2,160,000
TOTAL	\$ 9,080,000	\$ 8,500,000	\$ 8,300,000	\$ 8,500,000	\$ 8,560,000	\$ 9,000,000

Fleet Service

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Fire Apparatus / Rescue Veh	2,300,000	2,300,000	-	2,300,000
Fleet Equipment Replacement	9,000,000	7,867,937	1,212,063	9,080,000
Fleet Service Relocation	1,000,000	-	-	-
Total 2020 Appropriation	\$ 12,300,000	\$ 10,167,937	\$ 1,212,063	\$ 11,380,000

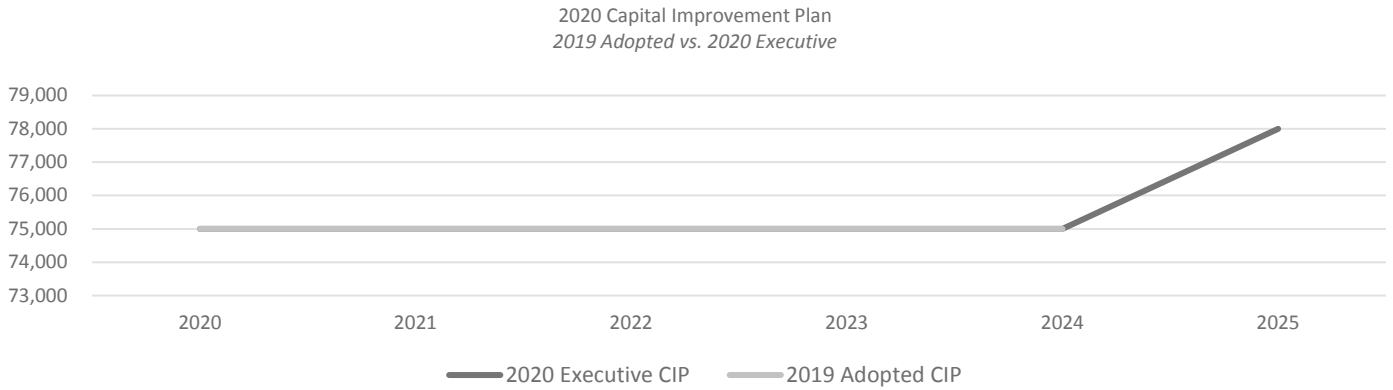
Henry Vilas Zoo

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	78,000
Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 78,000

Changes from 2019 CIP



No change from the 2019 CIP.

Henry Vilas Zoo

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Building	75,000	75,000	75,000	75,000	75,000	78,000
Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 78,000

2020 CIP by Funding Source

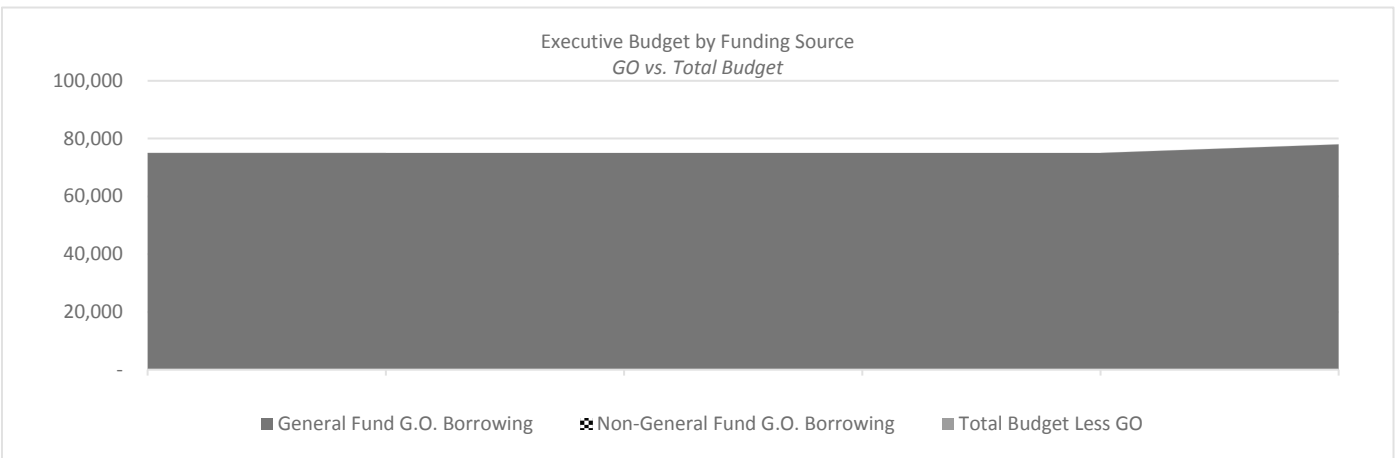
	2020	2021	2022	2023	2024	2025
GF GO Borrowing	75,000	75,000	75,000	75,000	75,000	78,000
Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 78,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	75,000	75,000	75,000	75,000	75,000	78,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 78,000

Annual Debt Service

General Fund G.O. Borrowing	9,750	9,750	9,750	9,750	9,750	10,140
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Henry Vilas Zoo

Project Overview

Project	Henry Vilas Zoo	Project #	11215
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program provides funding for improvements at the Henry Vilas Zoo. Under the current agreement, Zoo operating costs are split between Dane County and the City of Madison on a 80/20 ratio, while capital costs are shared on a voluntary basis. The goal of the program is to participate in the maintenance of the quality and safety of the various buildings and land improvements at Henry Vilas Zoo to enhance visitors' experiences. Specific projects for 2020 include general Zoo improvements, equipment, and paving projects.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	75,000	75,000	75,000	75,000	75,000	78,000
TOTAL	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 78,000

Henry Vilas Zoo

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Henry Vilas Zoo	75,000	75,000	-	75,000
Total 2020 Appropriation	\$ 75,000	\$ 75,000	\$ -	\$ 75,000

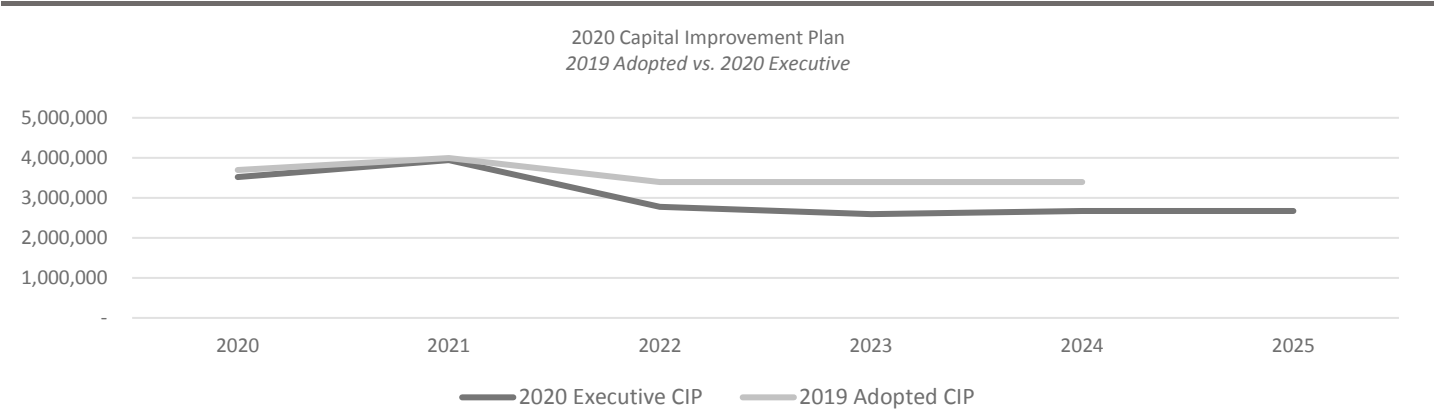
Information Technology

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Database Infrastructure	200,000	325,000	75,000	75,000	100,000	100,000
Digital Accessibility & Engagement	275,000	360,000	330,000	120,000	185,000	200,000
Disaster Recovery Plan	250,000	-	-	-	-	-
Enterprise Business Solutions	220,000	550,000	125,000	125,000	125,000	150,000
Fiber and Wireless	307,000	348,000	398,000	398,000	348,000	298,000
Network & Operations Infrastructure	900,000	650,000	700,000	725,000	775,000	805,000
Property Assessment System	-	600,000	-	-	-	-
Security, Risk, and Compliance	195,000	250,000	250,000	250,000	250,000	250,000
Tax System Replacement	300,000	-	-	-	-	-
Workstation Equip Lifecycle Mngmnt	870,000	860,000	900,000	900,000	890,000	870,000
Total	\$ 3,517,000	\$ 3,943,000	\$ 2,778,000	\$ 2,593,000	\$ 2,673,000	\$ 2,673,000

Changes from 2019 CIP



Programs Added

- Disaster Recovery Plan: Funding for development of a continuity of operations plan and election security (\$250k)

Program Adjustments

- Broadband Management: Formally known as Expand Fiber and Wireless Network; funding increased (\$699k)
- Database Infrastructure: A new program in name only; funding comes from three capital programs previously known as Hardware/Software Upgrades, Mobile Computing Laptops, and Purchased Software Enhancements
- Digital Accessibility & Engagement: A new program in name only; funding comes from three capital programs previously known as Hardware/Software Upgrades, Mobile Computing Laptops, and Purchased Software Enhancements
- Enterprise Business Solutions: A new program in name only; funding comes from three capital programs previously known as Hardware/Software Upgrades, Mobile Computing Laptops, and Purchased Software Enhancements
- Network & Operations Infrastructure: A new program in name only; funding comes from three capital programs previously known as Hardware/Software Upgrades, Mobile Computing Laptops, and Purchased Software Enhancements
- Security, Risk, and Compliance: Formerly known as Network Security; funding decreased (\$180k)
- Workstation Equipment Lifecycle Management: A new program in name only; funding comes from three capital programs previously known as Hardware/Software Upgrades, Mobile Computing Laptops, and Purchased Software Enhancements

Information Technology

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Fiber Network	209,000	250,000	300,000	300,000	250,000	200,000
Machinery and Equipment	1,145,000	1,220,000	1,230,000	1,020,000	1,075,000	1,070,000
Other	1,843,000	2,173,000	1,223,000	1,248,000	1,313,000	1,368,000
Software and Licenses	320,000	300,000	25,000	25,000	35,000	35,000
Total	\$ 3,517,000	\$ 3,943,000	\$ 2,778,000	\$ 2,593,000	\$ 2,673,000	\$ 2,673,000

2020 CIP by Funding Source

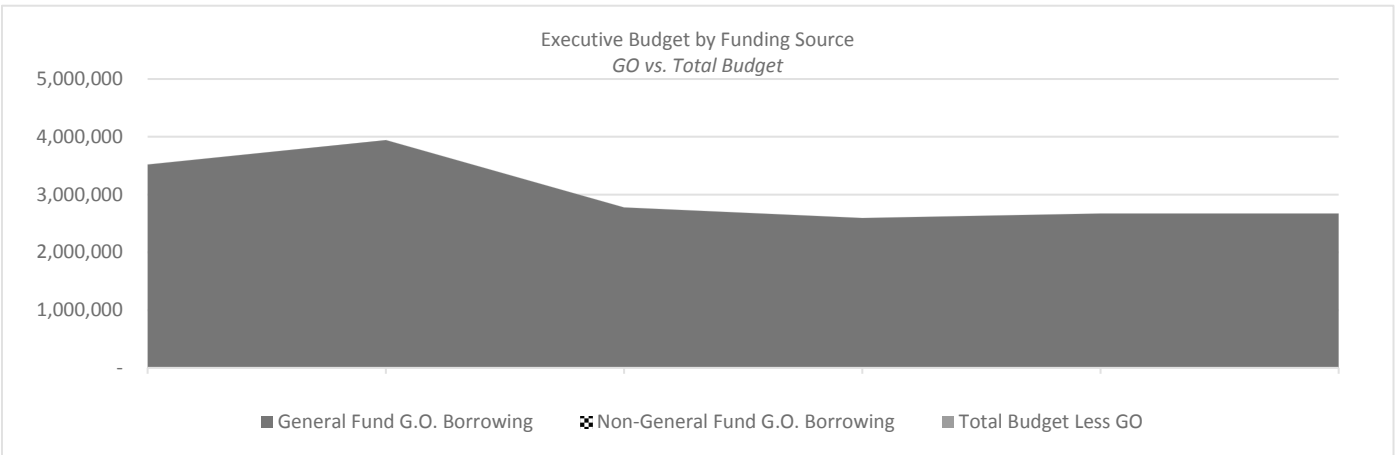
	2020	2021	2022	2023	2024	2025
GF GO Borrowing	3,517,000	3,943,000	2,778,000	2,593,000	2,673,000	2,673,000
Total	\$ 3,517,000	\$ 3,943,000	\$ 2,778,000	\$ 2,593,000	\$ 2,673,000	\$ 2,673,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	3,517,000	3,943,000	2,778,000	2,593,000	2,673,000	2,673,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 3,517,000	\$ 3,943,000	\$ 2,778,000	\$ 2,593,000	\$ 2,673,000	\$ 2,673,000

Annual Debt Service

General Fund G.O. Borrowing	457,210	512,590	361,140	337,090	347,490	347,490
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Information Technology

Project Overview

Project	Database Infrastructure	Project #	12413
Citywide Element	Effective Government	Project Type	Program

Project Description

This program funds the lifecycle management of the City’s database infrastructure hardware, software, licensing, upgrades, and tools. The goal of this program is to make continual improvements to the database infrastructure and to provide the funding for licensing tools and professional services needed to maintain the current software lifecycle. Progress will be measured by ensuring current database licensing stays current. Projects planned for 2020 include purchasing a Configuration Management Database software application and making upgrades to databases to stay current with licensing. The capital programs previously known as Hardware/Software Upgrades, Mobile Computing Laptops, and Purchased Software Enhancements have been broken down and distributed among six new programs, including this one. This was done to promote transparency in the 2020 capital budget and to better align with the Citywide Elements.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	200,000	325,000	75,000	75,000	100,000	100,000
TOTAL	\$ 200,000	\$ 325,000	\$ 75,000	\$ 75,000	\$ 100,000	\$ 100,000

Project	Digital Accessibility & Engagement	Project #	12417
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is responsible for enabling online payment processing, citizen service requests, digital signage, open data, access to Geographical Information Systems (GIS) data, and web applications and services. It also supports the projects and programs of the City’s government access television channel. The goal of this program is to develop and support new technology and systems that improve accessibility and interaction with City services. Progress will be measured by increased traffic and engagement on the City website and increased viewership of the City television channel. Planned projects for 2020 include upgrading the AV equipment in the Council Chambers, Polycom replacements, the addition of robotic cameras in the Madison Municipal Building (MMB), Wyse terminals for improvement of digital presentations in MMB and the City County Building, and various improvements to the media team infrastructure. The capital programs previously known as Hardware/Software Upgrades, Mobile Computing Laptops, and Purchased Software Enhancements have been broken down and distributed among six new programs, including this one. This was done to promote transparency in the 2020 capital budget and to better align with the City’s strategic elements.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	275,000	360,000	330,000	120,000	185,000	200,000
TOTAL	\$ 275,000	\$ 360,000	\$ 330,000	\$ 120,000	\$ 185,000	\$ 200,000

Project Citywide Element **Disaster Recovery Plan Effective Government** **Project # Project Type** **12467 Program**

Project Description

This program includes funding for a study to analyze what the City needs in order to resume mission-critical business operations should a disaster occur that renders the City’s primary computer system infrastructure inoperable. The goal of this program is to increase the City’s ability to provide critical computing systems in the event of a disaster. Projects planned for 2020 include developing a continuity of operations plan and election security in advance of the 2020 presidential election.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	250,000	-	-	-	-	-
TOTAL	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project Citywide Element **Enterprise Business Solutions Effective Government** **Project # Project Type** **12418 Program**

Project Description

This program supports minor changes to the Enterprise Business Systems such as Permitting (Accela), Asset Management (CityWorks), SharePoint, RecTrac, and IT Service Manager. The goal of this program is to continue the modernization of paper-based processes to digital processes and aligning enterprise systems. Projects planned for 2020 include the purchase of Java licenses, enterprise printer services, Adobe subscriptions, Skype/Polycom integration, Crystal report conversion, and the addition of the Department of Civil Rights (DCR) contract management module. The capital programs previously known as Hardware/Software Upgrades, Mobile Computing Laptops, and Purchased Software Enhancements have been broken down and distributed among six new programs, including this one. This was done to promote transparency in the 2020 capital budget and to better align with the City’s strategic elements.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	220,000	550,000	125,000	125,000	125,000	150,000
TOTAL	\$ 220,000	\$ 550,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 150,000

Project Citywide Element **Fiber and Wireless Effective Government** **Project # Project Type** **17404 Program**

Project Description

This program is for the expansion of the City’s high-speed fiber optic network. The goal of this program is to improve service delivery through interconnectivity and redundancy to City facilities by expanding the fiber optic infrastructure. Progress of this program will be measured by the growth in total mileage of fiber laid. Projects planned for 2020 include the expansion of fiber from Fire Station 12 to Pleasant View Rd and Fire Station 9 to Mineral Point Rd to create redundant loops and the fiber installation at the South Meriter Loop.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	307,000	348,000	398,000	398,000	348,000	298,000
TOTAL	\$ 307,000	\$ 348,000	\$ 398,000	\$ 398,000	\$ 348,000	\$ 298,000

Project **Network and Operations Infrastructure** **Project #** **12412**
Citywide Element **Effective Government** **Project Type** **Program**

Project Description

This program is for the lifecycle management of the hardware and software required to operate the City’s IT infrastructure environment in a secure and reliable manner. The program is responsible for maintaining the City’s data network, data storage, systems hosting, backups, and internet access. The goal of this program is to establish a schedule to minimize downtime and impact on City operations. Progress will be measured by the percentage of network system uptime. Projects planned for 2020 include upgrading the media storage system, replacing end-of-life components in the ERP server and related storage, and replacing end-of-life switches and line cards in the network infrastructure. The capital programs previously known as Hardware/Software Upgrades, Mobile Computing Laptops, and Purchased Software Enhancements have been broken down and distributed among six new programs, including this one. This was done to promote transparency in the 2020 capital budget and to better align with the City’s strategic elements.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	900,000	650,000	700,000	725,000	775,000	805,000
TOTAL	\$ 900,000	\$ 650,000	\$ 700,000	\$ 725,000	\$ 775,000	\$ 805,000

Project **Property Assessment System** **Project #** **10043**
Citywide Element **Effective Government** **Project Type** **Project**

Project Description

This project is for the purchase of a new computer system for property assessments, specifically property data management, sales analysis, and property valuation. The goal of the project is to replace an obsolete system from the mid-1990’s with a modern system that combines all assessment functions into one integrated program. Progress will be measured by increased capabilities and integration with GIS mapping within and to the satisfaction of the Assessor’s Office. The anticipated go live date for the system is 2022.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	600,000	-	-	-	-
TOTAL	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -

Project **Security, Risk, and Compliance** **Project #** **17401**
Citywide Element **Effective Government** **Project Type** **Program**

Project Description

This program is for the protection of information technology and the information contained, processed, or transmitted by information technology systems. The goal of this program is to reduce the City’s overall risk of security incident to moderate or below. This program is responsible for developing and measuring compliance with security policies and procedures and to minimize risk through implementation of effective technical, administrative, and physical security controls. Funds will be used to procure necessary tools, software, and services to better combat threats and improve the City’s security posture. Projects for 2020 include remote access improvements, a security vulnerability assessment, and phase one of the networks security services minor project focusing on Criminal Justice Information Services (CJIS) and Health Insurance Portability and Accountability Act (HIPAA) compliance.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	195,000	250,000	250,000	250,000	250,000	250,000
TOTAL	\$ 195,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

Project Citywide Element **Tax System Replacement Effective Government** **Project # Project Type** **17049 Project**

Project Description

This project is for the replacement of an aging tax system by purchasing a browser-based, highly-configurable solution that operates on industry standard technology. Progress for this project will be measured by an increase in collection of tax payments online. This system is expected to go live in 2021.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	300,000	-	-	-	-	-
TOTAL	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project Citywide Element **Workstation Equipment Lifecycle Management Effective Government** **Project # Project Type** **12411 Program**

Project Description

This program is for the lifecycle management of City hardware and tools that meet modern technology standards and application requirements. This program is responsible for upkeep of appropriate hardware and companion products to support the City’s workforce in their day-to-day job functions. The goal of this program is to replace equipment on an appropriate schedule to minimize downtime and requests for service. Projects planned for 2020 include procurement of new City workstation equipment such as laptops, desktops, tablets, printers, police/fire mobile computing devices, phones, and related components or companion products. Progress will be measured by replacing out of warranty devices which are tracked by IT Asset Management Software. The capital programs previously known as Hardware/Software Upgrades, Mobile Computing Laptops, and Purchased Software Enhancements have been broken down and distributed among six new programs, including this one. This was done to promote transparency in the 2020 capital budget and to better align with the City’s strategic elements.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	870,000	860,000	900,000	900,000	890,000	870,000
TOTAL	\$ 870,000	\$ 860,000	\$ 900,000	\$ 900,000	\$ 890,000	\$ 870,000

Information Technology

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Database Infrastructure	200,000	200,000	-	200,000
Digital Engagement Initiatives	150,000	275,000	-	275,000
Digital Equity	50,000	-	-	-
Disaster Recovery Plan	250,000	250,000	-	250,000
Enterprise Business Solutions	220,000	220,000	-	220,000
Fiber and Wireless	307,000	307,000	-	307,000
Network and Operations Infrastructure	900,000	900,000	-	900,000
Security, Risk, and Compliance (formally Network Security)	195,000	195,000	-	195,000
Tax System Replacement	300,000	300,000	-	300,000
Workstation Equipment Lifecycle Management	870,000	870,000	-	870,000
Total 2020 Appropriation	\$ 3,442,000	\$ 3,517,000	\$ -	\$ 3,517,000

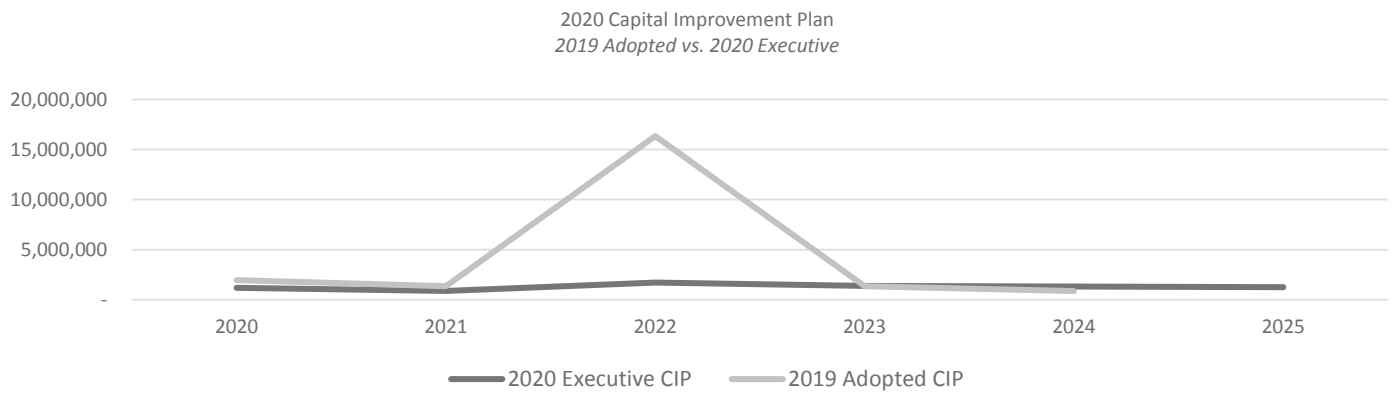
Library

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
10 Plus Year Flooring Replacement	-	-	-	-	175,000	175,000
Central Library Improvements	-	-	500,000	500,000	-	-
Libr Major Repairs/Replacements	140,000	150,000	150,000	150,000	160,000	166,000
Library Collection	700,000	720,000	720,000	720,000	740,000	740,000
Neighborhood Library LED Upgrade	337,500	-	337,500	-	-	-
Technology Upgrades	-	-	-	-	237,000	150,000
Total	\$ 1,177,500	\$ 870,000	\$ 1,707,500	\$ 1,370,000	\$ 1,312,000	\$ 1,231,000

Changes from 2019 CIP



Projects Added

- 10 Plus Year Flooring Replacement: Project added to the CIP (\$350,000)
- Neighborhood Library LED Upgrade: Project added to the CIP (\$675,000)
- Technology Upgrades: Project added to the CIP (\$387,000)

Projects Removed

- Reindahl Library: Project moved to the Horizon List (\$16.6m)

Program Adjustments

- Library Collection: Program funding increased (\$100,000)

Library

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Building	477,500	150,000	987,500	650,000	335,000	341,000
Library Collection	700,000	720,000	720,000	720,000	740,000	740,000
Other	-	-	-	-	237,000	150,000
Total	\$ 1,177,500	\$ 870,000	\$ 1,707,500	\$ 1,370,000	\$ 1,312,000	\$ 1,231,000

2020 CIP by Funding Source

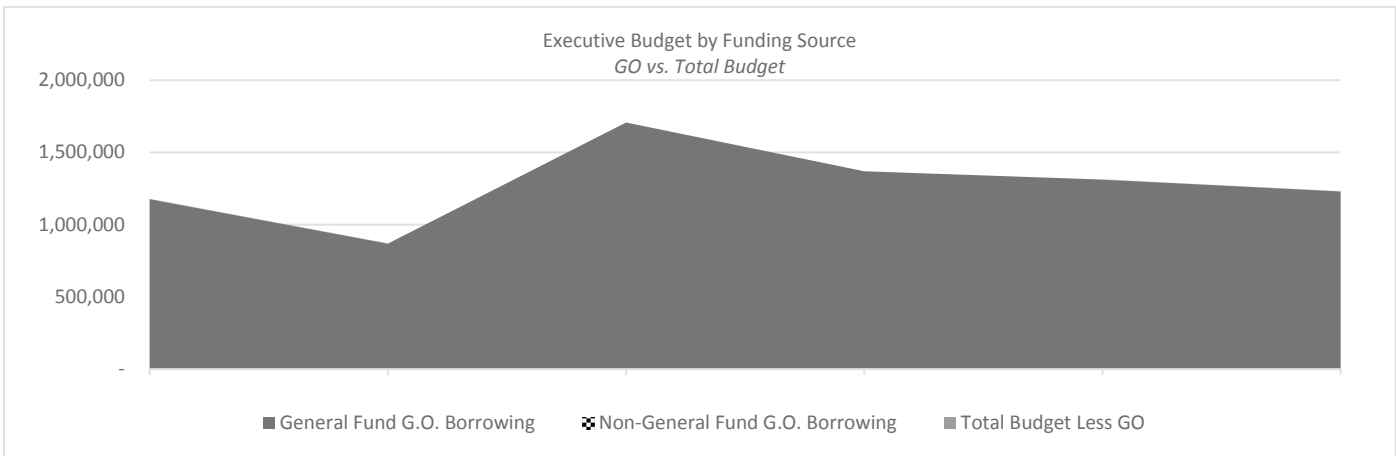
	2020	2021	2022	2023	2024	2025
GF GO Borrowing	1,177,500	870,000	1,707,500	1,370,000	1,312,000	1,231,000
Total	\$ 1,177,500	\$ 870,000	\$ 1,707,500	\$ 1,370,000	\$ 1,312,000	\$ 1,231,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	1,177,500	870,000	1,707,500	1,370,000	1,312,000	1,231,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 1,177,500	\$ 870,000	\$ 1,707,500	\$ 1,370,000	\$ 1,312,000	\$ 1,231,000

Annual Debt Service

General Fund G.O. Borrowing	153,075	113,100	221,975	178,100	170,560	160,030
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Library

Project Overview

Project	10 Plus Year Flooring Replacement	Project #	12406
Citywide Element	Culture and Character	Project Type	Project

Project Description

This project funds the replacement of the flooring at the Alicia Ashman, Hawthorne, and Sequoya Libraries. Flooring in these branches is at end of its useful life. The goal of the project is to create a safer and healthier environment.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	-	-	175,000	175,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 175,000

Project	Central Library Improvements	Project #	17036
Citywide Element	Culture and Character	Project Type	Project

Project Description

This project funds facility improvements to the Central Library. The project's anticipated scope includes: new flooring on the third floor, an upgraded Community Room AV system, repainting the facility, major furniture replacement, and design fees. The goal of the project is to maintain the condition of the Central Library. Progress will be measured by analyzing mechanical system efficiency.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	500,000	500,000	-	-
TOTAL	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -

Project	Libr Major Repairs/Replacements	Project #	17074
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds repair and maintenance needs at the nine library locations and the Maintenance Support Center. The goal of the program is to maintain efficient building systems. Progress will be measured by monitoring utility costs, energy usage, and by customer feedback. Funding in 2020 is for major plumbing repairs, electrical additions and HVAC replacement at the Sequoya branch, and front desk reconfiguration at the Alicia Ashman branch.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	140,000	150,000	150,000	150,000	160,000	166,000
TOTAL	\$ 140,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 160,000	\$ 166,000

Project Citywide Element **Library Collection Culture and Character** **Project # Project Type** **12519 Program**

Project Description

This program funds Madison Public Library’s materials collection in all formats. The goal of the program is to maintain an equitable collection of materials in a variety of formats that meets the cultural, educational, and recreational needs of the Library’s patrons. Progress will be measured by use of materials by City residents, number of holds placed, and number of new borrowers added annually.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	700,000	720,000	720,000	720,000	740,000	740,000
TOTAL	\$ 700,000	\$ 720,000	\$ 720,000	\$ 720,000	\$ 740,000	\$ 740,000

Project Citywide Element **Neighborhood Library LED Upgrade Green and Resilient** **Project # Project Type** **12410 Project**

Project Description

This project funds the conversion of lighting in the neighborhood libraries to LED. The goal of the project is reduced energy consumption. Progress will be measured by energy savings in kilowatt hours.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	337,500	-	337,500	-	-	-
TOTAL	\$ 337,500	\$ -	\$ 337,500	\$ -	\$ -	\$ -

Project Citywide Element **Technology Upgrades Effective Government** **Project # Project Type** **12407 Project**

Project Description

This project funds technology upgrades at the Madison Public Library locations. The goal of the project is to allow for more effective communication and effective security. Specific projects include implementing system wide digital signage and VOIP telephones, replacing aging AV equipment, installing cameras at several branches, replacing the commercial printer, and replacing radio-frequency identification equipment at Lakeview and Alicia Ashman Libraries.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	-	-	237,000	150,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 237,000	\$ 150,000

Library

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Libr Major Repairs/Replacements	140,000	140,000	-	140,000
Library Collection	700,000	700,000	-	700,000
Neighborhood Library LED Upgrade	-	337,500	-	337,500
Reindahl Library	1,100,000	-	-	-
Total 2020 Appropriation	\$ 1,940,000	\$ 1,177,500	\$ -	\$ 1,177,500

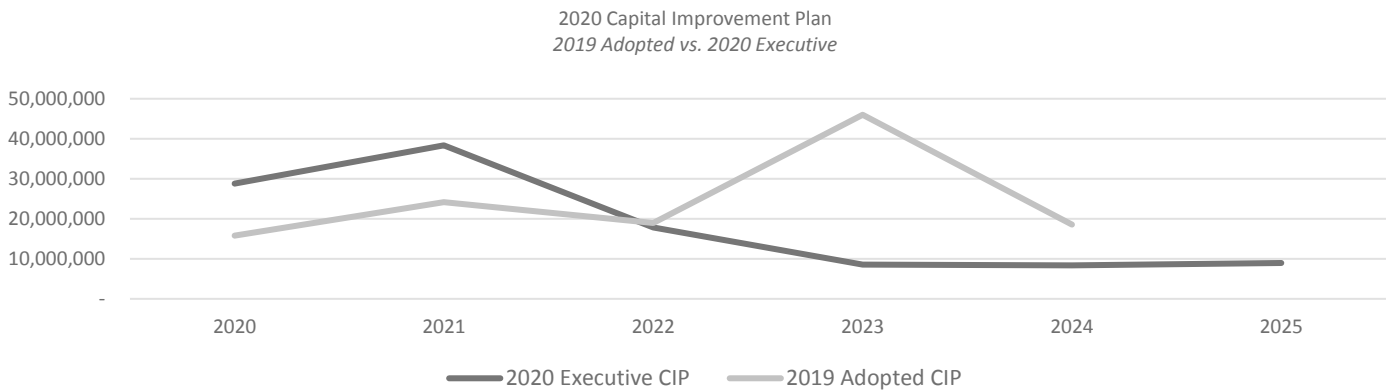
Metro Transit

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Facilities Repairs and Improvement	8,440,000	10,805,000	10,000,000	540,000	40,000	40,000
Metro Satellite Bus Facility	12,893,000	16,050,000	-	-	-	-
Transit Coaches - Diesel	5,825,000	7,500,000	7,725,000	7,957,000	8,196,000	8,442,000
Transit Coaches - Electric	1,456,000	-	-	-	-	-
Transit System Upgrades	221,000	4,001,000	124,000	56,000	129,000	446,000
Total	\$ 28,835,000	\$ 38,356,000	\$ 17,849,000	\$ 8,553,000	\$ 8,365,000	\$ 8,928,000

Changes from 2019 CIP



Project Adjustments

- Metro Satellite Bus Facility: Funding advanced from 2023 to 2020-2021.

Program Adjustments

- Transit Coaches program separated into two programs:
 - 1) Transit Coaches-Diesel: Funding for diesel buses annually (\$8.0m)
 - 2) Transit Coaches-Electric: Funding for three electric buses in conjunction with a federal grant in 2020 (\$1.5m); out-year funding moved to the Horizon List.
- Facilities Repairs and Improvement: Phases 3c and 4 of Metro Headquarters renovation deferred from 2023-2024 to outside of CIP (\$18.0m)

Metro Transit

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Building	8,440,000	26,355,000	10,000,000	540,000	40,000	40,000
Land	11,240,000	-	-	-	-	-
Machinery and Equipment	7,502,000	11,501,000	7,849,000	8,013,000	8,325,000	8,888,000
Other	1,653,000	500,000	-	-	-	-
Total	\$ 28,835,000	\$ 38,356,000	\$ 17,849,000	\$ 8,553,000	\$ 8,365,000	\$ 8,928,000

2020 CIP by Funding Source

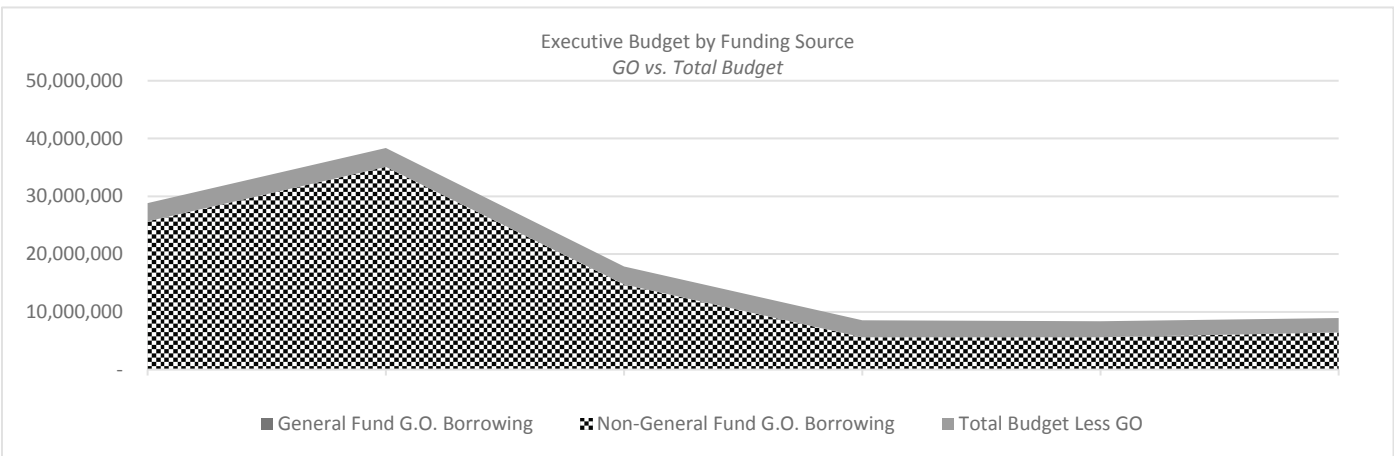
	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	25,680,000	35,106,000	14,759,000	5,596,000	5,619,000	6,427,000
Federal Sources	3,155,000	3,250,000	3,090,000	2,957,000	2,746,000	2,501,000
Total	\$ 28,835,000	\$ 38,356,000	\$ 17,849,000	\$ 8,553,000	\$ 8,365,000	\$ 8,928,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	25,680,000	35,106,000	14,759,000	5,596,000	5,619,000	6,427,000
Total	\$ 25,680,000	\$ 35,106,000	\$ 14,759,000	\$ 5,596,000	\$ 5,619,000	\$ 6,427,000

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	3,338,400	4,563,780	1,918,670	727,480	730,470	835,510



Metro Transit

Project Overview

Project	Facilities Repairs and Improvement	Project #	85002
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for major building repairs and improvements to the existing Metro Transit facility at East Washington Avenue and Ingersoll Street (1101 East Washington Avenue). The program budget reflects the recommendations of a facility study completed in 2018 for the facility. Funding in 2020 is for Phase 2: HVAC upgrades and installation of a new boiler. Funding in 2021 is for Phase 3A: maintenance bay reconfiguration. Funding in 2022 is for Phase 3B: administrative and support area upgrades. Funding for Phase 3C: bus storage remodel and Phase 4: exterior building improvements, has been deferred to outside the CIP

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	8,440,000	10,805,000	10,000,000	540,000	40,000	40,000
TOTAL	\$ 8,440,000	\$ 10,805,000	\$ 10,000,000	\$ 540,000	\$ 40,000	\$ 40,000

Project	Metro Satellite Bus Facility	Project #	10950
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for the construction of a satellite bus facility. The goal of the project is to provide a new facility that alleviates space constraints at Metro's existing East Washington Avenue location in preparation of Bus Rapid Transit (BRT). The facility space will accommodate Metro's future fleet goal of 285 buses. The project budget assumes land will be purchased in 2020 and construction will occur 2021.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	12,893,000	16,050,000	-	-	-	-
TOTAL	\$ 12,893,000	\$ 16,050,000	\$ -	\$ -	\$ -	\$ -

Project	Transit Coaches - Diesel	Project #	11223
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for the replacement of 15 fixed route diesel transit coaches annually. The goal of this program is to maintain an updated fleet of vehicles for Metro Transit's fixed route service. All transit coaches purchased through this program meet both EPA Emissions Standards and Americans with Disabilities Act (ADA) requirements. The goal of this program is to maintain an updated fleet of vehicles for Metro Transit's fixed route service.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	3,398,000	4,250,000	4,635,000	5,000,000	5,450,000	5,941,000
Federal Sources	2,427,000	3,250,000	3,090,000	2,957,000	2,746,000	2,501,000
TOTAL	\$ 5,825,000	\$ 7,500,000	\$ 7,725,000	\$ 7,957,000	\$ 8,196,000	\$ 8,442,000

Project	Transit Coaches - Electric	Project #	85019
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for electric buses for the fixed route service. The goal of this program is to maintain an updated fleet of vehicles for Metro Transit's fixed route service with more environmentally sustainable operations. Funding in 2020 is for the local remaining portion to purchase three electric buses in conjunction with the awarded Low-No federal grant. The electrification of Metro's fleet will be annualized in 2020.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	728,000	-	-	-	-	-
Federal Sources	728,000	-	-	-	-	-
TOTAL	\$ 1,456,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Transit System Upgrades	Project #	85003
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for Metro Transit's equipment and software enhancements. The program's goal is to improve the efficiency of Metro Transit's operations by updating the system tools used for the services provided. Funding in 2020 is for two support vehicles and a study to plan for the future upgrade of the Transit Master System. Increased program funding in 2021 is for the hardware and software replacement associated with Metro's Transit Master System upgrade.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	221,000	4,001,000	124,000	56,000	129,000	446,000
TOTAL	\$ 221,000	\$ 4,001,000	\$ 124,000	\$ 56,000	\$ 129,000	\$ 446,000

Metro Transit

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Facilities Repairs and Improvement	8,213,000	8,440,000	-	8,440,000
Metro Satellite Bus Facility	12,893,000	12,893,000	-	12,893,000
Transit Coaches - Diesel	5,825,000	3,398,000	2,427,000	5,825,000
Transit Coaches - Electric	1,456,000	728,000	728,000	1,456,000
Transit System Upgrades	221,000	221,000	-	221,000
Total 2020 Appropriation	\$ 28,608,000	\$ 25,680,000	\$ 3,155,000	\$ 28,835,000

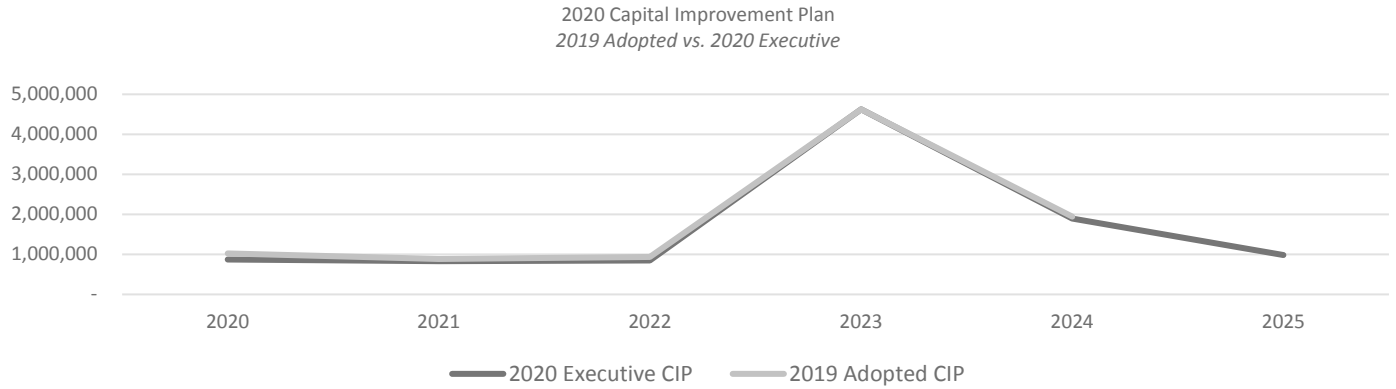
Monona Terrace

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Building and Building Improvements	315,000	390,000	405,000	3,665,000	1,590,500	275,000
Machinery and Other Equipment	555,000	440,000	440,000	960,000	304,500	705,000
Total	\$ 870,000	\$ 830,000	\$ 845,000	\$ 4,625,000	\$ 1,895,000	\$ 980,000

Changes from 2019 CIP



Program Adjustments

- Building and Building Improvements: Program budget decreased (\$475k)
- Machinery and Other Equipment: Program budget increased (\$100k)

Monona Terrace

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Building	315,000	390,000	405,000	3,665,000	1,590,500	275,000
Machinery and Equipment	555,000	440,000	440,000	960,000	304,500	705,000
Total	\$ 870,000	\$ 830,000	\$ 845,000	\$ 4,625,000	\$ 1,895,000	\$ 980,000

2020 CIP by Funding Source

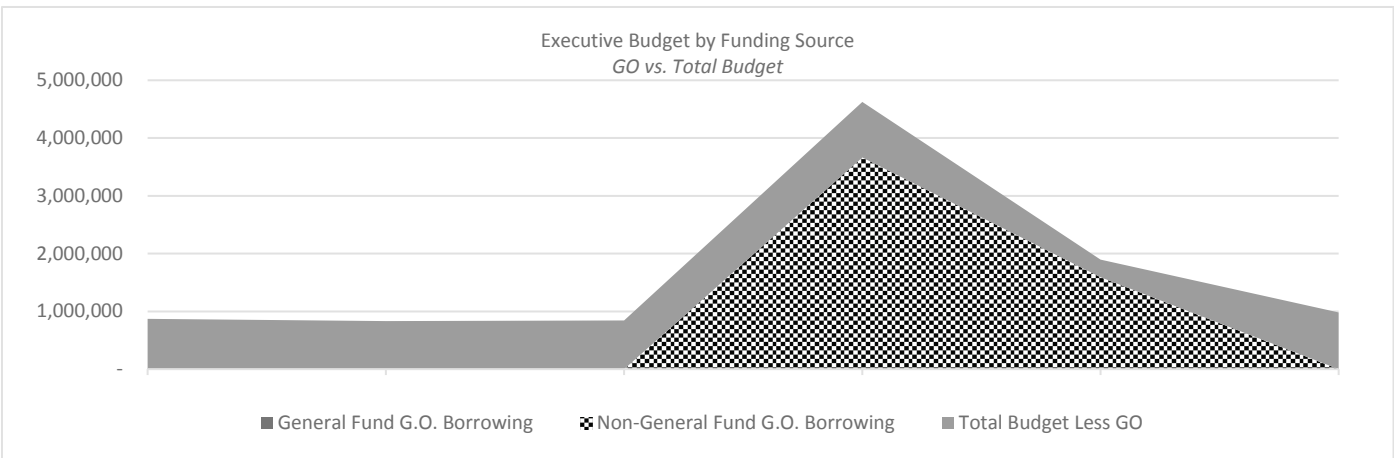
	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	-	-	-	3,665,000	1,590,500	-
Room Tax	870,000	830,000	845,000	960,000	304,500	980,000
Total	\$ 870,000	\$ 830,000	\$ 845,000	\$ 4,625,000	\$ 1,895,000	\$ 980,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	3,665,000	1,590,500	-
Total	\$ -	\$ -	\$ -	\$ 3,665,000	\$ 1,590,500	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	476,450	206,765	-



Monona Terrace

Project Overview

Project	Building and Building Improvements	Project #	10031
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds building improvements at the Monona Terrace Convention Center. The goal of the program is to increase efficiency, reduce maintenance costs, and improve customer experience at the Monona Terrace. Progress will be measured by reduction in costs and service hours. Planned projects for 2020 include ceiling refinish of the north hall, escalator and elevator upgrades, re-caulking building seams, LED lighting exchange for the parking lot poles and rooftop, rooftop and lakeside planter refurbishment, and telephone system upgrades. Increased budget in 2023 and 2024 is for a major renovation of the Monona Terrace which is completed on a ten year cycle. Funding to ensure the Monona Terrace major capital needs are addressed will require long-range planning by the Room Tax Commission, including setting aside revenue in capital reserves and identifying potential private and business sources of support.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	-	-	-	3,665,000	1,590,500	-
Room Tax	315,000	390,000	405,000	-	-	275,000
TOTAL	\$ 315,000	\$ 390,000	\$ 405,000	\$ 3,665,000	\$ 1,590,500	\$ 275,000

Project	Machinery and Other Equipment	Project #	10037
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds machinery and equipment purchases at Monona Terrace. The program's goal is to provide a safe environment for clients and guests and to increase overall customer satisfaction. Progress is measured by customer satisfaction and monitoring projector equipment performance. Projects planned in 2020 include repairing exterior loading docks and approach areas, purchasing new rooftop chairs, overhauling the chiller, replacing the Level 2 curtains/shades, replacing riding cleaning equipment, upgrading the large tier projector, replacing projection screens, replacing existing industrial equipment, and purchasing new wireless microphones and laptops with software for client rental.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Room Tax	555,000	440,000	440,000	960,000	304,500	705,000
TOTAL	\$ 555,000	\$ 440,000	\$ 440,000	\$ 960,000	\$ 304,500	\$ 705,000

Monona Terrace

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Building and Building Improvements	315,000	-	315,000	315,000
Machinery and Other Equipment	555,000	-	555,000	555,000
Total 2020 Appropriation	\$ 870,000	\$ -	\$ 870,000	\$ 870,000

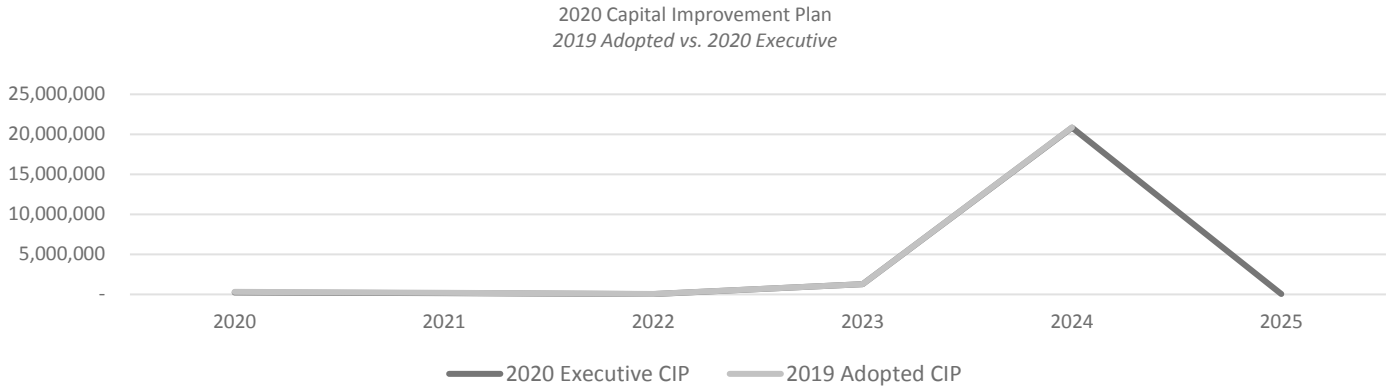
Parking Utility

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Lake Street Garage Replacement	-	-	-	1,200,000	20,800,000	-
Vehicle Replacement	223,000	139,000	53,000	83,000	34,000	50,000
Total	\$ 223,000	\$ 139,000	\$ 53,000	\$ 1,283,000	\$ 20,834,000	\$ 50,000

Changes from 2019 CIP



Projects Removed

- Sayle Street: Funding for project consolidated in Engineering Facilities Management (\$0.2m)

Program Adjustments

- Vehicle Replacement: Program funding increased in 2020 (\$0.09m)

Parking Utility

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Building	-	-	-	1,200,000	20,800,000	-
Machinery and Equipment	223,000	139,000	53,000	83,000	34,000	50,000
Total	\$ 223,000	\$ 139,000	\$ 53,000	\$ 1,283,000	\$ 20,834,000	\$ 50,000

2020 CIP by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	223,000	139,000	53,000	1,283,000	20,834,000	50,000
Total	\$ 223,000	\$ 139,000	\$ 53,000	\$ 1,283,000	\$ 20,834,000	\$ 50,000

Borrowing Summary

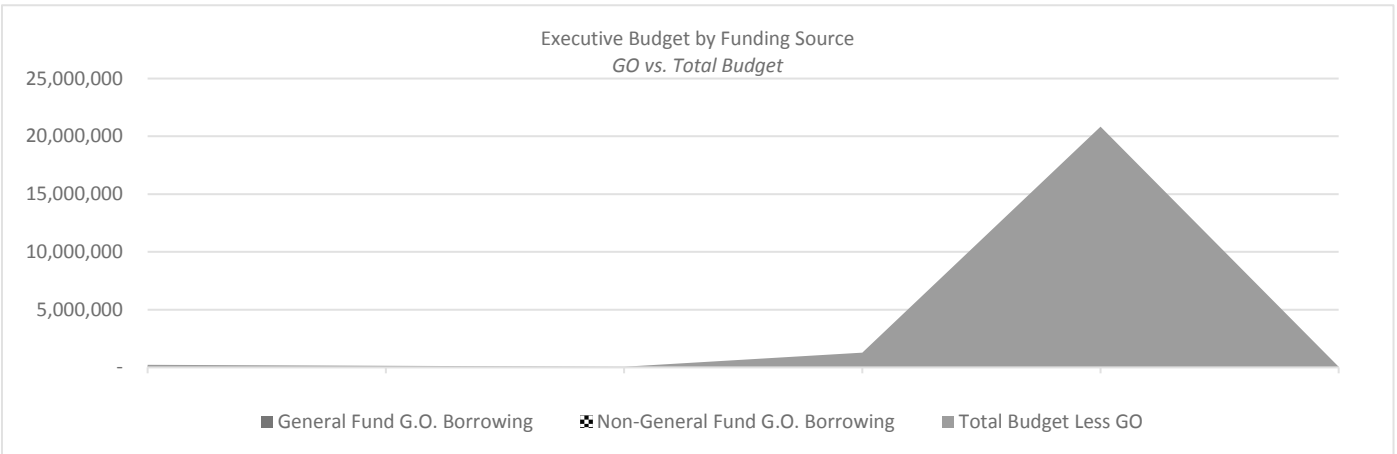
	2020	2021	2022	2023	2024	2025
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Borrowing Schedule

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Parking Utility

Project Overview

Project	Lake Street Garage Replacement	Project #	19015
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the replacement of the State Street Campus Lake Garage. The goal of the project is to construct the replacement garage with approximately 600 stalls. The garage is a potential site for an intercity, intermodal bus terminal which may be constructed in conjunction with the garage replacement project. The Lake Street side of the garage was built in 1964. Planning and design is anticipated to occur in 2023 with construction in 2024. The project's scope does not include the Frances Street side, which was built in the early 1980s. Replacement of the Frances Streets component is planned for 2044.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	-	-	-	1,200,000	20,800,000	-
TOTAL	\$ -	\$ -	\$ -	\$ 1,200,000	\$ 20,800,000	\$ -

Project	Vehicle Replacement	Project #	17600
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds the replacement of Parking Utility vehicles. The goal of the program is to replace vehicles on a ten year cycle, recognizing savings on maintenance, repairs, and fuel. Progress will be measured by savings in these areas. Planned purchases in 2020 include: a utility vehicle, a sweeper, a dump truck, and a service worker vehicle.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	223,000	139,000	53,000	83,000	34,000	50,000
TOTAL	\$ 223,000	\$ 139,000	\$ 53,000	\$ 83,000	\$ 34,000	\$ 50,000

Parking Utility

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Vehicle Replacement	223,000	-	223,000	223,000
Total 2020 Appropriation	\$ 223,000	\$ -	\$ 223,000	\$ 223,000

Parks Division

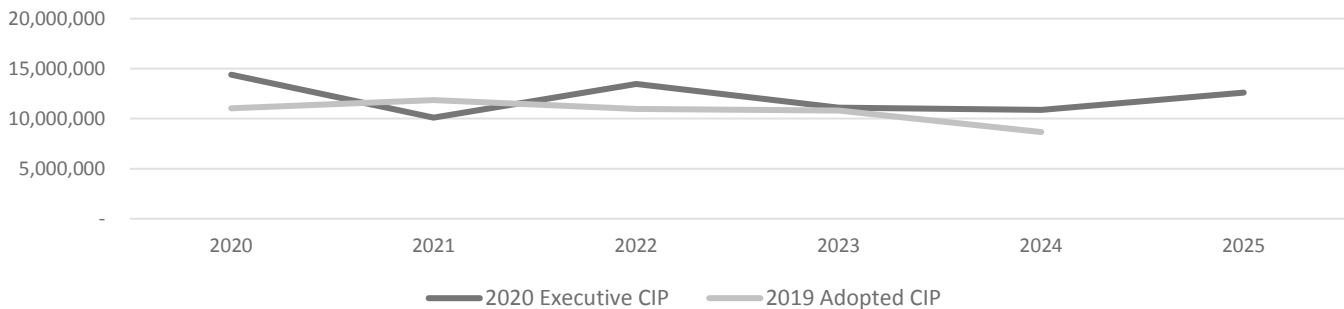
Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Athletic Field Improvements	330,000	760,000	585,000	565,000	665,000	440,000
Beach And Shoreline Improvements	515,000	525,000	195,000	290,000	1,040,000	420,000
Brittingham Beach House Renovation	-	-	-	-	200,000	1,000,000
Conservation Park Improvements	345,000	325,000	390,000	395,000	290,000	655,000
Disc Golf Improvements	-	35,000	50,000	340,000	40,000	40,000
Dog Park Improvements	300,000	50,000	25,000	50,000	400,000	100,000
Elver Park Improvements	-	-	690,000	1,520,000	150,000	1,800,000
Emerald Ash Borer Mitigation	1,125,000	950,000	900,000	850,000	850,000	850,000
Forest Hill Cemetery Improvements	-	-	-	-	-	1,575,000
James Madison Park Improvements	475,000	50,000	-	-	300,000	-
Land Acquisition	6,500,000	300,000	300,000	300,000	300,000	300,000
Law Park Improvements	-	-	-	-	150,000	350,000
McPike Park (Central Park) Improvem	400,000	-	-	-	-	-
Park Equipment	450,000	425,000	425,000	425,000	425,000	425,000
Park Land Improvements	1,519,000	2,881,000	2,593,000	3,262,000	2,294,000	1,331,000
Parks Facility Improvements	1,160,000	1,135,000	1,355,000	1,245,000	895,000	550,000
Playground/Accessibility Improvements	940,000	1,230,000	1,315,000	1,275,000	1,040,000	1,130,000
Street Tree Program	340,000	340,000	340,000	340,000	340,000	340,000
Urban Tree initiatives	-	500,000	-	-	-	-
Vilas Park Improvements	-	100,000	-	250,000	1,500,000	1,300,000
Warner Park Community Center	-	500,000	4,300,000	-	-	-
Total	\$ 14,399,000	\$ 10,106,000	\$ 13,463,000	\$ 11,107,000	\$ 10,879,000	\$ 12,606,000

Changes from 2019 CIP

2020 Capital Improvement Plan
2019 Adopted vs. 2020 Executive



Projects Removed

- Odana Hills Clubhouse Improvements: Project funding was removed (\$2.2m)

Project Adjustments

- Law Park Improvements: Project funding for planning was added to 2024 and funding for utility changes was deferred from 2021 to 2025 (\$350,000)
- Warner Park Community Center: Project funding for planning was consolidated from 2020 and 2021 to all funding in 2021 and project funding increased to include construction (\$4.3m)

Program Adjustments

- Athletic Field Improvements: Program combines Field Improvements Program and field activities from the Park Land Improvements Program (net increase \$230,000)
- Beach and Shoreline Improvements: Program budget increased (\$910,000)
- Emerald Ash Borer Mitigation: Program decrease reflects moving staff costs from the capital budget to the operating budget (\$1.2m)
- Land Acquisition: Program funding increased (\$3.2m)
- Park Facility Improvements: Program incorporates Public Drinking Fountains program (\$230,000) and funding increased (\$2m)

Parks Division

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Building	1,745,000	1,765,000	5,540,000	1,155,000	1,055,000	3,820,000
Land	6,500,000	300,000	300,000	300,000	300,000	300,000
Land Improvements	4,214,000	5,826,000	5,658,000	7,912,000	7,899,000	6,831,000
Machinery and Equipment	450,000	425,000	425,000	425,000	425,000	425,000
Other	1,490,000	1,790,000	1,540,000	1,315,000	1,200,000	1,230,000
Total	\$ 14,399,000	\$ 10,106,000	\$ 13,463,000	\$ 11,107,000	\$ 10,879,000	\$ 12,606,000

2020 CIP by Funding Source

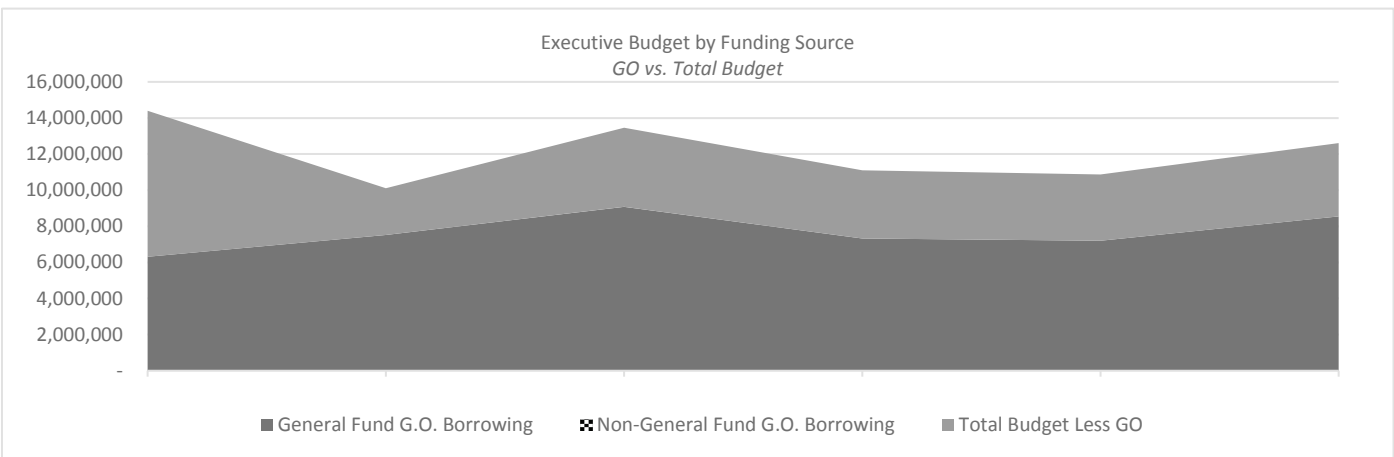
	2020	2021	2022	2023	2024	2025
GF GO Borrowing	6,312,000	7,518,000	9,077,000	7,322,000	7,209,000	8,551,000
Federal Sources	5,000	10,000	10,000	15,000	5,000	5,000
Impact Fees	7,399,000	1,988,000	3,307,000	2,365,000	2,090,000	2,675,000
Miscellaneous Revenue	103,000	25,000	-	-	-	-
Private Contribution/Donation	25,000	-	375,000	280,000	510,000	330,000
Special Assessment	150,000	150,000	150,000	150,000	150,000	150,000
TIF Proceeds	15,000	15,000	15,000	15,000	15,000	15,000
Transfer From Other Restricted	390,000	400,000	529,000	960,000	900,000	880,000
Total	\$ 14,399,000	\$ 10,106,000	\$ 13,463,000	\$ 11,107,000	\$ 10,879,000	\$ 12,606,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	6,312,000	7,518,000	9,077,000	7,322,000	7,209,000	8,551,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 6,312,000	\$ 7,518,000	\$ 9,077,000	\$ 7,322,000	\$ 7,209,000	\$ 8,551,000

Annual Debt Service

General Fund G.O. Borrowing	820,560	977,340	1,180,010	951,860	937,170	1,111,630
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Parks Division

Project Overview

Project	Athletic Field Improvements	Project #	17235
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds the maintenance, restoration and improvement of athletic fields in the parks system, including those utilized by Madison Ultimate Frisbee Association (MUFA) under an agreement. The goal of the program is to increase accessibility to and utilization of the fields by a broad range of users. Progress will be measured by the number of athletic field users. Funding in 2020 is for field improvements at Warner Park and turf management city-wide.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	290,000	595,000	345,000	525,000	500,000	360,000
Impact Fees	-	125,000	200,000	-	125,000	40,000
Transfer From Other Restricted	40,000	40,000	40,000	40,000	40,000	40,000
TOTAL	\$ 330,000	\$ 760,000	\$ 585,000	\$ 565,000	\$ 665,000	\$ 440,000

Project	Beach And Shoreline Improvements	Project #	10605
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds improvements of beaches, shorelines, and public access to the water. The goals of the program are to provide boat launches that are safe and useable, minimize shoreline erosion, and ensure piers that are safe, accessible, and useable. Progress will be measured by revenue generated from lakefront parks. Funding in 2020 is for city-wide shoreline improvements, beach improvements at Warner Park, and paving improvements at Spring Harbor Park.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	370,000	375,000	125,000	225,000	765,000	350,000
Impact Fees	140,000	150,000	70,000	65,000	275,000	70,000
Private Contribution/Donation	5,000	-	-	-	-	-
TOTAL	\$ 515,000	\$ 525,000	\$ 195,000	\$ 290,000	\$ 1,040,000	\$ 420,000

Project	Brittingham Beach House Renovation	Project #	17159
Citywide Element	Culture and Character	Project Type	Project

Project Description

This project funds continued improvements to Brittingham Park. The goal of the project is to provide a facility that meets current needs as well as flexibility to meet ongoing needs for the future. Progress will be measured by the number of visitors and users at Brittingham Boats (current agreement operator of the beach house). The building has reached the end of its useful life. Funding is for replacing the structure with a more sustainable building providing space for summer camps as well as neighborhood meeting space.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	-	-	150,000	250,000
Impact Fees	-	-	-	-	50,000	500,000
Private Contribution/Donation	-	-	-	-	-	250,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 1,000,000

Project Citywide Element **Conservation Park Improvements Green and Resilient** **Project # Project Type** **17124 Program**

Project Description

This program funds environmental enhancements to the City’s diverse native ecosystems consistent with the adopted Land Management standards for the Parks Division. The goals of the program are to create natural landscapes and open space that are well maintained and accessible to park visitors and to preserve and protect the natural resources of the Madison area through long term focused land management practices. Progress will be measured by the percent of conservation park acreage that meets land management goals. Funding in 2020 is for wayfinding at Cherokee Conservation Park.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	335,000	315,000	375,000	375,000	285,000	650,000
Federal Sources	5,000	10,000	10,000	15,000	5,000	5,000
Private Contribution/Donation	5,000	-	5,000	5,000	-	-
TOTAL	\$ 345,000	\$ 325,000	\$ 390,000	\$ 395,000	\$ 290,000	\$ 655,000

Project Citywide Element **Disc Golf Improvements Green and Resilient** **Project # Project Type** **17130 Program**

Project Description

This program funds improvements to existing disc golf courses and potential new disc golf course locations in City parks. The goal of the program is to meet current standards for safety. Progress will be measured by the number of daily disc golf permits sold. Funding in 2023 anticipates the construction of a new disc golf course in the system. Once built, the Division estimates additional annual operating costs of \$21,000 for personnel and supplies.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Transfer From Other Restricted	-	35,000	50,000	340,000	40,000	40,000
TOTAL	\$ -	\$ 35,000	\$ 50,000	\$ 340,000	\$ 40,000	\$ 40,000

Project Citywide Element **Dog Park Improvements Culture and Character** **Project # Project Type** **17122 Program**

Project Description

This program funds improvements to existing dog park facilities and potential new off-leash dog parks in City parks. The goal of the program is to provide safe facilities to meet the needs of the City's growing dog owner population. Progress is measured by the number of daily dog park permits sold. Planned projects in 2020 and 2024 include new dog parks. Once built, the Division estimates additional annual operating costs of \$12,000 for personnel, supplies and services.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	200,000	-	-	-	175,000	50,000
Impact Fees	50,000	-	-	-	75,000	-
Transfer From Other Restricted	50,000	50,000	25,000	50,000	150,000	50,000
TOTAL	\$ 300,000	\$ 50,000	\$ 25,000	\$ 50,000	\$ 400,000	\$ 100,000

Project Citywide Element **Elver Park Improvements Green and Resilient** **Project # Project Type** **17190 Project**

Project Description

This project funds continued improvements to Elver Park. The goals of the project are improved access to park amenities and improved storm water management at the park. Progress will be measured by the number of park users for athletic reservations, shelter reservations, special events, and number of daily disc golf and cross-country ski permits. Funding in 2022 -2025 is for replacing the existing path system throughout the park, updating the utility infrastructure for ice rinks and snowmaking for ski trails, and reconstruction of the parking lot.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	235,000	670,000	150,000	850,000
Impact Fees	-	-	455,000	850,000	-	950,000
TOTAL	\$ -	\$ -	\$ 690,000	\$ 1,520,000	\$ 150,000	\$ 1,800,000

Project Citywide Element **Emerald Ash Borer Mitigation Green and Resilient** **Project # Project Type** **17148 Program**

Project Description

This project funds the City’s Emerald Ash Borer (EAB) mitigation efforts by implementing the recommendations of the EAB Task Force to proactively remove and replace ash trees throughout the city. The Emerald Ash Borer was first detected in Madison in 2013 near Warner Park. The goal of the project is the timely removal and replacement of both street and park trees while ensuring other Forestry services are not adversely impacted. Progress will be measured by the number of trees replaced and maintained on streets and in parks. Chemical treatment funding is included as a part of the Parks Division Operating Budget.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	1,000,000	700,000	520,000	320,000	180,000	100,000
Transfer From Other Restricted	125,000	250,000	380,000	530,000	670,000	750,000
TOTAL	\$ 1,125,000	\$ 950,000	\$ 900,000	\$ 850,000	\$ 850,000	\$ 850,000

Project Citywide Element **Forest Hill Cemetery Improvements Culture and Character** **Project # Project Type** **17166 Project**

Project Description

This project funds replacing the roads in Forest Hill Cemetery. The goal of the project is improved access for visitors, environmental management, and a reduction in flooding incidents. Flood mitigation aspects of the project will include green infrastructure. Progress will be measured by the percent of roadway improved. Construction is planned for 2025.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	-	-	-	1,575,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,575,000

Project **James Madison Park Improvements** **Project #** **17170**
Citywide Element **Green and Resilient** **Project Type** **Project**

Project Description

This project funds improvements at James Madison Park located in Madison's downtown area. The goal of the project is to improve shoreline, utilization of facilities and other park amenities. Progress will be measured by the percent of the James Madison Park Master Plan and other park infrastructure improvements implemented. Funding in 2020 through 2024 is for tuckpointing and stone preservation at Gates of Heaven, landscaping improvements, and replacing the failing sea wall. Other funding is from lease revenue and the Olin Trust.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	375,000	-	-	-	200,000	-
Impact Fees	-	-	-	-	100,000	-
Miscellaneous Revenue	-	25,000	-	-	-	-
Transfer From Other Restricted	100,000	25,000	-	-	-	-
TOTAL	\$ 475,000	\$ 50,000	\$ -	\$ -	\$ 300,000	\$ -

Project **Land Acquisition** **Project #** **17128**
Citywide Element **Green and Resilient** **Project Type** **Program**

Project Description

This program funds research, appraisals, title work, negotiations, and acquisition of new parkland. All acquisitions will be subject to final approval of the Common Council. The goal of the program is to pursue opportunities to add additional land to the City's park inventory by expanding existing parks or purchasing land in park deficient areas. Progress will be measured by park acreage per 1,000 residents. Funding in 2020 is for potential expansions in the system.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Impact Fees	6,500,000	300,000	300,000	300,000	300,000	300,000
TOTAL	\$ 6,500,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000

Project **Law Park Improvements** **Project #** **17362**
Citywide Element **Culture and Character** **Project Type** **Project**

Project Description

This project funds improvements at Law Park. The goal of the project is to form a master plan including an evaluation of site constraints and the feasibility of multiple options to expand the park footprint to accommodate the potential addition of the Frank Lloyd Wright boathouse. Progress will be measured by the percent completion of the master plan. Funding for Law Park planning was first included in the 2014 CIP as a project in the Planning budget. Funding in 2024 and 2025 is for the coordination of utility changes in the park as part of the future John Nolen-Blair-Williamson-Wilson Street improvements.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	-	-	50,000	200,000
Impact Fees	-	-	-	-	50,000	150,000
Private Contribution/Donation	-	-	-	-	50,000	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 350,000

Project	McPike Park (Central Park) Improvements	Project #	10646
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project funds continued improvements to McPike Park. The goal of the project is to expand McPike Park in accordance with the master plan and provide park amenities and other transportation improvements as identified in the plan. Progress will be measured by the percent of the master plan implemented. Funding in 2020 will be used for removing remaining buildings, soil remediation, tree planting and fencing.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	300,000	-	-	-	-	-
Miscellaneous Revenue	100,000	-	-	-	-	-
TOTAL	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Park Equipment	Project #	17202
Citywide Element	Effective Government	Project Type	Program

Project Description

This program funds the purchase of new and replacement Parks equipment, including general park maintenance, Mall/Concourse maintenance, Community Services, Facility Maintenance, Conservation Parks, Construction Planning and Development. The goal of the program is to provide the required equipment to allow staff to adequately maintain a growing number of park and open spaces, athletic fields, ice rinks, and snow removal operations in a timely and responsive manner. Progress will be measured by the reduction in gallons of non-diesel fuel.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	450,000	425,000	425,000	425,000	425,000	425,000
TOTAL	\$ 450,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000

Project	Park Land Improvements	Project #	17421
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds improvements to Madison's community, neighborhood and mini Parks. The goal of this program is to provide safe and accessible recreational amenities across the park system. Progress will be measured by the ParkScore ranking provided by the Trust for Public Land.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	1,045,000	2,158,000	1,737,000	2,512,000	1,829,000	1,111,000
Impact Fees	399,000	723,000	822,000	650,000	445,000	165,000
Private Contribution/Donation	-	-	-	100,000	20,000	55,000
Transfer From Other Restricted	75,000	-	34,000	-	-	-
TOTAL	\$ 1,519,000	\$ 2,881,000	\$ 2,593,000	\$ 3,262,000	\$ 2,294,000	\$ 1,331,000

Project Citywide Element	Parks Facility Improvements Green and Resilient	Project # Project Type	17443 Program
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Project Description

This program funds maintenance and improvements to existing park buildings and facilities. The goal of the program is to maintain facilities that meet the needs of park users and staff maintaining the parks. Progress will be measured by the number of people using shelters and other structures in parks. Projects planned for 2020 include city-wide building improvements and fountain improvements on the State Street / Mall Concourse.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	1,097,000	1,135,000	930,000	1,095,000	645,000	550,000
Impact Fees	60,000	-	425,000	150,000	250,000	-
Miscellaneous Revenue	3,000	-	-	-	-	-
TOTAL	\$ 1,160,000	\$ 1,135,000	\$ 1,355,000	\$ 1,245,000	\$ 895,000	\$ 550,000

Project Citywide Element	Playground/Accessibility Improvements Culture and Character	Project # Project Type	17436 Program
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Project Description

This program funds the maintenance and improvements at existing park playgrounds. The goals of this program are to replace and upgrade existing playgrounds to meet industry standards and to ensure recreational amenities are accessible to the greatest extent possible. Progress is being measured by number of playgrounds per 1,000 residents. Funding in 2020 is for improvements at Hillington Triangle Park. The Division estimates that by 2024 additional operating costs will be \$50,000 for a part-time Park Worker and supplies.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	675,000	660,000	860,000	875,000	880,000	1,005,000
Impact Fees	250,000	570,000	435,000	225,000	130,000	100,000
Private Contribution/Donation	15,000	-	20,000	175,000	30,000	25,000
TOTAL	\$ 940,000	\$ 1,230,000	\$ 1,315,000	\$ 1,275,000	\$ 1,040,000	\$ 1,130,000

Project Citywide Element	Street Tree Program Green and Resilient	Project # Project Type	12415 Program
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Project Description

This program provides funding for the planting of terrace trees along new streets and the replacement of street trees within the City in conjunction with EAB efforts. The program combines two existing programs: Assessable Trees and Street Trees Replacement into one program. The goal of the program is to ensure the maintenance and improvement of the urban forest tree canopy in the City by replacing damaged or sick trees and planting diverse tree species to create a resilient tree canopy within the City. Progress will be measured by the number of trees planted not including EAB Replacements.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	175,000	175,000	175,000	175,000	175,000	175,000
Special Assessment	150,000	150,000	150,000	150,000	150,000	150,000
TIF Proceeds	15,000	15,000	15,000	15,000	15,000	15,000
TOTAL	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000

Project Citywide Element **Urban Tree initiatives Green and Resilient** **Project # Project Type** **19031 Program**

Project Description

This program funds implementation strategies identified by the Urban Forest Task Force as best practices aimed at the maintenance and improvement of the City’s forest. Projects will be selected based on the recommendations in the report that move forward.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	500,000	-	-	-	-
TOTAL	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -

Project Citywide Element **Vilas Park Improvements Green and Resilient** **Project # Project Type** **17184 Project**

Project Description

This project funds a series of improvements in Vilas Park. The goal of the project is to create a sustainable park that will provide a variety of recreational amenities and protect and enhance natural resources. Progress will be measured by the number of attendance at events, athletic field reservations, court reservations, and shelter reservations. Funding in 2021 is for the repair/restoration of the Annie Stewart fountain in Vilas Park.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	80,000	-	125,000	800,000	900,000
Impact Fees	-	20,000	-	125,000	290,000	400,000
Private Contribution/Donation	-	-	-	-	410,000	-
TOTAL	\$ -	\$ 100,000	\$ -	\$ 250,000	\$ 1,500,000	\$ 1,300,000

Project Citywide Element **Warner Park Community Center Culture and Character** **Project # Project Type** **17196 Project**

Project Description

This project funds the expansion of the Warner Park Community Recreation Center. The goal of the project is to bring youths together via programming, classes, and other community building opportunities. Progress will be measured by the number of visitors to the center. Funding in 2021 and 2022 is for design with construction in 2023. Once built, the Division estimates additional annual operating costs of \$117,000 for an additional 1.0 FTE Maintenance Mechanic, hourly wages, supplies and services.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	400,000	3,350,000	-	-	-
Impact Fees	-	100,000	600,000	-	-	-
Private Contribution/Donation	-	-	350,000	-	-	-
TOTAL	\$ -	\$ 500,000	\$ 4,300,000	\$ -	\$ -	\$ -

Parks Division

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Athletic Field Improvements	330,000	290,000	40,000	330,000
Beach And Shoreline Improvements	515,000	370,000	145,000	515,000
Conservation Park Improvements	345,000	335,000	10,000	345,000
Dog Park Improvements	300,000	200,000	100,000	300,000
Emerald Ash Borer Mitigation	1,125,000	1,000,000	125,000	1,125,000
James Madison Park Improvements	475,000	375,000	100,000	475,000
Land Acquisition	300,000	-	6,500,000	6,500,000
Law Park Improvements	150,000	-	-	-
McPike Park (Central Park) Improvements	400,000	300,000	100,000	400,000
Northeast Park Improvements	175,000	-	-	-
Park Equipment	450,000	450,000	-	450,000
Park Land Improvements	1,519,000	1,045,000	474,000	1,519,000
Parks Facility Improvements	1,160,000	1,097,000	63,000	1,160,000
Playground/Accessibility Improvements	940,000	675,000	265,000	940,000
Street Tree Program	340,000	175,000	165,000	340,000
Total 2020 Appropriation	\$ 8,524,000	\$ 6,312,000	\$ 8,087,000	\$ 14,399,000

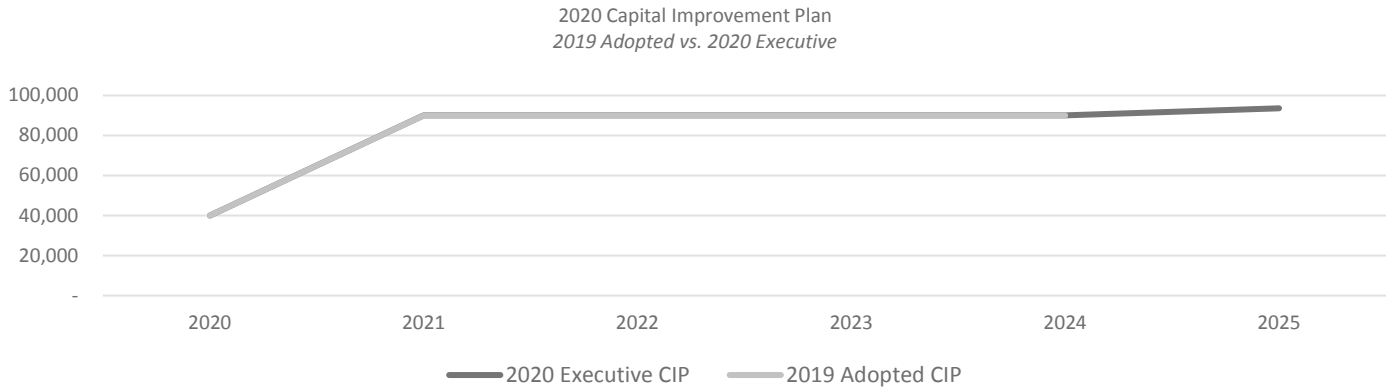
Planning Division

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Municipal Art Fund	40,000	90,000	90,000	90,000	90,000	93,600
Total	\$ 40,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 93,600

Changes from 2019 CIP



Program Adjustments

- Municipal Art Fund: Funding for continuation of art projects added in 2025 (\$94k)

Planning Division

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Other	40,000	90,000	90,000	90,000	90,000	93,600
Total	\$ 40,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 93,600

2020 CIP by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	40,000	90,000	90,000	90,000	90,000	93,600
Total	\$ 40,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 93,600

Borrowing Summary

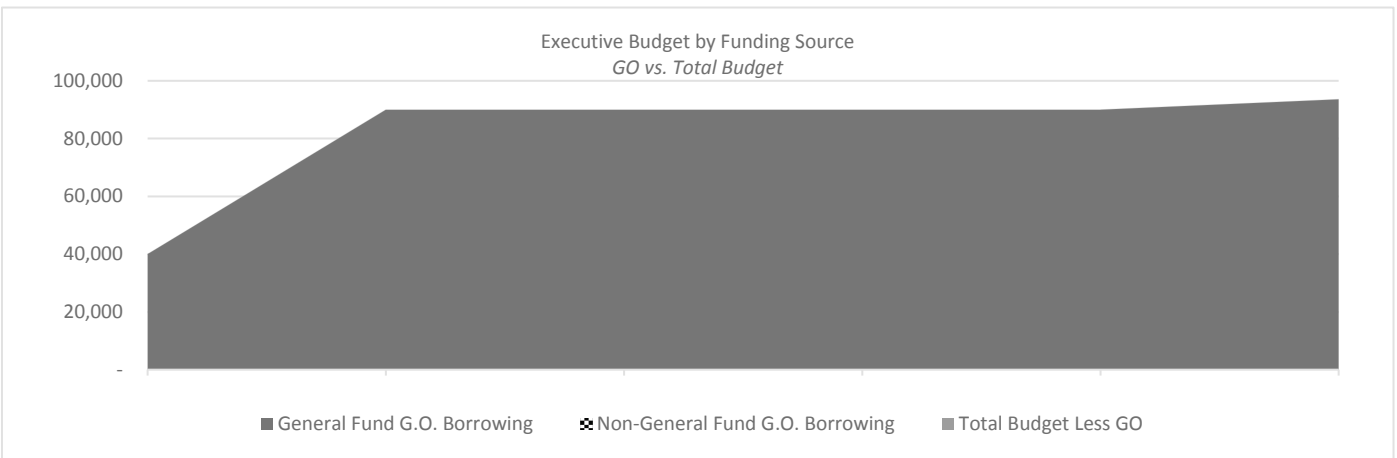
	2020	2021	2022	2023	2024	2025
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Borrowing Schedule

General Fund G.O. Borrowing	40,000	90,000	90,000	90,000	90,000	93,600
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 40,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 93,600

Annual Debt Service

General Fund G.O. Borrowing	5,200	11,700	11,700	11,700	11,700	12,168
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Planning Division

Project Overview

Project	Municipal Art Fund	Project #	65001
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program is for the maintenance and expansion of the City’s public art collection, emphasizing the equitable distribution of City investment in public art, involvement of residents, and increased opportunities for local artists of color. Planned projects for 2020 include Mural Alley behind the Madison East Shopping Center and Starkweather Creek boat launch art.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	40,000	90,000	90,000	90,000	90,000	93,600
TOTAL	\$ 40,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 93,600

Planning Division

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Municipal Art Fund	40,000	40,000	-	40,000
Total 2020 Appropriation	\$ 40,000	\$ 40,000	\$ -	\$ 40,000

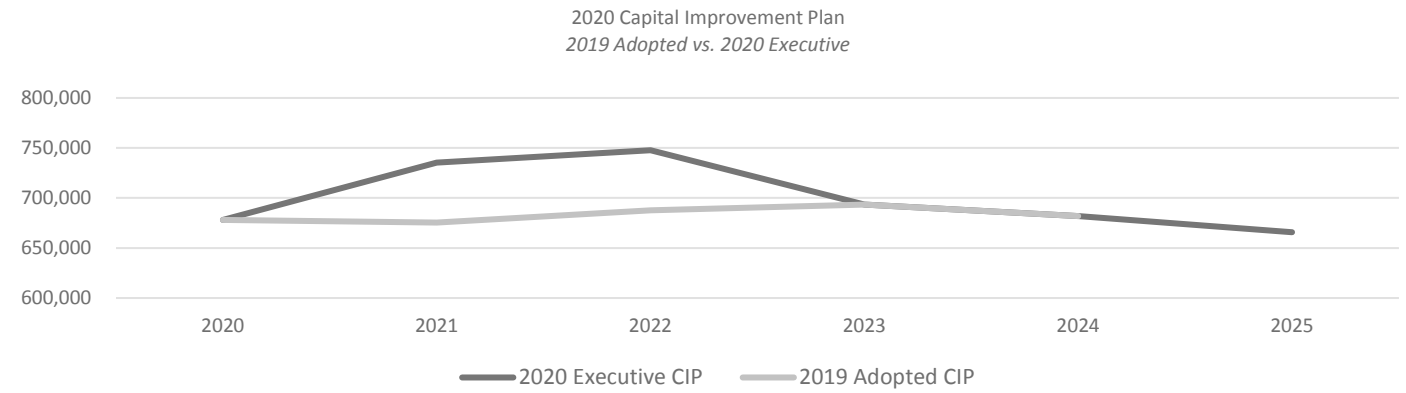
Police Department

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Light Bar Replacement Project	47,225	-	-	-	-	-
Police Building Improvements	239,665	411,300	416,600	420,535	411,100	392,900
Police Intervention Equipment	-	60,000	60,000	-	-	-
Police Technology and Equipment	391,250	264,125	271,125	272,875	270,875	272,875
Total	\$ 678,140	\$ 735,425	\$ 747,725	\$ 693,410	\$ 681,975	\$ 665,775

Changes from 2019 CIP



Projects Added

- Police Intervention Equipment: Project funds the purchase of intervention options other than traditional law enforcement weapons for MPD staff (\$120,000)

Police Department

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Building	199,665	386,300	391,600	395,535	386,100	367,900
Machinery and Equipment	448,475	314,125	281,125	197,875	215,875	222,875
Software and Licenses	30,000	35,000	75,000	100,000	80,000	75,000
Total	\$ 678,140	\$ 735,425	\$ 747,725	\$ 693,410	\$ 681,975	\$ 665,775

2020 CIP by Funding Source

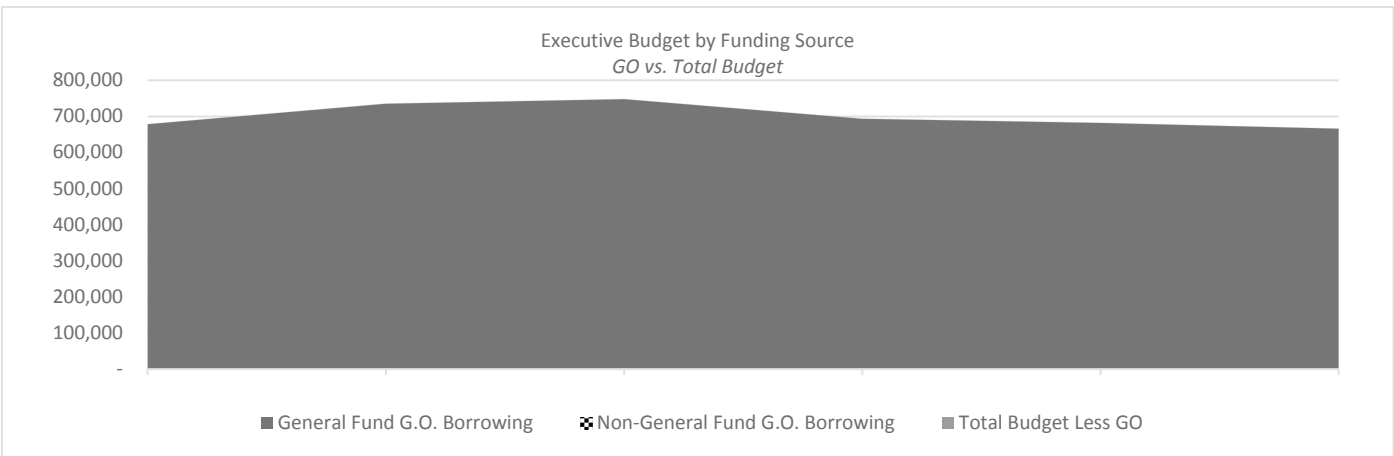
	2020	2021	2022	2023	2024	2025
GF GO Borrowing	678,140	735,425	747,725	693,410	681,975	665,775
Total	\$ 678,140	\$ 735,425	\$ 747,725	\$ 693,410	\$ 681,975	\$ 665,775

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	678,140	735,425	747,725	693,410	681,975	665,775
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 678,140	\$ 735,425	\$ 747,725	\$ 693,410	\$ 681,975	\$ 665,775

Annual Debt Service

General Fund G.O. Borrowing	88,158	95,605	97,204	90,143	88,657	86,551
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Police Department

Project Overview

Project	Light Bar Replacement Project	Project #	17045
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project funds the replacement of existing LED light bars on police cruisers that have exceeded their useful life (10 years). The goals of the project are improved visibility of police vehicles and reduced police vehicle involvement in traffic crashes. Progress will be measured by the number of light bars which have exceeded their useful life of ten years. The replacement began in 2018 and will be completed in 2020, with purchases of 25 to 30 light bars per year.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	47,225	-	-	-	-	-
TOTAL	\$ 47,225	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Police Building Improvements	Project #	10945
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program provides funding for facility updates at the six Police District Stations, the Training Center, and the Police Department units in the City County Building. The goal of the program is to provide acceptable, functional, inviting and energy efficient work space for employees and the public. Progress will be measured by monitoring the number of unplanned repairs and energy usage at the facilities. Funding in 2020 will be used for carpet replacement, paint, and furnishing updates at the Central District Station, boiler and pump replacement at the East District Station, and smaller projects at the South, East and Midtown District Stations.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	239,665	411,300	416,600	420,535	411,100	392,900
TOTAL	\$ 239,665	\$ 411,300	\$ 416,600	\$ 420,535	\$ 411,100	\$ 392,900

Project	Police Intervention Equipment	Project #	12390
Citywide Element	Effective Government	Project Type	Project

Project Description

This project funds the expansion of the Police Department's equipment consistent with community recommendations/feedback to explore alternatives to deadly force. The goal of the project is to increase the immediate availability of alternative force options to officers responding to critical incidents. Progress will be measured by the number of police squads equipped with alternative force devices.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	60,000	60,000	-	-	-
TOTAL	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -

**Project
Citywide Element**

**Police Technology and Equipment
Effective Government**

**Project #
Project Type**

**17240
Program**

Project Description

This program funds technology, safety, and other operational equipment utilized by the Police Department. The goal of the program is to have adequate operational equipment to attend to emergency incidents, significant events, and other public safety and investigative concerns. Progress will be measured by the amount of equipment breakdowns. Funding in 2020 is planned for the purchase of software/hardware upgrades and server and storage replacement for in-car video, equipment and technology such as robotics and cradlepoint routers for squad cars, and A/V equipment upgrades and training software for the Police Training Center.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	391,250	264,125	271,125	272,875	270,875	272,875
TOTAL	\$ 391,250	\$ 264,125	\$ 271,125	\$ 272,875	\$ 270,875	\$ 272,875

Police Department

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Light Bar Replacement Project	47,225	47,225	-	47,225
Police Building Improvements	239,665	239,665	-	239,665
Police Technology and Equipment	391,250	391,250	-	391,250
Total 2020 Appropriation	\$ 678,140	\$ 678,140	\$ -	\$ 678,140

Public Health

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Electronic Health Records	190,000	-	-	-	-	-
Total	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ -

Changes from 2019 CIP



Projects Added

- Electronic Health Records: Project funds the purchase and initial implementation of an electronic health records (EHR) management system (\$190,000)

Public Health

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Software and Licenses	190,000	-	-	-	-	-
Total	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ -

2020 CIP by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	190,000	-	-	-	-	-
Total	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ -

Borrowing Summary

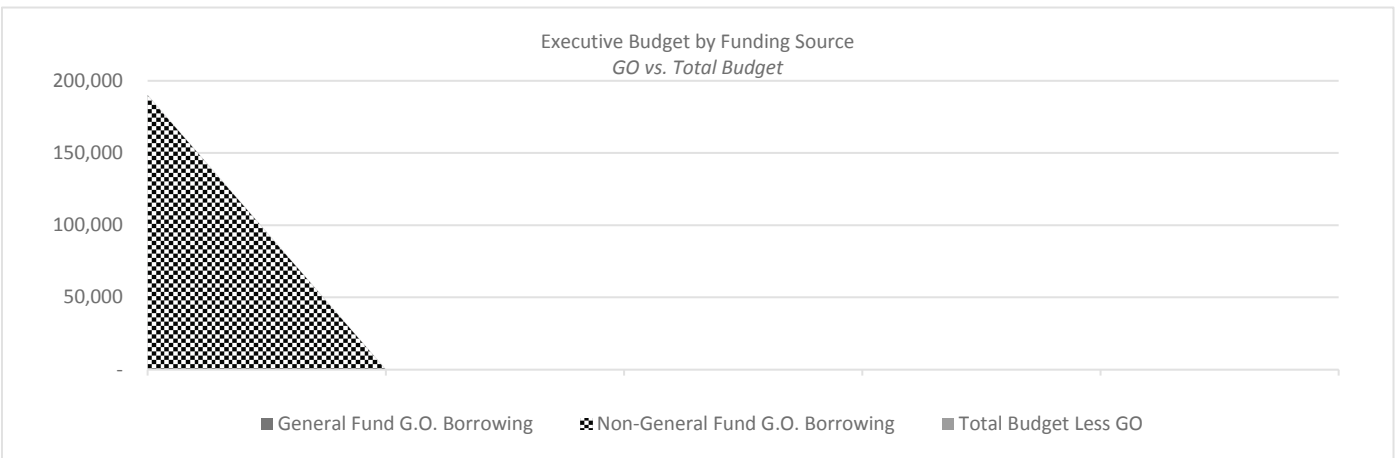
	2020	2021	2022	2023	2024	2025
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Borrowing Schedule

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	190,000	-	-	-	-	-
Total	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	24,700	-	-	-	-	-



Public Health

Project Overview

Project	Electronic Health Records	Project #	12599
Citywide Element	Effective Government	Project Type	Project

Project Description

This project funds the purchase and initial implementation of an electronic health records (EHR) management system for Public Health. The goal of this project is to improve coordination between Public Health programs and community providers, increase interoperability between separate charting and billing systems, increase revenue generation, and improve security of protected health information. Progress will be measured by assessing staff efficiency by removing duplicative charting and tracking revenue actuals.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	190,000	-	-	-	-	-
TOTAL	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ -

Public Health

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Electronic Health Records	190,000	190,000	-	190,000
Total 2020 Appropriation	\$ 190,000	\$ 190,000	\$ -	\$ 190,000

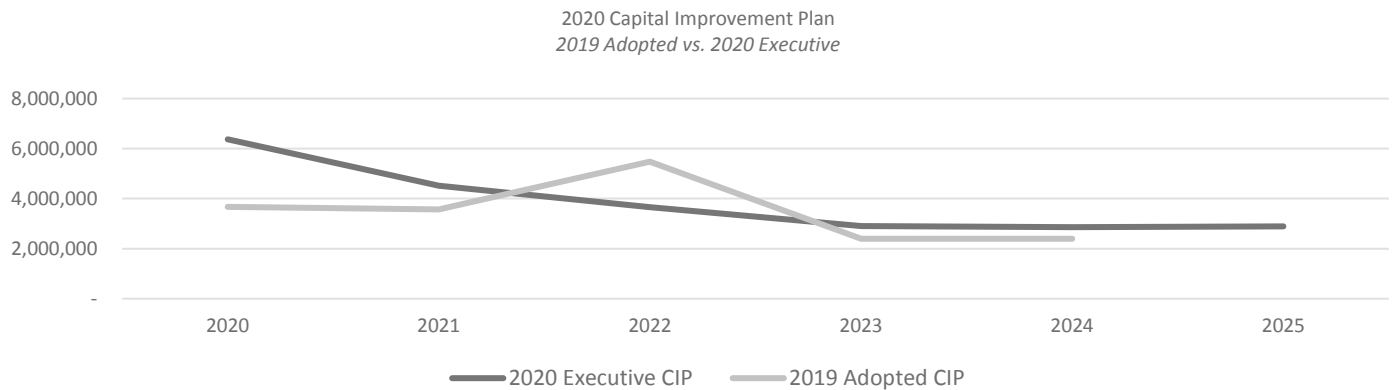
Sewer Utility

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Badger Lift Station Replacement/ Rehabilitat	-	-	40,000	400,000	-	-
Citywide Pumping Stations-Emergency Powe	58,000	58,000	58,000	58,000	58,000	60,000
Harper Lift Station Replacement	500,000	-	-	-	-	-
Lake Forest Lift Station Replacement/ Rehab	-	-	-	40,000	400,000	-
Lift Station Rehabilitations	333,000	206,000	174,000	216,000	173,000	156,000
Mayflower Lift Station Replacement/ Rehabi	-	-	-	-	40,000	400,000
Sewer Access Improvements	130,000	220,000	130,000	130,000	130,000	135,000
Sewer Impact Fee Districts	3,082,000	1,000,000	1,200,000	-	-	-
Sewer Reconstruction	620,000	350,000	400,000	400,000	400,000	416,000
Trenchless Sewer Rehabilitation	1,590,000	1,590,000	1,660,000	1,660,000	1,660,000	1,724,000
Truax Lift Station Replacement	60,000	1,100,000	-	-	-	-
Total	\$ 6,373,000	\$ 4,524,000	\$ 3,662,000	\$ 2,904,000	\$ 2,861,000	\$ 2,891,000

Changes from 2019 CIP



Projects Added

- Badger Lift Station Replacement/Rehabilitation: funding added to CIP (\$0.44m)
- Harper Lift Station Replacement: funding added to CIP (\$0.5m)
- Lake Forest Lift Station Replacement/Rehabilitation: funding added to CIP (\$0.44m)
- Mayflower Lift Station Replacement/Rehabilitation: funding added to CIP (\$0.44m)
- Truax Lift Station Replacement: funding added to CIP (\$1.16m)

Sewer Utility

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Land Improvements	130,000	220,000	130,000	130,000	130,000	135,000
Sanitary Sewer	6,243,000	4,304,000	3,532,000	2,774,000	2,731,000	2,756,000
Total	\$ 6,373,000	\$ 4,524,000	\$ 3,662,000	\$ 2,904,000	\$ 2,861,000	\$ 2,891,000

2020 CIP by Funding Source

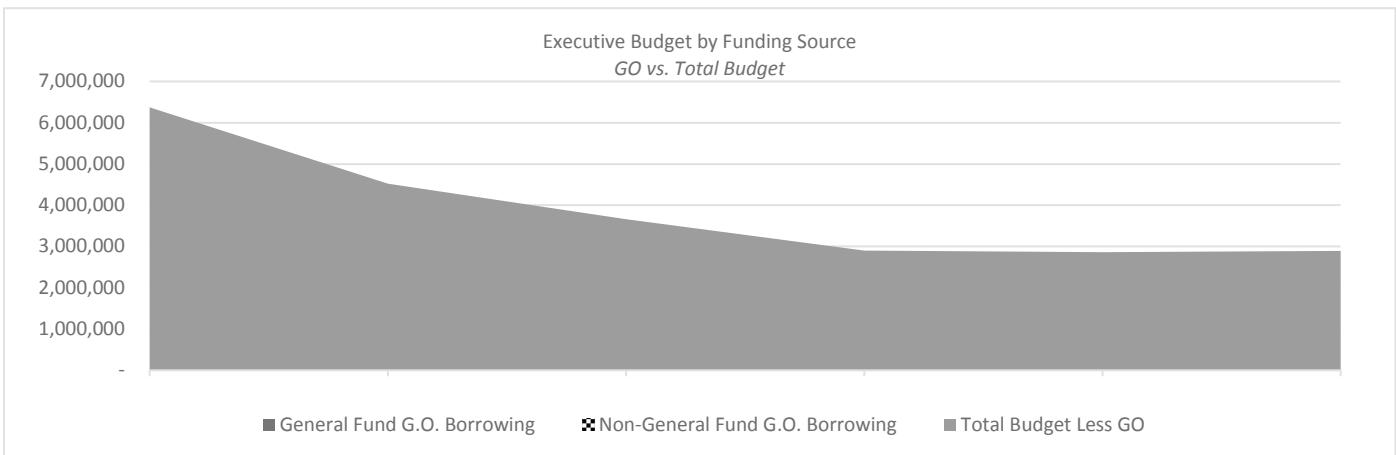
	2020	2021	2022	2023	2024	2025
Impact Fees	3,082,000	1,000,000	1,200,000	-	-	-
Municipal Capital Participate	275,000	-	-	-	-	-
Reserves Applied	1,061,000	1,019,000	892,000	955,000	896,000	863,000
Revenue Bonds	1,950,000	2,500,000	1,565,000	1,944,000	1,960,000	2,023,000
Special Assessment	5,000	5,000	5,000	5,000	5,000	5,000
Total	\$ 6,373,000	\$ 4,524,000	\$ 3,662,000	\$ 2,904,000	\$ 2,861,000	\$ 2,891,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Sewer Utility

Project Overview

Project	Badger Lift Station Replacement/ Rehabilitation	Project #	12458
Citywide Element	Effective Government	Project Type	Project

Project Description

This project is for the replacement or rehabilitation of the Badger lift station. The goal of this project is to maintain the sewer network operations. Madison Metropolitan Sewerage District (MMSD) has recommended this lift station as the City's top priority in 2022.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	-	-	40,000	40,000	-	-
Revenue Bonds	-	-	-	360,000	-	-
TOTAL	\$ -	\$ -	\$ 40,000	\$ 400,000	\$ -	\$ -

Project	Citywide Pumping Stations-Emergency Power Stationary Generators	Project #	11510
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for installing emergency power stationary generators at the City's pumping stations. The goal of the program is to ensure continuous sanitary service in the event of power loss. Funding in 2020 is for back-up generators at the Arbor Hill Pumping Station.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	58,000	58,000	58,000	58,000	58,000	60,000
TOTAL	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 60,000

Project	Harper Lift Station Replacement	Project #	12456
Citywide Element	Effective Government	Project Type	Project

Project Description

This project is for replacing the Harper lift station. The goal of the project is to maintain the sewer network operations. The station has been identified by the Madison Metropolitan Sewerage District (MMSD) to require repairs and the replacement. This lift station was built in 1962 and has reached the end of its service life.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	50,000	-	-	-	-	-
Revenue Bonds	450,000	-	-	-	-	-
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project Lake Forest Lift Station Replacement/ Rehabilitation **Project #** 12459
Citywide Element Effective Government **Project Type** Project

Project Description

This project is for replacing the Lake Forest Lift Station. The goal of the project is to maintain the sewer network operations. The facility is currently within the Town of Madison but is anticipated to be acquired by the City of Madison during the future attachment.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	-	-	-	40,000	40,000	-
Revenue Bonds	-	-	-	-	360,000	-
TOTAL	\$ -	\$ -	\$ -	\$ 40,000	\$ 400,000	\$ -

Project Lift Station Rehabilitations **Project #** 10268
Citywide Element Effective Government **Project Type** Program

Project Description

This program is for repairing the Sewer Utility's 29 wastewater lift stations and force mains. The goal of this program is to maintain system reliability and to reduce the number of back-ups or emergency incidents. The City will own and maintain 32 lift stations by October 2022 when the Town of Madison is dissolved.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	333,000	206,000	174,000	216,000	173,000	156,000
TOTAL	\$ 333,000	\$ 206,000	\$ 174,000	\$ 216,000	\$ 173,000	\$ 156,000

Project Mayflower Lift Station Replacement/ Rehabilitation **Project #** 12460
Citywide Element Effective Government **Project Type** Project

Project Description

This project is for replacing the Mayflower Lift Station on Badger Road. The goal of the project is to maintain the sewer network operations. The facility is currently within the Town of Madison but is anticipated to be acquired by the City of Madison during the future attachment.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	-	-	-	-	40,000	40,000
Revenue Bonds	-	-	-	-	-	360,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 400,000

Project Sewer Access Improvements **Project #** 10437
Citywide Element Effective Government **Project Type** Program

Project Description

This program is for sewer maintenance access roads, trails, paths and easement acquisitions where access to sanitary sewer access structures is not already well established. The goal of this program is to provide City Operations crews with safe access to maintain the City's sanitary sewer system.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	130,000	220,000	130,000	130,000	130,000	135,000
TOTAL	\$ 130,000	\$ 220,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 135,000

Project Citywide Element **Sewer Impact Fee Districts Effective Government** **Project # Project Type** **11678 Program**

Project Description

This program is for the extension of sanitary sewer service to developing areas of the City requiring sewer infrastructure installation. The program is funded entirely by Impact Fees, and review for planned projects is conducted annually as dictated by demand for development.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Impact Fees	3,082,000	1,000,000	1,200,000	-	-	-
TOTAL	\$ 3,082,000	\$ 1,000,000	\$ 1,200,000	\$ -	\$ -	\$ -

Project Citywide Element **Sewer Reconstruction Effective Government** **Project # Project Type** **10267 Program**

Project Description

This program is for replacing sewers that have exceeded their useful life. The goal of this program is to alleviate emergency sewer repairs and back-ups by replacing the sewer infrastructure that is past its useful life. Coordination for the replacement of these sewers often gets completed with the Reconstruct Streets and Pavement Management programs within the Engineering-Major Streets budget. This program uses a case-by-case basis to evaluate the replacement of the sewers beneath streets.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Municipal Capital Participate	275,000	-	-	-	-	-
Reserves Applied	90,000	95,000	110,000	91,000	75,000	78,000
Revenue Bonds	250,000	250,000	285,000	304,000	320,000	333,000
Special Assessment	5,000	5,000	5,000	5,000	5,000	5,000
TOTAL	\$ 620,000	\$ 350,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 416,000

Project Citywide Element **Trenchless Sewer Rehabilitation Effective Government** **Project # Project Type** **10450 Program**

Project Description

This program is for rehabilitating failing sewers by lining the existing sewer mains using cameras and remote controlled tools. The goal of this program is to repair seven miles of sewer mains at selected locations based on need. This program prioritizes backyard sewer mains.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	340,000	340,000	380,000	380,000	380,000	394,000
Revenue Bonds	1,250,000	1,250,000	1,280,000	1,280,000	1,280,000	1,330,000
TOTAL	\$ 1,590,000	\$ 1,590,000	\$ 1,660,000	\$ 1,660,000	\$ 1,660,000	\$ 1,724,000

**Project
Citywide Element**

**Truax Lift Station Replacement
Effective Government**

**Project #
Project Type**

**12457
Project**

Project Description

This project is for replacing the Truax lift station. The scope of the project includes the lift station building structure, electrical system, and pumps. The facility was built in 1942 and has reached the end of its service life.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	60,000	100,000	-	-	-	-
Revenue Bonds	-	1,000,000	-	-	-	-
TOTAL	\$ 60,000	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -

Sewer Utility

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Citywide Pumping Stations-Emergency Power Stationary Generators	58,000	-	58,000	58,000
Harper Lift Station Replacement	500,000	-	500,000	500,000
Lift Station Rehabilitations	333,000	-	333,000	333,000
Sewer Access Improvements	130,000	-	130,000	130,000
Sewer Impact Fee Districts	3,082,000	-	3,082,000	3,082,000
Sewer Reconstruction	620,000	-	620,000	620,000
Trenchless Sewer Rehabilitation	1,590,000	-	1,590,000	1,590,000
Truax Lift Station Replacement	60,000	-	60,000	60,000
Total 2020 Appropriation	\$ 6,373,000	\$ -	\$ 6,373,000	\$ 6,373,000

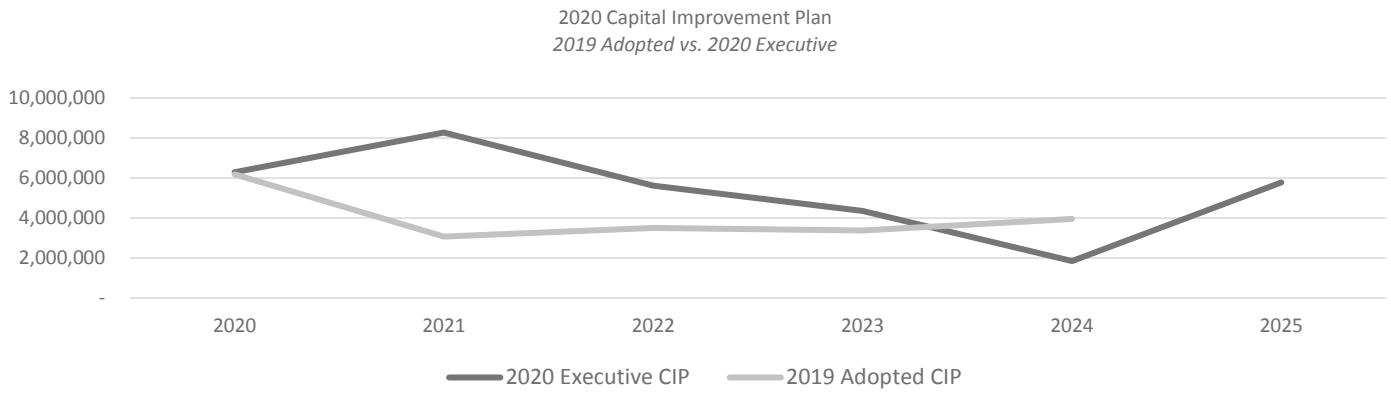
Stormwater Utility

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Citywide Flood Mitigation	3,000,000	4,515,000	2,800,000	1,900,000	125,000	3,460,000
Storm Sewer System Improvements	475,000	461,000	289,000	400,000	387,000	403,000
Stormwater Quality System Improvements	2,350,000	2,840,000	2,060,000	1,755,000	865,000	1,448,000
Street Cleaning Equipment - Streets	455,000	455,000	465,000	300,000	470,000	470,000
Total	\$ 6,280,000	\$ 8,271,000	\$ 5,614,000	\$ 4,355,000	\$ 1,847,000	\$ 5,781,000

Changes from 2019 CIP



Project Adjustments

- Starkweather Coagulant Treatment: Project moved to the Horizon List (\$1.4m)

Program Adjustments

- Citywide Flood Mitigation: Funding increased in 2020 (\$4.68m)

Stormwater Utility

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Machinery and Equipment	455,000	455,000	465,000	300,000	470,000	470,000
Stormwater Network	5,825,000	7,816,000	5,149,000	4,055,000	1,377,000	5,311,000
Total	\$ 6,280,000	\$ 8,271,000	\$ 5,614,000	\$ 4,355,000	\$ 1,847,000	\$ 5,781,000

2020 CIP by Funding Source

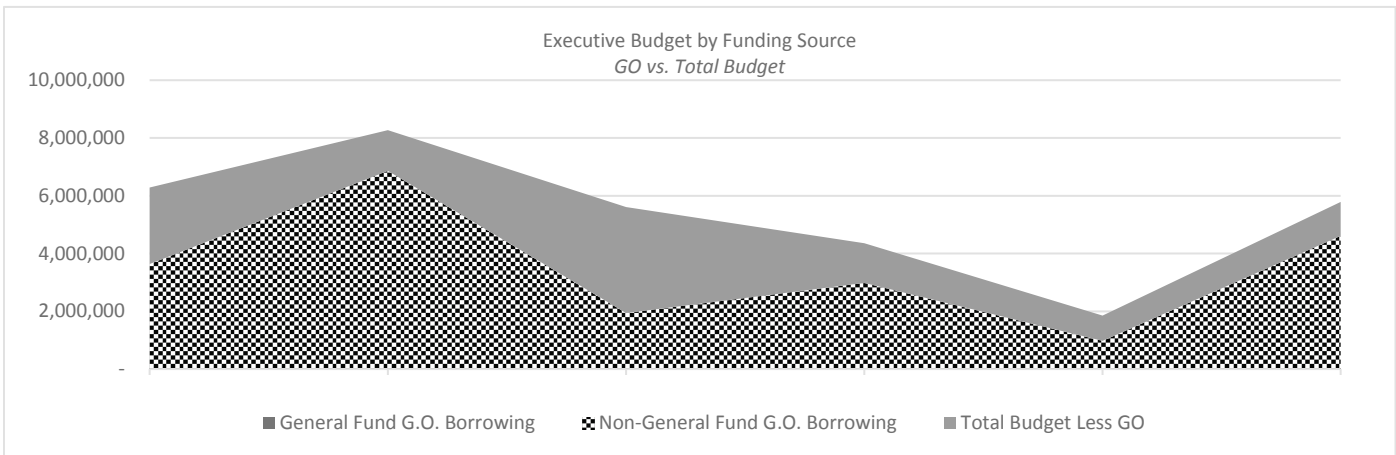
	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	3,636,000	6,864,000	1,944,000	2,980,000	977,000	4,611,000
County Sources	75,000	-	-	-	-	-
Impact Fees	439,000	-	-	-	-	-
Reserves Applied	1,285,000	1,362,000	1,425,000	1,350,000	825,000	1,125,000
TIF Proceeds	800,000	-	2,200,000	-	-	-
Trade In Allowance	45,000	45,000	45,000	25,000	45,000	45,000
Total	\$ 6,280,000	\$ 8,271,000	\$ 5,614,000	\$ 4,355,000	\$ 1,847,000	\$ 5,781,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	3,636,000	6,864,000	1,944,000	2,980,000	977,000	4,611,000
Total	\$ 3,636,000	\$ 6,864,000	\$ 1,944,000	\$ 2,980,000	\$ 977,000	\$ 4,611,000

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	472,680	892,320	252,720	387,400	127,010	599,430



Stormwater Utility

Project Overview

Project	Citywide Flood Mitigation	Project #	11513
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for stormwater network improvements where flooding occurs during large rain events. The goal of the program is to eliminate flooding and protect property from damage. Projects planned in 2020 include: the Hawks Landing subdivision, design of pond improvements, flood mitigation on South Street, and land acquisition.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	1,591,000	4,015,000	250,000	1,550,000	75,000	3,160,000
Impact Fees	439,000	-	-	-	-	-
Reserves Applied	500,000	500,000	350,000	350,000	50,000	300,000
TIF Proceeds	470,000	-	2,200,000	-	-	-
TOTAL	\$ 3,000,000	\$ 4,515,000	\$ 2,800,000	\$ 1,900,000	\$ 125,000	\$ 3,460,000

Project	Storm Sewer System Improvements	Project #	11664
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for improvements to the storm sewer network. The goal of this program is to ensure a reliable storm sewer system for City residents. Projects planned in 2020 include cured in place piping (CIPP), waterway improvements, and system improvements at South Street.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	70,000	226,000	89,000	150,000	237,000	203,000
Reserves Applied	75,000	235,000	200,000	250,000	150,000	200,000
TIF Proceeds	330,000	-	-	-	-	-
TOTAL	\$ 475,000	\$ 461,000	\$ 289,000	\$ 400,000	\$ 387,000	\$ 403,000

Project Citywide Element	Stormwater Quality System Improvements Green and Resilient	Project # Project Type	11665 Program
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Project Description

This program is for stormwater quality improvement projects associated with the City’s WDNR/EPA stormwater discharge permit. The goal of this program is to improve the quality of the stormwater and compliance with environmental guidelines and initiatives. Projects within the program are prioritized annually and include: greenway reconstructions, storm water pond improvements, shoreline restoration, and urban water quality projects. Smaller projects include rain gardens with street reconstruction and dredging

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	1,975,000	2,623,000	1,605,000	1,280,000	665,000	1,248,000
County Sources	75,000	-	-	-	-	-
Reserves Applied	300,000	217,000	455,000	475,000	200,000	200,000
TOTAL	\$ 2,350,000	\$ 2,840,000	\$ 2,060,000	\$ 1,755,000	\$ 865,000	\$ 1,448,000

Project Citywide Element	Street Cleaning Equipment - Streets Green and Resilient	Project # Project Type	10554 Program
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Project Description

This program is for replacing existing street sweeping machines operated by the Streets Division. The City’s street sweeping equipment life cycle is five years with interim maintenance. The goal of this program is to reduce the discharge of pollutants and solids to the lakes by removing material from the streets surface before it is mixed with storm water runoff. Funding in 2020 is for replacing two street cleaning vehicles.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	410,000	410,000	420,000	275,000	425,000	425,000
Trade In Allowance	45,000	45,000	45,000	25,000	45,000	45,000
TOTAL	\$ 455,000	\$ 455,000	\$ 465,000	\$ 300,000	\$ 470,000	\$ 470,000

Stormwater Utility

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Citywide Flood Mitigation	3,000,000	1,591,000	1,409,000	3,000,000
Starkweather Coagulant Treatment	1,200,000	-	-	-
Storm Sewer System Improvements	475,000	70,000	405,000	475,000
Stormwater Quality System Improvements	2,350,000	1,975,000	375,000	2,350,000
Street Cleaning Equipment - Streets	455,000	-	455,000	455,000
Total 2020 Appropriation	\$ 7,480,000	\$ 3,636,000	\$ 2,644,000	\$ 6,280,000

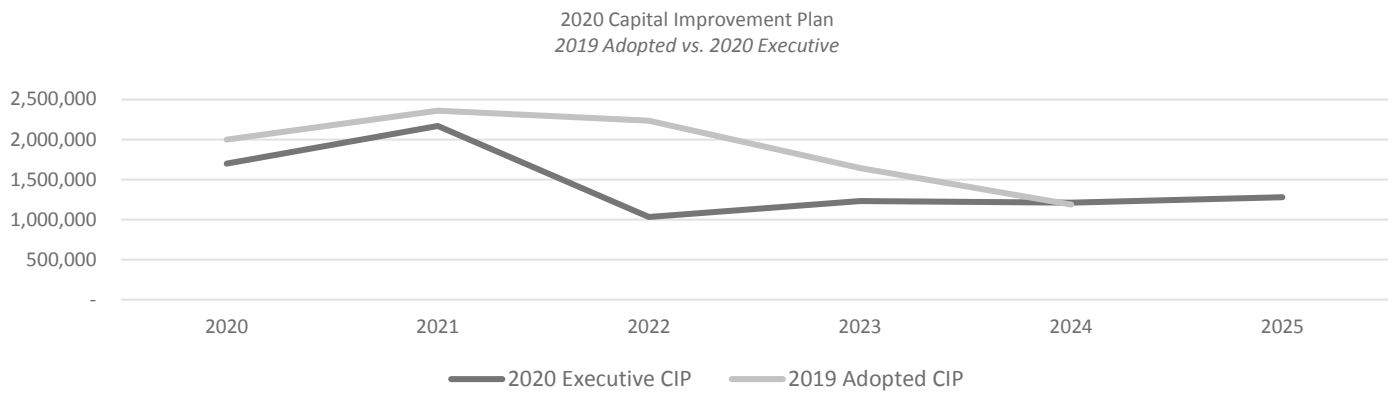
Streets Division

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Fueling Station at South Point	500,000	-	-	-	-	-
Salt Storage Barn	-	810,000	-	-	-	-
Streets Equipment	710,000	1,030,000	828,000	843,000	818,000	870,000
Streets Minor Building Imp and Rep	310,000	120,000	205,000	148,000	143,000	150,000
Streets Yard Improvements	180,000	-	-	240,000	250,000	260,000
Transfer Station Tipping Floor	-	210,000	-	-	-	-
Total	\$ 1,700,000	\$ 2,170,000	\$ 1,033,000	\$ 1,231,000	\$ 1,211,000	\$ 1,280,000

Changes from 2019 CIP



Projects Added

- Fueling Station at South Point: Funding added to 2020 (\$0.5m)
- Transfer Station Tipping Floor: Funding added to 2021 (\$0.21m)

Projects Removed

- Streets Far West Facility: Project moved to the Horizon List.

Program Adjustments

- Streets Emerald Ash Borer: Program removed from the CIP, expenses will continue to be funded by the Urban Forestry special charge (\$4.0m)

Streets Division

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Building	-	810,000	-	-	-	-
Machinery and Equipment	710,000	1,030,000	828,000	843,000	818,000	870,000
Other	990,000	330,000	205,000	388,000	393,000	410,000
Total	\$ 1,700,000	\$ 2,170,000	\$ 1,033,000	\$ 1,231,000	\$ 1,211,000	\$ 1,280,000

2020 CIP by Funding Source

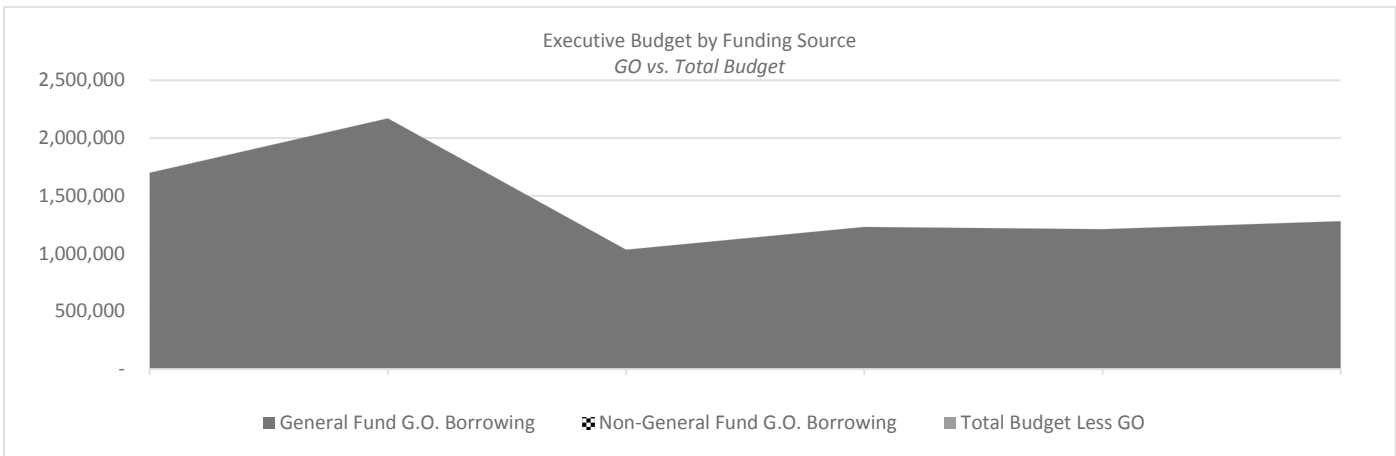
	2020	2021	2022	2023	2024	2025
GF GO Borrowing	1,700,000	2,170,000	1,033,000	1,231,000	1,211,000	1,280,000
Total	\$ 1,700,000	\$ 2,170,000	\$ 1,033,000	\$ 1,231,000	\$ 1,211,000	\$ 1,280,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	1,700,000	2,170,000	1,033,000	1,231,000	1,211,000	1,280,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 1,700,000	\$ 2,170,000	\$ 1,033,000	\$ 1,231,000	\$ 1,211,000	\$ 1,280,000

Annual Debt Service

General Fund G.O. Borrowing	221,000	282,100	134,290	160,030	157,430	166,400
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Streets Division

Project Overview

Project	Fueling Station at South Point	Project #	12444
Citywide Element	Effective Government	Project Type	Project

Project Description

This project is for constructing a fueling station at the Streets Division's South Point Road location. The goal of this project is to reduce refueling delays and travel time for City vehicles providing services to Madison's west side. The project will reduce total CO2 emissions by an estimated 0.6% as a result of the fueling station. Construction is planned for 2020.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	500,000	-	-	-	-	-
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Salt Storage Barn	Project #	44001
Citywide Element	Effective Government	Project Type	Project

Project Description

This project is for constructing a new salt storage barn at the Streets Division's operations facility at Badger Road. The goal of the project is to provide a safe and reliable structure for the Streets Division's salt supply. Funding in 2021 is for design and construction.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	810,000	-	-	-	-
TOTAL	\$ -	\$ 810,000	\$ -	\$ -	\$ -	\$ -

Project	Streets Equipment	Project #	10458
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for purchasing new Streets Division equipment. The goal of this program is to ensure the services provided by the Streets Division are completed with reliable equipment and machinery. Funding in 2020 is for a new tandem dump truck with spreader, a toolkit, and a brine trailer.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	710,000	1,030,000	828,000	843,000	818,000	870,000
TOTAL	\$ 710,000	\$ 1,030,000	\$ 828,000	\$ 843,000	\$ 818,000	\$ 870,000

Project Citywide Element **Streets Minor Building Imp and Rep Effective Government** **Project # Project Type** **12501 Program**

Project Description

This program is for upgrades to facility and grounds at the Streets Division's two locations at Badger Road and Sycamore Avenue. The goal of the program is to replace and improve components of the buildings that are damaged, aged, or unsafe. Projects planned in 2020 include an additional equipment bay at the Sycamore Avenue facility.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	310,000	120,000	205,000	148,000	143,000	150,000
TOTAL	\$ 310,000	\$ 120,000	\$ 205,000	\$ 148,000	\$ 143,000	\$ 150,000

Project Citywide Element **Streets Yard Improvements Effective Government** **Project # Project Type** **12503 Program**

Project Description

This program is for improving the Street Division's two drop-off sites to maintain service levels. Funding in 2020 is for crack sealing and chip sealing the Badger Road facility campus.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	180,000	-	-	240,000	250,000	260,000
TOTAL	\$ 180,000	\$ -	\$ -	\$ 240,000	\$ 250,000	\$ 260,000

Project Citywide Element **Transfer Station Tipping Floor Effective Government** **Project # Project Type** **12445 Project**

Project Description

This project is for replacing the transfer station tipping floor at Olin Avenue. The goal of this project is to support Streets Division's solid waste service by replacing the tipping floor which has reached its useful life.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	210,000	-	-	-	-
TOTAL	\$ -	\$ 210,000	\$ -	\$ -	\$ -	\$ -

Streets Division

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Fueling Station at South Point	-	500,000	-	500,000
Streets Equipment	710,000	710,000	-	710,000
Streets Minor Building Imp and Rep	310,000	310,000	-	310,000
Streets Yard Improvements	180,000	180,000	-	180,000
Total 2020 Appropriation	\$ 1,200,000	\$ 1,700,000	\$ -	\$ 1,700,000

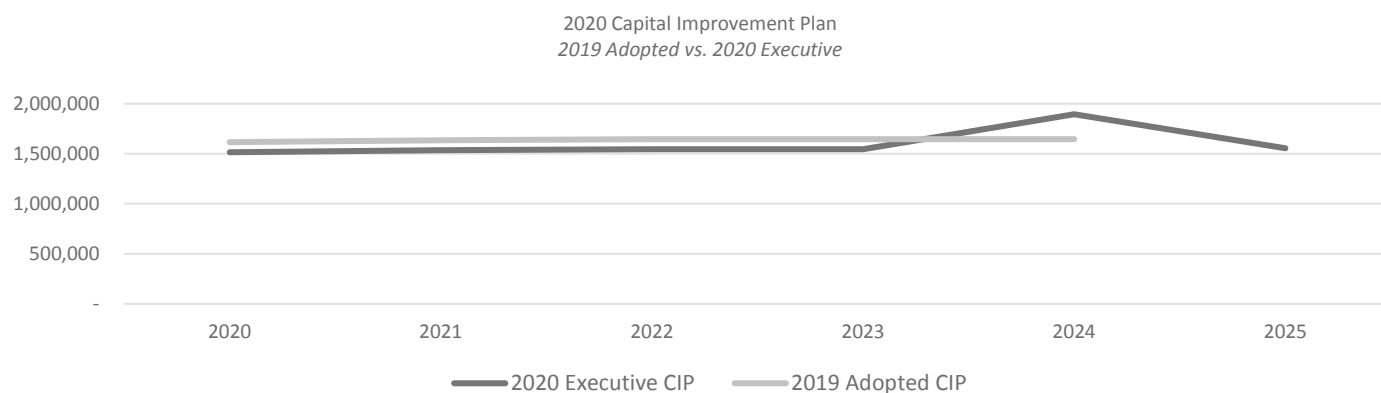
Traffic Engineering

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Blackhawk Water Tower Relocation	-	-	-	-	350,000	-
Public Safety Radio System	50,000	50,000	50,000	50,000	50,000	50,000
Street Light Installation	595,000	610,000	615,000	615,000	615,000	620,000
Traffic Safety Infrastructure	50,000	50,000	50,000	50,000	50,000	50,000
Traffic Signal Installation	820,000	825,000	830,000	830,000	830,000	835,000
Total	\$ 1,515,000	\$ 1,535,000	\$ 1,545,000	\$ 1,545,000	\$ 1,895,000	\$ 1,555,000

Changes from 2019 CIP



Programs Removed

- URD/UCD Install: Program removed from the CIP (\$0.69m)

Projects Added

- Blackhawk Water Tower Relocation: Project construction added to 2024 (\$0.35m)

Program Adjustments

- Street Light Installation: Funding increased over CIP (\$0.4m)
- Traffic Safety Infrastructure: Funding decreased over CIP (\$0.2m)

Traffic Engineering

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Land Improvements	50,000	50,000	50,000	50,000	50,000	50,000
Machinery and Equipment	870,000	875,000	880,000	880,000	880,000	885,000
Other	-	-	-	-	350,000	-
Streetlighting	595,000	610,000	615,000	615,000	615,000	620,000
Total	\$ 1,515,000	\$ 1,535,000	\$ 1,545,000	\$ 1,545,000	\$ 1,895,000	\$ 1,555,000

2020 CIP by Funding Source

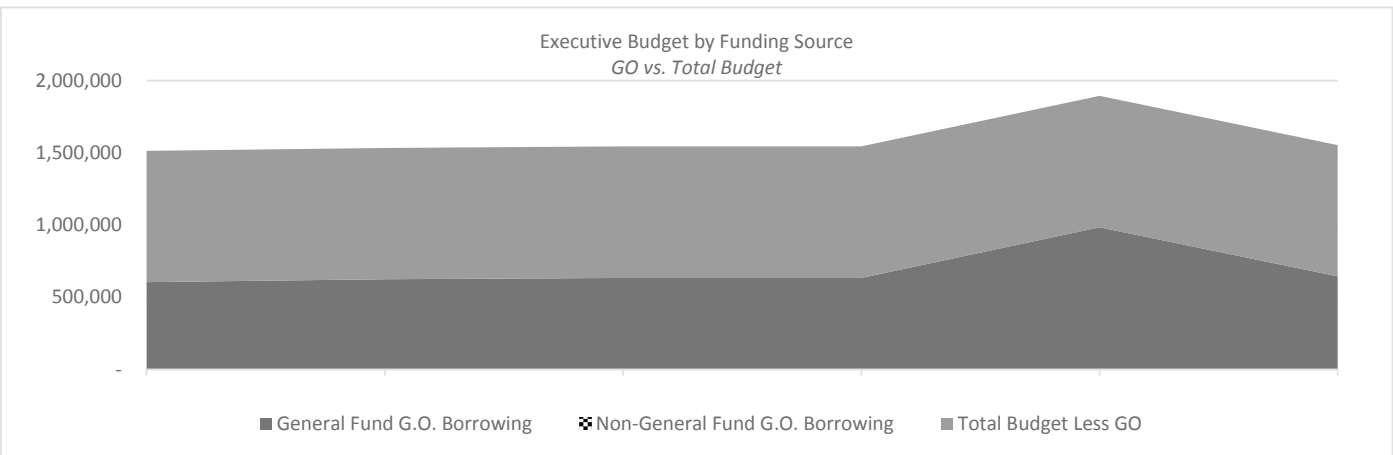
	2020	2021	2022	2023	2024	2025
GF GO Borrowing	605,000	625,000	635,000	635,000	985,000	645,000
County Sources	45,000	45,000	45,000	45,000	45,000	45,000
Developer Capital Funding	410,000	410,000	410,000	410,000	410,000	410,000
Other Govt Pmt For Services	80,000	80,000	80,000	80,000	80,000	80,000
Special Assessment	275,000	275,000	275,000	275,000	275,000	275,000
State Sources	100,000	100,000	100,000	100,000	100,000	100,000
Total	\$ 1,515,000	\$ 1,535,000	\$ 1,545,000	\$ 1,545,000	\$ 1,895,000	\$ 1,555,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	605,000	625,000	635,000	635,000	985,000	645,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 605,000	\$ 625,000	\$ 635,000	\$ 635,000	\$ 985,000	\$ 645,000

Annual Debt Service

General Fund G.O. Borrowing	78,650	81,250	82,550	82,550	128,050	83,850
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Traffic Engineering

Project Overview

Project	Blackhawk Water Tower Relocation	Project #	12477
Citywide Element	Effective Government	Project Type	Project

Project Description

This project is for relocating equipment and constructing a new shelter for the equipment at the Blackhawk Water Tank. The relocation is cost effective due to pending lease agreement changes with the University of Wisconsin. Construction is planned for 2024.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	-	-	-	-	350,000	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ -

Project	Public Safety Radio System	Project #	10420
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for digital emergency communication equipment. The goal of the program is to be compliant with the Dane County Emergency communication system and improve the satisfaction of 911 users. Progress will be measured by feedback from public safety officials and the public. Funding in 2020 is for routine upgrades of digital emergency communication equipment.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	50,000	50,000	50,000	50,000	50,000	50,000
TOTAL	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Project	Street Light Installation	Project #	10418
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

This program is for upgrades or replacements to outdated street lighting systems, including computer support; replacement or painting/refurbishing of older poles, fixtures, cable and other major street light equipment; and installation of new street lights. The goal of the program is to provide adequate lighting on streets for motorists, pedestrians and bicyclists. Progress will be measured by the number of street light outages and emergency repairs. Planned projects in 2020 include an LED lighting conversion at East Washington Avenue and High Point Road.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	155,000	170,000	175,000	175,000	175,000	180,000
County Sources	15,000	15,000	15,000	15,000	15,000	15,000
Developer Capital Funding	300,000	300,000	300,000	300,000	300,000	300,000
Other Govt Pmt For Services	30,000	30,000	30,000	30,000	30,000	30,000
Special Assessment	75,000	75,000	75,000	75,000	75,000	75,000
State Sources	20,000	20,000	20,000	20,000	20,000	20,000
TOTAL	\$ 595,000	\$ 610,000	\$ 615,000	\$ 615,000	\$ 615,000	\$ 620,000

Project Citywide Element **Traffic Safety Infrastructure Effective Government** **Project # Project Type** **10428 Program**

Project Description

This program is for traffic control devices and the design of the local share of the State Highway Hazard Elimination program, signs, and traffic safety studies. The goal of the program is to improve traffic safety and accessibility for pedestrians, bicyclists, motorists and transit users. Progress is measured by analyzing crash and traffic data using federal standards and professional expertise to determine if improvements are successful and/or if other improvements are required.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	50,000	50,000	50,000	50,000	50,000	50,000
TOTAL	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Project Citywide Element **Traffic Signal Installation Land Use and Transportation** **Project # Project Type** **10427 Program**

Project Description

This program is for replacing and modernizing the City's traffic signal network. The goal of the program is to provide energy efficient dynamic traffic signals that are readily adaptable to provide for safe, efficient traffic flow for vehicles, bicycles, and pedestrians. Progress is measured by analyzing traffic and crash data using industry standards and best practices. Projects planned in 2020 include a transit signal priority pilot which will modify traffic signal timing to prioritize bus traffic.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	350,000	355,000	360,000	360,000	360,000	365,000
County Sources	30,000	30,000	30,000	30,000	30,000	30,000
Developer Capital Funding	110,000	110,000	110,000	110,000	110,000	110,000
Other Govt Pmt For Services	50,000	50,000	50,000	50,000	50,000	50,000
Special Assessment	200,000	200,000	200,000	200,000	200,000	200,000
State Sources	80,000	80,000	80,000	80,000	80,000	80,000
TOTAL	\$ 820,000	\$ 825,000	\$ 830,000	\$ 830,000	\$ 830,000	\$ 835,000

Traffic Engineering

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Public Safety Radio System	50,000	50,000	-	50,000
Street Light Installation	595,000	155,000	440,000	595,000
Traffic Safety Infrastructure	50,000	50,000	-	50,000
Traffic Signal Installation	820,000	350,000	470,000	820,000
Total 2020 Appropriation	\$ 1,515,000	\$ 605,000	\$ 910,000	\$ 1,515,000

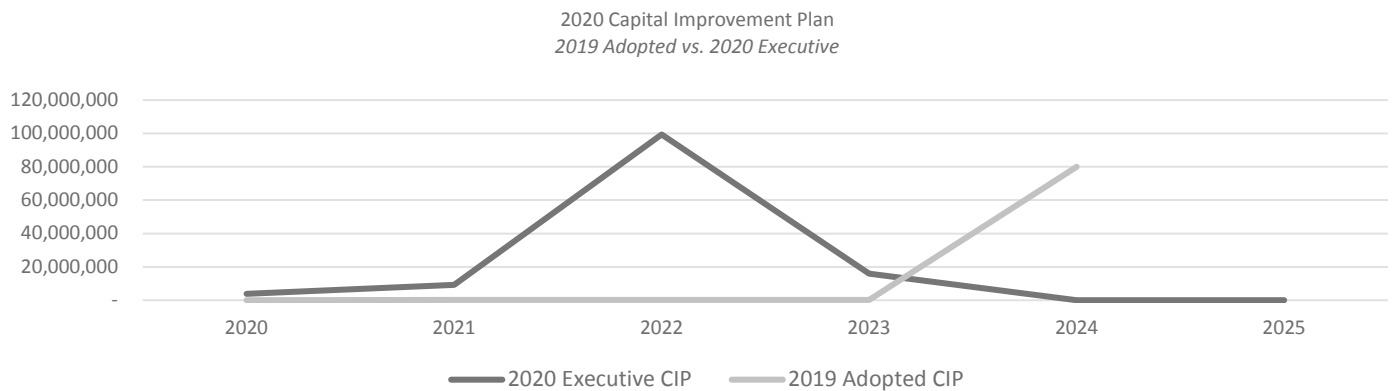
Transportation

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Bus Rapid Transit	3,500,000	9,200,000	99,400,000	15,900,000	-	-
Inter-City Intermodal Bus Terminal	200,000	-	-	-	-	-
Madison in Motion	160,000	-	-	-	-	-
Total	\$ 3,860,000	\$ 9,200,000	\$ 99,400,000	\$ 15,900,000	\$ -	\$ -

Changes from 2019 CIP



Projects Adjustments

- Bus Rapid Transit: Project budget increased (\$48.0m); funding for planning advanced from 2024 to 2020.
- Inter-City Intermodal Bus Terminal: Project advanced from 2022 to 2020 (\$0.2m)
- Interstate 94 Interchange Study: Second phase of funding removed, first phase remains available (\$0.25m)

Projects Added

- Madison in Motion: funding added to 2020 (\$0.16m)

Transportation

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Building	-	-	7,200,000	-	-	-
Machinery and Equipment	-	-	38,200,000	15,900,000	-	-
Other	360,000	-	-	-	-	-
Street	3,500,000	9,200,000	54,000,000	-	-	-
Total	\$ 3,860,000	\$ 9,200,000	\$ 99,400,000	\$ 15,900,000	\$ -	\$ -

2020 CIP by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	360,000	-	-	-	-	-
Non-GF GO Borrowing	1,500,000	7,500,000	13,300,000	4,200,000	-	-
Federal Sources	2,000,000	1,700,000	82,600,000	11,700,000	-	-
TIF Proceeds	-	-	3,500,000	-	-	-
Total	\$ 3,860,000	\$ 9,200,000	\$ 99,400,000	\$ 15,900,000	\$ -	\$ -

Borrowing Summary

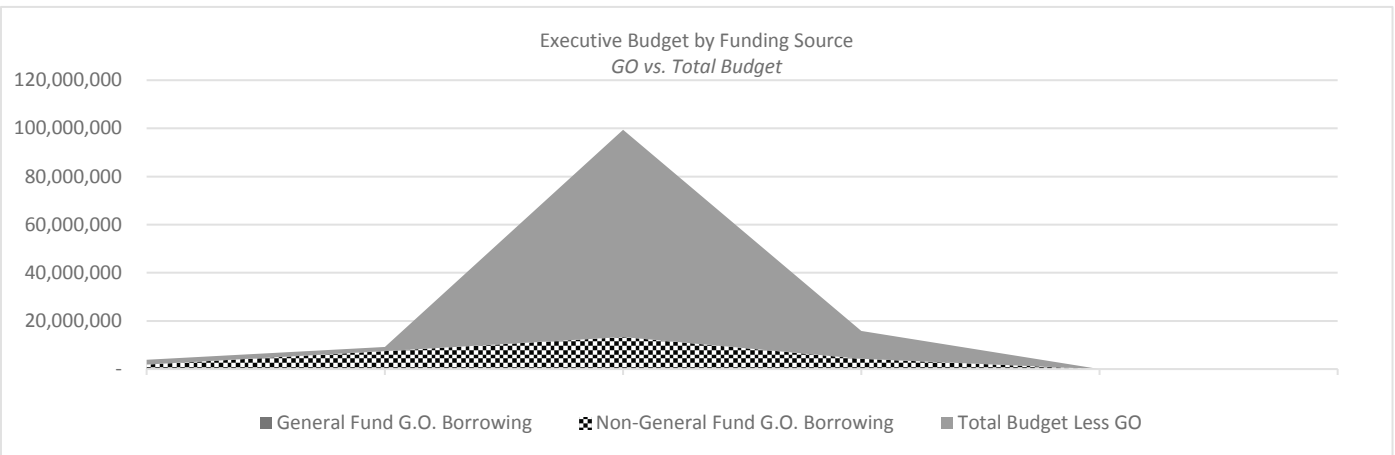
	2020	2021	2022	2023	2024	2025
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Borrowing Schedule

General Fund G.O. Borrowing	360,000	-	-	-	-	-
Non-General Fund G.O. Borrowing	1,500,000	7,500,000	13,300,000	4,200,000	-	-
Total	\$ 1,860,000	\$ 7,500,000	\$ 13,300,000	\$ 4,200,000	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	46,800	-	-	-	-	-
Non-General Fund G.O. Borrowing	195,000	975,000	1,729,000	546,000	-	-



Transportation

Project Overview

Project	Bus Rapid Transit	Project #	17607
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for a Bus Rapid Transit (BRT) system. The goal of a BRT system is to increase the capacity of the existing Metro system while decreasing ride times. BRT was most recently studied by the Madison Planning Organization in a 2013 report, where findings indicated ride times for the Capitol Square could be reduced by up to 35% with a BRT system. The proposed budget anticipates planning in 2020, design in 2021-2022, and construction in 2022-2023 partially supported by federal funding. This funding will construct the East-West corridor. In addition to funding presented here, the Metro Satellite Bus Facility project is assumed as a component of the locally funded match for the federal funding in the BRT project budget.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Non-GF GO Borrowing	1,500,000	7,500,000	13,300,000	4,200,000	-	-
Federal Sources	2,000,000	1,700,000	82,600,000	11,700,000	-	-
TIF Proceeds	-	-	3,500,000	-	-	-
TOTAL	\$ 3,500,000	\$ 9,200,000	\$ 99,400,000	\$ 15,900,000	\$ -	\$ -

Project	Inter-City Intermodal Bus Terminal	Project #	1707
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for studying the feasibility of developing an intercity intermodal bus terminal in conjunction with the reconstruction of the Lake Street parking ramp (planned for 2024). The desired outcome of the project is a multi-use parking garage, intermodal terminal, and potential commercial or residential development above the facility.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	200,000	-	-	-	-	-
TOTAL	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Madison in Motion	Project #	10704
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for a study to standardize a policy for pedestrian crossings, bicycle-pedestrian interaction, and identify areas of greatest need. The City's pedestrian plan was most recently completed in 1999. Since that time numerous new pedestrian treatments have been developed for pedestrians crossing arterial streets and bicycle interaction.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
GF GO Borrowing	160,000	-	-	-	-	-
TOTAL	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -

Transportation

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Request	GO Borrowing	Other	Total
Bus Rapid Transit	1,924,000	1,500,000	2,000,000	3,500,000
Inter-City Intermodal Bus Terminal	200,000	200,000	-	200,000
Interstate 94 Interchange Study	250,000	-	-	-
Madison in Motion	160,000	160,000	-	160,000
Total 2020 Appropriation	\$ 2,534,000	\$ 1,860,000	\$ 2,000,000	\$ 3,860,000

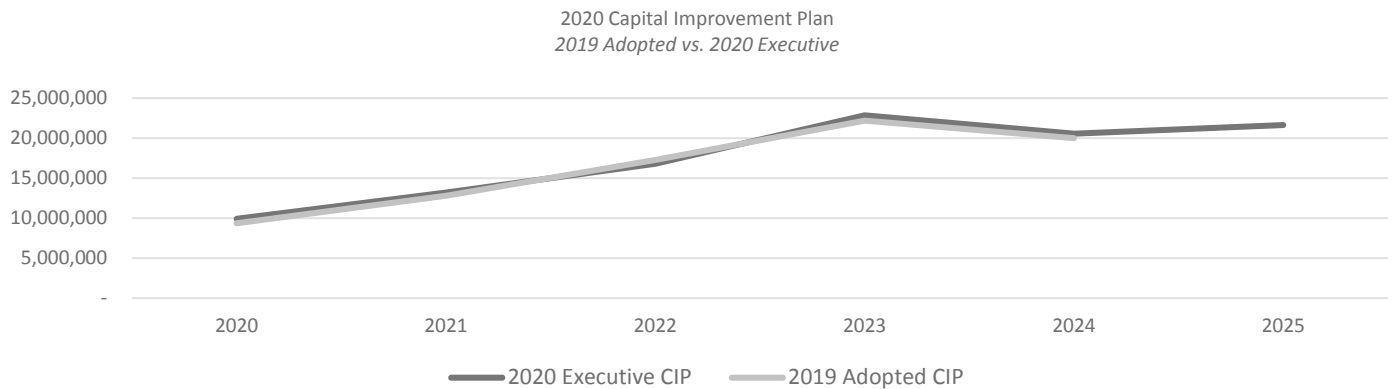
Water Utility

Capital Improvement Plan

Project Summary

	2020	2021	2022	2023	2024	2025
Booster Pump Station #128 Upgrade	-	-	-	92,000	440,000	-
Booster Pump Station #213 Lakeview Recon:	-	-	-	-	-	238,000
Chlorinators & Florinators Program	31,000	32,000	33,000	34,000	35,000	36,000
Unit Well #15	-	82,000	16,000	16,000	16,000	16,000
Unit Well #8 Reconstruction	-	-	-	-	-	87,000
Unit Well 12 Conversion to a Two Zone Well	-	-	-	318,000	3,754,000	-
Unit Well Rehab Program	320,000	240,000	255,000	270,000	270,000	285,000
Water Hydrants Program	550,000	567,000	583,000	601,000	619,000	637,000
Water Mains - New	4,082,000	96,000	1,780,000	4,276,000	3,081,000	5,019,000
Water Mains-Pavement Management	785,000	3,869,000	4,745,000	3,561,000	2,962,000	1,995,000
Water Mains-Pipe Lining	200,000	709,000	2,042,000	2,401,000	2,301,000	2,184,000
Water Mains-Reconstruct Streets	1,933,000	4,643,000	2,568,000	1,543,000	4,121,000	1,583,000
Water Meter and Fixed Network Program	650,000	666,000	683,000	700,000	718,000	736,000
Water Utility Facility Improvements	592,000	492,000	884,000	522,000	539,000	555,000
Water Utility Vehicles & Equipment	767,000	731,000	655,000	669,000	690,000	705,000
Water Valve Cut-In Program	15,000	16,000	16,000	17,000	17,000	18,000
Well 14 Mitigation	-	-	82,000	16,000	16,000	16,000
Well 19 Iron and Manganese Filter	-	891,000	81,000	6,691,000	-	-
Westside Water Supply	-	153,000	2,370,000	1,127,000	971,000	7,531,000
Total	\$ 9,925,000	\$ 13,187,000	\$ 16,793,000	\$ 22,854,000	\$ 20,550,000	\$ 21,641,000

Changes from 2019 CIP



Programs Added

- Chlorinators & Florinators Program: Program moved to Capital Budget from Operating Budget (\$0.2m)
- Unit Well Rehab Program: Program moved to Capital Budget from Operating Budget (\$1.64m)
- Water Hydrants Program: Program moved to Capital Budget from Operating Budget (\$3.6m)
- Water Meter and Fixed Network Program: Program moved to Capital Budget from Operating Budget (\$4.15m)
- Water Utility Vehicles & Equipment: Program moved to Capital Budget from Operating Budget (\$4.2m)
- Water Valve Cut-In Program: Program moved to Capital Budget from Operating Budget (\$0.1m)

Projects Added

- Westside Water Supply: Project added to CIP (\$12.15m)
- Unit Well #15: Project added to CIP (\$0.15m)

Projects Removed

- Booster Pump Station #109: Project removed from CIP (\$3.1m)
- Booster Pump Station #129: Project removed from CIP (\$4.7m)

Water Utility

Budget Overview

2020 CIP by Expenditure Type

	2020	2021	2022	2023	2024	2025
Building	429,000	1,412,000	927,000	7,492,000	5,223,000	8,131,000
Machinery and Equipment	1,931,000	1,722,000	1,762,000	1,836,000	2,226,000	1,836,000
Water Network	7,565,000	10,053,000	14,104,000	13,526,000	13,101,000	11,674,000
Total	\$ 9,925,000	\$ 13,187,000	\$ 16,793,000	\$ 22,854,000	\$ 20,550,000	\$ 21,641,000

2020 CIP by Funding Source

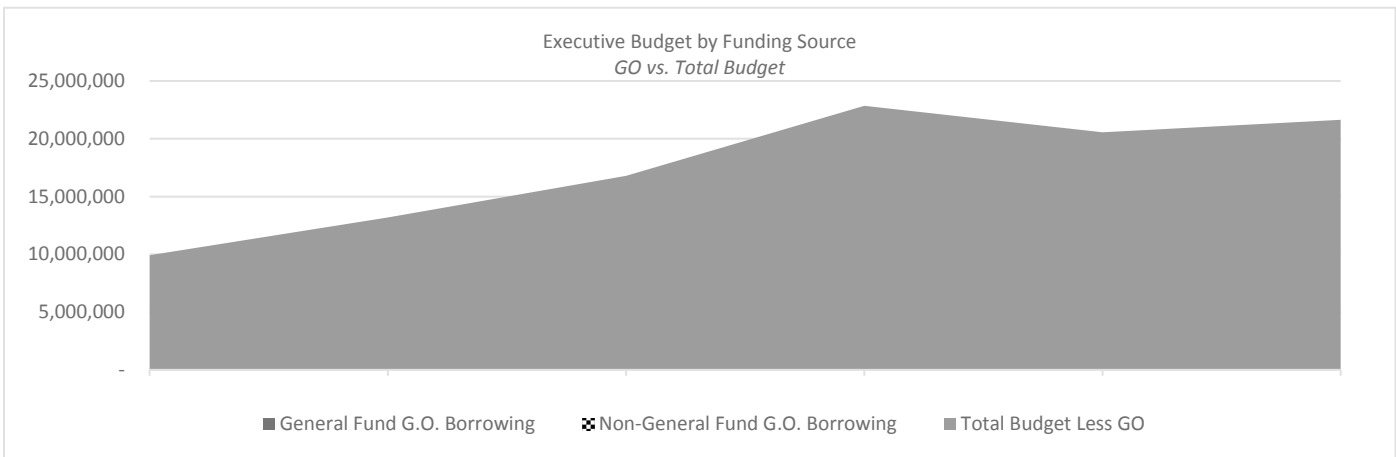
	2020	2021	2022	2023	2024	2025
Reserves Applied	2,333,000	2,252,000	2,225,000	2,291,000	2,349,000	2,417,000
Revenue Bonds	7,592,000	10,935,000	14,568,000	20,563,000	18,201,000	19,224,000
Total	\$ 9,925,000	\$ 13,187,000	\$ 16,793,000	\$ 22,854,000	\$ 20,550,000	\$ 21,641,000

Borrowing Summary

	2020	2021	2022	2023	2024	2025
Borrowing Schedule						
General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

General Fund G.O. Borrowing	-	-	-	-	-	-
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Water Utility

Project Overview

Project	Booster Pump Station #128 Upgrade	Project #	12442
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project is for Booster Pump Station #128 pumping capacity upgrades. The goal of this project is to meet pumping demand on the far west side of the water system. Pump capacity will be increased to 2100 gallons per minute.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Revenue Bonds	-	-	-	92,000	440,000	-
TOTAL	\$ -	\$ -	\$ -	\$ 92,000	\$ 440,000	\$ -

Project	Booster Pump Station #213 Lakeview Reconstruction	Project #	12441
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project is for reconstructing the Lake View Booster Pumping Station. The goal of the project is to meet fire fighting requirements and expansion in Zone 5 on Madison's north side. A generator will also be added to ensure reliability of the pumping station in the event of a power outage. Pump capacity will be increased to 1200 gallons per minute.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Revenue Bonds	-	-	-	-	-	238,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 238,000

Project	Chlorinators & Florinators Program	Project #	12386
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program rebuilds and replaces chlorinator and florinator equipment on a 10 year replacement cycle. The goal of this program is to reduce failures and service interruptions for safe and reliable water. Progress will be measured by the frequency of equipment failure.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	31,000	32,000	33,000	34,000	35,000	36,000
TOTAL	\$ 31,000	\$ 32,000	\$ 33,000	\$ 34,000	\$ 35,000	\$ 36,000

Project Citywide Element **Water Hydrants Program
Neighborhoods and Housing** **Project #
Project Type** **12385
Program**

Project Description

This program is for the annual raising, replacing and moving of water hydrants. The goal of this program is to maintain reliable service for fire suppression.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	550,000	567,000	583,000	601,000	619,000	637,000
TOTAL	\$ 550,000	\$ 567,000	\$ 583,000	\$ 601,000	\$ 619,000	\$ 637,000

Project Citywide Element **Water Mains - New
Green and Resilient** **Project #
Project Type** **12507
Program**

Project Description

This program is for the installation of new water mains throughout the City. The goal of the program is to strengthen and expand the existing distribution system, improve water pressure, improve fire protection, allow transfer of water between pressure zones, and to serve the growing areas of the City. Newly installed mains include hydraulic improvements consistent with the Water Utility Master Plan. Planned projects in 2020 include: Cottage Grove Road, Treetops Drive, Feather Edge Drive, Felland Road and Lien Road

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Revenue Bonds	4,082,000	96,000	1,780,000	4,276,000	3,081,000	5,019,000
TOTAL	\$ 4,082,000	\$ 96,000	\$ 1,780,000	\$ 4,276,000	\$ 3,081,000	\$ 5,019,000

Project Citywide Element **Water Mains Replace Rehab Improve - Pavement Management
Green and Resilient** **Project #
Project Type** **11894
Program**

Project Description

This program is for replacing existing water mains in conjunction with the repaving of roads as part of the City's Engineering-Major Streets Pavement Management program. The goal of the program is to update the water infrastructure reducing the risk of pipe failure. The program aligns with the Water Utility's goal to replace or rehabilitate over 400 miles of aging pipe within the City over a 40-year period to renew and maintain the system. Planned projects in 2020 include: South Brooks Street, Hathaway Drive, Strathmore Lane, Greenwich Drive, Devon Court, Davenport Drive, and Glenbrook Circle.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Revenue Bonds	785,000	3,869,000	4,745,000	3,561,000	2,962,000	1,995,000
TOTAL	\$ 785,000	\$ 3,869,000	\$ 4,745,000	\$ 3,561,000	\$ 2,962,000	\$ 1,995,000

Project Citywide Element **Water Mains Replace Rehab Improve - Pipe Lining Green and Resilient** **Project # Project Type** **11892 Program**

Project Description

This program is for cured-in-place-pipe lining (CIPP) to improve the quality of existing pipes in the water network throughout the City. The goal of the program is to lengthen the useful life of the pipes at a lower cost than replacing the pipe. The program measures the miles of pipe rehabilitated using the lining method. Locations for CIPP lining are evaluated on an annual basis.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Revenue Bonds	200,000	709,000	2,042,000	2,401,000	2,301,000	2,184,000
TOTAL	\$ 200,000	\$ 709,000	\$ 2,042,000	\$ 2,401,000	\$ 2,301,000	\$ 2,184,000

Project Citywide Element **Water Mains Replace Rehab Improve - Reconstruct Streets Green and Resilient** **Project # Project Type** **11893 Program**

Project Description

This program is for replacing existing water mains in conjunction with the reconstruction of roads as part of the City’s Engineering-Major Streets Reconstruct Streets program. The goal of the program is to update the water infrastructure diminishing the risk of pipe failure. The program aligns with the Water Utility’s goal to replace or rehabilitate over 400 miles of aging pipe within the City over a 40-year period to renew and maintain the system. Planned projects in 2020 include: West Towne Path, South Gammon Road, Gregory Street, Cross Street, Copeland Street, Western Avenue, Dunning Street, Jackson Street, LaFollette Avenue, Rethke Avenue, Dean Avenue, Allis Avenue, Tyler Circle, Seth Circle, and Rockstream Drive.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Revenue Bonds	1,933,000	4,643,000	2,568,000	1,543,000	4,121,000	1,583,000
TOTAL	\$ 1,933,000	\$ 4,643,000	\$ 2,568,000	\$ 1,543,000	\$ 4,121,000	\$ 1,583,000

Project Citywide Element **Water Meter and Fixed Network Program Green and Resilient** **Project # Project Type** **12340 Program**

Project Description

This program is for the water meter and fixed network advanced metering infrastructure (AMI) improvements. The program identifies projects via the State Public Service Commission (PSC) requirement for a prescribed schedule of meter replacement and testing. The goal of the program is to maximize the accuracy of the municipal services statements issued to customers. Progress will be measured by comparing the meter maintenance against the respective prescribed schedules as well as monitoring the total non-revenue water volume.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	650,000	666,000	683,000	700,000	718,000	736,000
TOTAL	\$ 650,000	\$ 666,000	\$ 683,000	\$ 700,000	\$ 718,000	\$ 736,000

Project Citywide Element **Water Utility Facility Improvements Green and Resilient** **Project # Project Type** **10440 Program**

Project Description

This program is for repairing and upgrading Water Utility facilities. The goal of the program is to maintain the facilities for reliable service and reducing emergency repairs. Progress is measured by tracking the number of emergency calls, facility outages, and accidents each year. Funding in 2020 is for variable frequency drive (VFD) and flow meter installations.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Revenue Bonds	592,000	492,000	884,000	522,000	539,000	555,000
TOTAL	\$ 592,000	\$ 492,000	\$ 884,000	\$ 522,000	\$ 539,000	\$ 555,000

Project Citywide Element **Water Utility Vehicles & Equipment Green and Resilient** **Project # Project Type** **12339 Program**

Project Description

This program is for the annual vehicle and equipment replacements and additions. Replacement schedules are based on age and mileage of the vehicles and equipment. The goal of this program is to provide reliable vehicles and equipment for Water Utility’s operations. Progress will be measured by the frequency of vehicle breakdowns and actual useful life obtained. Planned purchases in 2020 include: a dump truck, service truck, backhoe, and three service vehicles.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	767,000	731,000	655,000	669,000	690,000	705,000
TOTAL	\$ 767,000	\$ 731,000	\$ 655,000	\$ 669,000	\$ 690,000	\$ 705,000

Project Citywide Element **Water Valve Cut-In Program Green and Resilient** **Project # Project Type** **12387 Program**

Project Description

This program is for installing new valve cut-ins to the existing water infrastructure. The goal of this program is to eliminate areas of the city where water service is negatively impacted during water system maintenance and repair. Success is measured by a reduction in complaints from customers for impacted service.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Reserves Applied	15,000	16,000	16,000	17,000	17,000	18,000
TOTAL	\$ 15,000	\$ 16,000	\$ 16,000	\$ 17,000	\$ 17,000	\$ 18,000

Project Citywide Element **Well 14 Mitigation Green and Resilient** **Project # Project Type** **11900 Project**

Project Description

This project is for improvements to reduce chloride concentration levels at Well 14 on University Avenue near Spring Harbor. Due to winter road salt operations on University Avenue and the surrounding neighborhoods, chloride levels in the water pumped from Well 14 have been rising for several years.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Revenue Bonds	-	-	82,000	16,000	16,000	16,000
TOTAL	\$ -	\$ -	\$ 82,000	\$ 16,000	\$ 16,000	\$ 16,000

Project Citywide Element **Well 19 Iron and Manganese Filter Green and Resilient** **Project # Project Type** **10448 Project**

Project Description

This project is for a new iron, manganese, and radium treatment system at Well 19 located on Lake Mendota Drive on the City's west side. The goal of this project is to improve water quality in the area. Progress will be measured by the change in iron, manganese, and radium concentrations, which currently do not meet Madison Water Utility standards. Funding in 2023 is for construction.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Revenue Bonds	-	891,000	81,000	6,691,000	-	-
TOTAL	\$ -	\$ 891,000	\$ 81,000	\$ 6,691,000	\$ -	\$ -

Project Citywide Element **Westside Water Supply Neighborhoods and Housing** **Project # Project Type** **12439 Project**

Project Description

This project is for developing a new source of supply on the far west side of the system. Water demand projections indicate that there will be a supply deficiency on the far west side of the system by 2029 as the area develops. Funding in 2021-2022 is for project planning, 2023 is for water network improvements, and 2024-2025 is for a well construction.

Project Budget by Funding Source

	2020	2021	2022	2023	2024	2025
Revenue Bonds	-	153,000	2,370,000	1,127,000	971,000	7,531,000
TOTAL	\$ -	\$ 153,000	\$ 2,370,000	\$ 1,127,000	\$ 971,000	\$ 7,531,000

Water Utility

2020 Appropriation Schedule

2020 Appropriation

Executive Budget

	Executive Budget			
	Request	GO Borrowing	Other	Total
Chlorinators & Florinators Program	31,000	-	31,000	31,000
Unit Well Rehab Program	320,000	-	320,000	320,000
Water Hydrants Program	550,000	-	550,000	550,000
Water Mains - New	4,082,000	-	4,082,000	4,082,000
Water Mains Replace Rehab Improve - Pavement Management	785,000	-	785,000	785,000
Water Mains Replace Rehab Improve - Pipe Lining	200,000	-	200,000	200,000
Water Mains Replace Rehab Improve - Reconstruct Streets	1,933,000	-	1,933,000	1,933,000
Water Meter and Fixed Network Program	650,000	-	650,000	650,000
Water Utility Facility Improvements	592,000	-	592,000	592,000
Water Utility Vehicles & Equipment	767,000	-	767,000	767,000
Water Valve Cut-In Program	15,000	-	15,000	15,000
Total 2020 Appropriation	\$ 9,925,000	\$ -	\$ 9,925,000	\$ 9,925,000



Cash Flow Statements

2020 Capital Improvement Plan:
Executive Budget

Impact Fee Statements

Background & Purpose

Impact fees are paid by developers to support costs associated with the future development of public infrastructure. The City of Madison collects impact fees for Parks, Engineering, and Traffic Engineering. The City of Madison currently has 16 Impact Fee Districts: 6 Parks districts, 9 Engineering districts, and 1 Traffic Engineering district. The City began using an impact fee model for collecting development fees following the adoption of a 1993 Wisconsin state statute that guides the program.

Funds collected in the various districts are reinvested for public infrastructure projects within the district where they were collected, with the exception of the Citywide Parkland fee. Funds for this district are collected from developers that opt out of dedicating land to open space as part of new development.

Effective January 1, 2017, The City's park-related impact fees were repealed and replaced by a combined "Park Impact Fee." This new Park Impact Fee continues to apply to all development in the City, and will consist of two parts: the Park-Land Impact Fee (replacing the Parkland Impact Fee) and the Park-Infrastructure Impact Fee (replacing the Park Development Impact Fee). The Park-Infrastructure Impact Fee rate will be adjusted annually based on the Construction Cost Index. The Park-Land Impact Fee rate will be adjusted annually based on City Assessor land value data.

The previous 11 districts, which were centered around the City's large neighborhood/community parks, have been recreated as four districts: north, east, central and west. The larger districts provide increased flexibility in the expenditure of park development impact fees. In addition, 20% of all Park-Infrastructure Impact Fees will be placed into a City-wide benefit district to be used throughout the City. The previous 11 districts will be closed as the funds are expended.

2020 Highlights

Key Impact Fee-funded projects in the 2020 CIP include:

- Funding for path and court improvements in parks located within the Far West district
- Funding for various park land improvements in Elver Park
- Anticipated funding to acquire land for a new park

Impact Fees
Citywide Summary - All Active Impact Fee Funds
2020 Executive Budget

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ 16,096,410	\$ 11,281,665	\$ 11,803,722	\$ 11,501,119	\$ -
Fund Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	312,071	176,550	305,703	162,700	-
Revenue - Impact Fees	549,494	292,000	514,000	494,500	-
Park Dev. / Impact Fees	1,477,662	3,890,000	2,444,908	2,400,000	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	2,609	-	-	-	-
Total Inflows:	<u>\$ 2,341,836</u>	<u>\$ 4,358,550</u>	<u>\$ 3,264,611</u>	<u>\$ 3,057,200</u>	<u>\$ -</u>
Fund Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	6,089,356	7,485,000	3,259,000	7,439,000	-
Major Streets	-	-	-	-	-
Storm Utility	49,970	1,756,000	-	-	-
Sewer Utility	69,669	2,200,000	-	-	-
Debt Service - Principal	266,243	19,998	266,304	266,182	-
Debt Service - Interest	55,139	4,600	41,911	32,192	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	10,000	-
Other	104,147	-	-	-	-
Total Outflows:	<u>\$ 6,634,524</u>	<u>\$ 11,465,598</u>	<u>\$ 3,567,214</u>	<u>\$ 7,747,373</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (4,292,688)</u>	<u>\$ (7,107,048)</u>	<u>\$ (302,603)</u>	<u>\$ (4,690,173)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 11,803,721</u>	<u>\$ 4,174,617</u>	<u>\$ 11,501,119</u>	<u>\$ 6,810,945</u>	<u>\$ -</u>

**Impact Fees
Parks Subtotal**

	2018 Actual	2019 Budget	2019 Projected	2020 Executive	2020 Budget
Cash Balance (Deficit), January 1	\$ 20,465,118	\$ 15,603,857	\$ 16,139,190	\$ 15,606,203	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	311,911	176,550	305,703	162,700	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	1,477,662	3,890,000	2,444,908	2,400,000	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	900	-	-	-	-
Total Inflows:	\$ 1,790,473	\$ 4,066,550	\$ 2,750,611	\$ 2,562,700	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	6,089,356	7,485,000	3,259,000	7,439,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	19,998	19,998	19,998	19,998	-
Debt Service - Interest	7,048	4,600	4,600	4,000	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	10,000	-
Other	-	-	-	-	-
Total Outflows:	\$ 6,116,402	\$ 7,509,598	\$ 3,283,598	\$ 7,472,998	\$ -
Annual Net Cash Flow	\$ (4,325,929)	\$ (3,443,048)	\$ (532,987)	\$ (4,910,298)	\$ -
Cash Balance (Deficit), December 31	\$ 16,139,189	\$ 12,160,809	\$ 15,606,203	\$ 10,695,905	\$ -

**Impact Fees
12405101 Parks - Warner**

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ 87,269	\$ 69,400	\$ 66,882	\$ (2,618)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	671	600	500	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 671</u>	<u>\$ 600</u>	<u>\$ 500</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	21,058	70,000	70,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 21,058</u>	<u>\$ 70,000</u>	<u>\$ 70,000</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (20,387)</u>	<u>\$ (69,400)</u>	<u>\$ (69,500)</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 66,882</u>	<u>\$ -</u>	<u>\$ (2,618)</u>	<u>\$ (2,618)</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

Parks Division:

Playground/Accessibility
Improvements, Playground
Replacement

cash	\$ 70,000
	<u>\$ 70,000</u>

Impact Fees
12405102 Parks - Reindahl

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ 307,963	\$ 279,963	\$ 299,110	\$ 178,710	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	4,879	1,500	4,600	2,500	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 4,879</u>	<u>\$ 1,500</u>	<u>\$ 4,600</u>	<u>\$ 2,500</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	13,732	172,000	125,000	184,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 13,732</u>	<u>\$ 172,000</u>	<u>\$ 125,000</u>	<u>\$ 184,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (8,853)</u>	<u>\$ (170,500)</u>	<u>\$ (120,400)</u>	<u>\$ (181,500)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 299,110</u>	<u>\$ 109,463</u>	<u>\$ 178,710</u>	<u>\$ (2,790)</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

Parks Division:

Park Land Improvements (Reauthorization)	cash	\$ 12,000
Park Land Improvements, Basketball Courts	cash	\$ 90,000
Park Land Improvements, Sun Shelter	cash	\$ 70,000
		<u>\$ 172,000</u>

Includes 2020 amounts as follows:

Parks Division:

Park Land Improvements, Path	cash	\$ 100,000
Park Land Improvements, Sport Court	cash	\$ 14,000
Park Land Improvements, Sun Shelter	cash	\$ 70,000
		<u>\$ 184,000</u>

Impact Fees
12405103 Parks - Door Creek

	2018 Actual	2019 Budget	2019 Projected	2020 Executive	2020 Budget
Cash Balance (Deficit), January 1	\$ 1,848	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	1,848	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ 1,848	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ (1,848)	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ -	\$ -	\$ -	\$ -	\$ -

Impact Fees
12405104 Parks - Yahara Hills

	2018 Actual	2019 Budget	2019 Projected	2020 Executive	2020 Budget
Cash Balance (Deficit), January 1	\$ (35,762)	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	(35,762)	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ (35,762)	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ 35,762	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ -	\$ -	\$ -	\$ -	\$ -

**Impact Fees
12405105 Parks - Olbrich**

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ 58,749	\$ 29,600	\$ 13,461	\$ (16,069)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	704	400	470	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 704</u>	<u>\$ 400</u>	<u>\$ 470</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	45,992	30,000	30,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 45,992</u>	<u>\$ 30,000</u>	<u>\$ 30,000</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (45,288)</u>	<u>\$ (29,600)</u>	<u>\$ (29,530)</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 13,461</u>	<u>\$ -</u>	<u>\$ (16,069)</u>	<u>\$ (16,069)</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

Parks Division:

Playground/Accessibility
Improvements, Playground
Replacements

cash	\$ 30,000
	<u>\$ 30,000</u>

Impact Fees
12405106 Parks - Law - Tenney

	2018 Actual	2019 Budget	2019 Projected	2020 Executive	2020 Budget
Cash Balance (Deficit), January 1	\$ 293,019	\$ 129,510	\$ 173,320	\$ 139,561	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	3,886	900	3,500	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	16,339	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 3,886	\$ 900	\$ 19,839	\$ -	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	98,388	-	29,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	19,998	19,998	19,998	19,998	-
Debt Service - Interest	5,200	4,600	4,600	4,000	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ 123,586	\$ 24,598	\$ 53,598	\$ 23,998	\$ -
Annual Net Cash Flow	\$ (119,700)	\$ (23,698)	\$ (33,759)	\$ (23,998)	\$ -
Cash Balance (Deficit), December 31	\$ 173,320	\$ 105,812	\$ 139,561	\$ 115,563	\$ -

Impact Fees
12405107 Parks - Vilas - Brittingham

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ 1,133,455	\$ 209,000	\$ 413,684	\$ (33,316)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	12,240	6,000	8,000	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 12,240</u>	<u>\$ 6,000</u>	<u>\$ 8,000</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	732,011	215,000	455,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 732,011</u>	<u>\$ 215,000</u>	<u>\$ 455,000</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (719,771)</u>	<u>\$ (209,000)</u>	<u>\$ (447,000)</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 413,684</u>	<u>\$ -</u>	<u>\$ (33,316)</u>	<u>\$ (33,316)</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

Parks Division:

Vilas Park Improvements (Reauthorization)	cash	\$ 175,000
Playground/Accessibility Improvements, Playground (Reauthorization)	cash	<u>\$ 40,000</u>
		<u>\$ 215,000</u>

Impact Fees
12405108 Parks Olin - Turville

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ 145,279	\$ 28,900	\$ 46,113	\$ (13,387)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	1,212	1,100	500	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 1,212</u>	<u>\$ 1,100</u>	<u>\$ 500</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	100,378	30,000	60,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 100,378</u>	<u>\$ 30,000</u>	<u>\$ 60,000</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (99,166)</u>	<u>\$ (28,900)</u>	<u>\$ (59,500)</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 46,113</u>	<u>\$ -</u>	<u>\$ (13,387)</u>	<u>\$ (13,387)</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

Parks Divison:

Park Land Improvements, Seating
(Reauthorization)

cash	30,000
	\$ 30,000

Impact Fees
12405109 Parks - Garner

	2018 Actual	2019 Budget	2019 Projected	2020 Executive	2020 Budget
Cash Balance (Deficit), January 1	\$ 40,126	\$ 77,546	\$ 15,784	\$ (13,666)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	658	250	550	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 658	\$ 250	\$ 550	\$ -	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	25,000	65,000	30,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ 25,000	\$ 65,000	\$ 30,000	\$ -	\$ -
Annual Net Cash Flow	\$ (24,342)	\$ (64,750)	\$ (29,450)	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ 15,784	\$ 12,796	\$ (13,666)	\$ (13,666)	\$ -

Includes 2019 amounts as follows:

Parks Division:

Park Land Improvements, Courts (Reauthorization)	cash	\$ 25,000
Park Land Improvements, Courts	cash	\$ 40,000
		<u>\$ 65,000</u>

**Impact Fees
12405110 Parks - Far West**

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ 260,371	\$ 175,521	\$ 134,378	\$ 56,543	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	3,833	1,800	4,019	2,000	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	28,146	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 3,833</u>	<u>\$ 1,800</u>	<u>\$ 32,165</u>	<u>\$ 2,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	129,826	110,000	110,000	65,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 129,826</u>	<u>\$ 110,000</u>	<u>\$ 110,000</u>	<u>\$ 65,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (125,993)</u>	<u>\$ (108,200)</u>	<u>\$ (77,835)</u>	<u>\$ (63,000)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 134,378</u>	<u>\$ 67,321</u>	<u>\$ 56,543</u>	<u>\$ (6,457)</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

Parks Division:

Park Land Improvements, Fields (Reauthorization)	cash	\$ 10,000
Playground/Accessibility, Playground Replacement	cash	\$ 100,000
		<u>\$ 110,000</u>

Includes 2020 amounts as follows:

Parks Division:

Park Land Improvements, Path	cash	\$ 35,000
Park Land Improvements, Court	cash	\$ 30,000
		<u>\$ 65,000</u>

**Impact Fees
12405111 Parks - Elver**

	2018 Actual	2019 Budget	2019 Projected	2020 Executive	2020 Budget
Cash Balance (Deficit), January 1	\$ 694,816	\$ 226,300	\$ 264,821	\$ 18,321	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	9,799	2,200	3,500	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 9,799	\$ 2,200	\$ 3,500	\$ -	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	439,794	228,500	250,000	30,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	10,000	-
Other	-	-	-	-	-
Total Outflows:	\$ 439,794	\$ 228,500	\$ 250,000	\$ 40,000	\$ -
Annual Net Cash Flow	\$ (429,995)	\$ (226,300)	\$ (246,500)	\$ (40,000)	\$ -
Cash Balance (Deficit), December 31	\$ 264,821	\$ -	\$ 18,321	\$ (21,679)	\$ -

Includes 2019 amounts as follows:

Parks Divison:

Park Land Improvements, Planning (Reauthorization)	cash	38,500
Hill Creek Park	cash	150,000
Park Land Improvements, Greenside Park	cash	40,000
		<u>228,500</u>

Includes 2020 amounts as follows:

Parks Divison:

Park Land Improvements, Courts	cash	\$ 20,000
Park land Improvements, Ice Rink	cash	\$ 10,000
Park Facility Improvements, Shelter	cash	\$ 10,000
		<u>\$ 40,000</u>

Impact Fees
12405112 Parks - Citywide Parkland Fee

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ 11,844,239	\$ 6,838,231	\$ 7,924,737	\$ 8,219,724	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	167,473	88,000	169,564	50,000	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	125,423	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	900	-	-	-	-
Total Inflows:	<u>\$ 168,373</u>	<u>\$ 88,000</u>	<u>\$ 294,987</u>	<u>\$ 50,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	4,087,875	4,772,500	-	6,500,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 4,087,875</u>	<u>\$ 4,772,500</u>	<u>\$ -</u>	<u>\$ 6,500,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (3,919,502)</u>	<u>\$ (4,684,500)</u>	<u>\$ 294,987</u>	<u>\$ (6,450,000)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 7,924,737</u>	<u>\$ 2,153,731</u>	<u>\$ 8,219,724</u>	<u>\$ 1,769,724</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

Parks Division:

Central Park (Reauthorization)	cash	822,500
Land Acquisition (Reauthorization)	cash	3,000,000
Land Acquisition	cash	<u>\$ 900,000</u>
		<u>\$ 4,722,500</u>

Includes 2020 amounts as follows:

Parks Division:

Land Acquisition	cash	<u>\$ 6,500,000</u>
		<u>\$ 6,500,000</u>

Impact Fees
12405113 Parks - Citywide Infrastructure Fee

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ 364,410	\$ 47,410	\$ 206,694	\$ (539,806)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	6,871	-	3,500	2,000	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	108,927	440,000	250,000	250,000	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 115,798</u>	<u>\$ 440,000</u>	<u>\$ 253,500</u>	<u>\$ 252,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	273,514	750,000	1,000,000	50,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 273,514</u>	<u>\$ 750,000</u>	<u>\$ 1,000,000</u>	<u>\$ 50,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (157,716)</u>	<u>\$ (310,000)</u>	<u>\$ (746,500)</u>	<u>\$ 202,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 206,694</u>	<u>\$ (262,590)</u>	<u>\$ (539,806)</u>	<u>\$ (337,806)</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

Parks Division:

Law Park	cash	\$ 100,000
Breese Stevens Improvements (Reauthorized)	cash	<u>\$ 650,000</u>
		<u>\$ 750,000</u>

Includes 2020 amounts as follows:

Parks Division:

Law Park	cash	<u>\$ 50,000</u>
		<u>\$ 50,000</u>

**Impact Fees
12405114 - North**

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ 113,655	\$ (260,805)	\$ 199,829	\$ 153,629	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	2,679	-	3,800	2,500	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	85,335	250,000	150,000	150,000	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 88,014</u>	<u>\$ 250,000</u>	<u>\$ 153,800</u>	<u>\$ 152,500</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	1,840	130,000	200,000	95,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 1,840</u>	<u>\$ 130,000</u>	<u>\$ 200,000</u>	<u>\$ 95,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 86,174</u>	<u>\$ 120,000</u>	<u>\$ (46,200)</u>	<u>\$ 57,500</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 199,829</u>	<u>\$ (140,805)</u>	<u>\$ 153,629</u>	<u>\$ 211,129</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

Parks Division:

Field Improvements	cash	\$ 60,000
Park Land Improvements, Courts	cash	\$ 20,000
Park Land Improvements, Paths	cash	\$ 50,000
		<u>\$ 130,000</u>

Includes 2020 amounts as follows:

Parks Division:

Beach and Shoreline Improvements	cash	\$ 50,000
Park Land Improvements, Courts	cash	\$ 20,000
Playground/Accessibility, Playgrounds	cash	\$ 25,000
		<u>\$ 95,000</u>

**Impact Fees
12405115 - East**

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ 1,061,714	\$ 1,256,314	\$ 1,299,702	\$ 1,119,202	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	19,507	10,000	19,500	15,000	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	250,559	350,000	250,000	250,000	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 270,066</u>	<u>\$ 360,000</u>	<u>\$ 269,500</u>	<u>\$ 265,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	32,078	407,000	450,000	195,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 32,078</u>	<u>\$ 407,000</u>	<u>\$ 450,000</u>	<u>\$ 195,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 237,988</u>	<u>\$ (47,000)</u>	<u>\$ (180,500)</u>	<u>\$ 70,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 1,299,702</u>	<u>\$ 1,209,314</u>	<u>\$ 1,119,202</u>	<u>\$ 1,189,202</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

Parks Division:

Park Land Improvements (Reauthorization)	cash	\$ 42,000
Beach and Shoreline Improvements, Olbrich Park Boat Launch	cash	\$ 50,000
Park Land Improvements, Door Creek, Galaxy Park, Patriot Park, Paving	cash	\$ 295,000
Playground/Accessibility, Playground Replacement	cash	<u>\$ 20,000</u>
		<u>\$ 407,000</u>

Includes 2020 amounts as follows:

Parks Division:

Dog Park Improvements, New Dog Park	cash	\$ 50,000
Park Land Improvements, Sun Shelter	cash	\$ 25,000
Park Land Improvements, Court	cash	\$ 20,000
Playground/Accessibility, Playgrounds	cash	<u>\$ 100,000</u>
		<u>\$ 195,000</u>

**Impact Fees
12405116 - Central**

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ 34,316	\$ (5,284)	\$ 41,846	\$ 42,746	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	856	-	900	900	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	52,611	250,000	150,000	150,000	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 53,467</u>	<u>\$ 250,000</u>	<u>\$ 150,900</u>	<u>\$ 150,900</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	45,937	205,000	150,000	190,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 45,937</u>	<u>\$ 205,000</u>	<u>\$ 150,000</u>	<u>\$ 190,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 7,530</u>	<u>\$ 45,000</u>	<u>\$ 900</u>	<u>\$ (39,100)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 41,846</u>	<u>\$ 39,716</u>	<u>\$ 42,746</u>	<u>\$ 3,646</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

Parks Division:

Parks Facility Improvements, Facility Improvements (Reauthorization)	cash	\$ 15,000
Park Land Improvements, Paving	cash	\$ 50,000
Playground and Accessibility, Penn Park	cash	\$ 40,000
Vilas Park Improvements	cash	\$ 100,000
		<u>\$ 205,000</u>

Includes 2020 amounts as follows:

Parks Division:

Beach and Shoreline Improvements, Path	cash	\$ 20,000
Park Land Improvements, Sun Shelter	cash	\$ 20,000
Park Land Improvements, Path	cash	\$ 15,000
Park Facility Improvements, Building	cash	\$ 50,000
Playground/Accessibility, Playgrounds	cash	\$ 85,000
		<u>\$ 190,000</u>

**Impact Fees
12405117 - West**

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ 423,553	\$ 837,153	\$ 486,771	\$ 444,571	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	7,925	7,800	7,800	7,800	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	132,988	600,000	250,000	300,000	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 140,913</u>	<u>\$ 607,800</u>	<u>\$ 257,800</u>	<u>\$ 307,800</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	77,695	300,000	300,000	130,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 77,695</u>	<u>\$ 300,000</u>	<u>\$ 300,000</u>	<u>\$ 130,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 63,218</u>	<u>\$ 307,800</u>	<u>\$ (42,200)</u>	<u>\$ 177,800</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 486,771</u>	<u>\$ 1,144,953</u>	<u>\$ 444,571</u>	<u>\$ 622,371</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

Parks Division:

Park Land Improvements, Paving (Reauthorization)	cash	\$ 30,000
Playground/Accessibility Improvements (Reauthorization)	cash	\$ 20,000
Park Land Improvements, Courts	cash	\$ 25,000
Park Land Improvements, Park Development	cash	\$ 15,000
Playground and Accessibility, Playground Replacements	cash	\$ 210,000
		<u>\$ 300,000</u>

Includes 2020 amounts as follows:

Parks Division:

Beach and Shoreline, Access Improvements	cash	\$ 70,000
Park Land Improvements, Fencing	cash	\$ 20,000
Playground and Accessibility, Playgrounds		\$ 40,000
		<u>\$ 130,000</u>

**Impact Fees
12405118 - Park Land**

	2018 Actual	2019 Budget	2019 Projected	2020 Executive	2020 Budget
Cash Balance (Deficit), January 1	\$ 3,636,098	\$ 5,665,098	\$ 4,552,058	\$ 5,852,058	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	68,718	56,000	75,000	80,000	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	847,242	2,000,000	1,225,000	1,300,000	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 915,960	\$ 2,056,000	\$ 1,300,000	\$ 1,380,000	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ 915,960	\$ 2,056,000	\$ 1,300,000	\$ 1,380,000	\$ -
Cash Balance (Deficit), December 31	\$ 4,552,058	\$ 7,721,098	\$ 5,852,058	\$ 7,232,058	\$ -

**Impact Fees
Engineering Subtotal**

	2018 Actual	2019 Budget	2019 Projected	2020 Executive	2020 Budget
Cash Balance (Deficit), January 1	\$ (4,472,855)	\$ (4,322,192)	\$ (4,335,468)	\$ (4,105,084)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	160	-	-	-	-
Revenue - Impact Fees	549,494	292,000	514,000	494,500	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	1,709	-	-	-	-
Total Inflows:	\$ 551,363	\$ 292,000	\$ 514,000	\$ 494,500	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	49,970	1,756,000	-	-	-
Sewer Utility	69,669	2,200,000	-	-	-
Debt Service - Principal	246,245	-	246,306	246,184	-
Debt Service - Interest	48,092	-	37,311	28,192	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ 413,975	\$ 3,956,000	\$ 283,616	\$ 274,376	\$ -
Annual Net Cash Flow	\$ 137,388	\$ (3,664,000)	\$ 230,384	\$ 220,124	\$ -
Cash Balance (Deficit), December 31	\$ (4,335,468)	\$ (7,986,192)	\$ (4,105,084)	\$ (3,884,960)	\$ -

Impact Fees
12404020 Engr. - Door Creek North Phase 2

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ (501,232)	\$ (401,232)	\$ (384,414)	\$ (284,414)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	116,818	75,000	100,000	100,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 116,818</u>	<u>\$ 75,000</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 116,818</u>	<u>\$ 75,000</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (384,414)</u>	<u>\$ (326,232)</u>	<u>\$ (284,414)</u>	<u>\$ (184,414)</u>	<u>\$ -</u>

Impact Fees
12404021 Engr. - Valley View Road

	2018 Actual	2019 Budget	2019 Projected	2020 Executive	2020 Budget
Cash Balance (Deficit), January 1	\$ (659,689)	\$ (678,944)	\$ (679,962)	\$ (692,325)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	3,245	2,000	10,700	2,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	737	-	-	-	-
Total Inflows:	\$ 3,982	\$ 2,000	\$ 10,700	\$ 2,000	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	22,000	-	22,026	21,974	-
Debt Service - Interest	2,255	-	1,037	536	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ 24,255	\$ -	\$ 23,063	\$ 22,509	\$ -
Annual Net Cash Flow	\$ (20,273)	\$ 2,000	\$ (12,363)	\$ (20,509)	\$ -
Cash Balance (Deficit), December 31	\$ (679,962)	\$ (676,944)	\$ (692,325)	\$ (712,834)	\$ -

Impact Fees
12404022 Engr. - Upper Badger Mill Creek

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ (78,595)	\$ (63,595)	\$ (75,405)	\$ (73,305)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	3,190	10,000	2,100	2,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 3,190</u>	<u>\$ 10,000</u>	<u>\$ 2,100</u>	<u>\$ 2,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 3,190</u>	<u>\$ 10,000</u>	<u>\$ 2,100</u>	<u>\$ 2,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (75,405)</u>	<u>\$ (53,595)</u>	<u>\$ (73,305)</u>	<u>\$ (71,305)</u>	<u>\$ -</u>

Impact Fees
12404023 Engr. - Feland Road Impact Fee

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ (1,674,025)	\$ (1,659,025)	\$ (1,640,818)	\$ (1,615,818)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	33,207	15,000	25,000	25,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 33,207</u>	<u>\$ 15,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 33,207</u>	<u>\$ 15,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (1,640,818)</u>	<u>\$ (1,644,025)</u>	<u>\$ (1,615,818)</u>	<u>\$ (1,590,818)</u>	<u>\$ -</u>

Impact Fees
12404024 Engr. - Elderberry Neighborhood

	2018 Actual	2019 Budget	2019 Projected	2020 Executive	2020 Budget
Cash Balance (Deficit), January 1	\$ (89,394)	\$ (39,394)	\$ (95,351)	\$ (94,151)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	4,019	30,000	1,200	500	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 4,019	\$ 30,000	\$ 1,200	\$ 500	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	9,976	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ 9,976	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ (5,957)	\$ 30,000	\$ 1,200	\$ 500	\$ -
Cash Balance (Deficit), December 31	\$ (95,351)	\$ (9,394)	\$ (94,151)	\$ (93,651)	\$ -

Impact Fees
12404025 Engr. - Northeast Neighborhood

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ (583,396)	\$ (605,368)	\$ (602,017)	\$ (607,418)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	12,380	10,000	25,000	15,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	972	-	-	-	-
Total Inflows:	<u>\$ 13,352</u>	<u>\$ 10,000</u>	<u>\$ 25,000</u>	<u>\$ 15,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	29,000	-	29,035	28,965	-
Debt Service - Interest	2,972	-	1,367	706	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 31,972</u>	<u>\$ -</u>	<u>\$ 30,401</u>	<u>\$ 29,671</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (18,620)</u>	<u>\$ 10,000</u>	<u>\$ (5,401)</u>	<u>\$ (14,671)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (602,017)</u>	<u>\$ (595,368)</u>	<u>\$ (607,418)</u>	<u>\$ (622,089)</u>	<u>\$ -</u>

Impact Fees
12404026 Engr. - Lower Badger Mill Creek Sanitary Sewer and Stormwater

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ (896,457)	\$ (884,566)	\$ (867,594)	\$ (747,746)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	376,635	150,000	350,000	350,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 376,635</u>	<u>\$ 150,000</u>	<u>\$ 350,000</u>	<u>\$ 350,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	49,970	1,756,000	-	-	-
Sewer Utility	59,693	2,200,000	-	-	-
Debt Service - Principal	195,245	-	195,245	195,245	-
Debt Service - Interest	42,864	-	34,907	26,950	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 347,772</u>	<u>\$ 3,956,000</u>	<u>\$ 230,152</u>	<u>\$ 222,195</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 28,863</u>	<u>\$ (3,806,000)</u>	<u>\$ 119,848</u>	<u>\$ 127,805</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (867,594)</u>	<u>\$ (4,690,566)</u>	<u>\$ (747,746)</u>	<u>\$ (619,941)</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

Sewer Utility

Sewer Impact Fee Districts borrow \$ 2,200,000

Stormwater Utility

Stormwater Quality System Improvements borrow \$ 1,756,000
\$ 3,956,000

Impact Fees
12404027 Engr. - Pumpkin Hollow

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Budget</u>
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Impact Fees
12404028 Engr. - Jeffy Trail

	2018 Actual	2019 Budget	2019 Projected	2020 Executive	2020 Budget
Cash Balance (Deficit), January 1	\$ 9,932	\$ 9,932	\$ 10,092	\$ 10,092	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	160	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 160	\$ -	\$ -	\$ -	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ 160	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ 10,092	\$ 9,932	\$ 10,092	\$ 10,092	\$ -

**Impact Fees
Traffic Engineering Subtotal**

	2018 Actual	2019 Budget	2019 Projected	2020 Executive	2020 Budget
Cash Balance (Deficit), January 1	\$ 104,147	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	104,147	-	-	-	-
Total Outflows:	\$ 104,147	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ (104,147)	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ -	\$ -	\$ -	\$ -	\$ -

Impact Fees
12404540 TE - Hawks Woods

	2018 Actual	2019 Budget	2019 Projected	2020 Executive	2020 Budget
Cash Balance (Deficit), January 1	\$ 104,147	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
* Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	104,147	-	-	-	-
Total Outflows:	\$ 104,147	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ (104,147)	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ -	\$ -	\$ -	\$ -	\$ -

* A resolution (RES-18-00077) passed in 2017 authorized the use of these funds to replace General Obligation Borrowing in the CTH M Project in the Engineering - Major Streets Capital Budget.

Tax Increment Financing

Background & Purpose

Tax Increment Financing (TIF) is a financing tool utilized by the City of Madison to fund public infrastructure, promote development opportunities, and expand future tax base. All of the existing districts, and future districts, must demonstrate that development is not possible without a form of City assistance. Currently, Madison has 13 districts with three that have closed in 2018.

Beginning in 2009, State law began allowing the use of TIF proceeds to support Affordable Housing. Under the revised policy, jurisdictions can keep a TIF district open for an additional year and utilize the additional increment to fund affordable housing developments. Incremental revenue from TID 33 were appropriated to Affordable Housing in 2016. Incremental revenue from TIDs 27, 32, and 43 were appropriated to Affordable Housing in the 2018.

The information outlined in the TIF cash flow statements is provided for informational purposes and is not intended to serve as budget.

2020 Highlights

Key TIF-funded projects in the 2020 CIP include:

- Construction of Cedar Street using a combination of proceeds from TID 42 and special assessments.
- Stormwater improvements on South Street using proceeds from TID 42.
- Substitution of previously authorized Public Market funding sources (i.e., GO Borrowing, Reserves Applied, and Transfer in from General Fund) with incremental revenues from TID 36.

**Tax Incremental Financing
Citywide Summary - All Active TIDs
2020 Executive Budget**

No.	Name	Year of Inception	Base Value	2019 Value	Accumulated TIF Increment Change August 15, 2019	2020 Ratio of Debt Svc. and Cap. Leases to Annual Revenues (Excluding Borrowing)	Dec. 31, 2020 Budgeted Cash Balance	Dec. 31, 2020 Balance of Unrecovered Costs (Fav.)	2020 Capital Budget Executive
25	Wilson Street	1995	\$38,606,700	\$222,869,700	477%	18%	\$21,794,791	(\$20,174,791)	\$1,000
29	Allied Terrace	2000	41,741,400	66,015,800	58%	22%	(1,999,965)	1,999,966	500
35	Todd Drive	2005	25,800,600	78,038,100	202%	8%	1,988,418	(1,343,238)	-
36	Capitol Gateway	2005	97,652,400	424,702,800	335%	46%	2,135,748	10,645,936	7,552,000
37	Union Corners	2006	43,466,900	131,820,000	203%	34%	569,190	1,461,561	31,000
38	Badger/Ann/Park	2008	54,203,700	51,525,200	-5%	20%	(1,859,310)	1,859,310	-
39	Stoughton Road	2008	263,256,500	367,152,600	39%	16%	5,059,445	(3,986,361)	30,500
41	University/Whitney	2011	18,703,300	61,047,000	226%	51%	2,355,383	(1,262,766)	-
42	Wingra	2012	50,866,200	79,118,500	56%	79%	1,282,936	1,640,081	1,630,500
44	Royster Clark	2013	30,448,400	56,383,300	85%	85%	(630,900)	3,296,234	1,000
45	Capitol Square West	2015	79,304,000	151,102,600	91%	123%	(5,660,788)	15,545,889	1,500
46	Research Park	2015	118,934,300	272,846,500	129%	34%	4,949,394	3,355,397	-
47	Silicon Prairie	2017	10,032,600	26,487,400	164%	19%	325,745	94,716	-
							\$ 29,984,341	\$ 13,037,219	\$ 9,248,000

**Tax Incremental Financing
Citywide Summary - All Active TIDs
2019 Executive Budget**

	2018 Actual	2019 Budget	2019 Projected	2020 Executive	2020 Adopted
Cash Balance (Deficit), January 1	\$ 37,562,109	\$ 26,184,801	\$ 20,575,756	\$ 21,409,089	\$ -
Project Inflows:					
Incremental Revenues	15,557,653	19,819,954	19,245,152	25,844,450	-
Computer Reimbursement	772,461	1,064,275	790,181	772,686	-
Personal Property Aid	-	220,691	175,143	101,240	-
Payment on Advance	-	-	-	-	-
Interest Income	821,982	371,723	434,987	182,046	-
Proceeds from Borrowing	11,570,355	9,310,300	2,930,300	1,602,500	-
Developer Capital Funding	3,960,000	504,559	278,970	251,772	-
Application Fees	39,000	-	-	-	-
Other	634,485	500,000	2,633,898	500,000	-
Total Inflows:	\$ 33,355,936	\$ 31,791,502	\$ 26,488,630	\$ 29,254,694	\$ -
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	1,234,161	4,310,300	2,930,300	800,000	-
Engineering: Storm Water	-	-	-	800,000	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	3,914	8,000	8,000	8,000	-
Parking	25,904,308	25,521,135	6,095,693	-	-
PCED: Payments to Developers	3,420,000	5,000,000	4,908,000	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	90,000	90,000	7,142,000	-
Traffic Engineering	3,586	25,000	16,199	-	-
Transit	-	-	-	-	-
Debt Service-Principal	13,480,438	8,099,795	7,624,689	8,744,377	-
Debt Service-Interest	1,546,409	1,192,973	1,099,766	1,296,940	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	4,971,585	765,000	765,000	785,000	-
Capital Lease-Interest	224,864	77,828	77,828	61,380	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	200,012	235,000	201,084	190,000	-
Audit Costs	21,125	26,000	25,625	26,000	-
Other	636,994	500,000	1,813,113	500,000	-
Total Outflows:	\$ 51,647,396	\$ 45,851,031	\$ 25,655,297	\$ 20,353,697	\$ -
Annual Net Cash Flow	\$ (18,291,460)	\$ (14,059,529)	\$ 833,333	\$ 8,900,997	\$ -
Cash Balance (Deficit), December 31	\$ 19,270,649	\$ 12,125,272	\$ 21,409,089	\$ 30,310,087	\$ -
Memo: Unrecovered Costs (Fav.)	\$ 36,252,531	\$ 46,734,723	\$ 29,959,809	\$ 13,131,934	\$ -

Tax Incremental Financing
TID #25 - Wilson Street Corridor
 Inception 1995

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Adopted</u>
Cash Balance (Deficit), January 1	\$ 35,835,979	\$ 34,483,214	\$ 20,708,486	\$ 17,928,348	\$ -
Project Inflows:					
Incremental Revenues	4,740,984	3,592,976	3,592,976	4,298,764	-
Computer Reimbursement	28,551	29,242	29,242	28,551	-
Personal Property Aid	-	27,632	27,632	26,238	-
Payment on Advance	-	-	-	-	-
Interest Income	568,693	240,862	245,775	125,498	-
Proceeds from Borrowing	3,960,000	-	-	-	-
Developer Capital Funding	68,658	504,559	278,970	251,772	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 9,366,886</u>	<u>\$ 4,395,271</u>	<u>\$ 4,174,595</u>	<u>\$ 4,730,823</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	1,305,952	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	1,000	1,000	1,000	-
Parking -- Ramp at Judge Doyle	17,904,307	20,521,135	6,095,693	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	4,971,585	765,000	765,000	785,000	-
Capital Lease-Interest	224,864	77,828	77,828	61,380	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	10,797	15,000	13,062	15,000	-
Audit Costs	1,625	2,000	2,000	2,000	-
Other	75,249	-	150	-	-
Total Outflows:	<u>\$ 24,494,379</u>	<u>\$ 21,381,963</u>	<u>\$ 6,954,733</u>	<u>\$ 864,380</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (15,127,493)</u>	<u>\$ (16,986,692)</u>	<u>\$ (2,780,138)</u>	<u>\$ 3,866,443</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 20,708,486</u>	<u>\$ 17,496,522</u>	<u>\$ 17,928,348</u>	<u>\$ 21,794,791</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	<u>\$ (17,538,486)</u>	<u>\$ (1,316,794)</u>	<u>\$ (15,523,348)</u>	<u>\$ (20,174,791)</u>	<u>\$ -</u>

Includes 2020 amounts as follows:

<u>Parks: Street Tree Replacements</u>	<u>Cash</u>	<u>1,000</u>	<u>-</u>
TOTAL		\$ 1,000	\$ -

Tax Incremental Financing
TID #29 - Allied Terrace
 Inception 2000

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Adopted</u>
Cash Balance (Deficit), January 1	\$ (2,858,530)	\$ (2,870,875)	\$ (2,741,999)	\$ (2,440,877)	\$ -
Project Inflows:					
Incremental Revenues	470,972	432,385	432,385	566,310	-
Computer Reimbursement	9,291	9,516	9,516	9,516	-
Personal Property Aid	-	5,150	5,150	5,150	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	4,125	-	1,465	-	-
Total Inflows:	<u>\$ 484,388</u>	<u>\$ 447,051</u>	<u>\$ 448,516</u>	<u>\$ 580,976</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	368	500	500	500	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. - Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	343,678	123,247	123,247	122,953	-
Debt Service-Interest	12,728	8,924	8,924	4,611	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	8,869	10,000	12,312	10,000	-
Audit Costs	1,625	2,000	2,000	2,000	-
Other	589	-	411	-	-
Total Outflows:	<u>\$ 367,857</u>	<u>\$ 144,671</u>	<u>\$ 147,394</u>	<u>\$ 140,064</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 116,531</u>	<u>\$ 302,380</u>	<u>\$ 301,122</u>	<u>\$ 440,912</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (2,741,999)</u>	<u>\$ (2,568,495)</u>	<u>\$ (2,440,877)</u>	<u>\$ (1,999,965)</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	\$ 2,988,200	\$ 2,562,573	\$ 2,563,831	\$ 1,999,966	\$ -

Note: Not included in the operating statement is a note due from Gorman Companies regarding Avalon Village for \$1M plus accrued interest, due 10/5/22.

Includes 2020 amounts as follows:

Parks: Stree Tree Replacements	Cash	500	-
TOTAL		<u>\$ 500</u>	<u>\$ -</u>

Tax Incremental Financing
TID #35 - Todd Drive / West Beltline
 Inception 2005

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Adopted</u>
Cash Balance (Deficit), January 1	\$ 2,205,168	\$ 1,326,738	\$ 2,221,818	\$ 1,297,280	\$ -
Project Inflows:					
Incremental Revenues	805,905	910,503	910,503	1,218,675	-
Computer Reimbursement	76,478	78,329	78,329	76,478	-
Personal Property Aid	-	8,169	8,169	8,169	-
Payment on Advance	-	-	-	-	-
Interest Income	42,172	14,719	28,011	9,081	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 924,555</u>	<u>\$ 1,011,719</u>	<u>\$ 1,025,012</u>	<u>\$ 1,312,403</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	3,586	-	16,199	-	-
Transit	-	-	-	-	-
Debt Service-Principal	373,274	92,168	92,168	92,168	-
Debt Service-Interest	20,147	19,079	19,079	17,097	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	9,035	10,000	20,104	10,000	-
Audit Costs	1,625	2,000	2,000	2,000	-
Other - Transfer to TID 38	500,238	500,000	1,800,000	500,000	-
Total Outflows:	<u>\$ 907,905</u>	<u>\$ 623,247</u>	<u>\$ 1,949,550</u>	<u>\$ 621,265</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 16,650</u>	<u>\$ 388,472</u>	<u>\$ (924,538)</u>	<u>\$ 691,138</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 2,221,818</u>	<u>\$ 1,715,210</u>	<u>\$ 1,297,280</u>	<u>\$ 1,988,418</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	<u>\$ (1,392,302)</u>	<u>\$ (1,872,942)</u>	<u>\$ (559,932)</u>	<u>\$ (1,343,238)</u>	<u>\$ -</u>

Note: A resolution (RES-14-00388) adopted 5/20/14 authorizes amendment of the project plan to provide for a "donor-recipient" arrangement between TIDs #35 and #38, whereby TID #35, as a donor TID, will, starting in 2016, transfer \$500,000 per year to TID #38 for five years, or a total of \$2,500,000.

**Tax Incremental Financing
TID #36 - Capitol Gateway Corridor
Inception 2005**

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Adopted</u>
Cash Balance (Deficit), January 1	\$ 10,078,088	\$ 3,028,689	\$ 572,108	\$ 5,024,604	\$ -
Project Inflows:					
Incremental Revenues	2,001,603	7,933,366	7,933,366	7,629,922	-
Computer Reimbursement	76,658	78,514	78,514	76,659	-
Personal Property Aid	-	14,926	14,926	14,926	-
Payment on Advance	-	-	-	-	-
Interest Income	123,713	96,363	60,353	-	-
Proceeds from Borrowing	-	5,000,000	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 2,201,974</u>	<u>\$ 13,123,168</u>	<u>\$ 8,087,158</u>	<u>\$ 7,721,507</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	1,899	2,000	2,000	2,000	-
Parking Utility	8,000,001	-	-	-	-
PCED: Payments to Developers	-	5,000,000	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	7,050,000	-
Traffic Engineering	-	25,000	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	3,150,189	3,150,188	3,150,188	3,150,188	-
Debt Service-Interest	534,390	466,982	466,982	389,175	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	19,613	15,000	13,255	15,000	-
Audit Costs	1,625	2,000	2,000	2,000	-
Other	237	-	237	-	-
Total Outflows:	<u>\$ 11,707,954</u>	<u>\$ 8,661,170</u>	<u>\$ 3,634,662</u>	<u>\$ 10,608,363</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (9,505,980)</u>	<u>\$ 4,461,998</u>	<u>\$ 4,452,496</u>	<u>\$ (2,886,856)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 572,108</u>	<u>\$ 7,490,687</u>	<u>\$ 5,024,604</u>	<u>\$ 2,137,748</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	<u>\$ 18,509,952</u>	<u>\$ 15,897,766</u>	<u>\$ 10,907,268</u>	<u>\$ 10,643,936</u>	<u>\$ -</u>

Includes 2020 amounts as follows:

Parks: Street Tree Replacements	Cash	2,000	-
Economic Development: Public Market (replaces other funding sources)	Cash	7,000,000	-
<u>Economic Development: Property Holding Costs</u>	<u>Cash</u>	<u>50,000</u>	<u>-</u>
TOTAL		<u>\$ 7,052,000</u>	<u>\$ -</u>

Tax Incremental Financing
TID #37 - Union Corners
 Inception 2006

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Adopted</u>
Cash Balance (Deficit), January 1	\$ (2,533,820)	\$ (2,998,027)	\$ (1,186,840)	\$ (764,901)	\$ -
Project Inflows:					
Incremental Revenues	1,478,694	1,213,208	1,213,208	2,061,234	-
Computer Reimbursement	8,520	8,727	8,727	8,520	-
Personal Property Aid	-	12,520	12,520	12,520	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	346,064	1,657,000	1,597,000	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 1,833,278</u>	<u>\$ 2,891,455</u>	<u>\$ 2,831,455</u>	<u>\$ 2,082,274</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	1,657,000	1,597,000	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	366	1,000	1,000	1,000	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	322,000	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	30,000	30,000	30,000	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	408,935	408,935	408,935	603,227	-
Debt Service-Interest	46,881	35,693	35,693	96,956	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	21,483	15,000	12,476	15,000	-
Audit Costs	1,625	2,000	2,000	2,000	-
Other	7,008	-	412	-	-
Total Outflows:	<u>\$ 486,298</u>	<u>\$ 2,149,628</u>	<u>\$ 2,409,516</u>	<u>\$ 748,183</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 1,346,980</u>	<u>\$ 741,827</u>	<u>\$ 421,939</u>	<u>\$ 1,334,091</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (1,186,840)</u>	<u>\$ (2,256,200)</u>	<u>\$ (764,901)</u>	<u>\$ 569,190</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	\$ 2,632,753	\$ 3,138,991	\$ 3,398,879	\$ 1,461,561	\$ -
Includes 2020 amounts as follows:					
Parks: Street Tree Replacements			Cash	1,000	-
<u>Economic Development: Property Holding Costs</u>			<u>Cash</u>	<u>30,000</u>	<u>-</u>
				<u>\$ 31,000</u>	<u>\$ -</u>

Tax Incremental Financing
TID #38 - Badger / Ann / Park Street
 Inception 2008

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Adopted</u>
Cash Balance (Deficit), January 1	\$ (3,807,866)	\$ (3,818,878)	\$ (3,735,025)	\$ (2,254,147)	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	9,827	10,065	10,065	9,827	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other - Transfer from TID 35	500,000	500,000	1,800,000	500,000	-
Total Inflows:	<u>\$ 509,827</u>	<u>\$ 510,065</u>	<u>\$ 1,810,065</u>	<u>\$ 509,827</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	399,367	299,263	299,263	99,507	-
Debt Service-Interest	26,881	15,456	15,456	3,483	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	8,876	10,000	12,318	10,000	-
Audit Costs	1,625	2,000	2,000	2,000	-
Other	237	-	150	-	-
Total Outflows:	<u>\$ 436,986</u>	<u>\$ 326,719</u>	<u>\$ 329,187</u>	<u>\$ 114,990</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 72,841</u>	<u>\$ 183,346</u>	<u>\$ 1,480,878</u>	<u>\$ 394,837</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (3,735,025)</u>	<u>\$ (3,635,532)</u>	<u>\$ (2,254,147)</u>	<u>\$ (1,859,310)</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	\$ 4,133,795	\$ 3,651,186	\$ 2,353,654	\$ 1,859,310	\$ -

Note: A resolution (RES-14-00388) adopted 5/20/14 authorizes amendment of the project plan to provide for a "donor-recipient" arrangement between TIDs #35 and #38, whereby TID #35, as a donor TID, will, starting in 2016, transfer \$500,000 per year to TID #38 for five years, or a total of \$2,500,000.

Tax Incremental Financing
TID #39 - Stoughton Road
 Inception 2008

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Adopted</u>
Cash Balance (Deficit), January 1	\$ (492,968)	\$ (691,677)	\$ 1,073,205	\$ 2,877,651	\$ -
Project Inflows:					
Incremental Revenues	1,701,264	1,899,530	1,899,530	2,423,844	-
Computer Reimbursement	200,589	205,443	205,443	200,589	-
Personal Property Aid	-	50,606	50,606	9,441	-
Payment on Advance	-	-	-	-	-
Interest Income	14,863	7,732	23,479	28,777	-
Proceeds from Borrowing	-	2,320,000	1,000,000	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	7,994	-	2,804	-	-
Total Inflows:	<u>\$ 1,924,710</u>	<u>\$ 4,483,311</u>	<u>\$ 3,181,862</u>	<u>\$ 2,662,651</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	2,320,000	1,000,000	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	1,027	500	500	500	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	30,000	30,000	30,000	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	293,990	294,262	294,262	380,772	-
Debt Service-Interest	37,211	27,984	27,984	57,585	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	9,324	10,000	12,318	10,000	-
Audit Costs	1,625	2,000	2,000	2,000	-
Other	15,360	-	10,352	-	-
Total Outflows:	<u>\$ 358,537</u>	<u>\$ 2,684,746</u>	<u>\$ 1,377,416</u>	<u>\$ 480,857</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 1,566,173</u>	<u>\$ 1,798,565</u>	<u>\$ 1,804,446</u>	<u>\$ 2,181,794</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 1,073,205</u>	<u>\$ 1,106,888</u>	<u>\$ 2,877,651</u>	<u>\$ 5,059,445</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	\$ (325,087)	\$ (97,914)	\$ (1,423,795)	\$ (3,986,361)	\$ -
Includes 2020 amounts as follows:					
Economic Development: Property Holding Costs			Cash	30,000	-
<u>Parks: Street Tree Replacements</u>			<u>Cash</u>	<u>500</u>	<u>-</u>
TOTAL				<u>\$ 30,500</u>	<u>\$ -</u>

Tax Incremental Financing
TID #41 - University - Whitney (UW Clinic Project)
 Inception 2011

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Adopted</u>
Cash Balance (Deficit), January 1	\$ 1,061,740	\$ 1,064,295	\$ 1,492,248	\$ 1,868,960	\$ -
Project Inflows:					
Incremental Revenues	828,550	895,432	895,432	987,857	-
Computer Reimbursement	5,742	5,881	5,881	5,742	-
Personal Property Aid	-	5,263	5,263	5,263	-
Payment on Advance	-	-	-	-	-
Interest Income	26,100	12,047	21,026	18,690	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	122,366	-	-	-	-
Total Inflows:	<u>\$ 982,758</u>	<u>\$ 918,623</u>	<u>\$ 927,602</u>	<u>\$ 1,017,552</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	480,480	480,480	480,480	480,480	-
Debt Service-Interest	61,002	49,825	49,825	38,649	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	8,906	10,000	18,189	10,000	-
Audit Costs	1,625	2,000	2,000	2,000	-
Other	237	-	396	-	-
Total Outflows:	<u>\$ 552,250</u>	<u>\$ 542,305</u>	<u>\$ 550,890</u>	<u>\$ 531,129</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 430,508</u>	<u>\$ 376,318</u>	<u>\$ 376,712</u>	<u>\$ 486,423</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 1,492,248</u>	<u>\$ 1,440,613</u>	<u>\$ 1,868,960</u>	<u>\$ 2,355,383</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	\$ 561,329	\$ (295,469)	\$ (295,863)	\$ (1,262,766)	\$ -

Tax Incremental Financing
TID #42 - Wingra (Wingra Clinic Project)
Inception 2012

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Adopted</u>
Cash Balance (Deficit), January 1	\$ 193,255	\$ 193,677	\$ 399,386	\$ 1,187,990	\$ -
Project Inflows:					
Incremental Revenues	721,162	515,525	515,525	659,112	-
Computer Reimbursement	40,259	41,233	40,258	40,258	-
Personal Property Aid	-	8,421	-	3,991	-
Payment on Advance	-	-	-	-	-
Interest Income	10,229	-	9,813	-	-
Proceeds from Borrowing	-	300,000	300,000	1,600,000	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	829,629	-	-
Total Inflows:	<u>\$ 771,650</u>	<u>\$ 865,179</u>	<u>\$ 1,695,225</u>	<u>\$ 2,303,361</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	300,000	300,000	800,000	-
Engineering: Storm Water	-	-	-	800,000	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	87	500	500	500	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	30,000	30,000	30,000	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	475,535	475,535	475,535	505,535	-
Debt Service-Interest	61,601	49,990	49,990	50,380	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	22,455	20,000	48,596	20,000	-
Audit Costs	1,625	2,000	2,000	2,000	-
Other	4,216	-	-	-	-
Total Outflows:	<u>\$ 565,519</u>	<u>\$ 878,025</u>	<u>\$ 906,621</u>	<u>\$ 2,208,415</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 206,131</u>	<u>\$ (12,846)</u>	<u>\$ 788,604</u>	<u>\$ 94,946</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 399,386</u>	<u>\$ 180,831</u>	<u>\$ 1,187,990</u>	<u>\$ 1,282,936</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	\$ 1,604,701	\$ 1,442,012	\$ 640,562	\$ 1,640,081	\$ -
Includes 2019 amounts as follows:					
Eng Major Streets: Cedar Street			Borrowing	800,000	-
Engineering - Stormwater: South Street Stormwater			Borrowing	800,000	-
Economic Development: Property Holding Costs			Cash	30,000	-
<u>Parks: Street Tree Replacements</u>			<u>Cash</u>	<u>500</u>	<u>-</u>
TOTAL				<u>\$ 1,630,500</u>	<u>\$ -</u>

Tax Incremental Financing
TID #44 - Royster Clark
 Inception 2013

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Adopted</u>
Cash Balance (Deficit), January 1	\$ 161,991	\$ 151,956	\$ (895,794)	\$ (712,869)	\$ -
Project Inflows:					
Incremental Revenues	299,657	380,227	380,227	605,048	-
Computer Reimbursement	5,450	5,582	5,582	5,450	-
Personal Property Aid	-	3,066	3,066	1,658	-
Payment on Advance	-	-	-	-	-
Interest Income	893	-	-	-	-
Proceeds from Borrowing	-	-	-	1,000	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 306,000</u>	<u>\$ 388,875</u>	<u>\$ 388,875</u>	<u>\$ 613,156</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	210	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	167	1,000	1,000	1,000	-
Parking	-	-	-	-	-
PCED: Payments to Developers	820,000	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	433,420	433,420	150,626	433,420	-
Debt Service-Interest	98,218	93,166	39,767	84,767	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	9,908	10,000	12,320	10,000	-
Audit Costs	1,625	2,000	2,000	2,000	-
Other	237	-	237	-	-
Total Outflows:	<u>\$ 1,363,785</u>	<u>\$ 539,586</u>	<u>\$ 205,950</u>	<u>\$ 531,187</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (1,057,785)</u>	<u>\$ (150,711)</u>	<u>\$ 182,925</u>	<u>\$ 81,969</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (895,794)</u>	<u>\$ 1,245</u>	<u>\$ (712,869)</u>	<u>\$ (630,900)</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	<u>\$ 4,144,174</u>	<u>\$ 3,861,465</u>	<u>\$ 3,810,623</u>	<u>\$ 3,296,234</u>	<u>\$ -</u>

Includes 2019 amounts as follows:

<u>Parks: Street Tree Replacements</u>	<u>Borrowing</u>	<u>1,000</u>	<u>-</u>
TOTAL		\$ 1,000	\$ -

Tax Incremental Financing
TID #45 - Capitol Square West
 Inception June 2015

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Adopted</u>
Cash Balance (Deficit), January 1	\$ (3,380,955)	\$ (2,955,443)	\$ (3,681,277)	\$ (5,256,712)	\$ -
Project Inflows:					
Incremental Revenues	1,787,444	543,365	543,365	1,675,025	-
Computer Reimbursement	44,430	45,505	45,505	44,430	-
Personal Property Aid	-	10,683	10,683	9,892	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	33,300	33,300	1,500	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 1,831,874</u>	<u>\$ 632,853</u>	<u>\$ 632,853</u>	<u>\$ 1,730,847</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	(72,001)	33,300	33,300	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	1,500	1,500	1,500	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	1,837,541	1,837,541	1,837,541	1,837,541	-
Debt Service-Interest	354,662	321,390	321,390	283,882	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	10,132	10,000	12,320	10,000	-
Audit Costs	1,625	2,000	2,000	2,000	-
Other	237	-	237	-	-
Total Outflows:	<u>\$ 2,132,196</u>	<u>\$ 2,205,731</u>	<u>\$ 2,208,288</u>	<u>\$ 2,134,923</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (300,322)</u>	<u>\$ (1,572,878)</u>	<u>\$ (1,575,435)</u>	<u>\$ (404,076)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (3,681,277)</u>	<u>\$ (4,528,321)</u>	<u>\$ (5,256,712)</u>	<u>\$ (5,660,788)</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	\$ 17,206,660	\$ 16,975,297	\$ 16,977,854	\$ 15,545,889	\$ -

Includes 2019 amounts as follows:

<u>Parks: Street Tree Replacements</u>	<u>Borrowing</u>	<u>1,500</u>	<u>-</u>
TOTAL		\$ 1,500	\$ -

Tax Incremental Financing
TID #46 - Research Park
Inception September 2015

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Adopted</u>
Cash Balance (Deficit), January 1	\$ 1,107,846	\$ (364,434)	\$ 6,432,235	\$ 2,633,691	\$ -
Project Inflows:					
Incremental Revenues	721,418	751,719	751,719	3,334,777	-
Computer Reimbursement	266,666	273,119	273,119	266,666	-
Personal Property Aid	-	37,128	37,128	3,993	-
Payment on Advance	-	-	-	-	-
Interest Income	35,319	-	46,218	-	-
Proceeds from Borrowing	7,264,291	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	39,000	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 8,326,694</u>	<u>\$ 1,061,966</u>	<u>\$ 1,108,184</u>	<u>\$ 3,605,436</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	2,600,000	-	4,586,000	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	252,378	252,378	252,378	978,520	-
Debt Service-Interest	54,785	52,242	52,242	259,213	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	60,605	50,000	13,814	50,000	-
Audit Costs	1,625	2,000	2,000	2,000	-
Other	32,912	-	294	-	-
Total Outflows:	<u>\$ 3,002,305</u>	<u>\$ 356,620</u>	<u>\$ 4,906,728</u>	<u>\$ 1,289,733</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 5,324,389</u>	<u>\$ 705,346</u>	<u>\$ (3,798,544)</u>	<u>\$ 2,315,703</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 6,432,235</u>	<u>\$ 340,912</u>	<u>\$ 2,633,691</u>	<u>\$ 4,949,394</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	<u>\$ 3,103,454</u>	<u>\$ 2,145,730</u>	<u>\$ 6,649,620</u>	<u>\$ 3,355,397</u>	<u>\$ -</u>

Tax Incremental Financing
TID #47 - Silicon Prairie
 Inception 2017

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>2019 Projected</u>	<u>2020 Executive</u>	<u>2020 Adopted</u>
Cash Balance (Deficit), January 1	\$ (7,819)	\$ (8,372)	\$ (82,795)	\$ 20,071	\$ -
Project Inflows:					
Incremental Revenues	-	-	176,916	383,882	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	312	-	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 177,228</u>	<u>\$ 383,882</u>	<u>\$ -</u>
Project Outflows:					
Engineering: Ped Bike	-	-	-	-	-
Engineering: Major Streets	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Parks	-	-	-	-	-
Parking	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	60,066	60,066	60,066	60,066	-
Debt Service-Interest	13,039	12,434	12,434	11,142	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	9	5,000	-	5,000	-
Audit Costs	1,625	2,000	1,625	2,000	-
Other	237	-	237	-	-
Total Outflows:	<u>\$ 74,976</u>	<u>\$ 79,500</u>	<u>\$ 74,362</u>	<u>\$ 78,208</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (74,976)</u>	<u>\$ (79,500)</u>	<u>\$ 102,866</u>	<u>\$ 305,674</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (82,795)</u>	<u>\$ (87,872)</u>	<u>\$ 20,071</u>	<u>\$ 325,745</u>	<u>\$ -</u>
Memo: Unrecovered Costs (Fav.)	<u>\$ 623,388</u>	<u>\$ 642,822</u>	<u>\$ 460,456</u>	<u>\$ 94,716</u>	<u>\$ -</u>



Glossary

2020 Capital Improvement Plan: Executive Budget

Glossary

AGENCY: A unit of organization within the City. Agencies include departments, divisions, and utilities. Each agency is responsible for submitting to the Finance Director capital and operating budget requests outlining projected costs of operation for the upcoming fiscal year.

APPROPRIATION: The legislative authority to spend and obligate a specified amount from a designated fund account for a specific purpose.

BORROWING SCHEDULE: The plan for General Fund and Non-General Fund General Obligation (GO) borrowing during the period of the Capital Improvement Plan (CIP).

CANCELLATION: The removal of budget authority for a project or program. Authority may be cancelled because a project is delayed, the project is not moving forward, implementation is slowed, the project is completed under budget, or there is a change in the scope of the project.

CAPITAL BUDGET: The appropriations for capital projects, which comprise the first year of the Capital Improvement Plan.

CAPITAL IMPROVEMENT PLAN (CIP): The capital projects planned for the next six years in the capital budget. Only the first year of the Capital Improvement Plan is appropriated with the adoption of the capital budget. The remaining five years of budgeted information is presented as a plan for the future.

CAPITAL PROGRAM: A large scale *continuing* work plan which provides for lasting improvements to the City's infrastructure, assets, and services oftentimes funded by notes, bonds, and other borrowing methods.

CAPITAL PROJECT: A large scale work plan with a *defined start date and end date* which provides for lasting improvements to the City's infrastructure, assets, and services oftentimes funded by notes, bonds, and other borrowing.

CITYWIDE ELEMENT: Major topic areas that influence the quality of life in Madison. The Citywide Elements are:

- Culture and Character
- Economy and Opportunity
- Effective Government
- Green and Resilient
- Land Use and Transportation
- Neighborhoods and Housing

COMPENSATION GROUP: A grouping of job classifications based on similar attributes, professional and supervisory requirements, and work functions that are assigned to established salary ranges in the compensation plan.

DEBT SERVICE: Principal and interest payments on debt incurred by the City.

DEVELOPMENT IMPACT FEE ZONE: Geographically defined areas of the City that have been designated by the Common Council as areas in which development has created or may create the need for capital improvements to be funded in whole or in part by impact fees. The areas may be referenced in the Comprehensive Plan or Master Plan, and are shown on a Development Impact Fee Zones Map.

DIRECT APPROPRIATION: Budget appropriations made for a specific activity or initiative but not housed within a specific agency. These appropriations fall under the purview of the Mayor.

EXECUTIVE BUDGET: The Mayor’s plan for expenditures and funding sources during the fiscal year. The plan reflects potential appropriations and is presented to the Common Council for their amendments and adoption at which time the funds are legally appropriated.

EXPENDITURE RESTRAINT PROGRAM: A state aid program that provides funding to municipalities that keep the growth in property tax supported spending to a calculated limit based on mills, the consumer price index, and net new construction.

EXPENDITURE TYPE: The category that describes the type of expenditure being made, for example, Building, Machinery and Equipment, Fiber Network.

FULL TIME EQUIVALENT POSITION (FTE): A term used to express the position count. A person working in a half-time position is considered to be working at 0.5 FTE.

FUNCTION: A grouping of agencies that provide like services. The functions identified within Madison’s operating budget include: Administration, General Government, Library, Planning and Development, Public Safety and Health, and Public Works and Transportation.

FUND: A sum of money segregated for specific activities. Use of this money requires adherence to special regulations established for each fund. The funds identified within the City of Madison’s Adopted Budget include: Capital Projects Fund, General Fund, Community Development Grants, Convention Center, Debt Service, Fleet Services, Golf Courses, Impact Fees, Insurance, Library, Loans, Metro Transit, Other Grants, Other Restricted, Parking Utility, Public Health Madison & Dane County, Sewer Utility, Stormwater Utility, Water Utility, Worker’s Compensation, and Community Development Authority.

FUNDING SOURCE: Income received which supports an appropriation. Funding sources include General Obligation borrowing, federal and state grants, special assessments, etc.

GENERAL FUND: A central fund into which most of the City’s tax and unrestricted revenues are budgeted to support basic City operations.

GENERAL OBLIGATION (GO) BORROWING: A type of municipal borrowing that is secured by the City’s available resources, including tax revenues, to repay the debt.

General Fund GO Borrowing: General Obligation Borrowing that is funded by the City’s General Fund which comprises most of the City’s tax revenues and unrestricted revenues.

Non-General Fund GO Borrowing: General Obligation Borrowing that is funded by sources other than the General Fund. These include enterprise funds such as Stormwater and Metro.

HOLDING COSTS: Expenses for upkeep and maintenance of the unoccupied areas of the Tax Increment Financing (TIF) district properties throughout Madison.

HORIZON LIST: A list of projects not included in the Capital Improvement Plan but that will continue to be studied and analyzed for inclusion in a future CIP. Projects on this list have specific outstanding items that must be addressed prior to inclusion in a future CIP.

IMAGINE MADISON: Madison’s Comprehensive Plan (most recently updated in 2018), outlining policies and actions impacting City budgets, ordinances, and growth. The plan update, which was guided by community input, looks 20 years into the future and seeks opportunities to address long term issues, but focuses on action steps to guide the City’s near term efforts.

IMPACT FEE: A fee imposed on developers in order to pay the capital costs to construct, expand or improve public facilities which are necessary to accommodate new development or any improvements made to existing development in the City as a whole or in designated development impact fee zones. The City currently receives fees from 16 zones that pay for park infrastructure, parkland acquisitions, transportation improvements, Stormwater facilities and sanitary sewer improvements.

LEVY (PROPERTY TAX): Taxes levied on all taxable property within the City of Madison. The annual levy is determined by the amount of funding needed to support ongoing operating functions of the City. The property tax represents 73% of Madison's total General Fund budget.

LEVY LIMIT: A state law providing the maximum amount a municipality may implement as property tax calculated as the prior year levy plus the percentage increase in equalized value from net new construction, with certain exceptions such as general obligation debt service.

MAJOR: A set of like accounts defining the nature of expenditures. Major objects within the City of Madison’s chart of accounts include:

- Revenue
- Salaries
- Fringe Benefits
- Supplies
- Purchased Services
- Debt & Other Financing
- Inter-Departmental Billings
- Inter-Departmental Charges
- Transfer Out

MILL RATE: A figure used to represent the amount per \$1,000 of the assessed value of property which then is used to determine the amount of property tax.

NEIGHBORHOOD RESOURCE TEAM: Staff teams that work together to focus on priorities identified by a specific neighborhood. The mission of Neighborhood Resource Teams is to encourage and enhance communication, coordination, and relationship building among City staff, residents, and other stakeholders to promote equity and improve the quality of life for Madison residents.

NET NEW CONSTRUCTION: The percentage calculated from the ratio of new construction value to the total equalized property value in the City, used in calculating state levy limits and expenditure restraint program limits.

OPERATING BUDGET: A plan, approved by the Mayor and Common Council, appropriating funds to agencies for operating costs during the upcoming year. This plan establishes legal expenditure authority for agencies to carry out business as authorized in the adopted budget. Amendments to the operating budget that exceed \$5,000 are subject to super majority approval by the Common Council.

PAVEMENT RATING: A scale for measuring roadway quality ranging from 0-10, used to document the roadway condition throughout the City of Madison. Pavement ratings are updated biennially.

1	2	3	4	5	6	7	8	9	10
Poor	Deficient			Adequate			New		

PAYMENT IN LIEU OF TAX: A payment made by entities exempt from the property tax to reflect services received from the City.

RACIAL EQUITY AND SOCIAL JUSTICE (RESJI): An initiative within the City of Madison focused on establishing racial equity and social justice as core principles in all decisions, policies and functions of the City of Madison.

REAUTHORIZATION: Funding appropriated in one year that will not be received in that year and is appropriated by the Common Council in the following year’s budget for the same purpose.

REVENUE BONDS: Debt funding for capital projects and programs that is secured by a specified revenue source, for example, payments made by rate payers for water or sewer services.

SERVICE: An activity or set of activities performed by an agency that has identifiable costs for budgetary purposes and a clear purpose with measurable objectives.

SPECIAL ASSESSMENTS: Charges designated for improvements and services provided to real property within the City and charged to the property owners. Examples of improvements funded by special assessments include sewer repair and sidewalk replacement.

TAX INCREMENT: The amount obtained by multiplying the total county, city, school and other local general property taxes levied on all taxable property within a tax incremental district in a year by a fraction having as a numerator the value increment for that year in the TID and as a denominator that year's equalized value of all taxable property in the TID. In any year, a tax increment is "positive" if the value increment is positive.

TAX INCREMENTAL BASE (BASE VALUE): The aggregate value, as equalized by the Wisconsin Department of Revenue, of all taxable property located within a Tax Increment District (TID) on the date as of which the TID is created.

TAX INCREMENT DISTRICT (TID): A geographical area, made up of contiguous whole units of property. A TID does not include any area identified as a wetland, as defined in State Statute.

TAX INCREMENT FINANCING (TIF): TIF is a public financing method that serves two primary functions. The first function is to fund certain capital improvements. The second function is, when a private project has demonstrated financial need and met the "but for" test as proscribed in State Statute, to provide public financial assistance to private developments in a tax increment district. (For a full list of eligible project costs, consult State Statute 66.1105.)

TAXES ON AVERAGE VALUE HOME (TOAH): A calculation used to reflect the impact of budgetary decisions on the property tax levy by calculating the impact on the average assessed property value of a single family home.

VALUE INCREMENT: The equalized value of all taxable property in a TID in any year minus the tax incremental base. In any year "value increment" is positive if the tax incremental base is less than the aggregate value of taxable property as equalized by the Wisconsin Department of Revenue; it is negative if that base exceeds the aggregate value.

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