

Department of Planning & Community & Economic Development

Planning Division

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November 10, 2017

Memo to: Downtown Coordinating Committee

From: Rebecca Cnare, Planning Division

Regarding: Update on implementation efforts related to the report entitled: Ensuring a Vibrant

Downtown Retail Destination: A Retail Assessment and Strategy for Downtown

Madison

On 7/18/17 the Madison Common Council accepted the report from Tangible Consulting entitled: Ensuring a Vibrant Downtown Retail Destination: A Retail Assessment and Strategy for Downtown Madison (Resolution #46294). The resolution contained several implementation directives to City agencies. This memorandum is an update on these efforts to date.

Below is a list of each of the "resolved" clauses from the resolution, followed by a table detailing associated implementation efforts. The following table(s) are related directly to the resolution language that directly the work plan in initial implementation efforts. Details on individual projects and efforts are highlighted beneath the apocopate resolved clauses.

1. BE IT FURTHER RESOLVED, that in 2017, the Planning Division will work with the Economic Development Division to start a vending program at the top of State Street that expands upon the existing vending opportunities, introduces new micro-retail formats, and increases opportunities for existing businesses to expand their presence at the top of State Street; and

Project	Partners/Agencies	Status
TOSVOD: Top of State Vending Overlay District	EDD, Planning	Ordinance Passed
Ordinance approved and vending began in 2017 with limited success.		

- Ordinance approved and vending began in 2017 with limited success
- 2018 will be focused on working with vendors and other partners to try to engage and coordinate vending to provide a bigger impact to the area.
- Ordinance also allows for existing brick-and mortar business to set up an additional presence at the Top of State with their existing merchant vending license

Madison Night Market BID Completed

- The BID managed 3 very successful night markets with a total attendance of over 20,000.
- A mini-market & scheduled winter market have built upon this success.
- Markets included a mix of existing brick-and-mortar businesses and other mobile vendors.
- Plans in 2018 call for 4 major markets with potential for additional mini markets.

2. BE IT FURTHER RESOLVED, that in 2017, the Economic Development Division will continue to support the Façade and Retail Grant Programs, and will work with downtown businesses, retailers, property owners, and advocates such as the BID, Greater State Street Business Association (GSSBA) and Downtown Madison Inc. (DMI), to organize a business and property owner visitation program, as well as support efforts to attract new retailers to downtown Madison; and

Project	Partners/Agencies	Status
2017 Downtown Façade Grant Program	EDD, Planning	Ongoing program to
• 3 grants awarded downtown for: 117 E Main Street,		continue n 2018
111 King Street, 210 State Street		
• 2017-2018 – Potential grants for 216 N Henry & 301		
W Johnson		
Retail Grant Program	EDD, Planning	Program no longer
Seven retail grants approved for: Francesca's		funded, as TID 32
Collection, Red Square Flowers, Madison Modern		has closed.
Market, Triangle Market, Soap Opera, University		
Bookstore, Community Pharmacy		
Business/Property Owner Visitation/Mentoring	EDD, BID, DMI,	Not yet begun
Program	GSSBA	

3. BE IT FURTHER RESOLVED, that in 2017, the Economic Development Division will explore opportunities for retail education programs, business training and other outreach to help grow and support a new generation of downtown retailers through partnerships with downtown business advocates and organizations such as Urban League, Wisconsin Women's Business Initiative Corporation, University of Wisconsin-Extension, Madison Collage, and others on; and

Project	Partners/Agencies	Status
Education/ Outreach	EDD, Partners	Not yet begun

4. BE IT FURTHER RESOLVED, that in 2017, the Planning, Community and Economic Development Department will explore regulatory standards, programs and policies to maintain a balanced business mix of retail, service, restaurant, and bar/tavern uses in the downtown, including, but not limited to zoning, establishment size, density, hours of operation, and alcohol license limitations; and

Project	Partners/Agencies	Status
Signboard Ordinance:	Zoning, BID, DMI	Ordinance passed
Passed by Common Council for implementation in		
Spring of 2018.		
Other Regulatory Standards	Planning, Zoning,	Not yet begun
	Mayor's Office	

5. BE IT FURTHER RESOLVED, that in 2017, the Community Development Division will expand its street outreach teams to the downtown homeless population, and work with other social service providers and homeless advocates to understand and define acceptable behaviors; and

Project	Partners/Agencies	Status
Beacon Day Resource Center Opens	CDD, Partners	Opened Oct. 2017

- The Beacon, the new homeless day resource center, opened on October 16. In its first two weeks of operation, a daily average of 210 guests used the new facility, higher than the anticipated daily volume of 150 guests.
- The Beacon's basic needs services have rolled out smoothly: 340 loads of laundry and 585 showers were provided over the course of the first two weeks. Other community services, such as employment counseling and case management, will be incorporated gradually. The Catholic Charities' staff has been busy completing new intakes and triage for services, and the Dane County Coordinated Entry staff has relocated to The Beacon.
- Other community partners have set up MOUs with the Catholic Charities, and will start providing on-site services in January of 2018.

Street Outreach Workers	CDD	Started July	y 2017
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The Community Development Division increased its commitment to street outreach activities for downtown homeless population and awarded a new outreach team contract to Sankofa Behavioral & Community Health (SankofaBCH) and Operation Welcome Home (OWH) in July. The purpose of the outreach team is to engage people experiencing unsheltered homelessness and connect them with housing and community resources. In the first three months, the SankofaBCH/OWH team achieved the following:

- Engaged 200 individuals;
- Enrolled 90 individuals—including seven frequent utilizers of the system resources identified by the police department—and set them up with individualized service plans; and
- Moved seven individuals to permanent housing
- Nine individuals were newly connected to therapy; and
- Nine individuals are currently in the process of enrolling in CCS, a Medicaid-funded long-term support program.
- 6. BE IT FURTHER RESOLVED, that in 2017, the Madison Police Department will continue to have a visible police presence at the top of State Street, will work with the Community Development Division on their efforts to define and reach out and support efforts to improve behavioral issues, and will work with the BID, GSSBA, DMI and others to educate delivery drivers on hours and limits of deliveries on State Street; and

Project	Partners/Agencies	Status
Behavioral Issues	MPD, BID	Ongoing effort

The Central Police District in 2017 identified the top of State Street as a priority and worked with its downtown partners and community stakeholders to address the issues in a four stage approach: Outreach, Education, Environment and Enforcement. While patrol officers worked to address egregious violations of City ordinance and State law on a daily basis, a total of eight special initiative operations were also conducted in the area throughout the year. The initiatives focused on unlawful, criminal behaviors such as drug distribution and human trafficking. The operations included both uniform patrols and undercover investigations. The combined efforts have resulted in a significant reduction in police calls for service.

Delivery Driver Education	MPD/BID, etc	Not yet begun
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7. BE IT FURTHER RESOLVED, that in 2017, the Parking Utility will work with the BID, DMI, GSSBA or others wishing to use the City's available open source data to create mobile apps for parking availability and/or wayfinding, as well as educate and provide assistance to groups wanting to take advantage of existing pre- paid parking voucher/coupon programs to support retailers; and

Project	Partners/Agencies	Status
Wayfinding Maps Update	BID/Planning/	Project ready to be
The BID has been working with Planning, Parks, Parking	Parks/Parking	completed/installed
and the UW to refurbish the 44 out of date wayfinding		in Spring 2018
maps found throughout the downtown.		
Wayfinding/Parking App	BID/DMI/TE	Not yet begun
Parking vacancy information is available on-line, new		
smart meters are being tested.		
Pre-paid coupons	BID/DMI/TE	Not yet begun
Already available from Traffic Engineering, more		
discussion about how to successfully use this program		
yet to come.		

8. BE IT FURTHER RESOLVED, that in 2017 and 2018, the Parking Utility will continue its modernization, lighting upgrades and automatic payment systems updates in public parking structures to allow for more flexibility, and better user experience; and

Project	Partners/Agencies	Status
State Street Pedestrian Counters	TE	In progress
Parking Utility 2017 activities	TE	Ongoing plans

- The Parking Utility has real-time availability for all of the garages and Brayton Lot on the City's website, which is in responsive design for mobile device viewing. City IT developed this data, which is publicly available on the City's website for mobile app development. The real-time occupancy and API are available at: http://www.cityofmadison.com/parking-utility/garages-lots/current-hourly-parking-availability.
- A trial of single-space "smart meters", which accept payment by credit card and coin and have vehicle detection (occupancy) sensors, began in August of 2017, and will be completed in early 2018. The purpose of the trial is to test the technology for a potential purchase of single space smart meters in 2018 to replace remaining on-street coin-only meters.
- Parking Garage Modernization efforts:
 - The State Street Capitol lighting and electrical upgrade project began in 2017 and will be completed by the end of the year, and the State Street Campus – Frances garage lighting project is scheduled for 2018.
 - The Overture Center garage elevator modernization project is under construction and is expected to be completed in mid to late November, 2017. The modernization will significantly improve reliability of the facility's elevator and reduce downtime.
 - The Parking Access Revenue Control System (PARCS) replacement project is under construction, and is expected to be completed in early 2018. New equipment has been installed at Brayton Lot, and work is underway at the State Street Capitol garage. The software upgrade will be performed once all of the new equipment has been installed, and the equipment will be transitioned from the current magnetic stripe entry/exit tickets to a bar code system that will allow greater flexibility and electronic distribution of coupons. The Parking Utility and Traffic Engineering are exploring wayfinding signage options that would include real-time occupancy information.

- The Parking Utility, in cooperation with MPD to help address public safety issues in the
 University/Frances area, has begun a new "late night weekend pay-on-entry" fee at the State
 Street Campus Garage. A \$5.00 pay-on-entry fee was piloted for three weekend nights in
 October. This program will be used at the State Street Campus Garage on weekend nights
 (11:30 pm 3:00 AM) during late spring, summer, and early fall.
- 9. BE IT FURTHER RESOLVED, that in 2017, the Parks Division/Mall Concourse Maintenance staff will work with the Planning and Traffic Engineering Divisions to refurbish or replace aging street furniture, add additional bicycle parking where possible, and continue their efforts for extra cleaning and support of programming activities; and

Project	Partners/Agencies	Status
Furniture replacement / refurbishment	Parks, Planning	completed
\$41,700: bike racks, benches, trash cans		
\$8,000: planters		
\$5000: banner refurbishment		
\$3,300 on kiosk parts for repairs		
\$250: furniture hardware		
\$12,000: movable tables/chairs on lower mall		
Late 2017 Mall purchases	Parks	Ongoing
Depending upon final budget of BID Kiosks &		
refurbished wayfinding signs, up to \$15,000 more in		
trash/recycle cans, Kiosk repair, banner repairs		
State Street Bike Parking inventory	Parks, TE	Completed
In June 2017, staff inventoried 191 official bike parking		
spaces that can be compared with future counts to		
maintain/increase availability.		
Support of BID Programming	Parks	Ongoing
Mall staff have continuously provided extra cleaning,		
sidewalk washing and support to programming		
activities throughout 2017.		

10. BE IT FURTHER RESOLVED, that in 2017, City agencies will continue to support the BID in its programming plans and activities in the Downtown; and

Project	Partners/Agencies	Status
2017 Programming	BID	Completed for 2017
Over 12,282 attendees for downtown events		
Shine On Holiday Lights	BID, PD, partners	Nov-Jan
New event to bring more positive activity to the		
downtown and support downtown retailers. The		
lighting ceremony is on November 18.		
YOUR Summer Café by the BID	BID, Parks	Completed for 2017
Movable Tables and Chairs Program		Will resume in 2018
New Visitor Information Booth:	Planning, Parks,	Will be installed
Final Design is being completed by MFI, Inc	BID, TE	April 2018
Electricity options being pursued with TE		

11. BE IT FURTHER RESOLVED, that in 2017, the Planning Division will begin work on the Historic Preservation Plan, which will address Downtown historic properties; and

Project	Partners/Agencies	Status
Historic Preservation Plan	Planning	In progress
The City has hired Legacy Architecture and have begun		
initial public meetings and outreach.		
Project website: <u>Link</u>		

12. BE IT FURTHER RESOLVED, that additional recommendations made in the table above and the report should be considered in the future and may be included as part of other implementation efforts; and

Project	Partners/Agencies	Status
Expansion of BID District	BID	Completed
Bcycle expansion	Bcycle, Parks,	On-going
	Engineering,	
	Planning	