ORIGINAL ALCOHOL BEVE	ERAGE RETAIL L	ICENSE APPLICATIO	Applicant's Wisconsin Seller's Permit Number: 4562	102805500302
Submit to municipal clerk.			Faderal Employer Identification	46-1207499
For the license period beginningJ	ANUARY	20 13	LICENSE REQUESTE	D >
ending D	ECEMBER	20 13	TYPE	FEE
. Offamily			✓ Class A beer	\$
	Town of	DIGON	Class B beer	\$
TO THE GOVERNING BODY of the:	☐ Village of MA	DISON	Class C wine	\$
	City of		Class A liquor	\$
County of DANE	Aldermanic Dist No	(if required by ordinan	ce) Class B liquor	\$
County of Diavid	_ Aldernianic Dist. No	(ii required by ordinari	Reserve Class B liquor	\$
1. The named INDIVIDUAL	PARTNERSHIP	LIMITED LIABILITY COMPANY	Publication fee	\$
	ONPROFIT ORGANIZATIO		TOTAL FEE	\$
hereby makes application for the alcoh				
Name (individual/partners give last nar MERCADITO MADISON C	ne, first, middle; corporatior	ns/limited liability companies give r	egistered name):	
An "Auxiliary Questionnaire," Form	AT 102 must be complet	ad and attached to this applicati	on by each individual applicant, b	v each member of a
partnership, and by each officer, direction liability company. List the name, title Title President/Member PRESIDENT	ector and agent of a corpo , and place of residence of Alicia B Nav	oration or nonprofit organization each person. Name Ho rarrete 433 Trail	n, and by each member/manager ar ome Address Post (Side Dr DeForest, N	Office & Zip Code
Vice President/Member Vice Pr	esident Lucio	R Reyes Jr. 433 T	rail Side Dr. DeFo	rest, WI
Secretary/Member				
Treasurer/Member				
Directors/Managers				
3 Trade Name Mercadito Ma	adison Corpora	tion Busines	ss Phone Number <u>608-630-9</u>	9007
4. Address of Premises ▶ 3559 E	Washington Ave	Post Of	fice & Zip Code Madison,	WI 53704
The state of the state of the same of the	ration/limited liability comp	any cubiact to completion of the re	sponsible heverage server	_
training course for this license period?				.♥ Yes □ No
6 Is the applicant an employe or agent of	f, or acting on behalf of any	one except the named applicant?		. res 🛂 NO
7 Doos any other clockel hoverage retail	l licanega or wholesale nerr	nittee have any interest in or contri	ol of this business?	. ☐ Yes 🔽 No
8 (a) Cornorate/limited liability compa	anv applicants only: Inse	ert state Wisconsin and	date 10/25/01 of registration.	
(b) Is applicant corporation/limited liab	oility company a subsidiary	of any other corporation or limited	liability company?	. ☐ Yes 🔽 No
(c) Does the corporation or any office	er, director, stockholder or a	gent or limited liability company, or	any member/manager or	
agent hold any interest in any other	r alcohol beverage license	or permit in Wisconsin?		. ☐ Yes 🔽 No
(NOTE: All applicants explain fully on r	everse side of this form eve	ery YES answer in sections 5, 6, 7	and 8 above.)	
 Premises description: Describe buildin all rooms including living quarters, if us may be sold and stored only on the pre 	g or buildings where alcohosed, for the sales, service, a emises described.) _355	l beverages are to be sold and sto	red. The applicant must include	4
10. Legal description (omit if street addres	s is given above):			. Yes V No
11. (a) Was this premises licensed for the		g tne past license year?		. L CO LY INO
(b) If yes, under what name was licen	se issued?	(TTD (5000 F)		
12. Does the applicant understand they m before beginning business? [phone 1-	.800-937-8864			. ✓ Yes
13. Does the applicant understand a Wisco	onsin Seller's Permit must b	be applied for and issued in the sai	me name as mar snown in	.√ Yes No
Section 2, above? [phone (608) 266-2	776]		Jacobara browering and brownuha?	.✓ Yes No
 Does the applicant understand that the 				
READ CAREFULLY BEFORE SIGNING: Under edge of the signers. Signers agree to operate the another. (Individual applicants and each member access to any portion of a licensed premises duri	nis business according to law	and that the rights and responsibilitie st sign: corporate officer(s), members.	s conferred by the license(s), it granted, /managers of Limited Liability Companies	s must sign.) Any lack of
SUBSCRIBED AND SWORN TO BEFORE	ME		- 717	$\overline{}$.
this 29th day of Octob		1'L (Officer of Corporation	DA WWW. Le	npany/Partner/Individual)
Clerk/Notary Put	blic)	(Officer of Corp	RRIGICA AV oration/Member/Manager of Limited Crability	(Company/Partner)
Mydommission expires	blic) 5, 2015	(Additional Pa	rtner(s)/Member/Manager of Limited Liabilit	y Company if Any)
TO BE COMPLETED BY CLERK		D 1	Cignothura of Clark / Danuty Clark	
Date received and filed with municipal clerk 11/6 2012 Date repo	orted to council/board	Date provisional license issued	Signature of Clerk / Deputy Clerk	
	nse issued	License number issued		
AT 400 (D 4 40)			Wiscons	sin Department of Revenue

AT-106 (R. 1-12)

City of Madison Supplemental Class A License Application

	1			
Seller's Permit Certificate- (Entity must match Articles of Incorporation) Federal Employer Identification # Notarized Original Application Form Notarized Supplemental Form Orange Sign (Clerk's Office provides at time of application)	☐ Description of Licensed Premise ANotarized Appointment of Agent Background Investigation Form(s) Notarized Transfer of Ownership *Articles of Incorporation	☐ Floor Plans ☐ Lease ☐ Sample Menu ☐ Business Plan * Corporation/LLC only		
1. Name of Applicant/Partner/Corporati	on/LLC MERCADITO MI	ADISON CORPORATION		
	9 E. WASHINGTON F			
	4. Anticipated opening date:			
	iately 3557 E. Washing	17510		
6. Have you contacted the Alderperson, the neighborhood association representation	Police Department District Captain, Alcohontative for the area in which you intend to l	ol Policy Coordinator, and		
7. Are there any special conditions desired	ed by the neighborhood? 🗆 Yes 🗆 No			
Explain.				
□ Convenience Store – Gas Pumps □ 9. Business Description: Swall (arocery Store, Liquor/Be	1		
Good for take out,	Part & yourt bar	, V		
10. Detailed <u>written</u> description of buildin size and all areas where alcohol bever	ng, including overall dimensions, seating an ages are to be sold and stored. The license aged without the approval of the Commonged without the approximation with the approximati	ed premise described		
	e Hadison, WE53701 260	00 Square ft		
NO Seating - Carry out prepared food oxly				
Lyon and Alcohol will to	e in reach in Costers and S	tored in locked		
11. Are any living quarters directly or ind	irectly accessible and under control of the nd stored only on the licensed premise, no	applicant? □ Yes ☆No t in living quarters.		
12. Describe existing parking and how pa	rking lot is to be monitored. Parking	lot in Jaint		
with Pedros Mexican	Restaurant and monet	pried by Security		
13. Describe your management experience	e, staffing levels, duties and employee train	ning.		
I Currently own a	nd Operate 2 bushesse	5 Quyleheve form 210		
I Currently our and Operate abisnesses anylehere from 210 employees, manage med size Construction projects, bids, plans, and				
14. Identify the registered agent for your Corporation or LLC. This is your corporation's agent for service of process, notice or demand required or permitted by law to be served on the corporation.				
process, notice or demand required of	te 433 that sule by six	Jianon.		

15. Utilizing your market research, who would you project your target market to be? ONSUMUS HAPD 01-50 ALL MARKETS
16. Describe how you plan to advertise/promote your business. What products will you be advertising? Product No. 3 FM & 1480 Am, Stare front Smarge, Advertising grocere, Liquor, Prepared fourt.
17. Are you operating under a lease or franchise agreement? ☐ Yes (attach a copy) No
18. Owner of building where establishment is located: Jim Martini
Address of Owner: 3555 E. Washington Ave Phone Number 108-444-5319 Mailson, 704-53704 19. Private organizations (clubs): Do your membership policies contain any requirement of "Invidious" (likely to give offense) discrimination in regard to race, creed, color, or national origin? Yes No NIA
20. List the Directors of your Corporation/LLC A i ca B Navarrele 433 Trail Side M. Deferent, 724 53509 Name Address Address Address Address
Name Address
21. List the Stockholders of your Corporation/LLC HILLA B. Navavrete 433 Trail 8 Ide M. De Breet 124 40% of Ownership Address Name Address
Name Address % of Ownership
Read carefully before signing: Under penalty provided by law, the applicant states that the above information has been truthfully completed to the best of the knowledge of the signer. Signer agrees to operate this business according to law and that the rights and responsibilities conferred by the license(s), if granted will not be assigned to another. Any lack of access to any portion of a licensed premise during inspection will be deemed a refusal to permit inspection. Such refusal is a misdemeanor and grounds for revocation of this license.
Subscribed and Sworn to before me:
this 29th day of OChiber, 2012 (Officer of Corporation/Member of LLC/Partner/Individual) Bull making (Clerk/Notary Public)
My commission expires July 5, 2015



WISCONSIN DEPARTMENT OF REVENUE PO BOX 8946 MADISON, WI 53708-8946

Contact Information:

2135 RIMROCK RD PO BOX 8946
MADISON, WI 53708-8946
ph: 608-266-2776 fax: 608-264-6884
email: dorbusinesstax@revenue.wi.gov
website: revenue.wi.gov

Letter ID

L1487909152

ALICIA B NAVARRETE MERCADITO MADISON CORPORATION 3559 E WASHINGTON AVE MADISON WI 53704-4154

Wisconsin Department of Revenue Seller's Permit

Legal/real name:

MERCADITO MADISON CORPORATION

Business name:

MERCADITO MADISON CORPORATION

3559 E WASHINGTON AVE

MADISON WI 53704

- This certificate confirms you are registered with the Wisconsin Department of Revenue and authorized in the business of selling tangible personal property and taxable services.
- You may not transfer this permit.
- This permit must be displayed at the place of business and is not valid at any other location.
- If your business is not operated from a fixed location, you must carry or display this permit at all events.

Tax Type

Account Type

Account Number

Sales & Use Tax

Seller's Permit

456-1028055003-02

Appointment of New Liquor/Beer Agent

To be completed by Corporate Officer or Member of LLC
I, ALICIA B NAVARRETE, officer/member for MERCADITO MADISON CORPORATION
(Corporation/LLC), doing business as, authorize and appoint
ALICIA B NAVARRETE (Name) as the liquor/beer agent for the premise
located at
Subscribed and sworn to before me this Signature of Officer/Member Signature of Officer/Member
Notary Public, Dane County, Wisconsin
My Commission Expires 7-5-15
Tổ/be completed by appointed Liquor/Beer Agent
I, ALICIA B NAVARRETE, appointed liquor/beer agent for
MERCADITO MADISON CORPORATION (name of Corporation or LLC), being first duly sworn
say I have vested in me, by properly authorized and executed written delegation, full authority
and control of the premise described in the license of such corporation or limited liability
company, and I am involved in the actual conduct of the business as an employee, or have a
direct financial interest in the business of the licensee, therein relating to the intoxicating
liquor/fermented malt beverage. The interest I have in the business is 90 %.
Subscribed and sworn to before me this Signature of Agent Signature of Agent
Notary Public, Dane County, Wisconsin
My Commission Expires 7-5-15



Wisconsin Responsible Beverage Server Training

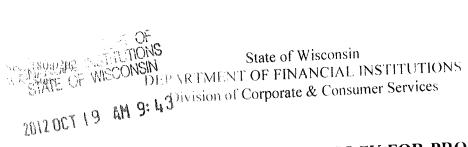
Alicia Navarrete

has met all training requirements and successfully completed the above course and/or exam.

Certification Number: 42524

Date of Completion: 10/31/2012

Phianm Utish





ARTICLES OF INCORPORATION - STOCK FOR-PROFIT CORPORATION

he Wisconsin Statutes. MERCADITO	MADISON CORPORA	1111	
ticle 1. Name of the corporation:			The second secon
rtiele 2. The corporation is organized under Ch. 1	80 of the Wisconsin St	atutes.	shares
rucle 3. The corporation shall be authorized to is:	CUA D MAVARRETT		Shires
erticle 4 Name of the initial registered agent:		a contract the company of the second	
vericle 5. Street address of the initial registered	3557 E WASHIN MADISON, WI		
street and number of assigned, and 211 code P () Box address may be included as part of the address, but is insufficient		and the second s	
alone)			CALCIN
o occupy (A.L.)			STATE OF WISCONSIN FILED
Article 6 Other provisions (OPTIONAL):			OCT 2 5 2012
			DEFAS VENT OF HNANCAL A TUTIONS
FILING FEE - \$100.00			

Arnicle 7. Name and complete address of each incorporator: STATE OF WISCONSIN LUCIO R REYES JE S. D. N. MARKET OCT 2 5 2012 3557 E WASHINGTON MADISON, WI 5370 DEP-F MENT OF NAME AND TUTIONS Incorporator's signature Incorporator's signature ALICIA B NAVARRETE This document was drafted by (Name the individual who drafted the document) Second choice corporate name if first choice is not available: ► OPHONAL

Submit one original and one exact copy to Department of Financial Institutions, P.O. Box. 7846, Madison W.I. 53707-7846, together with the appropriate FILING FEE of \$100. Filing fee is non-refundable or sent by Express or Priority U.S. mail, address to 345 W. Washington Ave., 3rd Floor, Madison W.I. 53703). Sign the document manually or otherwise as allowed under sec. 180,0120(3)(c). Wis. Stats NOTICE: This form may be used to accomplish a filing required or permitted by statute to be made with the department. Information requested may be used for secondary purposes. If you have any questions, please contact the Division of Corporate & Consumer Services at 608-261-7577. Hearing-impaired may call 608-266-8818 for T.L.Y. This document can be made available in alternate formats upon request to qualifying individuals with disabilities.

Arnole 1. The name must contain "corporation", "incorporated", "company", or "limited" or the abbreviation "corp.", "inc.", "co." or "ltd." or comparable words or abbreviations in another language, if you wish to provide a second choice name that you would accept if your first choice is not available enter it in the "Optional" area on page 2.

Article 2. This statement is required by sec. 180.0202(1)(a).

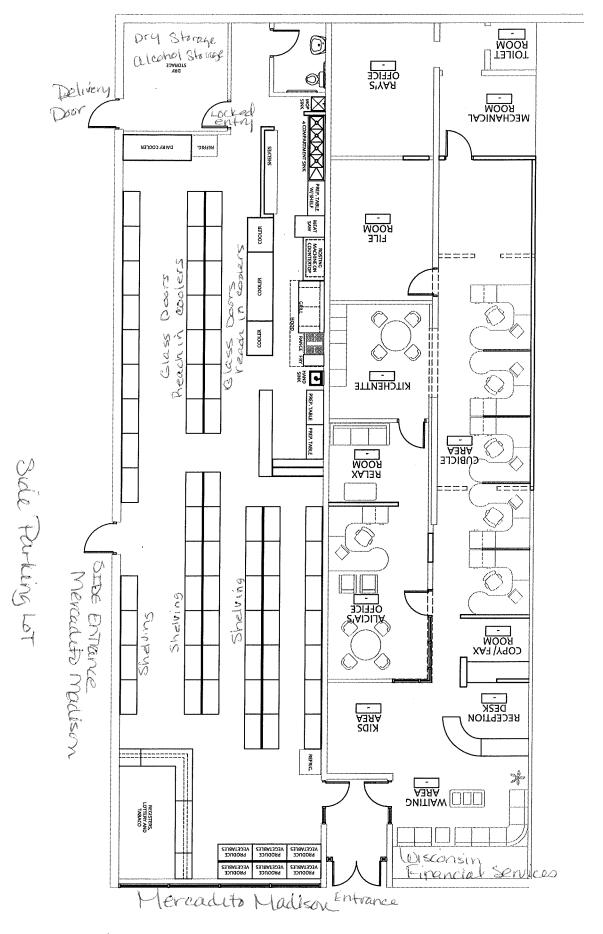
INSTRUCTIONS (Ref. sec. 180.0202 Wis. Stats. for document content)

Article 3. Some quantity of shares must be authorized.



BACK OF BUILDING





Front Parkinglot

TAKE OUT MENU

Mercadito Madison 3559 E Washington Ave Madison, WI 53704

Rotisserie Chicken

- * Whole chicken & 2 sides & fresh corn tortillas
- * 1/2 Chicken & 2 sides & fresh corn tortillas
- * 1/4 chicken & 1 side & fresh corn tortillas

Barbacoa Lb.
Carnitas Lb.
Menudo Medium

Large

Tamales doz.

Tacos Barbacoa or Carnitas
Taco Plate 2 tacos rice & beans

Fresh corn tortillas doz.

Yogurt & Fruit cup

ORDER FOR ALL YOUR PARTY NEEDS!



Mercadito Madison Corporation Business Plan

Created: October 30, 2012

3559 E Washington Ave Madison, WI 53704 608-669-6483 Phone 888-839-2067 Fax



Executive Summary

Madison's East side offers consumers several options of larger grocery chains. Mercadito Madison wants to bring the same service to consumers on a smaller scale maintaining the best value for our customers' dollar.

Mercadito Madison's aim is to offer Madison's East side consumers fresh produce, fresh vegetables, organic products, fresh prepared hot food to go, fresh meat market, and much more at a convenient and safe location right off of East Washington Ave in Madison, WI at reasonable and affordable prices without sacrificing quality products or excellent service.

This plan is a guide for this start-up business. Researching and defining our market, strategies, mission and financials will provide insight and prepare the owner to successfully run Mercadito Madison.

Objectives

- To run a successful and reputable business with a family atmosphere
- To offer our customers a variety of superior products and services at affordable price.
- To provide customer service that is second to none.

Mission

The mission of Mercadito Madison is to offer consumers a variety of convenient options in products and great food at affordable prices. The company will grow, create jobs in the community and provide a rewarding work environment for its employees.

VISION

Mercadito Madison intends to provide its customers with products they need every day at affordable prices. We vow to offer our customers the best service and sell only the freshest, safest products. We will offer a variety of products and services to create a one stop shop for our customers.

Keys to Success

- Good quality products at competitive prices.
- Excellent customer service that will promote customer loyalty.
- A convenient location that will assure that commuters and residents of the community will shop at Mercadito Madison.

Company Summary

Mercadito Madison is a new grocery store on Madisons East Side. Alicia B Navarrete, owner of Mercadito Madison, Alicia will focus on maintaining competitive and affordable prices and quality products.

Company Ownership

Mercadito Madison Corporation is created by Alicia B Navarrete and will be structured and operated as follows:

President:

Alicia B Navarrete

Vice President:

Lucio R Reyes Jr.

Start-up Summary

Alicia B Navarrete plans to invest \$ 126,000 to the start up of Mercadito Madison and utilize a line of credit of \$ 30,000.00 if needed.

The following chart and table show projected initial start-up costs for Mercadito Madison Corporation.

Start-up Requirements

Start-up Expenses \$1,000 Legal \$1,000 **Insurance** \$1,300 Rent \$2,500 State Permits \$15,000 Build Out of Rental Unit \$40,000 Store/ Restaurant Equipment \$5,000 Promotional Sign \$10,000 Marketing/ Grand Opening Event **Total Start-up Expenses** \$75,800 **Start-up Assets** \$20,000 Cash Required \$30,000 Start-up Inventory \$0 Long-term Assets \$50,000 **Total Assets** \$125,800 *<u>Fotal Requirements</u>*

Start Up Funding

Start-up Expenses to Fund	\$78,500
Start-up Assets to Fund	\$50,000
Total Funding Required	\$125,800
Assets	
Non-cash Assets from Start-up	\$70,000
Cash Requirements from Start-up	\$20,000
Additional Cash Raised	\$0
Cash Balance on Starting Date	\$20,000
Total Assets	\$90,000
Liabilities and Capital	
Liabilities	
Current Borrowing	\$0
Long-term Liabilities	\$0
Accounts Payable (Outstanding Bills)	\$0
Other Current Liabilities (interest-free)	\$0
Total Liabilities	\$0
Capital	
Planned Investment	
Alicia B Navarrete	\$125,800
Other	\$0
Additional Investment Requirement	\$0
Total Planned Investment	\$125,800
Loss at Start-up (Start-up Expenses)	(\$75,800)
Total Capital	(\$50,000)
Total Capital and Liabilities	\$50,000
Total Funding	\$128,800

Products

Mercadito Madison sells the following products:

- Fresh Produce & Vegetables
- Fresh Meat (Meat market) & Deli Items
- Organic Products
- Fresh Yogurt & Fruit Bar
- Fresh Juice Bar (malts, shakes, & protein drinks)
- Bakery goods;
- Organic products
- Hot Food to go (Rotisserie Chicken, Barbacoa, Menudo, tamales, tacos, gorditas, rice, beans, fresh salsas, carnitas, freshly made corn tortillas)
- Liquor/ Alcohol
- Cigarettes
- Lottery Tickets
- Phone Calling Cards
- International wire transfer services
- Dry / Can Goods

Market Analysis Summary

Located on East Washington Ave on Madison's East side with cross sections on Hwy 51 and Hwy 151. Highway 151 connects Madison and Sun Prairie, both have growing populations. These cross sections connect the main road through town and is used daily by thousands of commuters between the two cities to get to an from work.

Mercadito Madison will give these commuters and neighborhood residents a convenient location to shop.

Mercadito Madison's target market:

- Age: 25 50 years of age;
- Average income: \$25,000+;
- Employment: professionals in all industries.

Strategy and Implementation Summary

Mercadito Madison will focus on becoming a routine stop for commuters and neighborhood residents on and surrounding Highway 151 & Hwy 51, not just for those people who need a small grocery item on their way home from work, but for those who are looking for a healthy alternative snack or a whole prepared take home meal for their family. Mercadito Madison will aim to be more than a convenience store to its customers; it will be a friendly, safe, reputable, and affordable place to shop.

Competitive Edge

The competitive edge for Mercadito Madison is the following:

- **Location:** Mercadito Madison is located on East Washington Ave on Madisons East Side, One of Madisons heaviest commuted roads. Our aim is to bring to the neighborhood options not currently available to area residents and commuters.
- **Quality Products:** : Mercadito Madison will strive to bring the best quality products to its customers at the best value.
- **Customer Service:** Mercadito Madison prides itself in treating each customer as part of the family, with respect, dignity, and courtesy.

Sales Strategy

Mercadito Madison will keep its prices competitive with other grocers within a 10 miles radius of the store in order to attract consumers. We will shop our competitors to ensure we are offering our customers what they want and need. Daily specials will be offered on demand products to encourage patronage. We will listen to our customers on products they want to see in the store and offer those products when feasible.

In order to maintain competitive and affordable prices, Mercadito Madison will make every effort to buy products at more affordable prices and pass the savings onto our customers.

Management Summary

Alicia B Navarrete, owner of Mercadito Madison, has fifteen years experience in the financial and management industry. Alicia currently owns, operates, and manages Wisconsin Financial Services and Anthony Construction located in Madison, WI, both successful family businesses.

Alicia has a reputation as an excellent business woman in the community, who is dedicated to the success of any project she invest time and energy into. Alicia is known for her generosity and contributions to organizations in the community such as The Down Syndrome Society, The Brittney Zimmerman Foundation, Hispanic Heritage Month, Dane County Copps For Kids, and The Rainbird Foundation.

Personnel Plan

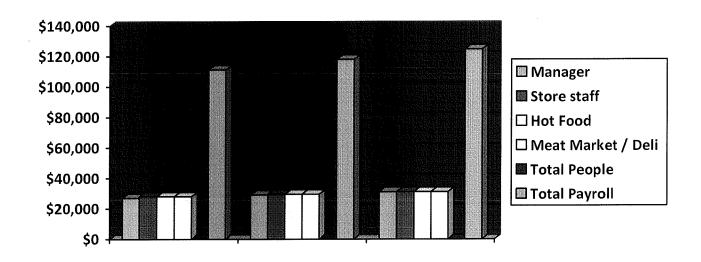
Mercadito Madison will have a staff of seven to start with additional staff being hired as needed.

- Manager
- Store Staff (1 full time and 1 part time)(2)
- Hot Food Area (1 full time and 1 Part Time) (2)
- Meat Market/ Deli (1 full time and 1 part time) (2)

Personnel Plan Break Down

	Year 1	Year 2	Year 3
Manager	\$27,040	\$29,120	\$31,200
Store staff	\$28,080	\$29,640	\$31,200
Hot Food	\$28,080	\$29,640	\$31,200
Meat Market / Deli	\$ 28,080	\$29,640	\$31,200
Total People	7	7	7
Total Payroll	\$111,280	\$118,040	\$124,800

Personnel Plan Expenses



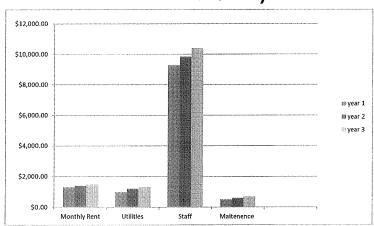
Financial Plan

The following is the financial plan for Mercadito Madison Corporation.

Break-even Analysis

The monthly break-even point is approximately \$12,500

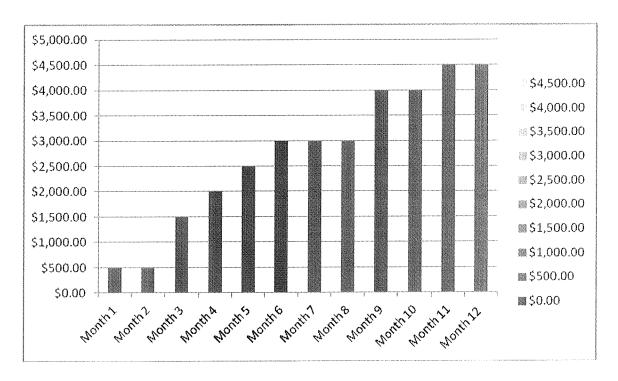
Monthly Break-Even



Projected Profit and Loss

The following table and charts highlight the projected profit and loss monthly and for three years.

Profit Monthly



3 Year Profit Analysis

